

Miami University
Board of Trustees Finance & Audit Committee Meeting
104 Roudebush Hall
January 22, 2010

The Finance and Audit Committee of the Miami University Board of Trustees met on January 22, 2010 in Room 104 Roudebush Hall on the Oxford Campus. The meeting was called to order at 8:30 a.m. by Chair David Shade. Committee members Donald Crain, David Herche, and Sharon Mitchell, and Student Trustees Lindsey Bullinger and Heath Ingram were in attendance.

In addition to the Trustees, the following Miami staff members attended all or part of the meeting: David Creamer, Vice President for Finance and Business Services; Barbara Jones, Vice President, Student Affairs; Jayne Whitehead, Vice President, University Advancement; Mary Woodworth, Senior Associate Provost and Associate Vice President, Academic Affairs; Stephen Snyder, Secretary to the Board of Trustees; Robin Parker, General Counsel; Dionn Tron, Associate Vice President, University Communications; Beverly Thomas, Associate Vice President for Finance and Business Services; Dale Hinrichs, Controller; Bruce Guiot, Director of Investments and Treasury Services; Peter Miller, Associate Vice President for Auxiliaries; Robert Keller, Interim Assistant Vice President for Physical Facilities; John Skillings, Special Assistant to the President for Enrollment Management; and Claire Wagner, Associate Director, University Communications.

Executive Session

The Finance and Audit Committee adjourned to Executive Session in accordance with Ohio Open Meetings Act, Revised Code Section 121.22 to discuss personnel matters and consult with General Counsel. At 9:40 a.m. the Committee adjourned the Executive Session and convened into the Public Business Session.

Mr. Shade opened the meeting by recognizing Jay Henderson's exemplary service as Chair of the Finance and Audit Committee. Mr. Shade discussed his expectations as Committee Chair, noting that the Committee is an integral part of the University's governance process. He commented that he hoped to promote open, respectful dialogue at Committee meetings, and that Committee members should make every effort to attend meetings and be prepared for the issues on the agenda. He stated that he wants to be available at all times to Committee members and asked that they contact him with issues, concerns, and suggestions.

Fall Enrollment Update

Dr. Skillings presented a fall enrollment update, reporting that over 15,000 applications have been received to date, approximately 200 more than last year and 13 percent higher than 2008. February 1 is the deadline for accepting applications. There

are more international applications than last year, and approximately 150 more transfer applications than a year ago. Dr. Skillings commented that the quality of the applicant pool is good, and that all departments involved are doing all the right things to recruit next fall's class. He stated that the target number for the class is 3,450 to 3,550 students.

Marketing and Branding Discussion

Dionn Tron, Associate Vice President for University Communications, reviewed progress made on several initiatives involving branding and marketing and the next steps to be undertaken. Her report is included as Attachment A.

Year-to-Date Operating Results Compared to Budget

Vice President Creamer presented and reviewed the following reports relating to year-to-date results and unit analyses:

- Fiscal Year 2010 Forecasted Operating Results (Attachment B)
- Financial Analysis by Operational Unit (Attachment C)
- Financial Analysis by Auxiliary Unit (Attachment D)

During his report, Dr. Creamer reiterated his concern about rising health care costs, mainly attributable to significant increases in major claims by employees and the increase in COBRA expenses due to changes in federal law and the number of position eliminations at Miami. Dr. Creamer reminded the Committee that Miami University's health care benefit is fully self-insured and the University does not have a stop-loss provision for individuals or in the aggregate.

Long-Term Financial Planning Discussion

Vice President Creamer presented a report to provide context for the issues that are affecting the University's long-range finances. His report is included as Attachment E.

Update on Student Housing Master Plan

Interim Assistant Vice President Keller, with assistance from Associate Vice President Miller, presented an update on the Student Housing Master Plan. The report is included as Attachment F. Vice President Creamer indicated that recommendations will be forwarded to the Finance and Audit Committee at its April meeting.

Resolution to Award Contracts for the Hamilton Campus –Rentschler Hall Second Floor Renovation Project

Vice President Creamer requested of the Committee that the resolution to award contracts for the Rentschler Hall Second Floor Renovation Project (Attachment G) be recommended to the Board of Trustees at its next meeting. The second floor of the building has been unoccupied since 1997 when the original campus library was moved

from Rentschler to Schwarm Hall. The renovated space will be used for classrooms and offices.

Members of the Finance and Audit Committee agreed to recommend approval of the resolution to the Board of Trustees at its February 5, 2010 meeting.

Facilities Condition Report 2009

Mr. Keller presented and reviewed the Facilities Condition Report for 2009, an annual update of the condition of University buildings and facilities, included as Attachment H.

Discussion of Forward Agenda

Mr. Shade and Dr. Creamer reviewed the forward agenda, outlining agenda items for future meetings of the Finance and Audit Committee. The forward agenda is included as Attachment I.

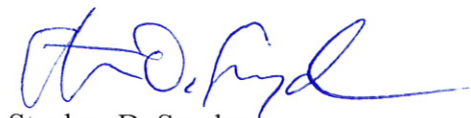
Miscellaneous Reports

The following reports were submitted to the Finance and Audit Committee for information and review:

- University Advancement Capital Campaign Update (Attachment J)
- Status of Capital Projects Report (Attachment K)

With no other business coming before the Committee, the meeting was adjourned at 11:10 a.m.

The next meeting of the Finance and Audit Committee is scheduled for Friday, April 9, 2010 at 8:00 a.m. in Room 104 Roudebush Hall on the Oxford Campus.



Stephen D. Snyder
Secretary to the Board of Trustees

Update to Board of Trustees Committees on Miami's Branding and Marketing

New Web – At the end of 2009 the first phase of Miami's new website, including a new infrastructure, was launched. The new home page focuses on prospective students and parents, telling about the "Miami Experience" in students' own words.

The new web will provide increased functionality and ease of use for the entire university.

Highwire Brand Studio – Our senior capstone for marketing and graphic design majors had "Branding Miami" as its fall semester client. In December, three teams presented their recommendations. The students provided a fresh perspective and helped confirm the direction and messaging for the Miami brand. Each team had some unique elements that we will pursue further.

Update on Miami's Branding/Marketing :

- We understand how Miami is perceived. (Our current "brand")
- From our web development, we know some of the things that make Miami unique and that we should preserve.
 - the "Miami Experience"
 - Miami's many traditions that resonate with both students and alumni
- We know what we want our brand to be – "the best undergraduate experience in the nation".
- We are clear on those things we want Miami to stand for –
 - Academic excellence (including undergraduate research, engaged learning)
 - Highly personalized, immersive environment (including leadership and co-curricular)
 - Student success/we produce results

These messages are consistent with our mission and our strategic goals.

We are currently using these in all of the admissions marketing communications, the new web design and content, and throughout various university communications.

What we need to do next:

- Finalize our brand positioning (unique selling proposition(USP), reason to "buy"). This is a succinct way of describing what makes us unique and distinctive from our competition, something we can say or "own" that no one else can – or does right now. It describes what someone gets when they choose Miami.
- Develop the creative elements that bring our brand positioning to life. Such as--
 - Tagline and logo
 - Graphic treatment for all marketing elements
- Develop a strategic marketing plan to accomplish our goals.
- **We intend to have new plans ready to begin summer, 2010, to support the next admission cycle.**

Miami University
Finance and Audit Committee
FY 2010 Forecasted Operating Results
Projections Based upon Activity through November 30, 2009

OXFORD

The projection for the Oxford General Fund has been updated for the activity through November 30, 2009. Overall, the previously forecasted surplus of \$610,000 has decreased by approximately \$1.5 million and is now projected to be a \$940,000 deficit. Details of these changes are highlighted below.

Revenues and Scholarship Expense

The Oxford campus student fee revenue (instructional, general and out-of-state) forecasted shortfall has improved slightly to approximately \$600,000 under budget. This shortfall is offset by the Ohio Resident and Leader Scholarship expense, which is forecasted to be under budget by \$1.6 million.

The State of Ohio has clarified the subsidy amounts for fiscal year 2010, and a portion of the funding that was initially announced as being appropriated for 2010 will not be available until 2011. For Miami's Oxford campus this amount will be approximately \$3.0 million. In addition to the delay, the Oxford campus' share of the appropriation has also been reduced by \$355,000. In building the fiscal year 2010 budget we had anticipated a subsidy reduction of approximately \$2.2 million. The net impact of these changes is reflected in the updated forecast of \$67.3 million, which is \$1.2 million less than the amount that was budgeted for the Oxford campus. For the Hamilton and Middletown campuses, the net impact of these changes decreased the projections by \$164,000 and \$304,000, respectively.

