



BOARD OF TRUSTEES  
 ROUEBUSH HALL ROOM 212  
 OXFORD, OHIO 45056  
 (513) 529-6225 MAIN  
 (513) 529-3911 FAX  
 WWW.MIAMIOH.EDU

**MIAMI UNIVERSITY  
 BOARD OF TRUSTEES  
 Oxford Campus  
 Minutes of the Board of Trustees Meeting  
 Marcum Conference Center, Rooms 180-186  
 Friday, February 19, 2016**

The Secretary to the Board of Trustees confirms that as specified in the Regulations of the Board of Trustees of Miami University, and in compliance with Section 121.22 of the Ohio Revised Code, due notice had been given prior to the holding of this meeting of the Board of Trustees.

The meeting was called to order at 9:00 a.m. in the Marcum Conference Center, on the Oxford Campus with the Board Chair, Mr. David Budig, presiding. The roll was called with a majority of Trustees present, constituting a quorum. In addition to the Board members; President David Hodge, Provost Phyllis Callahan, Senior Vice President David Creamer, and Vice Presidents Jayne Brownell, Thomas Herbert, and Michael Kabbaz were also present; as were; Robin Parker, General Counsel; and Ted Pickerill Secretary to the Board of Trustees. Members of the faculty, staff, student body and community were also in attendance.

Present: John W. Altman (National Trustee) Jagdish K. Bhati David H. Budig Robert E. Coletti (National Trustee) C. Michael Gooden (National Trustee) Terry Hershey (National Trustee) Ciara Lawson (Student Trustee)	Mary Adeline Lewis (Student Trustee) Dennis Lieberman Sharon J. Mitchell Diane Perlmutter (National Trustee) Mark E. Ridenour Robert W. Shroder Stephen P. Wilson
--	---

Absent: None

**Public Study Session**

**Promotion, Tenure and Librarian Continuing Contracts**

Provost Callahan highlighted the many accomplishments of the faculty members and librarians who were being recommended for promotion, tenure and continuing contracts later in the meeting.

Provost Callahan's presentation is included as Attachment A.

## **Public Business Session**

### **Comments from the Public**

Miami student Anna Lucia Feldman addressed the Board on behalf of Miami students and organizations, including Feminists Working on Real Democracy. Ms. Feldman advocated for enhanced support for sexual assault prevention. Ms. Feldman told the Board of a petition regarding this area, signed by over 100 Miami students. Ms. Feldman also stated that Miami's Rebecca Getson helps and supports students, but that a dedicated sexual assault prevention director is needed.

Chair Budig thanked Ms. Getson for her comments, and informed her that sexual assault prevention is a top priority, and that the members of the Academic and Student Affairs Committee had received a presentation on the topic just the day before.

### **Approval of Prior Meeting Minutes**

Trustee Shroder moved, Trustee Lieberman seconded, and by voice vote minutes of the December and February meetings of the Board of Trustees were unanimously approved.

### **Consent Calendar**

Trustee Wilson moved, Trustee Mitchell seconded, and by voice vote the resolution presented on the Consent Calendar was unanimously approved.

### **Designation of Emerita/Emeritus**

#### **RESOLUTION R2016-19**

BE IT RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emerita effective on the formal date of retirement:

Susan R. Barnum  
Biology

Sally Harrison-Pepper  
Western Program

Carol M. Michael  
Kinesiology & Health

BE IT RESOLVED: that the Board of Trustees hereby approves the following for the rank of Distinguished Professor Emerita effective on the formal date of retirement:

Susan J. Morgan  
English

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emeritus effective on the formal date of retirement:

Melvin Cohen  
Political Science (Middletown)

John Marcus Jobe  
Information Systems & Analytics

Roger D. Meicenheimer  
Biology

Thomas L. Riechel  
Chemistry & Biochemistry

James M. Rubenstein  
Geography

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emerita effective on the formal date of retirement:

Linda P. Kramer  
College of Engineering & Computing

Juanita S. Tate  
Office of Diversity Affairs

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emeritus effective on the formal date of retirement:

Warren H. Mandrell  
Intercollegiate Athletics

John P. Morton  
Geology & Environmental Earth Science

### **Campus Naming**

#### **RESOLUTION R2016-xx**

BE IT RESOLVED: that the Board of Trustees hereby approves the following naming recommendation of the Committee on Naming of Campus Facilities:

#### **David and Valerie Hodge Center for Student Engagement and Leadership**

Donors have contributed funds to name the Center for Student Engagement and

Leadership in the Armstrong Student Center in honor of David and Valerie Hodge for their distinguished service to the university

**Marjorie Lloyd Liggett (WC 1939) and William N. Liggett (MU 1939, Hon. Doc. 1974)  
Parlor**

The Western College Alumnae Association proposes naming the parlor in Patterson Place in recognition of the couple's generous planned gift and their meritorious service to Miami University and to Western College.

**Comments by the Chair**

Chair David Budig relayed the following information:

Good morning and welcome to this meeting of the Miami University Board of Trustees. Thank you again Phyllis for featuring those wonderful members of our truly impressive faculty. Their commitment to academic excellence is why our students enjoy tremendous success after they graduate from Miami.

As everyone knows, we had a very busy week at our Miami campuses with two special guests – Dr. Gregory Crawford and his wife Renate. Later today, we will consider the election of Dr. Crawford as Miami's 22nd president.

Dr. Crawford is currently a Professor of Physics and a Vice President and Associate Provost at the University of Notre Dame where he has also served as the William K. Warren Foundation Dean of Notre Dame's College of Science. Dr. Crawford has also served as Dean of Engineering at Brown University and has written hundreds of publications and has more than 20 patents and applications.

Beyond his impressive academic record and administrative experience, Dr. Crawford brings with him exceptional vision, energy and enthusiasm to take on this extremely important role.

This week's visit of Dr. Crawford and his wife, Dr. Renate Crawford, comes following a nine month process which began on May 1, 2015 when President Hodge announced his intention to retire at the end of this academic year. The search began with a community effort to define the opportunities and challenges facing Miami University and the characteristics, skills and experience required of the next president to advance Miami into the future. In Dr. Crawford, we have found an exceptional match, and on behalf of the Trustees, we wish to thank the faculty, staff, students, alumni and community members from all of Miami's campuses who contributed to this important process. We especially want to recognize and thank those who served as members of the search committee.

As you may recall, the search committee was comprised of individuals who represented various groups from the Miami University community and we are deeply grateful for their service and time. Those members were Ifeolu Claytor (student), Dr. David Creamer (senior

administrator), Ted Downing (President of the Alumni Association), Susan Naus (Chair of the Foundation Board), Professor Linda Marchant, Professor Ann Rypstra, Professor Glenn Platt and Mark Ridenour from the Board of Trustees. Such a successful search would not have been possible without their selfless efforts in identifying exceptional scholars and academic leaders for consideration as Miami's next president. Later today, we intend to recognize them with a resolution of appreciation.

It is also very important to highlight one person in particular who has handled everything behind the scenes and never gets acknowledged for the incredible work that he does. The entire search process was seamless due to the extraordinary work of Ted Pickerill and I wanted to take a moment and acknowledge his dedication to the Board of Trustees, the search committee and Miami University. Ted, thank you!

As we look forward to many years of creative leadership and innovation with Dr. Crawford, we are fortunate that President Hodge, through his exceptional leadership, has positioned Miami so well to enter into the ever-changing future of higher education. During President Hodge's tenure, Miami has firmly established itself as a nationally recognized leader in undergraduate education, unmatched stewardship of the tuition dollar, and in student success – not only in the educational experience and graduation, but in life.

During President Hodge's tenure, we have seen the Top 25 project, a \$535 million Love and Honor campaign, the Miami Access Initiative, the renovation and construction of many exceptional facilities, the bottoms up definition and creation of the ambitious Miami 2020 plan, the creation of the Winter Term, and the transformation of the Regional Campuses to better serve our students and the region.

Through his leadership, President Hodge has not only advanced Miami University, but has also positioned it extraordinarily well for future success.

And with President Hodge, through it all has been Valerie, who has been key to the University's great success and exceptional advancement during these past ten years. We are deeply grateful to David and to Valerie for all they have done for Miami University and Miamians throughout the world.

Thank you David and thank you Valerie.

Unfortunately, the February meeting also brings about a time when we must say goodbye to two outstanding individuals who have served the Board of Trustees unselfishly. They are student Trustee Mary Adeline Lewis and Trustee Sharon Mitchell.

Mary Adeline Lewis has served as a student Trustee for the past two years and has been tremendously impactful in providing the Board with perspective and insight from the student body. She has been engaged in every facet of the Board's activities by attending both the Academic and Student Affairs Committee meetings and the Finance and Audit Committee meetings on a regular basis. Not only has she been a great resource for the Board but she has been generous with her time in mentoring and on-boarding Ciara Lawson who came on the

Board this past year as the second student Trustee. Later today, we will recognize Mary Adeline with a resolution of appreciation.

Sharon Mitchell has been an active Board member during her seven year term and has served as Chairperson for two of those years and as the Vice Chair prior to becoming Chair. During her time as a Board member, Sharon was an integral part of the Strategic Priorities Task Force and the Miami 2020 Plan and as Chairperson, she oversaw the physical transformation of the University with the addition of several residence halls throughout campus and the opening of the Armstrong Student Center.

Sharon's accomplishments and service also go well beyond Miami, and later today, we will recognize Sharon with a Resolution of Appreciation which will highlight her many accomplishments.

I know I speak for the entire Board when I say thank you to Sharon and to Mary Adeline for your Love and Honor to Miami. You will both be greatly missed in our future meetings.

That concludes my remarks.

## **Reports, Ordinances and Resolutions**

### **President's Report**

Miami University President Hodge relayed the following:

Thank you Chairman Budig. It is my pleasure to offer a few observations today; let me start though, with seconding the thanks relayed to our two departing members of the Board of Trustees. Sharon, it's been a great joy to work with you; all of the expertise and experience you brought from P&G I think helped to shape a number of our processes that ended up so well. And on a personal basis, Valerie and I have greatly enjoyed the opportunities with you and Graham to do so many wonderful things together, so a heartfelt thank you for that.

I also want to add my voice of excitement to the new era that we're about to launch upon! Having spent some time with both Greg and Renate Crawford, I am absolutely convinced that the future of Miami is extremely bright! He's obviously a tremendous academic with great success, a strong leadership profile, great values, and he's committed and determined. Anyone who would ride a bicycle across the country not once, but five times, reflects the sort of grit and determination that's made Miami special over all the years. So Valerie and I look forward to helping in every way we can in the transition and to ensuring that the momentum we have today continues on into the future.

One area that we've spent quite a bit of time on since our last meeting is with our alumni. This is always a very special part of Miami for many reasons. One, it's a point of pride, but secondly, it's always a point in which we have a reflection on what we're doing. In a sense, our alumni are our best measure of who we are as a University and what we've been able to do; and by those accounts it's been absolutely terrific! We have focused our efforts with our alumni

events around creativity and innovation, extending that theme for the year very effectively. We were recently in San Francisco where our speaker was a Miami alumnus who is Sr. Vice President for the largest robotics manufacturer in the world, Softbank Robotics Corp. I had no idea what robotics are already able to do and I'm a little bit frightened about the picture that he painted to be honest with you! What they will do; let's just say, how would you like a robot for a therapist? It's pretty exciting!

The other event recently was in Los Angeles. Our alumna there was in charge of Starbucks for China (so she had a pretty big account); but she said life is rather repetitive. I don't know how you can think of it in that context; but she did, and so she became the CEO of Sprinkles Cupcakes and gave a fascinating description about the building up of a business overall. So we've had a tremendous time with our alumni and with this theme of creativity and innovation.

A couple of other points about creativity and innovation: first of all, as you have hopefully already heard our Commencement Speaker will be Sir Ken Robinson who is the most watched TED speaker in all of TED talks' history and we think he will provide a great opportunity for us. In addition, the committees that have been working this year to coordinate creativity and innovation put together a little journey up to Grand Rapids, Michigan, where we went to Steelcase's International Headquarters. Amongst other things, they have next to their main office building what used to be a factory that's been converted into their innovation center. It was really illuminating and inspiring to see the ways in which they approach the use of space; the kinds of spaces we produce, the kinds of ways we outfit those spaces to encourage creativity, collaboration and innovation. We came back very impressed and this group is hard at work looking at our campus opportunities as to how we can use space and develop space on campus for creativity and innovation.

But back to the alumni for a moment. A couple of statistics we recently garnered: first of all, for the third year in a row, our alumni and friends have donated more than 50 million dollars to the university! This is incredibly important to what we do today and certainly what we will be doing in the future. For the first time, Miami was also named as one of the Top 10 universities for the proportion of our alumni who have given back to the university in the previous year; about 20% of our alumni. Again another milestone that represents the way in which our alumni contribute to the university.

Tonight we have our Alumni Awards Banquet in which we have a series of awards that we give annually to alumni who have distinguished themselves in various ways. Several of these awards focus on service and I want to highlight those awards very quickly here. The Dave Roberts Award is for a Miami faculty or staff member who has gone above and beyond the call or duty in service to the university, and I'm very proud to say that Debbie Mason, whom you all know; is going to be the awardee tonight. She's here today, and would you like to give her a round of applause? Above and beyond the call of duty; certainly having served two presidents, she's above and beyond the call of duty.

Now another Alumni Award that's really important is the Bishop Medal. This goes to alumni who have distinguished themselves in service to fellow human beings and this year the

winner Greg Van Kirk who is the co-founder of Community Empowerment Solutions and Social Entrepreneur Corps. He was named Social Entrepreneur of the Year in 2012 and his work in Latin America with social entrepreneurship has really become a standard worldwide; we're very proud of his effects.

Another award is the Effective Educator award which was identified last fall and this goes to Rose Marie Ward, Professor of Kinesiology & Health. What's beautiful about this award is it's based on nominations from our graduates who are five years out and looking back and are asked, "Who was that professor who had the biggest impact on your life?" and so I consider this to be an extraordinary award and Rose Marie Ward to be extraordinarily well-suited to receive the award.

And then the last award that I want to highlight is our Distinguished Achievement Award, recognizing somebody who in their field has garnered significant recognition. And this year it's Mike "Doc" Emrick who has broadcast the last twenty-five Stanley Cups playoffs; he was the lead broadcaster for the 2014 Winter Olympics for men's and women's hockey and he's a three-time Emmy Award winner. I'm very, very pleased to participate tonight to congratulate and thank these individuals who have given so much to the University and just as importantly, to the world that we serve.

Earlier this week in this room, we had a faculty and staff reception for those we were honoring for fifteen, twenty-five or thirty years of service. The room was packed; it was just a wonderful experience! If we think about the collective efforts of this group it was truly astonishing; we were honoring 160 individuals for those different periods of time and together that's over 3,200 people years of service. When you think about the impact of that, it's pretty extraordinary. And the statistics say something to the longevity of these individuals. Today the average length of time of employment is only 4.6 years and even for people who are fifty-five to sixty-four it is only 10.4 years; so be celebrating 15, 25 and 30 years represents a great asset for the University.

The impact of these people is found every day, in every way. On Monday we held a reception at Lewis Place for two hundred and some students and family members who are part of our high achieving group with honors or academic scholars and certainly one of the things that we're impressed with by them is how smart they are; how committed they are; how engaged they are. But the reverse of that is every single family that I spoke with had the same message: they couldn't believe the reception they got across the entire campus! From the faculty who stopped to talk to them, the staff who showed them care and concern; it was just incredible to get this feedback and that's why it's such an honor to honor these individuals for their service.

Perhaps the best way to describe what that impact can mean, is to share with you a letter that I received from a parent: She starts,

*"Dear President Hodge,*

*My daughter is currently one of your undergraduates. She is visually impaired and has been legally blind since around the third grade. She is very special to us*

*as she has a number of other physical challenges such as an artificial heart valve, which have never seemed to diminish her enjoyment of life.*

*This is her third year at Miami; she has just returned from a winter semester abroad program in Argentina studying Spanish and Geology. This was a wonderful experience for her on so many levels and one that I would have assumed she would have been unable to take because of her disabilities. The staff of your Student Disability Services who made this possible for her, and the faculty who presented the instruction were very accommodating and supportive. The reason I should have written earlier was this experience with your disability office, especially Andrew Zeisler and Hope Sweeney, is something we have come both to expect and tremendously appreciate. Words cannot express our gratitude for all the effort they expend on her behalf. This support for her intellectual and emotional journey at Miami has been constant throughout the years and personal in a way that seems to us, very wonderful..."*

And she goes on to explain more, but I think you get the gist of it. These are people whose passion is to serve others and to make sure that our students; all of our students, have every possible opportunity to succeed.

Today, as we have already noted, is a very special day, in that this is the time of the year when you will vote on promotion and/or tenure for a group of faculty. As has already been noted, faculty are the very heart of a university; they are the ones who set the academic standards, who set the academic pace, who build a culture of intellectualism and creativity and innovation. And I could not be more proud of all the things that they do. But sometimes, again as with the other service, we're not always able to see exactly how this plays out or the impact that these efforts have on our students.

But if I might read another letter from another parent who describes as it turns out, the same winter experience, but with respect to her son:

*"Dear President Hodge,*

*I am the parent of a freshman. I am writing to thank you and Miami University for the extraordinary opportunity he was given by being able to go to Argentina during January term. It was a transformative experience that changed his world view while also making him much more committed to his future at Miami.*

*His motives for going were mixed; he has long been interested in travel but has only been outside the country for two short trips to Canada. As a graduate of a small high school where students are together throughout their K-12 education, he was hesitant to miss the change to reconnect with friends over the winter break. Part of his motivation was to get through Spanish which he saw as a subject in which he could not succeed, and part of it was to see the mountains the geology portion of the trip provided. While he accomplished both of his goals, that was not the most important part of the trip for him. Above all, in less than three weeks, my*

*son gained new insights into both the larger world and also what it means to be an American.*

*Although he has travelled extensively in the United States, he had never been overseas; he was convinced his language skills would make the family home stays particularly challenging. His first text to me after meeting his first family was "We are so blessed;" his second was "my Spanish is better than I thought!" and already, I knew the trip was worth it.*

*He thrived in Argentina! He came back with a new confidence in Spanish and said, "I can't believe I now want to study it more!" He saw how happy and rich a life a person can have without much material wealth; he saw what we all have in common and he saw our differences. The Professors, David Motta and Brian Currie, put together an astonishing program! Each student had two individual home stays and saw three distinct parts of Argentina. The group formed a close bond that my son said never would have happened on campus because of the students' different social clusters. As my son looks ahead toward the next years at Miami he is looking more broadly at what and where he studies. The trip he said, also convinced him he made the right college choice.*

*I hope the university will continue to promote educational experiences like the one my son had; in particular, I hope more freshman can be encouraged to participate in similar study programs. I am convinced that doing so would help more students expand their undergraduate studies and be committed to Miami early on.*

*Thank you again for this extraordinary experience. It is an experience that will last a lifetime!"*

That's the impact our faculty have! I thanked her for her letter and she wrote back and she said, "More proof that Miami is serious about its commitment to undergraduate teaching. That was the number one reason my son chose Miami and the Argentina program has demonstrated to us that it is not just an empty claim from a magazine rating!" So these are the kinds of personal experiences I think make a big difference.

Well, as we are looking at this transition in the presidency, Ted Pickerill shared with me an article that was written about the Hodges when we came to Miami ten years ago. And it was pretty fun, they did a good job; they did mention I like fishing, so we got some things right. But one thing stood out: I was quoted as saying, "The first thing I hear when I talk to Miami Alumni is how involved and caring the faculty are. The connection the students feel to the faculty is extraordinary; that is a tremendous asset and it was a huge factor in my decision to accept the position!" When I gave those words ten years ago, they were words that were a first impression; they were words that reflected a consistent message; but a fairly thin message, because I had only been introduced to a limited number of people.

I can now repeat those words with firm conviction having witnessed and watched and worked with our faculty colleagues over the years. I can tell you that the stellar records that we

are voting on today; the individuals who represent the teacher/scholar model so well, are of the highest caliber and their impact on our students and our university is absolutely profound! What I'd like to emphasize though it that these promotions, and especially the awarding of tenure, are not only recognitions of what has been accomplished, they are also the strongest possible signal of our confidence in their future contributions. And with these promotions, I have no doubt that the future of Miami University is in very, very good hands.

That concludes my report.

### **Report of the Chair of University Senate Executive Committee**

Dr. Yvette Harris, Chair of the Senate Executive Committee highlighted the activities of the University Senate since the last meeting of the Board. The Senate is continuing their review of MUPIM regarding dual appointments for Regional Campus faculty, and at their meeting approved three new Regional Campus bachelorette degrees, to be considered by the Board later in the meeting.

A written report is included as Attachment B.

### **Report of the Student Body President**

Joey Parizek, Student Body President, informed the Board of how members of Miami's Associated Student Government are excited to return for the Spring Semester. He stated ASG met with Dr. Gregory Crawford and Dr. Renate Crawford, and were quite impressed, and applauded the Board for their success.

Mr. Parizek updated the Board that ASG was adjusting the student organization funding process, shifting to a monthly model. He also relayed that the newly appointed director of disabled student advocacy is raising awareness and support.

Mr. Parizek also stated that ASG is exploring options for additional recreational space on campus; working with the one-stop to develop a student financial literacy program; and also working with student financial aid to develop a centralized listing of outside scholarships, and how to apply.

He then thanked the Board for their continued support and said he looked forward to working together with the Board and with the Crawfords in the future.

Chair Budig thanked Mr. Parizek for his comments.

### **Provost's Remarks**

Provost Callahan delivered her report earlier, during the Public Study Session when she highlighted several of the faculty and librarians being considered for promotion, tenure and continuing contracts.

## **Academic and Student Affairs Committee**

### **Report of the Committee Chair**

The Academic and Student Affairs Committee met yesterday here, in the Marcum Center. Resolutions for consideration included, Regional Campus Naming, three new degrees for the Regional Campuses, and the awarding of promotion, tenure and continuing contracts. The Committee recommends approval of all the resolutions presented by the Committee for consideration today.

The Committee heard from student leaders, and from the Vice Presidents of the Divisions of Academic Affairs, Student Affairs, and Enrollment Management and Student Success. The Committee received presentations on several topics, and also reviewed written reports, which will be available in the meeting's minutes.

Susan Schaurer, Assistant Vice President and Director of Admissions, reviewed key enrollment goals for fall 2016, and the status of applications, which total the most ever for Miami at nearly 30,000, and with applications to all Divisions exceeding those of last year, while continuing to retain the strong applicant profile.

Vice President Kabbaz and Provost Callahan discussed the recent Winter Term, which showed continued interest by students, and enrollment growth over last year.

Provost Callahan discussed the progress in transitioning the Regional Campuses to a semi-autonomous unit, better able to meet the needs of our students and the region, and presented four Regional Campus resolutions, all of which the Committee unanimously endorsed for approval.

Provost Callahan also presented the list of faculty and librarians being considered for promotion, tenure and continuing contracts, and the Committee unanimously recommended approval by the Board.

Dean Mike Curme, Dean of Students, and Becca Getson, Sexual Assault Response Coordinator, updated the Committee on efforts to prevent sexual assault and to provide support for victims. They highlighted the results of a campus survey, the results of which provide insight and help facilitate improvements and guide action. They also informed the Committee of a petition of demands from students, and actions being taken for further improvements in this area. Areas addressed include victim support, education and prevention.

Following the presentations and reports, the Committee adjourned for a tour of Shideler Hall, to view the recent enhancements made possible through its recent renovation.

Thank you, that concludes my report.

## Resolutions

### Promotion, Tenure and Continuing Contracts

Provost Callahan spoke in favor of the resolution and lauded the faculty and librarians recommended for promotion, tenure and continuing contracts. Trustee Mitchell then moved, Trustee Shroder seconded and by unanimous voice vote, the resolution was approved.

#### RESOLUTION R2015-21

BE IT RESOLVED: that the Board of Trustees hereby approves the following faculty for promotion and tenure, effective July 1, 2016:

For Promotion to professor:

Helen Androne - English  
 Susan Baim – Business Technology  
 Mitchell Balish - Microbiology  
 S. Burcin Bayram - Physics  
 Moira Casey - English  
 Brian Currie - Geology  
 Madelyn Detloff – English & GIC  
 Mila Ganeva – German, Russian, Asian & Middle Eastern Languages and Cultures  
 Megan Gerhardt - Management  
 Scott Hartley - Chemistry/Biochemistry  
 Xiaowen Huang - Management  
 Kathleen Johnson - English  
 Jane Keiser - Math  
 Steven Keller – Chemical, Paper, and Biomedical Engineering  
 Fazeel Khan – Mechanical and Manufacturing Engineering  
 Murali Paranandi - Architecture  
 David Prytherch - Geography  
 Joseph Rode – Management  
 Benjamin Sutcliffe – German, Russian, Asian & Middle Eastern Languages and Cultures  
 Amy Yousefi - Chemical, Paper, and Biomedical Engineering

For tenure and promotion to associate professor:

Mert Bal – Engineering Technology  
 Tammy Brown – GIC/ Black World Studies/History  
 Colin Campbell - Finance  
 Anna Ghazaryan - Math  
 Jonathan Grenier - Accounting  
 Elizabeth Kiel - Psychology  
 Aaron Luebbe - Psychology  
 Tory Pearman - English

Byran Smucker - Statistics  
 Pepper Stetler - Art  
 Cecilia Suhr – Media, Journalism, and Film  
 Haosheng Yang – German, Russian, Asian & Middle Eastern Languages and Cultures

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the promotion to associate librarian and the awarding of continuing contract, effective July 1, 2016, to:

Jennifer Bazeley - Library  
 Ashley Jones - Library  
 Jessica Long - Library

### **Regional Campuses**

Provost Callahan spoke regarding the four Regional Campus resolutions being considered. First, she acknowledged and thanked the many individuals, faculty and staff; but especially Dean Mike Pratt, Associate Deans Cathy Bishop-Clark and Moira Casey, and Professor Emeritus John Skillings, who worked so diligently to help transition the Regional Campuses to better serve the region and Miami's students. She stated they helped ensure an open process, and that faculty and staff were very engaged as we moved forward to name the campus; to organize departments; and to have faculty assign themselves to departments in a very collaborative fashion.

She stated that she was very pleased to support the Regional Campus resolutions. Trustee Wilson then moved, Trustee Bhati seconded and by voice vote, the resolution was unanimously approved.

### **RESOLUTION R2016-22**

WHEREAS, to continue the process to better enable the Regional Campuses to rapidly adapt to meet the needs of the regional communities and our students, a Task Force was appointed in 2014 to explore the options for a new intercampus organizational model, and thereafter a Regional Process Committee was appointed to develop and propose a plan for the continuing evolution of the Regional Campuses, and

WHEREAS, the final report of the Process Committee and the advice of Senate were received by the Board on May 1, 2015, and Resolution 2015-36 was issued, charging the President and Provost to take such actions as are appropriate and necessary to continue the evolution of the Regional Campuses as recommended by the Process Committee into a more distinct, impactful, and fiscally viable, semi-autonomous unit reporting directly to the Provost and the President; including

- creating a Regional Campuses unit with a name that encompasses the locations as well as all of the programs offered there,
- whose faculty will be appointed, evaluated, promoted and tenured on the Regional Campuses (except for those existing faculty whose primary appointment is in Oxford,

- who will all be granted dual appointment status), with opportunities and encouragement for academic affiliation and research collaboration with Oxford campus academic departments, programs and faculty, and
- whose students are offered an increased number of four-year degree programs that meet their needs and the needs of the region.

NOW, THEREFORE BE IT RESOLVED, that the Regional Campuses shall be designated:

Miami University  
Regionals  
College of Liberal Arts and Applied Science

BE IT FURTHER RESOLVED, the Department of Integrative Studies shall be renamed the Department of Interdisciplinary and Communication Studies, and

BE IT FURTHER RESOLVED, the Department of Business Technology shall be renamed the Department of Commerce, and

BE IT FURTHER RESOLVED, the following six new Regional Campuses departments shall be formed:

Social and Behavioral Sciences  
Education and Society  
Biological Sciences  
Mathematical and Physical Sciences  
Humanities and Creative Arts  
Languages, Literatures, and Writing

BE IT FURTHER RESOLVED, that these aforementioned changes are to become effective on July 1, 2016.

**Bachelor of Arts in Psychological Science**  
**Bachelor of Arts in Community Arts**  
**Bachelor of Arts in Applied Communication**

Provost Callahan spoke in favor of the three new Regional Campus bachelorette degrees, which were considered in a single vote. Trustee Bhati then moved, Trustee Shroder seconded and by voice vote, the resolutions were unanimous approved.

**RESOLUTION R2016-23**

BE IT RESOLVED: that the Board of Trustees hereby approves the establishment of a new bachelor degree program; the Bachelor of Arts in Psychological Science, Department of Social and Behavioral Sciences, College of Liberal Arts and Applied Science.

**RESOLUTION R2016-24**

BE IT RESOLVED: that the Board of Trustees hereby approves the establishment of a new bachelor degree program; the Bachelor of Arts in Community Arts, Department of Humanities and Creative Arts, College of Liberal Arts and Applied Science.

**RESOLUTION R2016-25**

BE IT RESOLVED: that the Board of Trustees hereby approves the establishment of a new bachelor degree program; the Bachelor of Arts in Applied Communication, Department of Interdisciplinary and Communication Studies, College of Liberal Arts and Applied Science.

**Finance and Audit Committee****Report of the Committee Chair**

Committee Chair Mark Ridenour relayed the following information:

The Finance and Audit Committee met yesterday in 104 Roudebush Hall. The Committee considered three resolutions, and all three resolutions are recommended for approval by the Board of Trustees.

Most of yesterday's meeting was devoted to capital and budget planning including planning for the affordability and efficiency assessment that is required as part of the Governor's task force report.

For the last six years, residence and dining hall capital projects have comprised a major part of capital planning at the University. Two new projects were recommended yesterday as the next steps in the execution of the residence hall master plan: the renovation of Hamilton and Clawson Halls and the expansion of geothermal services on the Western Campus. Both of these projects, as noted earlier, are recommended for approval later in this meeting.

While we continue to progress in accomplishing the residential master plan, some adjustments to the plan have periodically been needed. The most recent plan called for a 100 bed addition to Clawson Hall and the renovation of Swing Hall for fall 2018. However, both of these projects were found to be more expensive and less desirable than new construction. A more desirable and affordable alternative would be to construct a new 300 bed residence hall on the current site of Withrow Court. Further planning for this project will occur over the next three months with a formal proposal to be made for consideration by the committee at the May meeting.

Also at yesterday's meeting, the committee began its planning for the adoption of the 2017 budget. While the immediate focus of this planning is on the 2017 budget, we also spent considerable time discussing the long-term budget outlook. Revenue uncertainty continues to be the most challenging part of budget planning even though the University has had significant success in recent years in generating new revenues to replace declining state support and to help

slow the rate of growth in tuition. The outlook for the 2017 and near term budgets remains quite positive for this reason but sustaining this success into the future requires that we continue to incubate new program and revenue ideas and sustain our focus on delivering high quality programs and services efficiently.