Interest and dividend income booked through November 30, 2009, was \$1.0 million. This amount does not include expected calendar year-end interest payments or an estimate of the fiscal year-end mark-to-market, which is virtually impossible to predict at this time. Based on this income and the current investment earnings trends, which have improved from a year ago, we are forecasting the net investment income to be on budget. Given the volatility of the current market, this number could improve or decrease further as the year progresses.

Expenditures and Transfers

Since the September forecast, the projection for salaries has been decreased by \$970,000. This projection was reduced to reflect the most recent round of employee layoffs and retirements.

The most significant projection revision is in the employee staff benefits, which were increased by \$3.2 million or 6.1 percent. As was previously reported, a large portion of this increase is attributable to health care expenses which continue to rise due to the large number of high cost claims, large pharmaceutical expenses and an overall increase in the number of claims. In addition, the reduction in salaries due to the elimination of positions has reduced the amount of staff benefits

charged to departments and thus has contributed to the projected deficit. These factors will be discussed further at the meeting.

HAMILTON & MIDDLETOWN

In spite of the staff benefit expense increase and reduction in state appropriations, the Hamilton General Fund projected operating surplus has increased by approximately \$611,000 to almost \$2.1 million. This increase is primarily a result of an increase in the student fee revenue, which now includes the final fall semester revenue. The Middletown General Fund projected surplus decreased by approximately \$811,000 and is now projected to be a \$171,000 deficit. The reduction in state appropriations and the increase in staff benefit expenses are the primary reasons for this reduction.

VOICE OF AMERICA LEARNING CENTER

The projections for the Voice of America Learning Center (VOALC) have not changed significantly and as such the support from all three campuses has not changed. This budgeted year-end adjustment represents the financial support needed from each campus for funding the VOALC administrative operations.

SUPPLEMENTAL REPORTS

In response to the Committee's request, two supplemental reports by operating unit are included with this report: one report covers the Oxford General Fund operating unit expenses, and the second reports covers Auxiliary Enterprise revenues and expenses. The Auxiliary report is a new addition with this packet.

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MIAMI UNIVERSITY
 FY2010 Forecast
Oxford General Fund Only
 As of November 30, 2009

	<u>Original Budget</u>	<u>End-of-Year Forecast</u>	<u>Budget to Forecast</u>
REVENUES:			
Instructional	\$307,121,134	\$306,764,000	(\$357,134)
General	\$27,790,062	\$28,176,000	\$385,938
Out-of-State Surcharge	\$11,749,459	\$11,110,000	(\$639,459)
Other Student Revenue	\$7,478,000	\$7,700,000	\$222,000
Less: Ohio Resident & Leader Scholarship	(\$79,913,276)	(\$78,300,000)	\$1,613,276
<i>Net Tuition, Fees and Other Student Charges</i>	<u>\$274,225,379</u>	<u>\$275,450,000</u>	<u>\$1,224,621</u>
State Appropriations	\$68,505,568	\$67,355,000	(\$1,150,568)
Investment Income	\$4,325,000	\$4,325,000	\$0
Other Revenue	\$4,466,241	\$4,350,000	(\$116,241)
Total Revenues	<u>\$351,522,188</u>	<u>\$351,480,000</u>	<u>(\$42,188)</u>
EXPENDITURES:			
Salaries	\$151,351,469	\$149,880,000	\$1,471,469
Benefits	\$52,086,977	\$55,990,000	(\$3,903,023)
Graduate Assistant Fee Waivers	\$21,283,450	\$20,190,000	\$1,093,450
Utilities	\$15,244,298	\$14,595,000	\$649,298
Scholarships, Fellowships & Std Fee Waivers	\$41,407,781	\$41,500,000	(\$92,219)
Miami Grant	\$10,204,333	\$9,250,000	\$954,333
Departmental Support Expenditures	\$24,056,886	\$23,790,000	\$266,886
Multi-year Expenditures	\$4,429,000	\$5,500,000	(\$1,071,000)
Total Expenditures	<u>\$320,064,194</u>	<u>\$320,695,000</u>	<u>(\$630,806)</u>
DEBT SERVICE AND TRANSFERS:			
General Fee	(\$22,819,314)	(\$22,819,000)	\$314
Capital Projects	(\$5,045,000)	(\$5,045,000)	\$0
Debt Service	(\$5,453,735)	(\$5,454,000)	(\$265)
Support for VOALC (50%)	(\$605,000)	(\$605,000)	\$0
Other Miscellaneous Operational Transfers	\$2,465,055	\$2,465,000	(\$55)
Total Debt Service and Transfers	<u>(\$31,457,994)</u>	<u>(\$31,458,000)</u>	<u>(\$6)</u>
<i>Net Revenues/(Expenditures) Before Adjustments</i>	<u>\$0</u>	<u>(\$673,000)</u>	<u>(\$673,000)</u>
ADJUSTMENTS:			
Departmental Budgetary Carryforward	<u>\$0</u>	<u>(\$267,000)</u>	<u>(\$267,000)</u>
Net Increase/(Decrease) in Fund Balance	<u><u>\$0</u></u>	<u><u>(\$940,000)</u></u>	<u><u>(\$940,000)</u></u>

1/13/2010

MIAMI UNIVERSITY
 FY2010 Forecast
Hamilton General Fund Only
 As of November 30, 2009

	<u>Original Budget</u>	<u>End-of-Year Forecast</u>	<u>Budget to Forecast</u>
REVENUES:			
Instructional	\$13,120,377	\$14,800,000	\$1,679,623
General	\$1,060,400	\$1,161,000	\$100,600
Out-of-State Surcharge	\$579,006	\$347,000	(\$232,006)
Other Student Revenue	\$178,100	\$315,000	\$136,900
State Appropriations	\$8,011,922	\$7,848,000	(\$163,922)
Investment Income	\$45,000	\$45,000	\$0
Other Revenue	\$68,800	\$85,000	\$16,200
Total Revenues	\$23,063,605	\$24,601,000	\$1,537,395
EXPENDITURES:			
Salaries	\$11,587,907	\$11,320,000	\$267,907
Benefits	\$3,646,723	\$3,845,000	(\$198,277)
Graduate Assistant Fee Waivers	\$26,700	\$27,000	(\$300)
Utilities	\$1,223,000	\$950,000	\$273,000
Scholarships, Fellowships & Std Fee Waivers	\$410,000	\$375,000	\$35,000
Departmental Support Expenditures	\$5,515,327	\$5,515,000	\$327
Multi-year Expenditures	\$70,000	\$70,000	\$0
Total Expenditures	\$22,479,657	\$22,102,000	\$377,657
DEBT SERVICE AND TRANSFERS:			
Capital Projects	\$0	(\$1,488,000)	(\$1,488,000)
Unrestricted Allocated Funds	\$0	\$1,624,000	\$1,624,000
Support for VOALC (25%)	(\$301,578)	(\$301,000)	\$0
Other Miscellaneous Operational Transfers	(\$282,370)	(\$282,000)	\$370
Total Debt Service and Transfers	(\$583,948)	(\$447,000)	\$136,948
Net Revenues/(Expenditures) Before Adjustments	\$0	\$2,052,000	\$2,052,000
ADJUSTMENTS:			
Departmental Budgetary Carryforward	\$0	\$0	\$0
Net Increase/(Decrease) in Fund Balance	\$0	\$2,052,000	\$2,052,000

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MIAMI UNIVERSITY
 FY2010 Forecast
Middletown General Fund Only
 As of November 30, 2009

	<u>Original Budget</u>	<u>End-of-Year Forecast</u>	<u>Budget to Forecast</u>
REVENUES:			
Instructional	\$9,034,801	\$9,839,000	\$804,199
General	\$704,100	\$731,000	\$26,900
Out-of-State Surcharge	\$116,000	\$53,000	(\$63,000)
Other Student Revenue	\$147,400	\$230,000	\$82,600
State Appropriations	\$7,779,092	\$7,475,000	(\$304,092)
Investment Income	\$58,000	\$58,000	\$0
Other Revenue	\$36,500	\$45,000	\$8,500
<i>Total Revenues</i>	<u>\$17,875,893</u>	<u>\$18,431,000</u>	<u>\$555,107</u>
EXPENDITURES:			
Salaries	\$9,331,833	\$9,500,000	(\$168,167)
Benefits	\$3,066,884	\$3,690,000	(\$623,116)
Graduate Assistant Fee Waivers	\$26,700	\$27,000	(\$300)
Utilities	\$746,000	\$700,000	\$46,000
Scholarships, Fellowships & Std Fee Waivers	\$570,000	\$480,000	\$90,000
Departmental Support Expenditures	\$3,585,031	\$3,585,000	\$31
Multi-year Expenditures	\$30,000	\$20,000	\$10,000
<i>Total Expenditures</i>	<u>\$17,356,448</u>	<u>\$18,002,000</u>	<u>(\$645,552)</u>
DEBT SERVICE AND TRANSFERS:			
Capital Projects	\$0	(\$80,000)	(\$80,000)
Support for VOALC (25%)	(\$301,578)	(\$302,000)	\$0
Other Miscellaneous Operational Transfers	(\$217,867)	(\$218,000)	(\$133)
<i>Total Debt Service and Transfers</i>	<u>(\$519,445)</u>	<u>(\$600,000)</u>	<u>(\$80,555)</u>
Net Revenues/(Expenditures) Before Adjustments	\$0	(\$171,000)	(\$171,000)
ADJUSTMENTS:			
Departmental Budgetary Carryforward	\$0	\$0	\$0
<i>Net Increase/(Decrease) in Fund Balance</i>	<u>\$0</u>	<u>(\$171,000)</u>	<u>(\$171,000)</u>