Yesterday's meeting closed with a review of the Board of Trustees expectations for the Governor's Task Force Report on Affordability and Efficiency. At our June meeting later this year, the Trustees will receive an efficiency study prepared by the administration and the Fiscal Priorities committee and be asked to adopt a plan and goals aimed at achieving further efficiency that can be directed to the benefit of our students. Vice president Creamer reviewed the process that will be used for completing the assessment and developing the goals. This discussion aligned well with our budget planning conversation as we must maintain our commitment to improve affordability which will require continued improvement in efficiency and productivity and the successful generation of new revenues.

That concludes the report of the Finance and Audit Committee.

### **Ordinances and Resolutions**

#### **Edwards Parking, Utility Easement**

Dr. Creamer spoke in support of the resolution, which grants an easement to allow the relocation of utility lines. Trustee Bhati then moved, Trustee Ridenour seconded and by voice vote, the resolution was unanimous approved.

#### **RESOLUTION 2016-26**

WHEREAS, the Edwards Parking Lot, located at the southwest corner of High Street and Tallawanda Road, is scheduled for reconstruction following the erection of the adjacent Evans Scholars House.

WHEREAS, for reasons of design efficiency in connection with this reconstruction, the University has determined that the overhead electric service currently servicing Old Manse, 410 East High Street, Oxford OH 45056, from Church Street should be relocated to an underground electrical service.

WHEREAS, said relocation requires that the University grant a new utility easement to Duke Energy of Ohio, Inc. to construct and maintain these lines, a copy of which is attached to this Resolution and incorporated herein ("Utility Easement");

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees approves the Utility Easement, subject to the terms and conditions set forth therein.

BE IT FURTHER RESOLVED that the Senior Vice President for Finance and Business Services be authorized to sign the Utility Easement, and perform those acts necessary to carry out and perform the terms thereof.

*Note: See Attachment C for accompanying/supporting material.*

### **Western Geothermal**

Dr. Creamer spoke in support of the resolution, which authorizes the award of contracts for the Western Geothermal Infrastructure Phase 2 project. Trustee Mitchell then moved, Trustee Bhati seconded and by voice vote, the resolution was unanimous approved.

### **RESOLUTION R2016-27**

WHEREAS, the Western Campus Geothermal Infrastructure Phase 2 project expands the capacity of the existing Geothermal Energy Plant and extends geothermal heating and cooling to five additional buildings on the Western Campus; and

WHEREAS, the project is necessary to fulfill the Utility Master Plan and the University's Sustainability Commitments and Goals; and

WHEREAS, Miami University has identified local funds in the amount of \$16,600,000 for the Western Campus Geothermal Infrastructure Phase 2 project; and

WHEREAS, the \$16,600,000 budget includes a cost of work estimate of approximately \$13,820,000; and

WHEREAS, the receipt of Guaranteed Maximum Price is planned for February 2016; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Construction Manager at Risk;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees hereby authorizes the Senior Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of contracts for the Western Campus Geothermal Infrastructure Phase 2 project with a total project budget not to exceed \$16,600,000.

Executive Summary  
for the  
Western Campus Geothermal Infrastructure Phase 2 Renovations  
February 18, 2016

The project is the second of three planned phases of the Utility Master Plan converting the Western Campus to ground sourced heat pump simultaneous heating and cooling. The existing geothermal system will be expanded to include approximately 400 additional drilled wells. The project will install 1,400 more tons of available heating/cooling capacity at the existing Geothermal Energy Plant. The work includes installing extensive new distribution piping and improvements in mechanical rooms connecting five (5) existing buildings (Child Care Facility, Havighurst,

Clawson, Hoyt and Presser) onto the Western Campus Geothermal Energy Plant. The project aligns with the Sustainability Commitments and Goals and will result in significant reductions in energy consumption and carbon footprint for the campus.

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Consulting Services:	\$1,037,100	Local Funds
Est. Construction:	\$13,820,000	Local Funds
Site Clearing/Demolition	\$560,000	Bond Funds
Est. Furniture, Fixtures, and Equipment:	\$0	Local Funds
Est. Owner's Contingency:	<u>\$1,182,900</u>	Local Funds
 Total:	 \$16,600,000	

### **Hamilton and Clawson Halls**

Dr. Creamer spoke in support of the resolution. Trustee Wilson then moved, Trustee Ridenour seconded and by voice vote, the resolution was unanimous approved.

### **RESOLUTION R2016-28**

WHEREAS, the Hamilton and Clawson Halls Renovation project involves the renovation of two existing residence halls; and

WHEREAS, Miami University has determined that reduced costs from economy of scale, speed of implementation, and coordination may be gained by combining the projects into a single Design Build project delivery method; and

WHEREAS, the opening of Maplestreet Station dining facility allowed the closure of Hamilton Dining Hall leaving vacant space within the existing residence hall; and

WHEREAS, the renovation of Hamilton Hall provides the opportunity to use the vacated dining area as sorority space necessary to allow for future renovations of sorority spaces in the MacCracken quad; and

WHEREAS, a limited renovation of Clawson Hall will improve the infrastructure, life safety systems, and the student experience while extending the life of the facility in a cost effective manner; and

WHEREAS, the Board of Trustees previously approved a budget not to exceed \$3,843,230 for contracts for the preconstruction phase of the project including the planning, design, cost estimating, and other services necessary to prepare the Guaranteed Maximum Price (GMP); and

WHEREAS, Miami University has identified funds in the amount of \$38,000,000 for the Hamilton and Clawson Halls Renovation project; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Design Build firm;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of contract for the Hamilton and Clawson Halls Renovation project with a total project budget not to exceed \$38,000,000.

Executive Summary  
for the  
Hamilton and Clawson Halls Renovations  
February 18, 2016

This project will result in the renovation of Hamilton and Clawson Halls as part of the Long Range Housing Master Plan. The project will be delivered using Design-Build methodology to reduce the amount of time needed to move from design through construction, reduce the cost of construction, and minimize the risk to the University.

The Hamilton Hall renovation will include new windows, ADA accessibility improvements, elevators, insulating of exterior walls and attics, new corridor ceilings, interior lighting, plumbing systems, sprinkler system, electrical distribution, HVAC systems, life safety and fire alarm systems, utility tie-ins, site utilities, selective addition and/or demolition of bedroom walls, and new bedroom finishes. Student life programming elements such as community rooms, group study rooms, and other support spaces will be included.

The Hamilton Hall renovation will also include modernized sorority suites in the lower level of the Hall. Hamilton currently houses 2 sorority suites; the modernization and ability to house 4 additional suites will create sorority swing space necessary to accommodate future residence hall renovations in the MacCracken Quad. The vacated Hamilton Hall dining facility will be repurposed for adequate campus-wide sorority meeting space and other multi-use student functions.

Preconstruction services analyzed the feasibility of a 100-bed addition and a full renovation of Clawson Hall. The services provided a schematic design estimate with a higher cost per bed than is expected for new construction. Inefficiencies in the design and construction of the existing building are too substantial to cost effectively renovate and achieve the desired student experience. A partial renovation of the existing Clawson is recommended instead that will more cost effectively extend the life of the building. The work will include elevators, interior lighting upgrades, plumbing systems, installation of a sprinkler system, electrical distribution, HVAC systems, life safety and fire alarm systems, utility improvements, site utilities, and limited bedroom finish improvements. Student life programming elements such as community rooms, group study rooms, and other support spaces will receive some modernization.

The Clawson Hall work includes a bid alternate to modernize an unused basement space previously allocated to the Alexander Dining Hall operation. The modernization contemplates converting the

space to a recreation/fitness outpost similar to what is currently being constructed in the renovation of Martin Dining Hall in the North Quad. The financial feasibility of this alternate will be evaluated during the GMP negotiations.

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Consulting Services:	\$4,625,000	Bond Series 2014
Est. Construction:	\$27,010,000	Bond Series 2014
Est. Clawson Fitness Alternate:	\$1,000,000	Local
Est. Furniture, Fixtures, and Equipment:	\$2,035,000	Bond Series 2014
Owner’s Contingency:	<u>\$3,330,000</u>	Bond Series 2014
Total:	\$38,000,000	

### Student Trustee Reports

Student Trustee Mary Adeline Lewis relayed the following:

I would first like to start off by thanking each of the members of the Board, and the people who make every meeting come together seamlessly. I am extremely grateful to have had the opportunity to serve on this Board for the past two years, and I am honored to be able to learn from the diverse individuals this group has to offer. Being a student member of the Board has given me an opportunity that is invaluable, and beyond what the average student can take away from their college experience. Being able to work with administration and learn how institutions such as Miami function from the inside has been an experience that has helped me more than any class or internship could have tried. Serving on this Board has also allowed me to start making the difference I wish to leave on Miami one day. Hopefully I will be lucky enough to call this my “first” term and not my “only” term on the Board of Trustees, and I can continue giving back after my four years are up what I have been so fortunate to have been able to take from my Miami experience. I would also like to thank my family for coming today, and sitting through this entire meeting to hear this report.

Recently there has been a lot of unique Miami University alumni in the news that are worth talking about.

-CEO of Taco Bell, Brian Niccol, graduated from Miami University with a degree in engineering. He recently spearheaded a campaign within Taco Bell’s innovation team to "spice up” the names of the franchises new menu items. When asked where he got the idea he replied that he wanted to replicate the idea of the old place where he had lunch during college, Bagel and Deli, to name items in catchy and unique ways. His on the spot idea was, “The After Burner” *I am still trying to figure out how something will provide enjoyable after burn.*

-Michael Markesbery and Rithvik Venna started the cold weather clothing company Oros, and are being praised for their space comparable jackets, beanies, and gloves. The company uses the material aerogel, a material used by NASA in space suits to keep astronauts protected from the elements of other

planets. Aerogel is a super-light insulator that lets very little heat through. A goose down jacket would have to be 40 millimeters thick to provide the same insulation as 3 millimeters of aerogel. The jacket can keep the body warm in temperatures as low as -321 degrees.

Miami University's graphic design program is now ranked 25th among public graphic design schools and colleges in the U.S. by [Animation Career Review \(ACR\)](#). The program offers a selection of focus tracks including business, communication, cultural studies, environmental design, interactive design, studio art, perception and cognition, and technical communication. Other aspects of the program include paid internships with leading firms and study abroad opportunities.

The 2016 Young Painters Competition has named a winner. [Annie Ewaskio](#), was awarded with the \$10,000 William and Dorothy Yeck Award. William was a 1936 graduate. Annie's painting "After the Narwhals" won her this award and will be put in the young painters collection. Her work has been featured in *The New Yorker*, *The New York Times*, and *The Huffington Post*

-In addition to Annie and other finalists' paintings, there is an art exhibit in Heistand Hall that showcases many Miami university students' artwork.

- The Miami Art Museum is also featuring an exhibit centered around Creativity and Innovation, the theme of this year at Miami. The exhibit features students' responses to President Hodge's proclamation that this year is the year of creativity and innovation at Miami University.

Rod Northcutt's sculpture students used their class time to winterize mobile homes last fall. They collaborated with several community groups for a project that culminated in the winterizing of eight mobile homes at the Miami Mobile Home Park in Oxford. They also researched poverty and helped connect the services of local community members to others in need. The winterization project involved 31 volunteers — 15 students, three faculty and 13 community members — who cut and installed new skirting for the homes. Students worked with members of the local nonprofit People United for Self Help (PUSH). The group provides assistance for essential repairs to eligible homeowners who, without such assistance, would be unable to make the repairs necessary for them to remain in their homes.

Drones are being used to study and better the Miami University Airport. Sinclair Community College in partnership with Miami University has received permission from the Federal Aviation Administration to fly unmanned aircraft systems (UASs or drones) for research and education purposes over the Miami University airport property. The point of this project is to explore academic certificate and degree programs that are mutually beneficial for students at both colleges. "Miami University is proud to be a partner with Sinclair on this effort," said Jim Oris, Miami's associate provost for research and scholarship and dean of its Graduate School. "Expanding airspace capability for research and educational projects in the region will enhance collaborations between our two institutions and will provide access and opportunities for students to be directly involved in world-class UAS research and development that otherwise

would not be possible.”

In addition to the approval at Miami University Airport, Sinclair is also permitted for UAS flight operations at Springfield-Beckley Airport, Wilmington Air Park, The Ohio State University Airport and the National Center for Medical Readiness. Miami is developing a policy to address use of drones for academic purposes.

Finally, Randi Thomas, Jerome Conley, Dean Jim Oris and Lisa Dankovich will be taking a group of Miami students with the Office of Institutional Relations to Washington D.C. for an alternative spring break experience. While in Washington the students, ranging from political science to hard science concentrations, will study and practice the confluence between higher education and government. The students will have the opportunity to experience Washington, meet congressman and senators interested in learning more about Miami, and give presentations on the research many of the participants conduct on campus. After the 3 day trip to Washington D.C., the students will take the same things to Columbus, where they will be able to compare the confluence at the state level to the national level they saw in D.C. Miami University is the only university in the state of Ohio to give their students this kind of opportunity.

Student Trustee Ciara Lawson also reported to the Board on recent activities and events, relaying the following:

As we roll into spring semester, university students, faculty, and alumni refuse to let the cold keep their hard work and passions stuck inside. The year of creativity and innovation continues to warm the hearts of those in the Miami Community from frigid southwest Ohio to the more tropical locations students visited during this past January term.

The Miami University Alumni Association recently continued its tradition of sending out Valentine’s Day cards to Miami mergers. This sweet gesture reminds an impressive 14% of alumni of the college that brought them together, whether meeting in later years or spending undergrad time kissing at midnight under Upham Arch. Valentines with a unique poem and theme were sent to 13,658 couples across all 50 states and 16 countries. This romantic tradition has been carried out since 1982.

Miami’s Confucius Institute hosted a successful Chinese New Year Celebration for the 2016 “Year of the Monkey”. International students had the opportunity to be reminded of home as colorful costumes, vibrant music, and hot, delicious Chinese food adorned Macmillan Hall and Hall Auditorium in early February for the beginning of the 15 day celebration. The Institute emphasized the cultural context of tea, as it is often associated with creating art and music. Many students, both domestic and international enjoyed the Miami Symphony Orchestra paired with the Chinese Classical Music Ensemble, followed by several Chinese opera singers, Junshu Zheng, Jason Chen, and the Institute’s Lion Dance Club. American students had a chance to try out the Kung Fu inspired dance moves of the Lion Dance as well. These wonderful events for China’s biggest holiday were a great exchange of traditional Chinese music and culture shared between our international and domestic students.

The celebrations of art and culture continued as Garden Commons dining hall hosted a

“Mardi Gras” dinner for students. Buffet meal options included authentic New Orleans cuisine such as traditional Gumbo, Shrimp & Grits, Blackened Tilapia, Fried Okra, Cajun Baked Catfish, Bread Pudding with Bourbon Sauce, Beignets, Banana Foster and King Cake, among others. To complete the exciting atmosphere, student musicians performed jazz pieces, employees wore colorful necklaces, and a mask-decorating station was open to visitors.

Yet another occasion to celebrate is Miami’s regional campuses officially achieving a nearly 500 percent increase in undergraduate degrees awarded over the past 7 years. This number leaped from 55 degrees earned in 2008 to 319 in 2015. This is a spectacular achievement for our Middletown and Hamilton campuses, as it is a reflection of the expansion of degrees available to students not staying on the main campus while still keeping a Miami degree affordable. Most schools leave their regional campuses as “feeder schools” to the main campuses. But with the creation of new departments and degrees such as Civic and Regional Development, Integrative Studies, and Criminal Justice, among others, an entirely Middletown or Hamilton undergraduate pathway is possible.

This week Miami is hosting the Ohio Valley Model Arab League Conference. Over 16 schools are in attendance for the three day annual conference. The purpose is to draft resolutions to mirror the real world Arab League to try to solve issues in the Middle East. This year, student Randi McCaughley is serving as the conference head as Secretary General.

Geneticists, botanists and conservationists are working on bringing the American Chestnut tree back from near extinction. A specimen once in populations of billions, has been diminished by fungal blights spread across the Eastern United States since the early 20th century. This past fall, students and faculty from Miami and the American Chestnut Foundation worked with the U.S. Forestry Service to plant 1,200 American chestnut hybrids in Wayne National Forest in Marietta, Ohio. The hybrids contain genes from the Chinese chestnut tree that are resistant to the fungus. These trees grow up to 120 feet tall, 15 feet wide, and are a species unique to the Appalachian mountain region. As spring approaches, the Miami volunteers hope to see budding possibilities for a reemergence of this forest beauty.

This January term, students had the opportunity to explore and gain an understanding of contemporary Cuba through a Farmer School of Business Study Abroad program. Following President Obama’s lifting of the embargo against Cuba in September, Miami has utilized this fresh opportunity for students to study pre and post- revolutionary history, domestic and international politics and economics, Cuban and Cuban-American literature, film, and music. The students and faculty visited the University of Havana, various businesses transitioning into capitalism, as well as natural areas in Varadero and Las Terrazas. This first run of the “Cuba in Transition” program was an amazing way to experience a country isolated from U.S. visitors for over 50 years.

Although the warmth and sunshine of Havana isn’t all that apparent in today’s Ohio weather, the memories and knowledge gained from study abroad are brought back and shared with the rest of Miami. And experiences found within our own community, whether in a campus dining hall or mentioned in a Miami merger poem, all help to add such great culture and diversity to the university.

## Other Business

### **Changes to the Board Regulations**

The proposed changes would add the Miami Tuition Promise to the Board of Trustees Regulations. Trustee Bhati moved, Trustee Ridenour seconded and by voice vote, the resolution was unanimously approved.

#### **RESOLUTION R2016-29**

WHEREAS, the Miami Tuition Promise was approved by the Miami University Board of Trustees in Resolution R2016-12 on December 4, 2015; and

WHEREAS, the Chancellor of the Ohio Department of Higher Education approved the Miami Tuition Promise on January 19, 2016 per Directive 2016-005.

NOW THEREFORE BE IT RESOLVED, that the Board of Trustees hereby approves amendment to the Regulations of the Board of Trustees of Miami University, Articles VI “Students,” with the addition of Section 5 “Miami Tuition Promise,” as set forth in the changes indicated below:

*Note: See Attachment D for the full resolution and change to the Regulations.*

#### **Resolution to Elect Miami University’s 22<sup>nd</sup> President**

Chair David Budig and Vice Chair David Budig spoke in favor of the resolution. Trustee Ridenour then moved, Trustee Mitchell seconded and by voice vote, the resolution and the election of Dr. Crawford as Miami’s 22<sup>nd</sup> President, was unanimously approved.

#### **RESOLUTION 2016-30**

WHEREAS, Miami University was chartered in 1809; and

WHEREAS, Miami University’s 207 year history has been mark by exceptional achievement, with over 200,000 alumni who have served, succeeded and inspired others in nearly every field of endeavor; and

WHEREAS, throughout this history only 21 have served as President of Miami University; and

WHEREAS, Miami has sought a leader to continue Miami’s long tradition of Love and Honor, to extend its great success, and to lead Miami University into the future.

NOW THEREFORE BE IT RESOLVED, that the members of the Miami University Board of Trustees do hereby elect Dr. Gregory P. Crawford as the 22<sup>nd</sup> President of Miami

University, with tenure as a full Professor in the Department of Physics, effective July 1, 2016;  
and

BE IT FURTHER RESOLVED, that the members of the Board of Trustees warmly welcome Dr. Gregory Crawford, his wife Dr. Renate Crawford and their daughters Michaela and Alexandra into the Miami family, and look forward to endeavoring with them in continuing Miami's great success and in embracing Miami's bright future.

Done, by the Miami University Board of Trustees, this Nineteenth Day of February, Two Thousand Sixteen at Miami University, in the City of Oxford, County of Butler, State of Ohio, during the Two Hundred and Seventh year of the University's Charter.

### **Resolution to Negotiate a Contract**

Trustee Bhati moved, Trustee Mitchell seconded and by voice vote, the resolution to authorize the negotiation of a contract, was unanimously approved.

### **RESOLUTION R2016-31**

NOW THEREFORE BE IT RESOLVED, that the Board of Trustees hereby authorizes Chair David Budig to negotiate the terms of and execute a five-year contract as Miami University President, commencing July 1, 2016 and ending June 30, 2021, with Dr. Gregory P. Crawford.

### **Resolution of Appreciation for the Presidential Search Committee**

Chair Budig thanked the Search Committee and spoke in favor of the resolution. Trustee Mitchell then moved, Trustee Bhati seconded and by voice vote the resolution was unanimously approved.

### **RESOLUTION 2016-32**

WHEREAS, Miami University was chartered in 1809; and

WHEREAS, Miami University's 207 year history has been mark by exceptional achievement, with over 200,000 alumni who have served, succeeded and inspired others in nearly every field of endeavor; and

WHEREAS, throughout this history only 21 have served as President of Miami University; and

WHEREAS, it is a supreme responsibility to select a President to continue Miami's long tradition of Love and Honor, to extend its great success, and to lead Miami University into the future, and

WHEREAS, Trustee David Budig, Miami Student Ifeolu Claytor, Dr. David Creamer,

Alumnus Ted Downing, Professor Linda Marchant, Alumna Susan Naus, Professor Glenn Platt, Trustee Mark Ridenour, and Professor Ann Rypstra, took on this responsibility and challenge, to thoughtfully serve Miami University as members of the Presidential Search Advisory Committee.

NOW THEREFORE BE IT RESOLVED, that the members of the Miami University Board of Trustees offer their deepest thanks and appreciation to the members of the Presidential Search Advisory Committee, whose steadfast efforts, devotion to Miami University and selfless service were instrumental and central to identifying Miami's 22<sup>nd</sup> President.

Done, by the Miami University Board of Trustees, this Nineteenth Day of February, Two Thousand Sixteen at Miami University, in the City of Oxford, County of Butler, State of Ohio, during the Two Hundred and Seventh year of the University's Charter.

### **Resolution of Appreciation to Student Trustee Mary Adeline Lewis**

Trustee Budig praised Mary Adeline and recognized her family who had traveled to Oxford to attend her final meeting. Trustee Shroder then moved, Trustee Mitchell seconded and by voice vote the resolution was unanimously approved.

### **RESOLUTION 2016-33**

WHEREAS, Mary Adeline Lewis' term as a student member of the Miami University Board of Trustees ends on February 28, 2016;

NOW, THEREFORE BE IT RESOLVED: that the members of the Board of Trustees do hereby express to Mary Adeline their appreciation for her service to this Board and to the Miami University student body, and offer her their best wishes for good health and good fortune in all future endeavors.

Done, by the Miami University Board of Trustees, this Nineteenth Day of February, Two Thousand Sixteen at Miami University, in the City of Oxford, County of Butler, State of Ohio, during the Two Hundred and Seventh year of the University's Charter.

### **Resolution of Appreciation to Trustee Sharon Mitchell**

Chair Budig praised Trustee Sharon Mitchell. Trustee Shroder then moved, Trustee Bhati seconded and by voice vote the resolution was unanimously approved.

### **RESOLUTION R2016-34**

WHEREAS, Sharon J. Mitchell was appointed a Miami University Trustee on April 16, 2009; and

WHEREAS, Ohio law sets the length of this appointment, which expires on February 28<sup>th</sup>, 2016; and

WHEREAS, Sharon J. Mitchell has thoughtfully and ardently served Miami University as a member, Vice Chair and Chair of the Board of Trustees, and before, first as a student, then as a devoted alumnus; and

WHEREAS, while a student at Miami University, Sharon J. Mitchell was a member of Delta, Delta, Delta, majoring in Chemistry; and

WHEREAS, Sharon then graduated on to a remarkable and distinguished career with Procter and Gamble, where she achieved great success to eventually become Senior Vice President - Research and Development; and

WHEREAS, Sharon J. Mitchell's service to Miami is wide-ranging and tireless; serving twenty five years on the Research Advisory Council, and on the College of Arts and Science Dean's Advisory Council, the Foundation Board, the Love and Honor Campaign Committee, and many other Alumni Committees; and

WHEREAS, this remarkable commitment to service also extends to the community; as President of the Board for the Children's Home of Cincinnati, President of Board of Directors for Impact 100 Cincinnati, as Trustee for the Cincinnati Chapter of the American Red Cross, through the United Way's Alexis de Tocqueville Society and the Society's Women's Leadership Initiative, and through St. John's Share-A-Lunch Program, the Cincinnati Nature Center, and the Sierra Club; and

WHEREAS, Sharon J. Mitchell has been recognized and honored as a selfless community leader and volunteer, being named a 2005 YWCA Career Woman of Achievement, and in 2013 receiving Venue Magazine's Civic Leadership Award; and

WHEREAS, Sharon J. Mitchell has steadfastly applied her many leadership skills as a Trustee. During Sharon's tenure Miami formed the Strategic Priorities Task Force to not only weather the Great Recession, but to undergo a renaissance, and today Miami is recognized by U.S. News and World Report as both our nation's most efficient university for producing high quality results, and a top university in its commitment to undergraduate education; and

WHEREAS, the sound strategic planning and financial leadership during Sharon's tenure enabled an unprecedented transformation of the Oxford campus. The renovation and expansion of numerous existing buildings, the rebirth of Gaskill and Rowan Halls to become the Armstrong Student Center, and the construction of entirely new facilities, such as six residence and dining halls, which have enhanced the student experience for many generations to come; and

WHEREAS, the Miami Trustees, faculty, staff, and students will miss Sharon's strong commitment to service, wisdom, experience, and extraordinary insight;

NOW, THEREFORE BE IT RESOLVED: that the members of the Miami University's Board of Trustees do hereby express their sincere gratitude and deepest appreciation for Sharon J. Mitchell's service and leadership; and

BE IT FURTHER RESOLVED: that the members of this Board offer their best wishes for her continued good health and success in all future endeavors, and extend an open invitation to Sharon and Graham to visit often in the years ahead.

Done, by the Miami University Board of Trustees, this Nineteenth Day of February, Two Thousand Sixteen at Miami University, in the City of Oxford, County of Butler, State of Ohio, during the Two Hundred and Seventh year of the University's Charter.

Following the resolution's approval, Trustee Emeritus Don Crain spoke, praising Trustee Mitchell, saying her support was instrumental in the Board's success and that she is a wonderful asset to the Board of Trustees, who will be truly missed.

### **Written Reports**

Tom Herbert, Vice President for Advancement submitted a written report which is included as Attachment E.

### **Executive Session**

Trustee Ridenour moved, Trustee Bhati seconded, and by unanimous roll call vote, with seven voting in favor and none opposed, the Board convened to Executive Session to consult with counsel, to discuss pending litigation and to discuss matters required to be kept confidential by law, trade secrets; as provided by the Open Meetings Act, Ohio Revised Code Section 121.22.

### **Adjournment of Meeting**

Following executive session, the Board adjourned at 1:00 p.m.



T. O. Pickerill II  
Secretary to the Board of Trustees

---

# Promotion and Tenure Recommendations

Board of Trustees  
February 219, 2016



MIAMI UNIVERSITY

# *Candidates for Promotion and Tenure*

## Promotion to Full Professor

Helen Androne	Xiaowen Huang
Susan Baim	Kathleen Johnson
Mitchel Balish	Jane Keiser
S. Burcin Bayram	Steven Keller
Moira Casey	Fazeel Kahn
Brian Currie	Murali Paranandi
Madelyn Detloff	David Prytherch
Mila Ganeva	Joseph Rode
Megan Gerhardt	Benjamin Sutcliffe
Scott Hartley	Amy Yousefi

## Tenure and Promotion to Associate Professor

Mert Bal	Aaron Luebbe
Tammy Brown	Tory Pearman
Colin Campbell	Byran Smucker
Anna Ghazaryan	Pepper Stetler
Jonathan Grenier	Cecilia Suhr
Elizabeth Kiel	Haosheng Yang

## Promotion to Associate Librarian

Jennifer Bazeley  
Ashley Jones  
Jessica Long



MIAMI UNIVERSITY

# *Helane Androne*

English – College of Arts and Science  
College of Professional Studies and Applied Sciences  
Candidate for Full Professor



---

Joined Miami in 2002 as Assistant Professor of English

B.A. Literature/Writing, University of California, San Diego  
MAT English Literature and Language, University of Washington  
Ph.D., English, University of Washington

**“I realize that since tenure my professional life has been characterized by a commitment to reflection and to the exercise of creative change, ideas that find an organizational home within ritual study. I use principles and structures found in rites, including repetition, performance, and reflection, in my courses to show students how cultural artifacts like writing express values and beliefs.”**



# *Meghan Gerhardt*

Management

Farmer School of Business

Candidate for Promotion to Full Professor



---

Joined Miami in 2003 as an Assistant Professor  
Tenured and promoted to Associate Professor in 2009

B.A. Psychology. University of Iowa  
Ph.D. Organizational Behavior, University of Iowa

**“Most profoundly, my current work on generational differences was largely inspired by my interactions with students over the past five years, and the workshops and outreach I have done in industry on the leadership across multiple generations in the workplace. Impacting the conversation unfolding among other scholars, industry practitioners, and students through my work is my most significant contribution at this stage in my career .”**



# *Fazeel Khan*

Mechanical and Manufacturing Engineering  
College of Computing and Engineering  
Candidate for Promotion to Full Professor



---

Joined Miami in 2003 as an Assistant Professor  
Tenured and promoted to Associate Professor in 2009

B.A. Physics, Middlebury College  
M.S. Mechanical Engineering, Rensselaer Polytechnic Institute  
Ph.D. Mechanical Engineering, Rensselaer Polytechnic Institute

**“Miami continues to provide its students a dynamic educational experience which, in a lot of ways, is derived from faculty active in their respective research circles. I think maintaining a balance between the teaching and research us achieved by not remaining sequestered in a lab, but rather by creating research opportunities for undergraduate and graduate students.”**



# *Murali Paranandi*

Architecture and Interior Design  
College of Creative Arts

Candidate for Promotion to Full Professor



---

Joined Miami in 1996 as Assistant Professor  
Tenured and promoted to Associate Professor in 2002

B.Arch Jawaharlal Nehru Technological University  
M.A. Architecture (Design & Theory), Kent State University  
M.A. Architecture, Ohio State University

**“I believe a good teacher must understand the difference between training and education. I do not subscribe to the model of teachers transmitting knowledge to students, but see the teacher as an intellectual coach who facilitates students’ acquisition of core principles and instills curiosity to discover and expand their abilities”**



# Mert Bal

Engineering Technology – College of Computing and Engineering  
College of Professional Studies and Applied Sciences  
Candidate for Tenure & Promotion to Associate Professor

---



Joined Miami in 2010 as Assistant Professor, Engineering Technology

B.S. Mechanical Engineering, Mediterranean University

M.S. Mechanical Engineering, Eastern Mediterranean University

Ph.D. Mechanical Engineering, Eastern Mediterranean University

**“I believe that learning is not about memorization, but instead begins with students thinking, analyzing, and understanding the concepts being taught. As a result, I strongly believe that hands-on laboratory projects are excellent teaching tools for reinforcing lecture materials in engineering education.”**