1/13/2010

MIAMI UNIVERSITY
 FY2010 Forecast
Voice of America Learning Center General Fund Only
 As of November 30, 2009

	<u>Original Budget</u>	<u>End-of-Year Forecast</u>	<u>Budget to Forecast</u>
REVENUES:			
Instructional	\$0	\$0	\$0
General	\$0	\$0	\$0
Out-of-State Surcharge	\$0	\$0	\$0
Other Student Revenue	\$0	\$0	\$0
State Appropriations	\$0	\$0	\$0
Investment Income	\$0	\$0	\$0
Other Revenue	\$0	\$4,000	\$4,000
Total Revenues	\$0	\$4,000	\$4,000
EXPENDITURES:			
Salaries	\$203,218	\$203,000	\$218
Benefits	\$77,020	\$77,000	\$20
Graduate Assistant Fee Waivers	\$0	\$0	\$0
Utilities	\$123,000	\$123,000	\$0
Scholarships, Fellowships & Std Fee Waivers	\$0	\$0	\$0
Departmental Support Expenditures	\$320,100	\$320,000	\$100
Multi-year Expenditures	\$0	\$0	\$0
Total Expenditures	\$723,338	\$723,000	\$338
DEBT SERVICE AND TRANSFERS:			
Debt Service	(\$482,975)	(\$483,000)	(\$25)
Other Miscellaneous Operational Transfers	\$1,206,313	\$1,206,000	(\$313)
Total Debt Service and Transfers	\$723,338	\$723,000	(\$338)
Net Revenues/(Expenditures) Before Adjustments	\$0	\$4,000	\$4,000
YEAR-END ADJUSTMENTS:			
Departmental Budgetary Carryforward	\$0	\$0	\$0
Net Increase/(Decrease) in Fund Balance	\$0	\$4,000	\$4,000

MIAMI UNIVERSITY
 Financial Analysis - by Operational Unit
 FY2010/FY2009/FY2008

	FY2010		FY2009		FY2008		Year-To-Date thru Nov	
	Original Budget	Year-end Actual	Year-end Actual	Year-end Actual	FY2010	FY2009	FY2008	FY2008
<u>College of Arts & Sciences</u>								
Salary	\$48,453,059	\$48,758,529	\$46,441,355	\$17,316,720	\$17,984,329	\$17,357,297		
Benefits	\$26,071,939	\$26,322,415	\$24,650,706	\$6,824,292	\$6,810,105	\$6,650,765		
Departmental Support Expenses	\$3,593,015	\$7,667,179	\$6,974,779	\$2,799,929	\$3,237,116	\$2,984,438		
Total Expenses	\$78,118,013	\$82,748,123	\$78,066,840	\$26,940,941	\$28,031,550	\$26,992,501		
<u>School of Education, Health, & Society</u>								
Salary	\$11,721,144	\$11,406,441	\$11,474,379	\$4,177,907	\$4,242,697	\$4,266,814		
Benefits	\$6,012,562	\$5,489,119	\$5,218,612	\$1,562,169	\$1,510,194	\$1,578,184		
Scholarships & Fellowships	\$1,500,000	\$921,705	\$1,369,945	\$824,457	\$499,532	\$651,734		
Departmental Support Expenses	\$316,838	\$1,986,207	\$1,728,178	\$902,564	\$818,773	\$666,957		
Total Expenses	\$19,550,544	\$19,803,473	\$19,791,114	\$7,467,097	\$7,071,196	\$7,163,688		
<u>School of Engineering & Applied Sciences</u>								
Salary	\$6,087,971	\$6,233,816	\$5,637,483	\$2,287,039	\$2,380,607	\$2,144,628		
Benefits	\$2,767,968	\$2,837,294	\$2,435,542	\$846,706	\$868,838	\$806,764		
Departmental Support Expenses	\$212,672	\$672,183	\$1,124,040	\$222,816	\$374,439	\$316,268		
Total Expenses	\$9,068,611	\$9,743,294	\$9,197,066	\$3,356,562	\$3,623,884	\$3,267,660		
<u>School of Business</u>								
Salary	\$17,174,055	\$17,748,118	\$17,006,000	\$6,209,819	\$6,583,513	\$6,322,985		
Benefits	\$7,712,174	\$7,668,161	\$6,958,731	\$2,396,622	\$2,451,002	\$2,345,268		
Departmental Support Expenses	\$412,140	\$1,372,026	\$1,274,180	\$426,766	\$311,769	\$250,218		
Total Expenses	\$25,298,369	\$26,788,305	\$25,238,911	\$9,033,207	\$9,346,284	\$8,918,471		
<u>School of Fine Arts</u>								
Salary	\$8,666,492	\$8,517,269	\$8,319,571	\$3,141,438	\$3,144,941	\$3,103,540		
Benefits	\$4,478,176	\$4,252,403	\$4,096,180	\$1,138,706	\$1,134,114	\$1,213,075		
Departmental Support Expenses	\$941,742	\$1,387,160	\$1,469,274	\$524,843	\$603,859	\$589,453		
Total Expenses	\$14,086,410	\$14,156,832	\$13,885,025	\$4,804,987	\$4,882,914	\$4,906,069		
<u>Graduate School</u>								
Salary	\$1,804,730	\$1,503,703	\$1,451,612	\$690,095	\$658,921	\$625,918		
Benefits	\$4,047,010	\$3,439,017	\$3,967,665	\$11,285,619	\$12,410,168	\$11,640,314		
Scholarships & Fellowships	\$10,592,360	\$10,090,818	\$10,016,279	\$5,993,852	\$6,132,404	\$5,690,474		
Departmental Support Expenses	\$648,674	\$330,147	\$241,262	\$35,054	\$148,828	\$94,762		
Total Expenses	\$17,092,774	\$15,363,685	\$15,676,818	\$18,004,619	\$19,350,321	\$18,051,468		