# *Tammy Brown*

Black World Studies- GIC - Department of History  
College of Arts and Science  
Candidate for Tenure & Promotion to Associate Professor



---

Joined Miami in 2008 as a Heanon Wilkins Fellow  
2009 Assistant Professor, Black World Studies and History

B.A. History and International Relations, Harvard University  
M.A. History, Princeton University  
Ph.D. History, Princeton University

**“As a scholar of American History and African Diasporic Studies, my goals are to make meaningful connections between the past and the present, particularly when it comes to better understanding conceptions of race and cultural identity; to encourage dialogue between students, faculty, and global communities through public programming; to use technology in innovative ways to foster an environment of engaged intellectualism and collaborative learning; and to help students become critical thinkers, skilled writers and astute public speakers.”**



# *T. Colin Campbell*

Finance

Farmer School of Business

Candidate for Tenure & Promotion to Associate Professor

---



Joined Miami in 2010 as Assistant Professor

B.S. Finance, James Madison University

M.S. Economics, Arizona State University

Ph.D. Finance, Texas A&M University

**“I believe that a critical part of teaching is to hold students to the highest standard that is reasonable. The students at Miami are highly capable, and deserve courses that are intellectually challenging and help them to achieve the best possible understanding of the material.”**



# *Elizabeth Kiel*

Psychology

College of Arts and Science

Candidate for Tenure & Promotion to Associate Professor



Joined Miami in 2010 as Assistant Professor

B.A. Psychology, Boston University

M.A. Child Clinical and Developmental Psychology, University of Missouri

Ph.D. Child Clinical and Developmental Psychology, University of Missouri

**“I have been fortunate during my time thus far at Miami to teach topics about which I am truly excited...I have worked to engage critical thinking about the complexities of normal and abnormal development and generate concern for these issues through application to familiar societal examples and personal experience. I have found that these connections stimulate scientific thinking in the classroom and beyond.”**



# Pepper Stetler

Art

College of Creative Arts

Candidate for Tenure & Promotion to Associate Professor

---



Joined Miami in 2010 Assistant Professor

B.A. Barnard College, Columbia University

M.A. Art History, University of Delaware

Ph.D. Art History, University of Delaware

**“Like my approach to teaching, I see service as a way to encourage students to develop an identity as researchers, scholars, and future professionals. I revised the Capstone Seminar in Art and Architecture History and inaugurated the Annual Student Symposium in Art and Architecture History. These new initiatives create opportunities for students to present their work to a public audience, thereby establishing our students as experts and raising the profile of the Art and Architecture History Program at Miami.”**



MIAMI UNIVERSITY

# Jennifer Bazeley

University Libraries  
Candidate for Continuing Contract  
Promotion to Associate Librarian



---

Joined Miami in 2009 as Assistant Librarian, Electronic Resources/Serials Librarian

Bachelor of Music, Viola Performance, Eastman School of Music  
Master of Music, Viola Performance and Literature, Eastman School of Music  
Masters of Library and Information Science, Dominican University

**“At the institutional level, the shift in the dissemination of scholarship is altering the scholarly publishing lifecycle in exciting new ways. ...My work with subscriptions and the Libraries’ materials budget has given me tremendous insight into how much it costs universities to access research articles that are authored, peer viewed, and edited by their own faculty. This has led to my advocacy of new publishing models and has inspired me to create an awareness of these issues among librarians and faculty.”**




**EXECUTIVE COMMITTEE of UNIVERSITY SENATE**

Yvette Harris, Chair

Andrew Reffett, Chair-elect

University Senate Website: [www.miamioh.edu/senate/](http://www.miamioh.edu/senate/)

February 3, 2016

To: Board of Trustees, Academic and Student Affairs Committee  
 From: Yvette Harris, Chair, Executive Committee of University Senate  
 RE: University Senate Report to Board of Trustees – February 19, 2016 Meeting

The following summarizes items of University Senate Business conducted since the Executive Committee submitted to the Board of Trustees on February 19, 2016 Meeting.

- Revisions to existing degrees and University Documents received on the University Senate consent calendars:
  - **January 25, 2016:** BUS – Bachelor of Science in Business
- Proposed New Degrees:
  - Proposed Bachelor of Arts in Psychological Science (**SR 16-04**)
  - Proposed Bachelor of Arts Degree in Community Arts (**SR 16-05**)
  - Proposed Bachelor of Arts Degree in Applied Communication: Communication Studies (**SR 16-06**)
- New Business, Specials Reports and Updates delivered at University Senate:
  - **December 7, 2015**, Proposed Revisions to MUPIM: Dual Appointments, Moira Casey, Regional Associate Dean and John Skillings, Process Coordinator
  - **January 25, 2016**, Presidential Search, Ted Pickerill, Secretary to the Board of Trustees
- Senate Resolutions

**January 25, 2016, SR 16-04:** Proposed Bachelor of Arts in Psychological Science, College of Professional Studies and Applied Sciences

**SR 16-04**

**January 25, 2016**

BE IT HEREBY RESOLVED that University Senate adopt the proposed new degree, Proposed Bachelor of Arts in Psychological Science, College of Professional Studies and Applied Sciences;

AND FURTHERMORE, that the endorsement by University Senate of the proposed degree will be forwarded to the Miami University Board of Trustees for consideration

SR 16-04 carried by voice vote.

**January 25, 2016, SR 16-05:** Proposed Bachelor of Arts Degree in Community Arts, College of Professional Studies and Applied Sciences

**SR 16-05**

**January 25, 2016**

BE IT HEREBY RESOLVED that University Senate adopt the proposed new degree, Bachelor of Arts Degree in Community Arts, College of Professional Studies and Applied Sciences;

AND FURTHERMORE, that the endorsement by University Senate of the proposed degree will be forwarded to the Miami University Board of Trustees for consideration

SR 16-05 carried by voice vote.

**January 25, 2016, SR 16-06:** Proposed Bachelor of Arts Degree in Applied Communication: Communication Studies, College of Professional Studies and Applied Sciences

**SR 16-06**

**January 25, 2016**

BE IT HEREBY RESOLVED that University Senate adopt the proposed new degree, Bachelor of Arts in Applied Communication: Communication Studies, College of Professional Studies and Applied Sciences;

AND FURTHERMORE, that the endorsement by University Senate of the proposed degree will be forwarded to the Miami University Board of Trustees for consideration

SR 16-06 carried by voice vote.

cc: Provost Phyllis Callahan, Chair, University Senate  
Yvette Harris, Chair, Executive Committee of University Senate  
Sr. Associate Provost, Maria Cronley, Secretary, University Senate

Prepared by: Stacy Kawamura, Recording Secretary, University Senate



BOARD OF TRUSTEES  
ROUDEBUSH HALL ROOM 212  
OXFORD, OHIO 45056  
(513) 529-6225 MAIN  
(513) 529-3911 FAX  
WWW.MIAMIOH.EDU

February 19, 2016  
Finance and Business Services

RESOLUTION 2016-26

WHEREAS, the Edwards Parking Lot, located at the southwest corner of High Street and Tallawanda Road, is scheduled for reconstruction following the erection of the adjacent Evans Scholars House.

WHEREAS, for reasons of design efficiency in connection with this reconstruction, the University has determined that the overhead electric service currently servicing Old Manse, 410 East High Street, Oxford OH 45056, from Church Street should be relocated to an underground electrical service.

WHEREAS, said relocation requires that the University grant a new utility easement to Duke Energy of Ohio, Inc. to construct and maintain these lines, a copy of which is attached to this Resolution and incorporated herein ("Utility Easement");

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees approves the Utility Easement, subject to the terms and conditions set forth therein.

BE IT FURTHER RESOLVED that the Senior Vice President for Finance and Business Services be authorized to sign the Utility Easement, and perform those acts necessary to carry out and perform the terms thereof.

*Approved by the Board of Trustees  
February 19, 2016*

T. O. Pickerill II  
Secretary to the Board of Trustees

## GRANT OF EASEMENT

(Pt. Parcel #s H4000002000039, and H4000002000040)

In consideration of the sum of One Dollar (\$1.00) and other good and valuable consideration, the receipt of which is hereby acknowledged, **THE TRUSTEES OF MIAMI UNIVERSITY**, (hereinafter referred to as "Grantor"), hereby grant(s) unto **DUKE ENERGY OHIO, INC.**, an Ohio corporation, with a mailing address of 139 East Fourth Street, Cincinnati, OH 45202, and its successors and assigns (hereinafter referred to as "Grantee"), a perpetual, non-exclusive easement to construct, reconstruct, operate, patrol, maintain, repair, replace, relocate, add to, modify and remove, electric, and/or telecommunication line or lines including but not limited to, all necessary and convenient supporting structures, conduits, wires, cables, manholes, pullboxes, grounding systems, counterpoises, surface equipment (including, but not limited to, transformers and switchgears), and all other appurtenances, fixtures and equipment (hereinafter referred to as the "Facilities"), for the underground transmission and distribution of electrical energy, and for technological purposes (including but not limited to telecommunications), in, upon, over, along, under, through and across the following described real estate:

Situate in the City of Oxford, Butler County, Ohio, being a part of: 1) the North One Hundred Twenty-five (125) feet of In Lots Two Hundred Ninety-one (291) and Two Hundred Ninety-two (292) as the same are known and designated on the recorded plat of the City of Oxford, Butler County, Ohio, and being that property conveyed to THE STATE OF OHIO, FOR THE USE OF THE PRESIDENT AND TRUSTEES OF THE MIAMI UNIVERSITY OF OXFORD, OHIO from MARY ARMINTA MORRIS by deed dated June 4, 1971 and recorded in **Deed Book 969, Page 502**; and 2) In Lots Two Hundred Ninety-one (291) and Two Hundred Ninety-two (292) as the same are known and designated on the recorded plat of the City of Oxford, Butler County, Ohio, saving and excepting therefrom the north One Hundred Twenty-five (125) feet of said inlots, and being that property conveyed to THE STATE OF OHIO, FOR THE USE OF THE PRESIDENT AND TRUSTEES OF THE MIAMI UNIVERSITY OF OXFORD, OHIO from THE SYNOD OF OHIO, UNITED PRESBYTERIAN CHURCH, U.S.A., INC., by deed dated June 18, 1973 and recorded in **Deed Book 1048, Page 36**, both documents in the Office of the Recorder of Butler County, Ohio (hereinafter referred to as "Grantor's Property").

**Said easement** being at or near the centerline of the fifteen (15) foot wide underground easement being described and shown on the said Exhibit "A", attached hereto and made a part hereof, and shall be further evidenced by the Facilities where constructed on Grantor's Property (hereinafter referred to as "the Easement Area").

This easement grant shall include, but not be limited to, the following respective rights and duties of Grantor and Grantee:

1. Grantee shall have the right of ingress and egress over the Easement Area, and over the adjoining land of Grantor's Property immediately adjacent to the Easement Area (using lanes, driveways, and adjoining public roads where practical as determined by Grantee).

2. Grantee shall have the right to cut down, clear, trim, remove, and otherwise control any trees, shrubs, overhanging branches, and/or other vegetation upon or over the Easement Area. Grantee shall also have the right to cut down, clear, trim, remove, and otherwise control any trees, shrubs, overhanging branches, and/or other vegetation which are adjacent to the Easement Area but only to the extent such vegetation may endanger, as reasonably determined by Grantee, the safe or reliable operation of the Facilities, or where such vegetation is trimmed consistent with generally accepted arboricultural practices.

3. Grantee shall have the right to allow third parties to trench with Grantee's Facilities, and any such equipment shall include but not be limited to, wires, cables, and other fixtures; provided, that Grantor shall pursue any claim with the third party and/or Grantee, if any such claim arises out of any third party's facility location.

4. To the best of Grantor's knowledge, the Easement Area and the adjoining land of Grantor's Property, have never been used to release, discharge, generate or store any toxic, hazardous, corrosive, radioactive or otherwise harmful substance or material.

5. Grantor shall not place, or permit the placement of, any obstructions, which may interfere with the exercise of the rights granted herein to Grantee. Grantee shall have the right to remove any such obstruction.

6. Grantee shall have the right to pile dirt and other material and to operate equipment upon the surface of the Easement Area and the adjoining land of Grantor's Property, *but only* during those times when Grantee is constructing, reconstructing, maintaining, repairing, replacing, relocating, adding to, modifying, or removing the Facilities.

7. Excluding the removal of vegetation as provided herein, any physical damage to the surface area of the Easement Area and the adjoining land of Grantor's Property, including but not limited to any damage to the paved road, paved parking surfaces, curbs, sidewalks, poured in-place mulch and retaining walls, resulting from the exercise of the rights granted herein to Grantee, shall be promptly paid by Grantee, or repaired or restored by Grantee to a condition which is reasonably close to the condition it was in prior to the damage, all to the extent such damage is caused by Grantee or its contractors or employees. In the event that Grantee does not, in the opinion of Grantor, satisfactorily repair any damage, Grantor must, within ninety (90) days after such damage occurs, file a claim for such damage with Grantee at (a) 139 East Fourth Street, Cincinnati, OH 45202, Attn: Right of Way Services, or (b) by contacting an authorized Right of Way Services representative of Grantee.

8. Grantor shall have the right to use the Easement Area and the adjoining land of Grantor's Property immediately adjacent to the Easement Area in any manner which is consistent with the rights granted herein to Grantee, and shall comply with all applicable codes when making use of the land near the Facilities.

9. Notwithstanding anything to the contrary contained herein, Grantor shall not without the prior written consent of Grantee (a) construct or install, or permit the construction or installation of any building, house, or other above-ground structure, or portion thereof, upon the Easement Area; or (b) excavate or place, or permit the excavation or placement of any dirt or other material upon or below the Easement Area; or (c) cause, by excavation or placement of material, either on or off the Easement Area, a pond, lake, or similar containment vehicle that would result in the retention of water in any manner within the Easement Area. This Grant does not prohibit Grantor from constructing a paved road, curbs, sidewalks, poured in-place mulch, retaining walls and paved parking surface upon the Easement Area.

10. Grantor warrants that it has the necessary authority and title to Grantor's Property to grant this easement to Grantee.

11. The respective rights and duties herein of Grantor and Grantee shall inure to the benefit of, and shall be binding upon the respective successors, assigns, heirs, personal representatives, lessees, licensees, and/or tenants of Grantor and Grantee. Easement, Grantor and Grantee, as used herein, shall be deemed to be plural, when required to be so. The exercise of any or all of the rights and privileges of Grantee set forth herein, shall be at the sole discretion of Grantee.

IN WITNESS WHEREOF, Grantor has caused this Grant of Easement to be signed by its duly authorized representative(s), effective the \_\_\_\_\_ day of \_\_\_\_\_, 201\_\_.

THE TRUSTEES OF MIAMI UNIVERSITY, Grantor

By: \_\_\_\_\_

By: \_\_\_\_\_

Printed Name: \_\_\_\_\_

Printed Name: \_\_\_\_\_

Title: \_\_\_\_\_

Title: \_\_\_\_\_

STATE OF OHIO )  
 ) SS:  
COUNTY OF \_\_\_\_\_ )

Personally appeared before me this day \_\_\_\_\_ and \_\_\_\_\_, (a) duly authorized representative(s) of Grantor and acknowledged the signing of this Grant of Easement by \_\_\_\_\_ to be a voluntary act and deed for and on behalf of Grantor, and having been duly sworn/affirmed, state(s) that any representations contained therein are true to the best of \_\_\_\_\_ personal knowledge.