MIAMI UNIVERSITY
Financial Analysis - by Operational Unit
FY2010/FY2009/FY2008

	FY2010 Original Budget	FY2009 Year-end Actual	FY2008 Year-end Actual	Year-To-Date thru Nov		
				FY2010	FY2009	FY2008
Other Provost Departments						
Salary	\$12,337,667	\$13,838,146	\$13,786,841	\$5,173,056	\$5,622,154	\$5,147,031
Benefits	\$5,006,161	\$5,459,534	\$5,148,722	\$1,936,587	\$2,047,610	\$1,900,528
Scholarships & Fellowships*	\$119,433,030	\$145,718,485	\$168,654,736	\$93,164,424	\$123,138,264	\$147,476,643
Utilities	\$46,800	\$45,496	\$44,247	\$3,723	\$16,153	\$15,002
Departmental Support Expenses	\$12,233,076	\$7,675,498	\$8,907,914	\$3,525,934	\$4,296,845	\$4,503,050
Total Expenses	\$149,056,734	\$172,737,160	\$196,542,461	\$103,803,724	\$135,121,025	\$159,042,253
Total Provost						
Salary	\$106,245,118	\$108,006,022	\$104,117,241	\$38,996,074	\$40,617,162	\$38,968,214
Benefits	\$56,095,990	\$55,467,944	\$52,476,158	\$25,990,700	\$27,232,031	\$26,134,899
Scholarships & Fellowships*	\$131,525,390	\$156,731,008	\$180,040,960	\$99,982,732	\$129,770,200	\$153,818,850
Utilities	\$46,800	\$45,496	\$44,247	\$3,723	\$16,153	\$15,002
Departmental Support Expenses	\$18,358,157	\$21,090,401	\$21,719,628	\$8,437,907	\$9,791,628	\$9,405,146
Total Expenses	\$312,271,455	\$341,340,872	\$358,398,234	\$173,411,136	\$207,427,174	\$228,342,111
Physical Facilities						
Salary	\$12,006,797	\$13,652,642	\$13,160,780	\$5,074,072	\$5,739,595	\$5,446,876
Benefits	\$4,558,527	\$5,059,876	\$4,741,560	\$1,916,404	\$2,126,342	\$2,017,005
Utilities	\$15,197,498	\$14,036,314	\$13,131,130	\$5,736,769	\$5,527,717	\$5,388,006
Departmental Support Expenses	\$1,907,248	\$862,590	\$1,216,282	\$425,631	\$572,961	\$913,288
Total Expenses	\$33,670,070	\$33,611,421	\$32,249,751	\$13,152,875	\$13,966,614	\$13,765,175
Other Finance & Business Services Departments						
Salary	\$8,417,458	\$8,964,141	\$8,350,508	\$3,327,387	\$3,741,166	\$3,451,367
Benefits	\$3,200,149	\$3,408,252	\$2,962,573	\$1,253,211	\$1,372,134	\$1,273,277
Departmental Support Expenses	\$551,120	\$1,833,238	\$1,876,964	\$714,956	\$939,401	\$826,918
Total Expenses	\$12,168,727	\$14,205,630	\$13,190,045	\$5,295,554	\$6,052,702	\$5,551,562
President						
Salary	\$3,116,202	\$3,586,330	\$3,136,679	\$1,200,386	\$1,462,447	\$1,454,975
Benefits	\$1,110,799	\$1,165,530	\$1,079,556	\$443,875	\$518,357	\$529,648
Departmental Support Expenses	\$1,660,522	\$2,061,965	\$2,010,194	\$570,218	\$643,943	\$927,349
Total Expenses	\$5,887,523	\$6,813,825	\$6,226,428	\$2,214,479	\$2,624,747	\$2,911,973

MIAMI UNIVERSITY
 Financial Analysis - by Operational Unit
 FY2010/FY2009/FY2008

	FY2010		FY2009		FY2008		Year-To-Date thru Nov	
	Original Budget	Year-end Actual	Year-end Actual	Year-end Actual	FY2010	FY2009	FY2008	FY2008
Student Affairs								
Salary	\$5,143,176	\$5,277,776	\$5,008,488	\$2,118,805	\$2,223,362	\$2,138,185		
Benefits	\$2,128,322	\$2,199,139	\$1,995,650	\$787,664	\$810,570	\$792,885		
Departmental Support Expenses	\$3,065,749	\$2,419,452	\$2,799,260	\$1,594,079	\$1,683,444	\$1,781,335		
Total Expenses	\$10,337,247	\$9,896,367	\$9,803,398	\$4,500,549	\$4,717,376	\$4,712,405		
University Advancement								
Salary	\$4,886,552	\$4,501,399	\$4,146,260	\$1,823,585	\$1,839,493	\$1,724,927		
Benefits	\$1,907,227	\$1,796,322	\$1,507,801	\$685,853	\$680,351	\$637,766		
Departmental Support Expenses	\$921,840	\$1,215,396	\$922,097	\$306,174	\$354,951	\$350,779		
Total Expenses	\$7,715,619	\$7,513,117	\$6,576,159	\$2,815,612	\$2,874,795	\$2,713,472		
Information Technology								
Salary	\$9,167,847	\$9,647,774	\$9,325,873	\$3,549,349	\$3,944,015	\$3,998,425		
Benefits	\$3,464,522	\$3,567,360	\$3,281,423	\$1,353,394	\$1,463,716	\$1,481,285		
Utilities	\$0	\$0	\$306,898	\$0	\$42,722	\$128,683		
Departmental Support Expenses	\$6,919,515	\$4,446,171	\$5,540,333	\$2,966,457	\$2,003,807	\$2,426,620		
Total Expenses	\$19,551,884	\$17,661,305	\$18,454,527	\$7,869,201	\$7,454,260	\$8,035,013		
Centrally Budgeted Funds								
Salary	\$2,368,319	\$536,487	(\$0)	\$41,901	\$0	\$0		
Benefits	\$904,891	\$147,906	\$1,178	\$75,545	\$1,049	\$416		
Admin Service Charge	(\$6,650,080)	(\$6,491,886)	(\$6,352,773)	(\$2,562,533)	(\$2,382,357)	(\$2,388,763)		
Departmental Support Expenses	\$1,751,815	\$1,099,397	\$1,020,932	\$629,222	\$855,880	\$909,908		
Total Expenses	(\$1,625,055)	(\$4,708,096)	(\$5,330,664)	(\$1,815,865)	(\$1,525,428)	(\$1,478,439)		
Grand Total								
Salary	\$151,351,469	\$154,172,571	\$147,245,829	\$56,131,559	\$59,567,239	\$57,182,969		
Benefits	\$73,370,427	\$72,812,328	\$68,045,899	\$32,506,646	\$34,204,551	\$32,867,180		
Scholarships & Fellowships*	\$131,525,390	\$156,731,008	\$180,040,960	\$99,982,732	\$129,770,200	\$153,818,850		
Utilities	\$15,244,298	\$14,081,810	\$13,482,275	\$5,740,492	\$5,586,592	\$5,531,691		
Departmental Support Expenses	\$35,135,966	\$35,028,610	\$37,105,689	\$15,644,643	\$16,846,015	\$17,541,343		
Admin Service Charge	(\$6,650,080)	(\$6,491,886)	(\$6,352,773)	(\$2,562,533)	(\$2,382,357)	(\$2,388,763)		
Total Expenses	\$399,977,470	\$426,334,442	\$439,567,879	\$207,443,540	\$243,592,240	\$264,553,271		

* Includes Ohio Leader and Resident Scholarship

MIAMI UNIVERSITY
Financial Analysis - Auxiliary Units
FY2010/FY2009/FY2008

	FY2010		FY2009		FY2008		Year-To-Date thru Nov	
	Original Budget	Year-end Actual	Year-end Actual	Year-end Actual	FY2010	FY2009	FY2010	FY2008
Residence Halls								
Revenue	\$69,639,650	\$68,559,447	\$65,089,633	\$75,115,117	\$69,259,027	\$66,281,507	\$75,115,117	\$69,259,027
Salary	\$69,639,650	\$68,559,447	\$65,089,633	\$75,115,117	\$69,259,027	\$66,281,507	\$75,115,117	\$69,259,027
Benefits	\$20,934,945	\$22,204,269	\$20,880,225	\$8,267,229	\$9,127,494	\$9,387,303	\$8,267,229	\$9,127,494
Utilities	\$6,882,760	\$6,981,193	\$6,422,674	\$2,459,458	\$2,660,429	\$2,930,600	\$2,459,458	\$2,660,429
Operating Expenses	\$5,932,213	\$5,403,450	\$5,017,281	\$1,760,204	\$1,834,929	\$1,849,633	\$1,760,204	\$1,834,929
Inventory Purchases	\$24,385,823	\$22,372,723	\$23,660,663	\$9,036,793	\$10,251,914	\$10,994,545	\$9,036,793	\$10,251,914
Debt Service	\$0	\$42,860	\$13,430	\$11,600	\$3,547	\$5,126	\$11,600	\$3,547
	\$3,760,628	\$3,796,186	\$3,805,400	\$914,846	\$926,929	\$923,142	\$914,846	\$926,929
Total Uses	\$61,896,369	\$60,800,681	\$59,799,673	\$22,450,131	\$24,805,241	\$26,090,350	\$22,450,131	\$24,805,241
Net Transfers	(\$7,743,281)	(\$7,708,962)	(\$5,289,746)	(\$3,225,641)	(\$1,840,940)	(\$1,773,271)	(\$3,225,641)	(\$1,840,940)
Net Total	\$0	\$49,804	\$214	\$49,439,345	\$42,612,846	\$38,417,886	\$49,439,345	\$42,612,846
Shriver Center								
Revenue	\$24,664,683	\$25,694,090	\$25,304,637	\$10,529,870	\$11,756,049	\$11,062,936	\$10,529,870	\$11,756,049
General Fee Support	\$855,000	\$900,000	\$900,000	\$356,250	\$375,000	\$375,000	\$356,250	\$375,000
Total Sources	\$25,519,683	\$26,594,090	\$26,204,637	\$10,886,120	\$12,131,049	\$11,437,936	\$10,886,120	\$12,131,049
Salary	\$5,999,075	\$6,101,554	\$6,400,731	\$2,378,900	\$2,532,435	\$1,486,224	\$2,378,900	\$2,532,435
Benefits	\$1,816,963	\$1,772,046	\$1,954,139	\$698,318	\$737,830	\$402,221	\$698,318	\$737,830
Utilities	\$579,345	\$507,449	\$553,041	\$158,049	\$193,617	\$240,668	\$158,049	\$193,617
Operating Expenses	\$1,935,670	\$1,895,407	\$2,084,131	\$769,341	\$804,655	\$868,666	\$769,341	\$804,655
Inventory Purchases	\$15,118,450	\$15,925,840	\$15,808,281	\$5,598,160	\$6,734,793	\$5,968,171	\$5,598,160	\$6,734,793
Debt Service	\$53,943	\$55,214	\$56,422	\$12,811	\$12,962	\$13,103	\$12,811	\$12,962
Total Uses	\$25,503,446	\$26,257,509	\$26,856,745	\$9,615,578	\$11,016,292	\$8,979,054	\$9,615,578	\$11,016,292
Net Transfers	(\$16,237)	(\$315,033)	\$650,980	(\$6,765)	(\$43,098)	(\$82,611)	(\$6,765)	(\$43,098)
Net Total	\$0	\$21,548	(\$1,128)	\$1,263,776	\$1,071,660	\$2,376,271	\$1,263,776	\$1,071,660
Marcum Conference Center								
Revenue	\$2,559,522	\$2,884,658	\$3,078,305	\$1,209,651	\$1,399,029	\$1,471,745	\$1,209,651	\$1,399,029
Salary	\$2,559,522	\$2,884,658	\$3,078,305	\$1,209,651	\$1,399,029	\$1,471,745	\$1,209,651	\$1,399,029
Benefits	\$1,126,929	\$1,189,656	\$1,259,096	\$437,411	\$491,302	\$491,439	\$437,411	\$491,302
Utilities	\$357,807	\$334,948	\$363,987	\$125,908	\$142,868	\$161,500	\$125,908	\$142,868
Operating Expenses	\$242,214	\$235,325	\$254,051	\$102,595	\$103,514	\$112,193	\$102,595	\$103,514
Inventory Purchases	\$752,168	\$799,569	\$860,377	\$345,673	\$382,445	\$438,279	\$345,673	\$382,445
Debt Service	\$7,000	\$12,788	\$64,096	\$1,704	\$4,516	\$2,671	\$1,704	\$4,516
	\$2,676	\$3,020	\$3,387	\$199	\$196	\$196	\$199	\$196
Total Uses	\$2,488,794	\$2,575,306	\$2,804,994	\$1,013,490	\$1,124,840	\$1,206,278	\$1,013,490	\$1,124,840
Net Transfers	(\$70,728)	(\$305,970)	(\$269,490)	(\$29,470)	(\$5,275)	(\$8,885)	(\$29,470)	(\$5,275)
Net Total	\$0	\$3,382	\$3,821	\$166,691	\$268,914	\$256,582	\$166,691	\$268,914