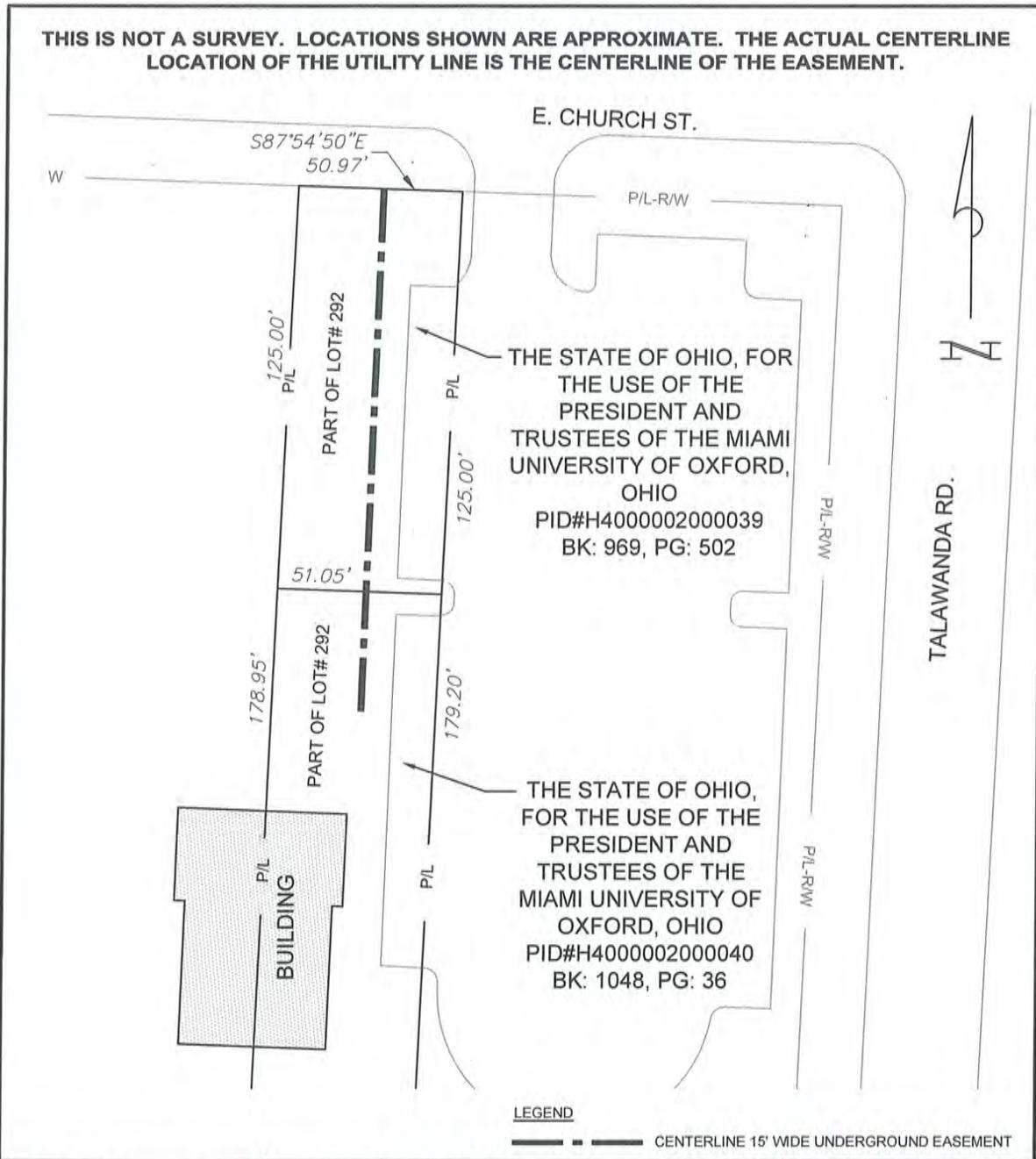
WITNESS my hand and notarial seal, this \_\_\_\_\_ day of \_\_\_\_\_, 201\_\_.

My Commission Expires: \_\_\_\_\_ Signed Name: \_\_\_\_\_

My County of Residence: \_\_\_\_\_ Printed Name: \_\_\_\_\_

This Instrument Prepared by Janice L. Walker, Attorney-at-Law, 139 E. Fourth St., Cincinnati, OH 45202.

For Grantee's Internal Use:  
Emax# E9146835  
LU# 1680192  
Prep/Chk: TLM/ **RTS** Exec/Rec : \_\_\_\_\_  
Pad #: BTO-15203  
Prepared Date: 12/8/2015



<p><b>SAFETY EXPECTATIONS FOR THIS JOB ARE THAT YOU</b></p> <ul style="list-style-type: none"> <li>• REDUCE RISK</li> <li>• REMOVE EXPOSURE TO HAZARDS</li> <li>• REINFORCE SAFE BEHAVIOR</li> </ul>	<b>DUKE ENERGY OHIO, INC. - EXHIBIT "A"</b>			<p>139 E. FOURTH STREET CINCINNATI, OHIO 45202</p> <p>SURVEY # 104145-451399</p> <p>LU # 1680192   Site # 104145</p> <p>eMax # E9146835</p>
	<p><b>PROPERTY OWNER:</b> THE STATE OF OHIO, FOR THE USE OF THE PRESIDENT AND TRUSTEES OF THE MIAMI UNIVERSITY OF OXFORD, OHIO</p>			
	<p><b>LOCATION:</b> 411 E. CHURCH ST, SEC 23, T-5, R-1 CITY OF OXFORD, BUTLER CO, STATE OF OHIO</p>			
	DATE: 12/07/2015	DRAWN BY: AM	CHECKED BY: MT	
	REVISION DATE:	REVISED BY:		



BOARD OF TRUSTEES  
ROUDEBUSH HALL ROOM 212  
OXFORD, OHIO 45056  
(513) 529-6225 MAIN  
(513) 529-3911 FAX  
WWW.MIAMIOH.EDU

February 19, 2016  
Finance and Business Services

RESOLUTION R2016-27

WHEREAS, the Western Campus Geothermal Infrastructure Phase 2 project expands the capacity of the existing Geothermal Energy Plant and extends geothermal heating and cooling to five additional buildings on the Western Campus; and

WHEREAS, the project is necessary to fulfill the Utility Master Plan and the University's Sustainability Commitments and Goals; and

WHEREAS, Miami University has identified local funds in the amount of \$16,600,000 for the Western Campus Geothermal Infrastructure Phase 2 project; and

WHEREAS, the \$16,600,000 budget includes a cost of work estimate of approximately \$13,820,000; and

WHEREAS, the receipt of Guaranteed Maximum Price is planned for February 2016; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Construction Manager at Risk;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees hereby authorizes the Senior Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of contracts for the Western Campus Geothermal Infrastructure Phase 2 project with a total project budget not to exceed \$16,600,000.

*Approved by the Board of Trustees  
February 19, 2016*

A handwritten signature in black ink, appearing to read 'T. O. Pickerill II', written over a horizontal line.

T. O. Pickerill II  
Secretary to the Board of Trustees

Executive Summary  
for the  
Western Campus Geothermal Infrastructure Phase 2 Renovations  
February 18, 2016

The project is the second of three planned phases of the Utility Master Plan converting the Western Campus to ground sourced heat pump simultaneous heating and cooling. The existing geothermal system will be expanded to include approximately 400 additional drilled wells. The project will install 1,400 more tons of available heating/cooling capacity at the existing Geothermal Energy Plant. The work includes installing extensive new distribution piping and improvements in mechanical rooms connecting five (5) existing buildings (Child Care Facility, Havighurst, Clawson, Hoyt and Presser) onto the Western Campus Geothermal Energy Plant. The project aligns with the Sustainability Commitments and Goals and will result in significant reductions in energy consumption and carbon footprint for the campus.

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Consulting Services:	\$1,037,100	Local Funds
Est. Construction:	\$13,820,000	Local Funds
Site Clearing/Demolition	\$560,000	Bond Funds
Est. Furniture, Fixtures, and Equipment:	\$0	Local Funds
Est. Owner's Contingency:	<u>\$1,182,900</u>	Local Funds
 Total:	 \$16,600,000	



February 19, 2016  
Finance and Business Services

### RESOLUTION R2016-28

WHEREAS, the Hamilton and Clawson Halls Renovation project involves the renovation of two existing residence halls; and

WHEREAS, Miami University has determined that reduced costs from economy of scale, speed of implementation, and coordination may be gained by combining the projects into a single Design Build project delivery method; and

WHEREAS, the opening of Maplestreet Station dining facility allowed the closure of Hamilton Dining Hall leaving vacant space within the existing residence hall; and

WHEREAS, the renovation of Hamilton Hall provides the opportunity to use the vacated dining area as sorority space necessary to allow for future renovations of sorority spaces in the MacCracken quad; and

WHEREAS, a limited renovation of Clawson Hall will improve the infrastructure, life safety systems, and the student experience while extending the life of the facility in a cost effective manner; and

WHEREAS, the Board of Trustees previously approved a budget not to exceed \$3,843,230 for contracts for the preconstruction phase of the project including the planning, design, cost estimating, and other services necessary to prepare the Guaranteed Maximum Price (GMP); and

WHEREAS, Miami University has identified funds in the amount of \$38,000,000 for the Hamilton and Clawson Halls Renovation project; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Design Build firm;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of contract for the Hamilton and Clawson Halls Renovation project with a total project budget not to exceed \$38,000,000.

*Approved by the Board of Trustees  
February 19, 2016*

T. O. Pickerill II  
Secretary to the Board of Trustees

Executive Summary  
for the  
Hamilton and Clawson Halls Renovations  
February 18, 2016

This project will result in the renovation of Hamilton and Clawson Halls as part of the Long Range Housing Master Plan. The project will be delivered using Design-Build methodology to reduce the amount of time needed to move from design through construction, reduce the cost of construction, and minimize the risk to the University.

The Hamilton Hall renovation will include new windows, ADA accessibility improvements, elevators, insulating of exterior walls and attics, new corridor ceilings, interior lighting, plumbing systems, sprinkler system, electrical distribution, HVAC systems, life safety and fire alarm systems, utility tie-ins, site utilities, selective addition and/or demolition of bedroom walls, and new bedroom finishes. Student life programming elements such as community rooms, group study rooms, and other support spaces will be included.

The Hamilton Hall renovation will also include modernized sorority suites in the lower level of the Hall. Hamilton currently houses 2 sorority suites; the modernization and ability to house 4 additional suites will create sorority swing space necessary to accommodate future residence hall renovations in the MacCracken Quad. The vacated Hamilton Hall dining facility will be repurposed for adequate campus-wide sorority meeting space and other multi-use student functions.

Preconstruction services analyzed the feasibility of a 100-bed addition and a full renovation of Clawson Hall. The services provided a schematic design estimate with a higher cost per bed than is expected for new construction. Inefficiencies in the design and construction of the existing building are too substantial to cost effectively renovate and achieve the desired student experience. A partial renovation of the existing Clawson is recommended instead that will more cost effectively extend the life of the building. The work will include elevators, interior lighting upgrades, plumbing systems, installation of a sprinkler system, electrical distribution, HVAC systems, life safety and fire alarm systems, utility improvements, site utilities, and limited bedroom finish improvements. Student life programming elements such as community rooms, group study rooms, and other support spaces will receive some modernization.

The Clawson Hall work includes a bid alternate to modernize an unused basement space previously allocated to the Alexander Dining Hall operation. The modernization contemplates converting the space to a recreation/fitness outpost similar to what is currently being constructed in the renovation of Martin Dining Hall in the North Quad. The financial feasibility of this alternate will be evaluated during the GMP negotiations.

<u>Project component:</u>	<u>Budget:</u>	<u>Funding Source:</u>
Est. Consulting Services:	\$4,625,000	Bond Series 2014
Est. Construction:	\$27,010,000	Bond Series 2014
Est. Clawson Fitness Alternate:	\$1,000,000	Local
Est. Furniture, Fixtures, and Equipment:	\$2,035,000	Bond Series 2014
Owner's Contingency:	<u>\$3,330,000</u>	Bond Series 2014
 Total:	 \$38,000,000	

February 19, 2016  
 Other Business

### RESOLUTION R2016-29

WHEREAS, the Miami Tuition Promise was approved by the Miami University Board of Trustees in Resolution R2016-12 on December 4, 2015; and

WHEREAS, the Chancellor of the Ohio Department of Higher Education approved the Miami Tuition Promise on January 19, 2016 per Directive 2016-005.

NOW THEREFORE BE IT RESOLVED, that the Board of Trustees hereby approves amendment to the Regulations of the Board of Trustees of Miami University, Articles VI "Students," with the addition of Section 5 "Miami Tuition Promise," as set forth in the changes indicated below:



MIAMI UNIVERSITY

REGULATIONS

of

THE BOARD OF TRUSTEES

of

THE MIAMI UNIVERSITY

---

*Approved by the Board of Trustees*  
*February 19, 2016*



T. O. Pickerill II  
 Secretary to the Board of Trustees

## **ARTICLE VI: STUDENTS**

### **Section 5. Miami University Tuition Promise**

#### **A. TUITION PROMISE**

1. The Miami University Tuition Promise is an Oxford campus, cohort-based, guaranteed undergraduate tuition program adopted in accordance with Ohio Revised Code §3345.48. Miami University's Tuition Promise provides all First-Time Students and their families the certainty that Tuition, Special Purpose and Course Fees and Room and Board charges will not increase over the ensuing four academic year period from their first enrollment as a degree seeking student. The Tuition Promise will apply to all First-Time, degree-seeking undergraduate students enrolling on the Oxford campus. Tuition and fees will be set annually for returning students on the Oxford Campus, Miami's regional campuses, Luxembourg campus and for the Voice of America Center. Participation in the program is required for all First-Time, degree-seeking undergraduate students enrolling on the Miami University Oxford campus for the first time in fall semester of 2016 or later.
2. The four academic years of the Tuition Promise includes eight consecutive semesters, four (4) winter and four (4) summer terms. The four academic year term is guaranteed regardless of the student's enrollment status (full- or part-time or not enrolled) during that time.
3. Tuition is set by the Board of Trustees each academic year and guaranteed for eight consecutive semesters for each entering Cohort. Winter and summer terms are charged separately based on the guaranteed Cohort per-credit-hour rate.

#### **B. TERMS**

1. First-Time Student

A First-Time Student is any undergraduate, degree-seeking student enrolled on Miami University's Oxford campus for the first time on or after fall 2016. First-Time Students include students who enroll at Miami after graduating from high school, transfer students who enroll from another college or postsecondary institution, and non-traditional students who enroll on the Oxford campus for the first time. First-Time Students do not include non-degree-seeking students or conditionally admitted students such as students enrolled in the American Culture and English (ACE) Program, College Credit Plus or Advanced High School; exchange students; and other students participating in other pre-enrollment or postsecondary option programs.

2. Returning Students

Students enrolled at the Miami University Oxford campus prior to summer term 2016 and who are enrolled in fall term 2016 or later are considered Returning Students for purposes of assessing tuition and other fees and are not covered by the Miami Tuition Promise. Tuition and other fees are set annually by the Board of Trustees for these students.

### 3. Cohort

- a) First-Time Students are assigned to a Cohort (group) based on the semester in which the student first enrolls as a degree-seeking student. Each academic year contains one fall semester Cohort and one spring semester Cohort.
- Any Oxford campus degree-seeking, undergraduate student who is registered for classes for the first time as of the fifteenth day of the fall or spring term will be assigned to that Cohort year for purposes of determining Tuition, Special Purpose and Course Fees and Room and Board for the four academic years covered by the guaranteed Cohort price. Each Cohort commences with the first semester of enrollment and the pricing remains constant for four academic years (e.g., fall 2016 through summer 2020 or spring 2017 through winter 2021).
  - Students may complete as many undergraduate degrees, majors, minors, and/or certificates as they choose within their Cohort period.
  - Students may enroll in graduate-level coursework for programs offered on the Oxford campus at their guaranteed tuition rate until their Cohort period expires..