MIAMI UNIVERSITY
 Financial Analysis - Auxiliary Units
 FY2010/FY2009/FY2008

	FY2010		FY2009		FY2008		Year-To-Date thru Nov	
	Original Budget	Year-end Actual	Year-end Actual	Year-end Actual	FY2010	FY2009	FY2008	
Intercollegiate Athletics								
Revenue	\$4,285,780	\$4,076,306	\$4,307,350	\$4,307,350	\$3,434,133	\$2,110,228	\$2,343,006	
General Fee Support	\$13,861,549	\$13,889,270	\$13,069,769	\$13,069,769	\$5,775,645	\$5,463,445	\$4,873,288	
<i>Total Sources</i>	<i>\$18,147,329</i>	<i>\$17,965,576</i>	<i>\$17,377,119</i>	<i>\$17,377,119</i>	<i>\$9,209,778</i>	<i>\$7,573,673</i>	<i>\$7,216,294</i>	
Salary	\$5,928,134	\$6,204,406	\$5,601,806	\$5,601,806	\$2,653,197	\$2,529,125	\$2,103,225	
Benefits	\$2,211,728	\$2,275,432	\$1,990,333	\$1,990,333	\$960,006	\$904,776	\$749,471	
Operating Expenses	\$11,164,467	\$10,470,343	\$10,472,835	\$10,472,835	\$5,702,959	\$4,984,410	\$4,764,166	
<i>Total Uses</i>	<i>\$19,304,329</i>	<i>\$18,950,181</i>	<i>\$18,064,975</i>	<i>\$18,064,975</i>	<i>\$9,316,162</i>	<i>\$8,418,312</i>	<i>\$7,616,862</i>	
Net Transfers	\$1,157,000	\$723,643	\$508,612	\$508,612	\$154,015	\$405,191	\$270,240	
Net Total	\$0	(\$260,963)	(\$179,244)	(\$179,244)	\$47,631	(\$439,448)	(\$130,328)	
Recreation Center								
Revenue	\$1,890,815	\$1,957,639	\$1,902,019	\$1,902,019	\$946,657	\$921,441	\$960,579	
General Fee Support	\$4,779,887	\$4,977,698	\$5,007,698	\$5,007,698	\$1,991,620	\$2,074,041	\$1,906,967	
<i>Total Sources</i>	<i>\$6,670,702</i>	<i>\$6,935,337</i>	<i>\$6,909,717</i>	<i>\$6,909,717</i>	<i>\$2,938,277</i>	<i>\$2,995,482</i>	<i>\$2,867,546</i>	
Salary	\$2,863,252	\$2,724,191	\$2,728,004	\$2,728,004	\$1,186,829	\$1,124,976	\$1,107,947	
Benefits	\$767,709	\$759,930	\$708,895	\$708,895	\$314,444	\$307,191	\$296,836	
Utilities	\$947,800	\$811,833	\$745,937	\$745,937	\$364,466	\$361,551	\$355,691	
Operating Expenses	\$1,001,834	\$877,617	\$968,866	\$968,866	\$432,219	\$340,157	\$427,844	
Inventory Purchases	\$30,900	\$32,361	\$41,632	\$41,632	\$20,385	\$24,041	\$24,901	
Debt Service	\$732,401	\$826,612	\$926,597	\$926,597	\$54,468	\$53,534	\$53,534	
<i>Total Uses</i>	<i>\$6,343,896</i>	<i>\$6,032,544</i>	<i>\$6,119,932</i>	<i>\$6,119,932</i>	<i>\$2,372,810</i>	<i>\$2,211,451</i>	<i>\$2,266,752</i>	
Net Transfers	(\$326,806)	(\$895,807)	(\$783,157)	(\$783,157)	(\$136,169)	(\$184,111)	(\$206,859)	
Net Total	\$0	\$6,986	\$6,628	\$6,628	\$429,298	\$599,920	\$393,934	
Goggin Ice Arena								
Revenue	\$2,978,500	\$2,986,223	\$2,934,872	\$2,934,872	\$2,349,489	\$2,321,677	\$2,266,839	
General Fee Support	\$2,511,000	\$2,627,000	\$2,531,144	\$2,531,144	\$1,046,250	\$1,094,584	\$1,168,874	
<i>Total Sources</i>	<i>\$5,489,500</i>	<i>\$5,613,223</i>	<i>\$5,466,016</i>	<i>\$5,466,016</i>	<i>\$3,395,739</i>	<i>\$3,416,261</i>	<i>\$3,435,713</i>	
Salary	\$1,317,350	\$1,340,504	\$1,292,172	\$1,292,172	\$555,812	\$564,167	\$551,962	
Benefits	\$416,410	\$413,105	\$410,184	\$410,184	\$172,178	\$172,888	\$175,010	
Utilities	\$973,500	\$796,752	\$874,956	\$874,956	\$403,901	\$388,780	\$483,564	
Operating Expenses	\$433,799	\$418,763	\$432,041	\$432,041	\$132,923	\$163,222	\$137,766	
Inventory Purchases	\$130,000	\$113,766	\$102,369	\$102,369	\$43,411	\$39,805	\$35,627	
Debt Service	\$2,054,182	\$2,056,038	\$2,056,740	\$2,056,740	\$517,014	\$517,198	\$517,123	
<i>Total Uses</i>	<i>\$5,325,241</i>	<i>\$5,138,929</i>	<i>\$5,168,463</i>	<i>\$5,168,463</i>	<i>\$1,825,240</i>	<i>\$1,846,060</i>	<i>\$1,901,053</i>	
Net Transfers	(\$164,259)	(\$469,831)	(\$290,682)	(\$290,682)	(\$69,193)	(\$84,333)	(\$54,955)	
Net Total	\$0	\$4,463	\$6,871	\$6,871	\$1,501,306	\$1,485,867	\$1,479,705	

MIAMI UNIVERSITY
Financial Analysis - Auxiliary Units
FY2010/FY2009/FY2008

	FY2010		FY2009		FY2008		Year-To-Date thru Nov	
	Original Budget	Year-end Actual	Year-end Actual	Year-end Actual	FY2010	FY2009	FY2010	FY2008
<u>Parking and Transportation</u>								
Revenue	\$3,391,793	\$3,388,634	\$3,151,231	\$3,151,231	\$2,432,702	\$2,567,634	\$2,318,280	\$2,318,280
General Fee Support	\$200,000	\$200,000	\$200,000	\$200,000	\$83,333	\$83,334	\$83,334	\$83,334
Total Sources	\$3,591,793	\$3,588,634	\$3,351,231	\$3,351,231	\$2,516,035	\$2,650,968	\$2,401,614	\$2,401,614
Salary	\$655,710	\$639,205	\$524,559	\$524,559	\$268,292	\$266,973	\$214,514	\$214,514
Benefits	\$241,508	\$218,687	\$178,063	\$178,063	\$89,677	\$86,627	\$74,756	\$74,756
Operating Expenses	\$1,711,728	\$1,642,262	\$1,599,312	\$1,599,312	\$486,205	\$502,301	\$453,159	\$453,159
Debt Service	\$1,510,787	\$1,510,704	\$1,510,457	\$1,510,457	\$380,234	\$380,109	\$380,404	\$380,404
Total Uses	\$4,119,733	\$4,010,858	\$3,812,390	\$3,812,390	\$1,224,408	\$1,236,010	\$1,122,833	\$1,122,833
Net Transfers	\$527,940	\$276,384	\$254,915	\$254,915	\$245,833	\$38,540	\$104,166	\$104,166
Net Total	\$0	(\$145,840)	(\$206,244)	(\$206,244)	\$1,537,460	\$1,453,498	\$1,382,947	\$1,382,947
<u>Telecommunications</u>								
Revenue	\$1,870,000	\$2,407,355	\$2,921,594	\$2,921,594	\$942,524	\$1,026,671	\$1,353,152	\$1,353,152
Total Sources	\$1,870,000	\$2,407,355	\$2,921,594	\$2,921,594	\$942,524	\$1,026,671	\$1,353,152	\$1,353,152
Salary	\$442,200	\$509,364	\$425,883	\$425,883	\$163,645	\$202,426	\$177,985	\$177,985
Benefits	\$153,000	\$176,973	\$145,042	\$145,042	\$59,680	\$71,532	\$61,494	\$61,494
Utilities	\$640,000	\$848,724	\$857,937	\$857,937	\$189,016	\$200,958	\$289,718	\$289,718
Operating Expenses	\$973,656	\$744,338	\$1,215,835	\$1,215,835	\$381,266	\$360,008	\$640,000	\$640,000
Total Uses	\$2,208,856	\$2,279,399	\$2,644,697	\$2,644,697	\$793,607	\$834,924	\$1,169,197	\$1,169,197
Net Transfers	\$338,856	(\$20,000)	(\$842,306)	(\$842,306)	(\$1,666)	(\$8,334)	(\$22,566)	(\$22,566)
Net Total	\$0	\$107,956	(\$565,409)	(\$565,409)	\$147,251	\$183,413	\$161,389	\$161,389
<u>Network Services</u>								
Revenue	\$1,728,500	\$1,727,718	\$1,890,275	\$1,890,275	\$664,595	\$1,087,788	\$1,127,619	\$1,127,619
Total Sources	\$1,728,500	\$1,727,718	\$1,890,275	\$1,890,275	\$664,595	\$1,087,788	\$1,127,619	\$1,127,619
Salary	\$69,135	\$76,587	\$70,946	\$70,946	\$33,130	\$31,612	\$30,942	\$30,942
Benefits	\$21,422	\$22,992	\$20,665	\$20,665	\$9,371	\$9,225	\$9,025	\$9,025
Utilities	\$1,125,503	\$547,212	\$905,919	\$905,919	\$139,667	\$155,781	\$227,683	\$227,683
Operating Expenses	\$516,440	\$1,441,314	\$962,868	\$962,868	\$600,591	(\$389,176)	\$257,180	\$257,180
Total Uses	\$1,732,500	\$2,088,105	\$1,960,397	\$1,960,397	\$782,758	(\$192,558)	\$524,830	\$524,830
Net Transfers	\$4,000	\$20,000	\$351,165	\$351,165	\$1,666	\$8,334	\$8,334	\$8,334
Net Total	\$0	(\$340,387)	\$281,043	\$281,043	(\$116,497)	\$1,288,680	\$611,123	\$611,123

MIAMI UNIVERSITY
Financial Analysis - Auxiliary Units
FY2010/FY2009/FY2008

	FY2010		FY2009		FY2008		Year-To-Date thru Nov	
	Original Budget	Year-end Actual	Year-end Actual	Year-end Actual	FY2010	FY2009	FY2010	FY2008
Utility Enterprise								
Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fee Support	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<i>Total Sources</i>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Salary	\$1,138,330	\$1,073,687	\$1,001,886	\$1,001,886	\$436,403	\$446,069	\$426,186	\$426,186
Benefits	\$429,650	\$410,926	\$346,209	\$346,209	\$165,091	\$165,937	\$157,620	\$157,620
Utilities	\$16,797,084	\$21,048,501	\$16,029,264	\$16,029,264	\$5,509,685	\$6,712,497	\$5,696,871	\$5,696,871
Charge Outs	(\$26,819,966)	(\$28,206,324)	(\$24,059,876)	(\$24,059,876)	(\$10,016,546)	(\$10,870,590)	(\$10,081,802)	(\$10,081,802)
Operating Expenses	\$1,888,048	\$1,045,124	\$797,256	\$797,256	\$406,872	\$396,863	\$299,750	\$299,750
Debt Service	\$2,470,786	\$2,098,687	\$2,095,319	\$2,095,319	\$623,371	\$527,628	\$527,474	\$527,474
<i>Total Uses</i>	(\$4,096,068)	(\$2,529,399)	(\$3,789,942)	(\$3,789,942)	(\$2,875,124)	(\$2,621,596)	(\$2,973,901)	(\$2,973,901)
Net Transfers	(\$4,096,068)	(\$2,529,756)	(\$2,979,628)	(\$2,979,628)	(\$1,706,695)	(\$1,536,232)	(\$1,284,790)	(\$1,284,790)
Net Total	\$0	(\$357)	\$810,314	\$810,314	\$1,168,429	\$1,085,364	\$1,689,111	\$1,689,111
Other Auxiliary								
Revenue	\$226,793	\$230,614	\$183,309	\$183,309	\$46,483	\$109,038	\$69,117	\$69,117
General Fee Support	\$361,878	\$2,561,834	\$1,906,151	\$1,906,151	\$150,783	\$254,949	\$157,254	\$157,254
<i>Total Sources</i>	\$588,671	\$2,792,448	\$2,089,460	\$2,089,460	\$197,266	\$363,987	\$226,371	\$226,371
Salary	\$64,121	\$14,410	\$13,874	\$13,874	\$6,444	\$5,948	\$5,672	\$5,672
Benefits	\$19,018	\$249	\$237	\$237	\$110	\$104	\$96	\$96
Utilities	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expenses	\$196,097	\$243,591	\$251,211	\$251,211	\$100,272	\$155,880	\$178,083	\$178,083
Debt Service	\$344,380	\$344,878	\$350,231	\$350,231	\$86,354	\$86,376	\$87,633	\$87,633
<i>Total Uses</i>	\$623,616	\$603,129	\$615,553	\$615,553	\$193,180	\$248,308	\$271,484	\$271,484
Net Transfers	\$34,945	(\$2,085,732)	(\$2,080,315)	(\$2,080,315)	\$0	(\$104,166)	\$0	\$0
Net Total	\$0	\$103,587	(\$606,408)	(\$606,408)	\$4,086	\$11,513	(\$45,113)	(\$45,113)
Total Auxiliary								
Revenue	\$113,236,036	\$113,912,684	\$110,763,225	\$110,763,225	\$97,671,221	\$92,558,580	\$89,254,780	\$89,254,780
General Fee Support	\$22,569,314	\$25,155,802	\$23,614,762	\$23,614,762	\$9,403,881	\$9,345,353	\$8,564,717	\$8,564,717
<i>Total Sources</i>	\$135,805,350	\$139,068,486	\$134,377,987	\$134,377,987	\$107,075,102	\$101,903,933	\$97,819,497	\$97,819,497
Salary	\$40,539,181	\$42,077,833	\$40,199,181	\$40,199,181	\$16,387,293	\$17,322,527	\$15,983,400	\$15,983,400
Benefits	\$13,317,975	\$13,366,482	\$12,540,428	\$12,540,428	\$5,054,241	\$5,259,408	\$5,018,630	\$5,018,630
Utilities	\$27,237,659	\$30,199,247	\$25,238,386	\$25,238,386	\$8,627,583	\$9,951,627	\$9,256,022	\$9,256,022
Charge Outs	(\$26,819,966)	(\$28,206,324)	(\$24,059,876)	(\$24,059,876)	(\$10,016,546)	(\$10,870,590)	(\$10,081,802)	(\$10,081,802)
Operating Expenses	\$44,959,730	\$41,951,051	\$43,305,395	\$43,305,395	\$18,395,113	\$17,952,678	\$19,459,438	\$19,459,438
Inventory Purchases	\$15,286,350	\$16,127,614	\$16,029,808	\$16,029,808	\$5,675,260	\$6,806,702	\$6,036,496	\$6,036,496
Debt Service	\$10,929,783	\$10,691,339	\$10,804,553	\$10,804,553	\$2,589,297	\$2,504,932	\$2,502,609	\$2,502,609
<i>Total Uses</i>	\$125,450,712	\$126,207,243	\$124,057,876	\$124,057,876	\$46,712,241	\$48,927,284	\$48,174,793	\$48,174,793
Net Transfers	(\$10,354,638)	(\$13,311,064)	(\$10,769,652)	(\$10,769,652)	(\$4,774,085)	(\$3,354,424)	(\$3,051,197)	(\$3,051,197)
Net Total	\$0	(\$449,821)	(\$449,541)	(\$449,541)	\$55,588,776	\$49,622,225	\$46,593,507	\$46,593,507