### 4. Tuition (Instructional and General Fee)

Tuition is the sum of the Instructional Fee and General Fee. For non-Ohio-resident students, Tuition also includes a tuition surcharge. Under the Tuition Promise, Tuition is set each academic year for eight consecutive semesters for each entering fall and spring Cohort. Winter and summer terms are charged separately based on the guaranteed Cohort per-credit-hour rate.

#### a) Instructional Fee

These are the guaranteed instructional costs that First-Time, degree-seeking students will pay. Non-Ohio-resident students also pay a tuition surcharge. Each incoming Cohort is charged its unique, guaranteed resident or non-resident rate for eight consecutive semesters. Full-time students pay no additional Tuition regardless of the number of hours enrolled. Part-time students pay Instructional Fees on a pro-rated, per-credit-hour basis.

#### b) General Fee

These are campus fees charged to all students for non-instructional services and programs on campus, such as orientation, health education and services, recreation, athletics, transportation, access to technology, graduation, the Armstrong Student Center, other student-life facilities and student activities.

### 5. Room and Board Charges

Room and Board charges are the guaranteed rates for Miami's housing and meal plan options. Students pay a fee based on the housing and meal plan selected. The schedule of fees and options are guaranteed for each Cohort for eight consecutive semesters. Miami University requires first- and second-year students to reside in University-provided housing and to purchase a meal plan.

## 6. Additional Tuition Promise Guaranteed Fees

### a) Special Purpose Fees

Special Purpose Fees are additional per-semester charges that vary by college within the University and support specialized academic programs and instruction in that specific college (i.e., the College of Engineering and Computing major fees and the Architecture, Interior Design and Music major fees in the College of Creative Arts). These fees are charged as applicable and are guaranteed for each Cohort.

### b) Course Fees

Course Fees are per-credit-hour charges for certain courses or course-related costs and vary based on the course (e.g., the per-credit-hour Farmer School of Business course fee, laboratory fees). These fees are charged as applicable and are guaranteed for each Cohort.

## 7. Charges and Fines Not Included in the Tuition Promise

### a) Service Charges and Fines

These are charges and fines incurred by students such as vehicle registration and library and parking fines. These charges and fines will vary from year to year and are not included in Miami's Tuition Promise.

### b) Workshops, student health insurance, textbooks and supplies are not included in the Tuition Promise.

## C. DISSEMINATION

The terms of the Tuition Promise, along with Miami University Board of Trustees' approved guaranteed Cohort prices, will be widely disseminated including publication on the Miami University Admission, One Stop for Student Success Services and other student service websites and in the Miami University Policy Library.

## D. ADDITIONAL PROVISIONS

### 1. Summer/Winter Term Start

Students whose first enrollment is a summer or winter term will pay the continuing student/non-degree-seeking student tuition rate for the initial term, but will be assigned to the entering semester Cohort that immediately follows. Summer start students are typically students who have confirmed their enrollment and will be matriculating for the first time for the fall semester immediately following the summer term. By being assigned to the following semester Cohort, these students will receive the benefit of guaranteed tuition for four full years after completing the initial term.

## 2. Students Enrolled on Both Oxford and Regional Campuses

In addition to students who take all of their credit hours during an academic year (fall, winter, spring or summer) on either the regional campuses or the Oxford campus, some students take classes at the regional campuses and the Oxford campus during the same semester or academic year. Historically, these students have been assessed the tuition applicable to the “campus of the student” for all credit hours taken. Miami University will continue to use the “campus of the student” to determine the tuition applicable for all hours enrolled by the student during an academic year.

## 3. Exception for Relocating Students and Students Transferring from Ohio’s Public Community and Technical Colleges

When a student transfers from one of Ohio’s public community or technical colleges or relocates from one of Miami University’s regional campuses to the Oxford campus, the student will be assigned to the lowest unexpired Cohort for the duration of that Cohort. The Cohort will be assigned based on the earliest date of enrollment as a full-time undergraduate student at the qualifying institution. When the assigned Cohort expires the student will automatically be placed into the Cohort that went into effect the year after their assigned Cohort (Cohort +1). The student will remain in that Cohort for up to one year and if still enrolled after that Cohort expires, will be placed into the next Cohort (Cohort +2) for the next year and so on until the student is no longer enrolled. (Students admitted for College Credit Plus or other conditional admissions are not considered to be fully admitted).

If four (4) or more academic years have elapsed since the student’s first date of enrollment as a full-time undergraduate student at the qualifying institution, then the student transferring from one of Ohio’s public community or technical colleges or relocating from one of Miami University’s regional campuses will be assigned to the oldest unexpired Cohort on the Oxford campus.

For Oxford campus students relocating to the regional campuses, these students will pay the current tuition and other fees in effect on the regional campuses. These students may relocate back to the Oxford campus at any time and pay tuition and other fees associated with their original Cohort.

## 4. Non-Degree Students

Students admitted or enrolled as non-degree-seeking students (students who are not pursuing an undergraduate degree or have not been admitted as a degree-seeking student at Miami University) are not covered by the Tuition Promise and will not be assigned to a Cohort unless the student is subsequently admitted and enrolls as a degree-seeking student. Tuition for these students will continue to be set annually by the Board of Trustees. This includes non-degree-seeking students or conditionally admitted students such as students enrolled in the American Culture and English (ACE) Program, College Credit Plus or Advanced High School; exchange students, and other students participating in other pre-enrollment or postsecondary option programs. Once a student is admitted as a First-Time, degree-seeking student, the student will be assigned to the Cohort based on the semester in which the student first enrolled as a degree-seeking student.

## 5. Re-Enrolling Students

Re-enrolling students who were admitted in a degree-seeking program prior to fall 2016 are not covered by the Tuition Promise and will pay tuition and other fees associated with Returning Students.

When a student originally assigned to a Cohort seeks to re-enroll after any period of non-attendance and not more than four (4) academic years have elapsed since the student's initial degree-seeking enrollment, then the student will be assigned to the student's original Cohort for the balance of the Cohort period. If four (4) or more academic years have elapsed, then the re-enrolling student is assigned to the oldest unexpired Cohort on the Oxford campus.

## E. EXCEPTIONS TO STANDARD LENGTH OF COHORT

The Miami University Tuition Promise is for four (4) academic years commencing with either the fall or spring semester. Some students may require additional academic periods beyond the four (4) academic years to complete their baccalaureate degree and will continue to attend the Oxford campus beyond their Cohort period. When certain exceptions are met (as described in Section L of this document) students may extend their guaranteed Cohort price beyond their guaranteed Cohort period. A student must apply for an exception no later than one semester prior to the expiration of their Cohort. Students with approved exceptions will be granted additional courses at their guaranteed Cohort price. The specific courses or length of the exception will be determined as part of any approval.

## F. ACADEMIC COSTS INCLUDED IN THE MIAMI UNIVERSITY TUITION PROMISE

### 1. Tuition (Instructional and General Fee)

Tuition is the sum of the Instructional Fee and General Fee. For non-Ohio resident students, Tuition also includes a tuition surcharge. Under Miami's Tuition Promise, Tuition is set each academic year and guaranteed for eight consecutive semesters for each entering Cohort. Winter and summer terms are charged separately based on the guaranteed Cohort per-credit-hour rate.

#### a) Instructional Fee

These are the guaranteed, instructional costs that all First-Time, degree-seeking students will pay. Non-Ohio resident students will also pay a tuition surcharge. Each incoming Cohort is charged its unique, guaranteed resident or non-resident rate for eight consecutive semesters. Full-time students pay no additional Tuition regardless of the number of hours enrolled. Part-time students pay instructional fees on the Cohort pro-rated, per-credit-hour basis. The Tuition Promise does not include workshops.

#### b) General Fee

These are campus fees charged to all students for non-instructional services and programs on campus, such as recreation, athletics, transportation, technology, the Armstrong Student Center, other student-life facilities and student activities.

c) Special Purpose Fees

Special Purpose Fees are additional per-semester fees that vary by college within the University and support specialized academic programs and instruction in that specific college (i.e., the College of Engineering and Computing major fees and the Architecture, Interior Design and Music major fees in the College of Creative Arts). These fees are charged as applicable and are guaranteed for each Cohort.

d) Course Fees

Course Fees are per-credit-hour fees for certain courses or course-related costs and vary based on the course (e.g., the per-credit-hour Farmer School of Business course fee, laboratory fees). These fees are charged as applicable and are guaranteed for each Cohort.

## **G. OTHER STUDENT COSTS INCLUDED IN THE MIAMI UNIVERSITY TUITION PROMISE**

The goal of the Tuition Promise is to provide a comprehensive set of costs for completing an undergraduate degree at Miami University. The following costs are also included in the Miami University Tuition Promise:

1. Housing Rates (Room)

The Tuition Promise includes a guaranteed price schedule for housing that represents the various housing options available to undergraduate students. The rate charged to the student is based upon the student's selected or assigned residence type, (e.g., single room, double room, triple occupancy, new construction and renovated hall). If a student changes from one room or hall type to another during the Cohort period, the housing rate charged to the student will be adjusted based on the guaranteed price schedule that is in effect throughout the student's Cohort period.

Student requests to reside in on-campus housing beyond the second year are subject to room availability. If space is available for a student who has already met the residency requirement, the established Cohort rate schedule for student rooms continues throughout the period covered by the guaranteed Cohort price.

2. Meal Plan Rates (Board)

The Tuition Promise includes a number of meal plan options from which the student may choose depending on whether the student is residing on- or off- campus. A meal plan is required for students residing in university housing. A Cohort menu of meal plans and rates is included as part of the Cohort pricing and the actual meal plan cost will be based on the meal plan selected by the student. While the meal plan price will remain guaranteed during the Cohort period, individual meal items and merchandise in retail locations are subject to

price changes.

#### **H. OTHER STUDENT COSTS NOT INCLUDED IN THE MIAMI UNIVERSITY TUITION PROMISE**

All other fees, fines, and costs related to attending Miami University not specifically identified as part of the Tuition Promise are excluded from the guaranteed Cohort price and are subject to price changes. These exclusions include credit workshops, student health insurance and textbooks. While such costs are excluded, Miami University will seek to limit increases to the extent feasible.

#### **I. COHORT PRICING BEYOND THE INITIAL YEAR**

1. Once the initial Cohort Tuition is established, subsequent Cohort increases in Tuition will be based on:
  - a) The average rate of inflation, as measured by the consumer price index prepared by the Bureau of Labor Statistics of the United States Department of Labor (all urban consumers, all items), for the previous sixty-month period; and
  - b) The percentage amount the Ohio General Assembly restrains increases on in-state undergraduate Instructional and General Fees for the applicable fiscal year. If the General Assembly does not enact a limit on the increase of in-state undergraduate instructional and general fees, then no limit shall apply under this section for the Cohort that first enrolls in any academic year for which the General Assembly does not prescribe a limit.
  - c) This rate of increase will be benchmarked against other State of Ohio four-year residential research institutions' four-year rolling cost averages to account for the impact of the Cohort pricing model on tuition changes. If Miami University's Cohort Tuition for Ohio residents falls significantly below these institutions, Miami University may elect to submit for approval by the Chancellor of the Department of Higher Education an increase in the forthcoming Cohort Tuition pricing in excess of the stated limitation for Ohio residents.
2. Other increases in Cohort pricing, including the Non-Resident Tuition Surcharge, Special Purpose Fees, Course Fees and Room and Board charges are not subject to the pricing formula set forth above and will be determined by the Miami University Board of Trustees.

#### **J. STUDENTS WHO STOP OUT/WITHDRAW AND RETURN**

If a student takes a leave, withdraws, or is judicially suspended from the University for one or more academic semesters, the four (4) academic year period covered by the guaranteed Cohort price will not be extended. As a result, the student will lose the term(s) of eligibility while absent within the four (4) academic year Cohort period. When the student re-enrolls, if four (4) academic years have not lapsed since the student's initial degree-seeking enrollment, then the student will be charged the guaranteed rate based on his or her original Cohort for the balance of the Cohort

period. If four (4) or more academic years have passed, then the re-enrolling student is assigned to the oldest unexpired Cohort on the Oxford campus (as defined in section K).

#### **K. STUDENTS WHO REQUIRE LONGER THAN THEIR COHORT PERIOD TO GRADUATE**

Students who do not complete their undergraduate degree requirements and are not eligible for an exception (as defined below) by the end of their assigned Cohort term, will automatically be placed into the Cohort that went into effect the year after their assigned Cohort (Cohort +1). The student will remain in that Cohort for up to one year and if still enrolled after that Cohort expires, will be placed into the next Cohort (Cohort +2) for the next year and so on until the student is no longer enrolled.

#### **L. EXCEPTIONS FOR STUDENTS WHO REQUIRE LONGER THAN THEIR COHORT PERIOD TO GRADUATE**

There will be some students who will take longer than their guaranteed Cohort period to graduate due to circumstances beyond their control. No later than one semester prior to the expiration of their guaranteed Cohort term, a student may request, an extension of their guaranteed Cohort price. Each case will be evaluated on its own merits to determine whether an extension should be granted and if so, the nature and duration of any extension.

1. A Tuition Promise Appeals Committee will evaluate requests for exceptions. The appeal must fall within extenuating circumstances established by the Appeals Committee as described below.
  - a) If the Appeals Committee finds that the student cannot complete the degree program within the four (4) academic years of the student's Cohort due solely to a lack of available classes or space in classes provided by the University, the University will provide the student with an opportunity to take the necessary course or courses without requiring the payment of tuition.
  - b) Other circumstances will be considered for an extension of the guaranteed Cohort price beyond the four academic years depending on the validity and impact of the circumstances including:
    - Enrollment in a degree program requiring more than 128 hours to graduate
    - Illness or Injury
    - Disability that necessitates a reduced course load as a reasonable accommodation
    - Medical Leave of Absence
    - Victim of Interpersonal Violence or Crime while enrolled
  - c) If the Appeals Committee determines that the student has provided sufficient documentation of extenuating circumstances that were outside the control of the student and prevented the student from completing the student's program of study during the assigned Cohort period, the Committee will determine the appropriate period of time or number of courses to extend the guaranteed Cohort price.

- d) Any student called to active duty in the United States Armed Services will be given an automatic extension of their guaranteed Cohort price based upon the number of academic terms impacted by the student's active duty absence.

#### **M. GRADUATE COURSES**

Students may enroll in graduate-level coursework for designated programs offered on the Oxford campus at their guaranteed tuition rate until their Cohort period expires. Students pursuing this option must meet all university requirements for admission to the program or to enroll in such courses. Following the expiration of their original Cohort, tuition for graduate level coursework will be assessed at the current Oxford campus graduate student rate applicable to the program of study.