Long-Term Financial Planning

What are the most visible changes affecting Miami's financial future?

- Increased competition for a declining pool of high school graduates.
- Price and regulatory limitations that will likely restrict how much tuition can be increased in the future.
- Uncertainty surrounding state support for higher education.
 - State funding that will be less in 2011 than it was in 2001.
 - Long-term state economic pressures that may affect funding for higher education for several years.
 - Reductions in capital appropriations that probably will be greater than the cuts in the operating appropriation.
- Reduced investment income.



Long-Term Financial Planning

What changes are occurring that negatively affect financial planning but may be less obvious?

- Many of today's changes are structural and not the temporary challenges that the University has largely faced in the past.
- Negative trends in state funding have been more detrimental to graduate programs, high cost undergraduate programs, and research activities than most undergraduate programs.
- How Ohio funds higher education today is quite different from the past and more changes are likely.
 - Reduced funding emphasis on graduate education.
 - Performance-based funding that emphasizes outcomes such as course completion, graduation rate, and research productivity rather than enrollment.
 - Greater emphasis on serving at-risk student populations.
- Large enrollment changes across Ohio will likely lead to a significant redistribution of state funding between universities.
- New pricing (scholarships) strategies are negatively affecting net tuition and making financial projections more difficult.



Long-Term Financial Planning

Does the “public budgeting” model work in Ohio’s higher education environment today?

- Unlike other governmental entities, many non-profit organizations, and most public universities, almost all of Miami’s revenues are linked to the services the University delivers but not all services generate revenue or generate enough revenue to cover their costs.
- Shifts in the educational programs and services can have surprising impacts on the University’s budget both positively and negatively.
- At no point in the history of Miami has its mix of programs and services been as important as it is today.
- Determining how to maintain the right mix of academic programs and services and meet necessary financial targets is one of the challenges that the University must meet.



Long-Term Financial Planning

What next?

- The funding environment that Miami operates in is changing and not in a temporary way.
- These changes are influencing the financial outlook for the University.
- How Miami responds to these changes will impact the University's future success.
- The past approach of viewing the University's budget and financial planning in biennial snapshots no longer meets the University's needs and we must begin to incorporate a longer horizon in our financial planning.

Student Housing Overview & Update

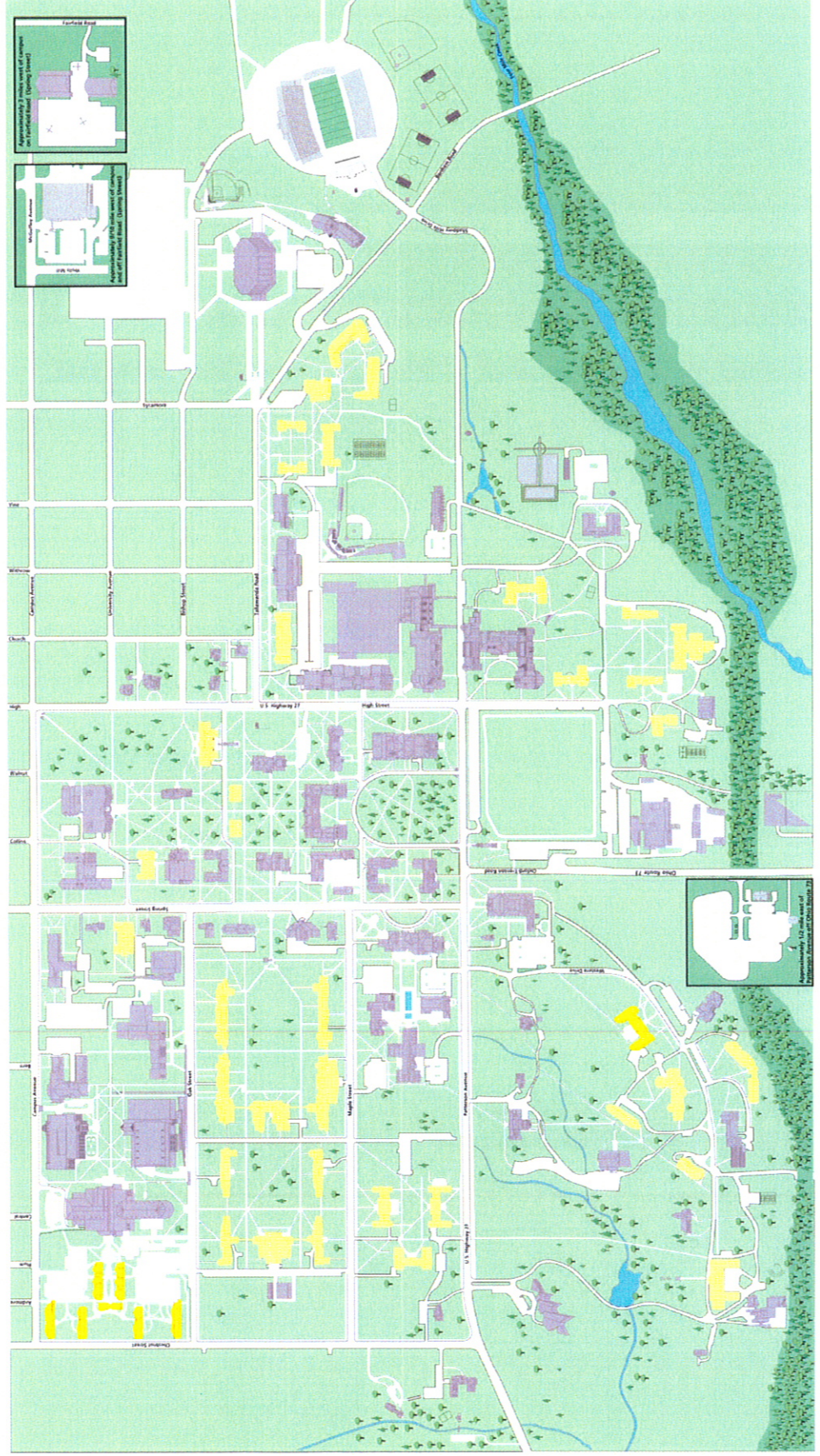
Scope of Project
Consultant Scope
Next Steps

Scope of Project

- On Campus Student Housing
 - 37 Residence Halls
 - 6 Apartment Buildings (Heritage Commons)
 - 6 Associated Dining Halls
- Average age of student housing (not including extremes) = 61 years
- Understand what students and parents expect today and what is available at competing universities
- Prepare a financially viable plan for renewing campus housing

Scope of Project

- Residence Halls



CBT Architects / Brailsford & Dunlavy

- Building assessments
- Program analysis
- Prototype floor plans
- Market analysis
- Site analysis for new construction
- Funding options
 - Financial model
 - Delivery methods
- Master Plan timeline
 - Overall Master Plan
 - Phasing