# *Board of Trustees*

February 19, 2016



MIAMI UNIVERSITY

# *University Advancement Report*

**Tom Herbert, J.D.**

*Vice President, University Advancement  
Executive Director, Miami University Foundation*



MIAMI UNIVERSITY

# *Topics*

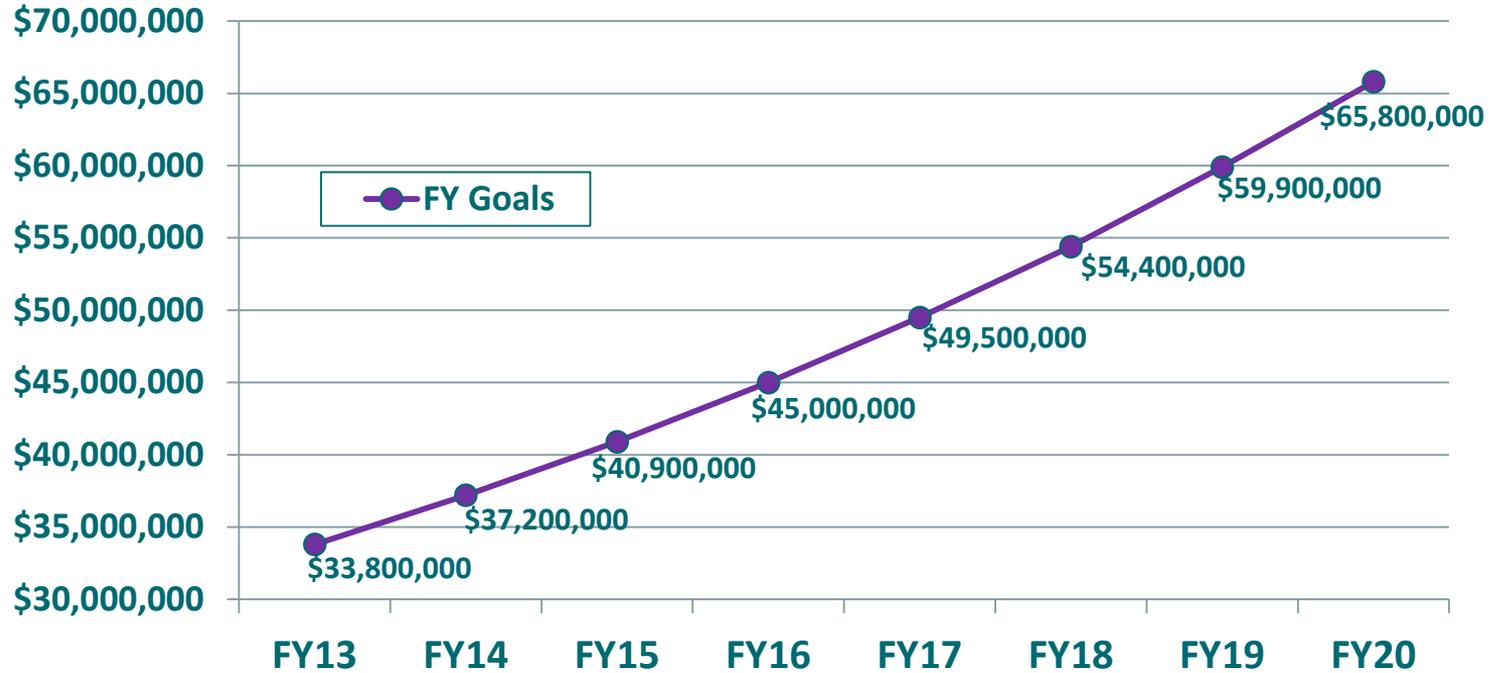
- 2020 Plan Fundraising Update
- Fundraising Focus in FY'16
- Update of New Advancement Initiatives



# *2020 Plan Fundraising Update*



# 2020 Plan Fundraising Update



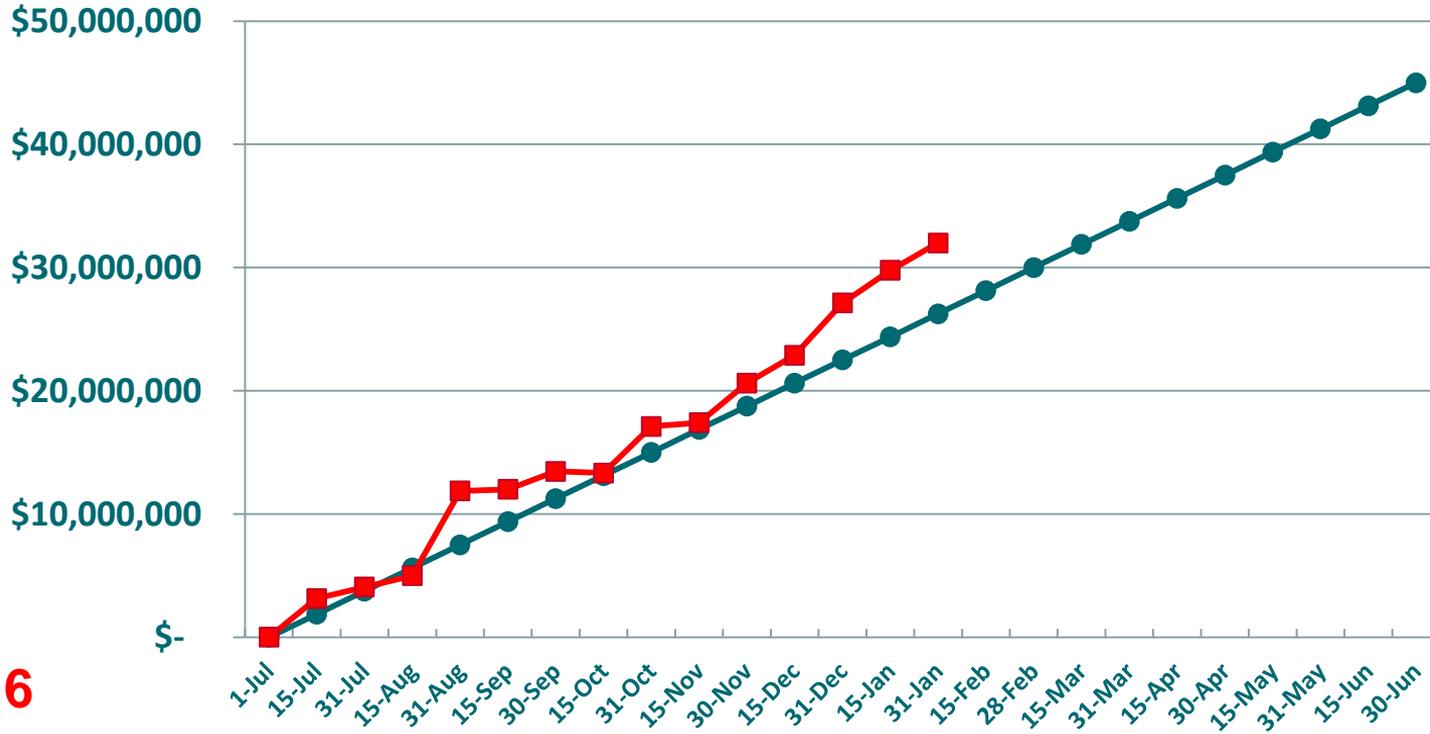
# *2020 Plan Fundraising Update*

FY'16:

- Goal : \$45,000,000
- Raised to date: \$32,000,000 (71% of goal)

# 2020 Plan Fundraising Update

**FY'16**



# *Fundraising Focus FY'16*

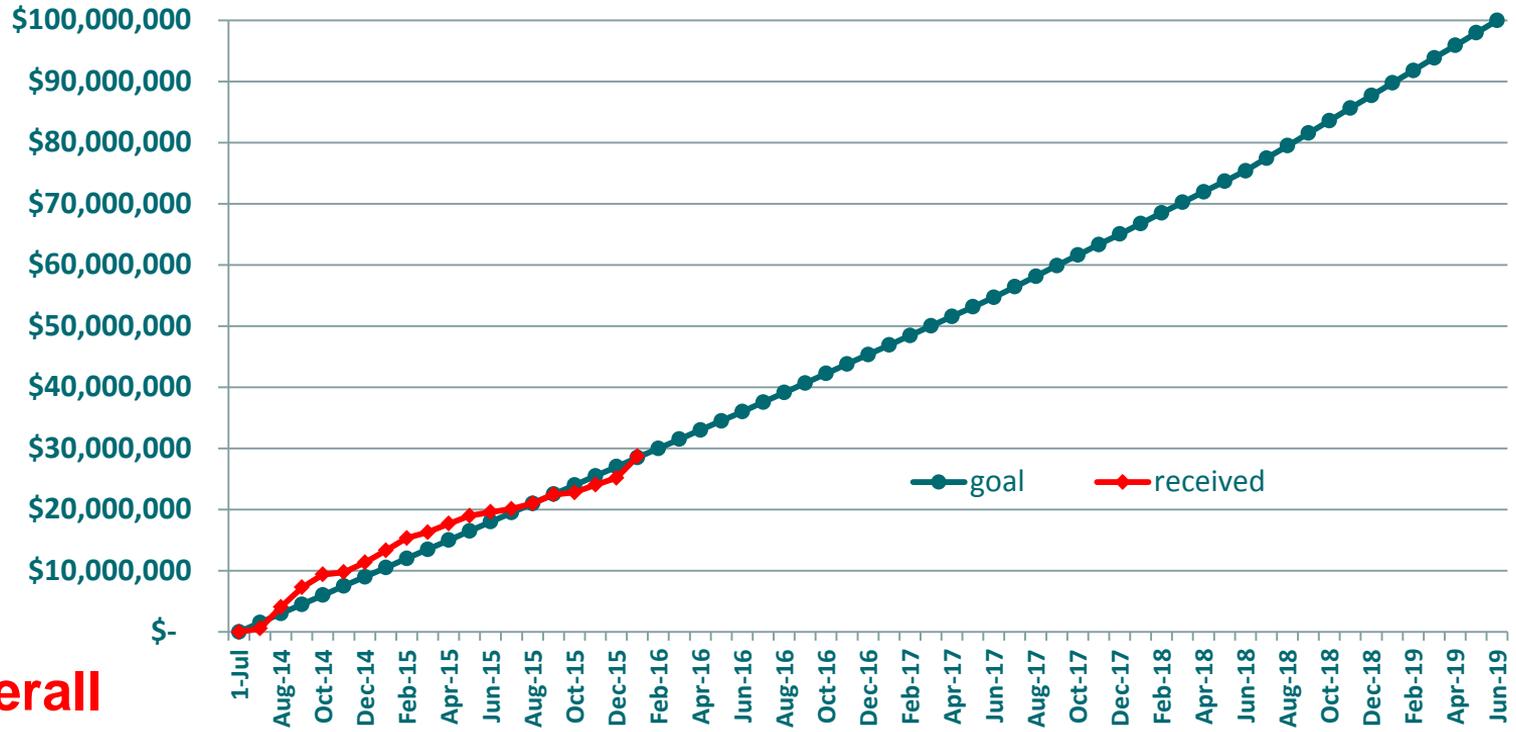


## ***Miami Promise Scholarship Campaign goals***

- FY'15: \$18.0 million -- \$19.8 million raised
- FY'16: \$18.0 million -- \$8.7 million received to date
- FY'17: \$18.7 million
- FY'18: \$20.7 million
- FY'19: \$24.6 million

# Miami Promise Scholarship Campaign

Overall

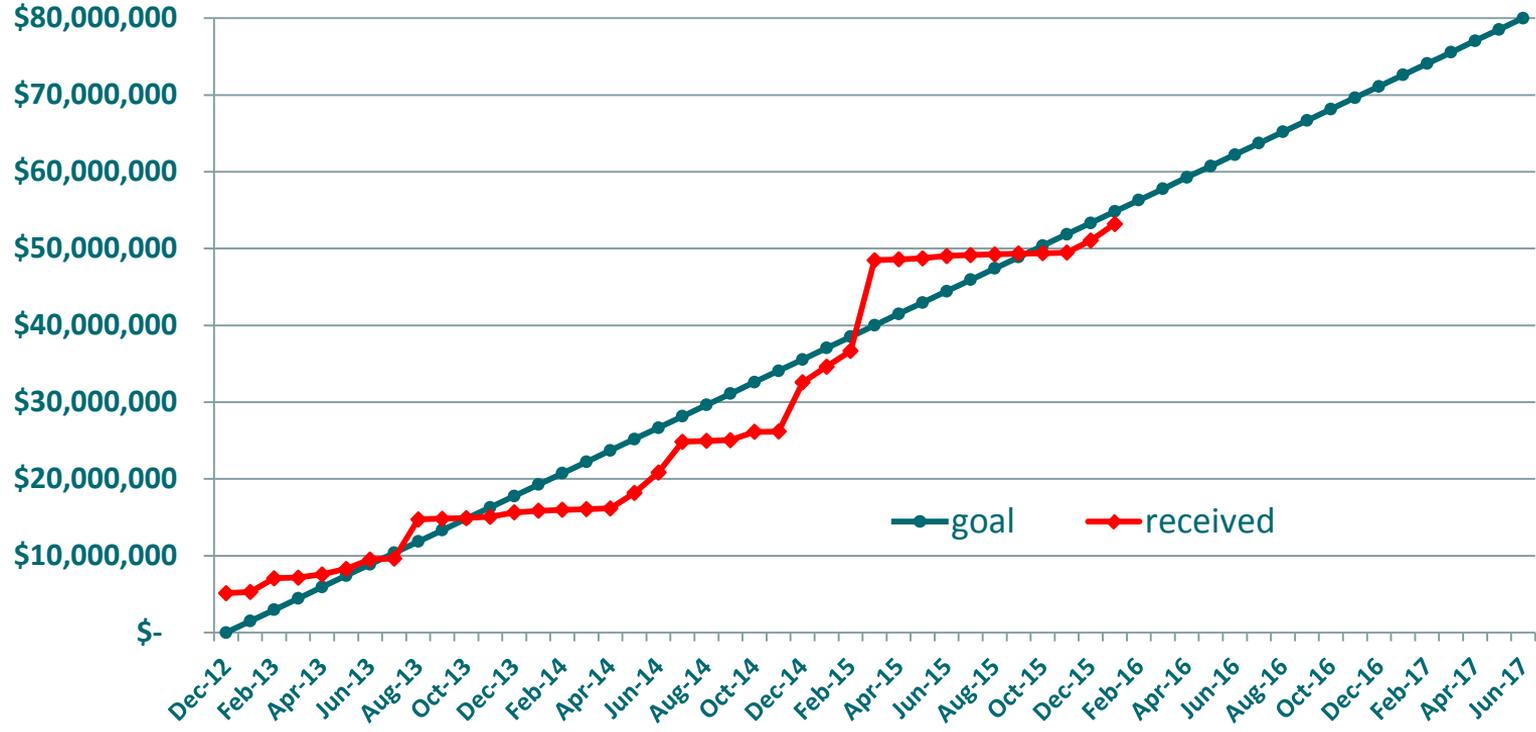


# *Campaign for Intercollegiate Athletics*

- \$80 million campaign publicly announced
- Raised \$53.2 million to date



# Campaign for Intercollegiate Athletics



# *Armstrong Student Center East Wing*

- Fundraising target: \$6 million for East Wing
- \$7.2 million raised to date

# *The Humanities Center*

- Fundraising target: \$1.5 million (NEH Challenge Grant, by July 2019)
- FY'15 Fundraising goal of \$150,000 achieved
- Raised to date: \$312,000
- Goal to qualify for \$150,000 FY'16 match: \$450,000

# *New Advancement Initiatives*

- What is next?
  - Wealth Screening
    - Refreshed database prospect/donor information
    - First phase complete
  - Crowdsourcing Implementation
    - Beta testing currently
  - Staff Additions
    - IT, Alumni Relations, Communications – in process

# *Pride of Case V Awards*

## #MoveInMiami

- Gold/Platinum finalist – Best Practices in Fundraising
- Gold – Best Program in Annual Giving

## Graduating Champions Campaign Case Statement

- Gold – Best Program in Cultivation Publications

## Be Mine Miami, tumblr

- Gold – Best Use of Social Media

# *Pride of Case V Awards*

## #MUThankU (Day Without Donors)

- Bronze – Best Collaborative Program

## Endowment Annual Report

- Bronze – Best Program in Donor Recognition

## Giving Tribute

- Bronze – Best Tabloid/Newsletter

# *Thank you!*