Building Assessments

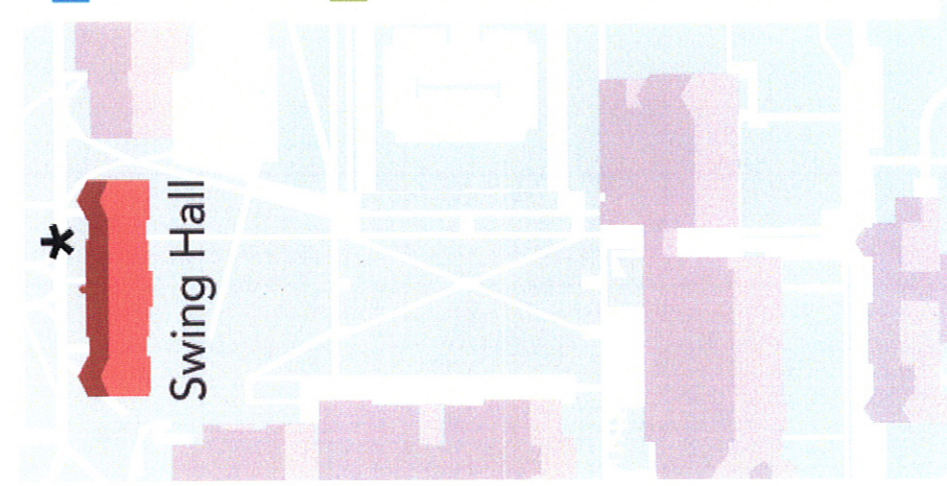
- 14 representative buildings fully assessed



Programming	Total Area	Tier 1 Total Cost
Overall Assessment	Percentage Singles	Tier 2 Total Cost
Residential Area	Percentage Doubles	Tier 3 Total Cost
Amenity Area		

Building Assessments

- Sample Assessment – Swing Hall



Swing Hall

Summary

Abbreviation	SWG	Area (SF)	48,835
Date Built	1924/1935	Residential	2,500
Location	North Quad	Storage, Mechanical	400
Address	105 North Talawanda Ave.	Amenity	200
		Dining	200
TOTAL			51,935

Program

Residential Breakout by Floor

Floor	1	2	3	4	Total	Area (SF)	Students
B	4	20			24	13,016	44
1st	4	24			28	13,016	52
2nd	4	32			36	12,610	68
3rd	4	34			38	12,107	72
4th							
TOTAL	16	110			126	50,749	236

Amenity Breakout by Floor (SF)

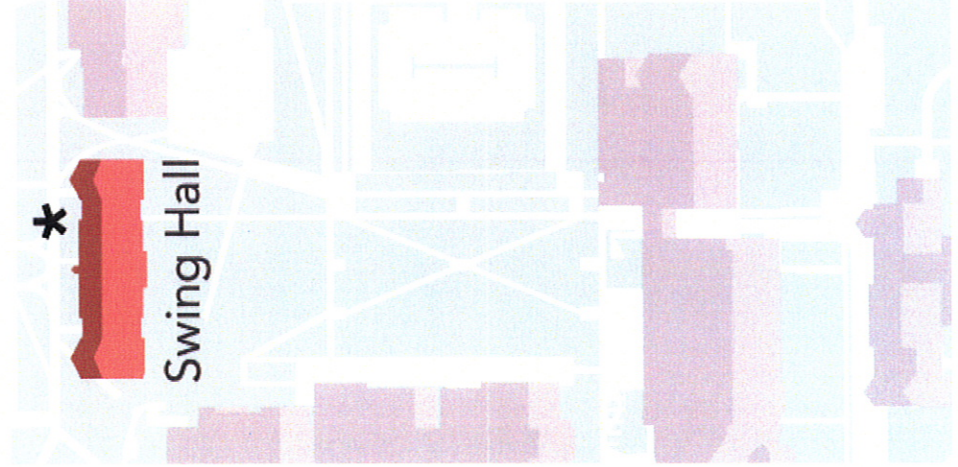
Floor	Living	Study	Recreation	Admin	Area Total
B	200				200
1st	200				200
2nd					
3rd					
4th					
TOTAL	400				400

Dining Breakout

Breakdown	Area (SF)	Seats
Seating		
Servery		
Kitchen		
Storage	200	
TOTAL		200

Building Assessments

- Sample Assessment – Swing Hall



Swing Hall

Building Assessment

1 = Satisfactory to 5 = Major Work

Site

Breakdown	Assessment	Cost/SF	Probable Cost
Planting	3		
Hardscape	3		
Loading	3		

ASSESSMENT SUMMARY: 3
TOTAL

Building Exterior

Breakdown	Assessment	Cost/SF	Probable Cost
Roof		\$0.51	\$26,277
Ext. Walls	3	\$4.08	\$211,952
Windows	4	\$6.63	\$344,400
Entries	3	\$0.08	\$3,960
Accessibility	5	\$0.52	\$26,900

ASSESSMENT SUMMARY: 3.6
TOTAL

Building Interior

Breakdown	Assessment	Cost/SF	Probable Cost
Residential	3	\$5.74	\$298,000
Bathrooms	5	\$3.62	\$188,022
Circulation	3	\$1.31	\$68,000
Stairs	5	\$3.85	\$200,000
Elevator	4	\$1.11	\$57,683
Amenities			
Dining	5	\$0.49	\$25,514
Bsmt/Attic	4		
Accessibility	4		

ASSESSMENT SUMMARY: 3.87
TOTAL

Building Systems

Breakdown	Assessment	Cost/SF	Probable Cost
Foundation	3		
Structure	3	\$1.89	\$98,080
Mechanical	5	\$27.48	\$1,426,941
Electrical	3	\$9.64	\$500,496
Plumbing	4	\$14.78	\$767,469
Fire	5	\$5.54	\$287,839
Security			
Tel/Data	2	\$1.28	\$66,500
Fire Alarm	2		

ASSESSMENT SUMMARY: 3.37
TOTAL

\$20.80 \$1,080,458

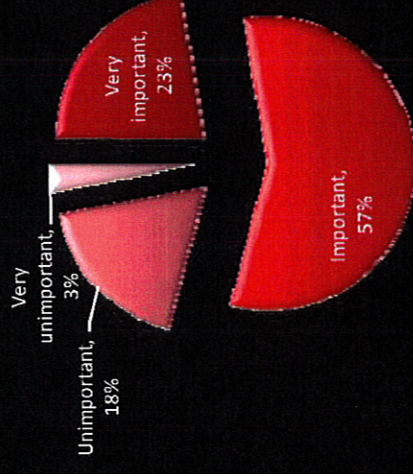
\$60.60 \$3,147,325

Program Analysis

- Focus Groups
- Student Survey
- Parent Survey

“... housing provided to students is an extreme opposite to the new classroom facilities.”

Q1. How important was the quality of on-campus housing in your decision to attend Miami?



80% of students thought on-campus housing was very important or important

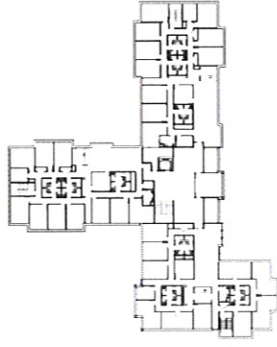
Prototype Floor Plans



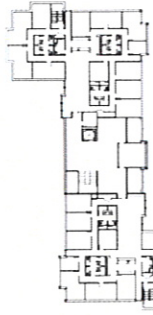
Scheme A



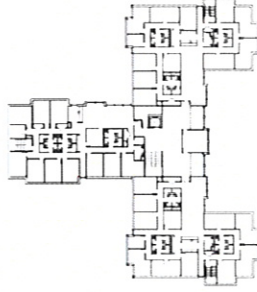
Scheme D



Scheme F



Scheme B



Scheme E

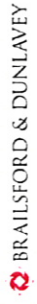


Scheme G



Scheme C

COMBINATION PROTOTYPES



Market Analysis

Peer Institutions

	Building				Study				Alcohol Permissive (21+)			
	In-room Wireless Internet	Indoor Bicycle Storage	Security Card Access	TV Cable	Computer Lab	Fitness Center	Music Practice Room	Study Room (24-hour Quiet)		Group Study Room	Classroom / Seminar Room	Game / Rec. Room
Miami			X	X	X			X		X	X	X
Boston		X	X	X	X	X	X	X	X		X	X
Indiana			X	X	X	X	X	X		X	X	X
Notre Dame			X	X	X	X	X	X	X		X	X
Ohio	X	X	X	X			X		X	X	X	
OSU	X		X	X	X		X	X	X		X	X
UC			X	X			X	X		X		
Illinois	X		X	X	X	X		X	X	X	X	X
Vanderbilt	X		X	X	X	X	X	X	X	X	X	X
Total (without Miami)	50%	25%	100%	100%	63%	63%	75%	88%	75%	63%	75%	75%



BRAILSFORD & DUNLAVEY

cbt



MIAMI UNIVERSITY

Market Analysis

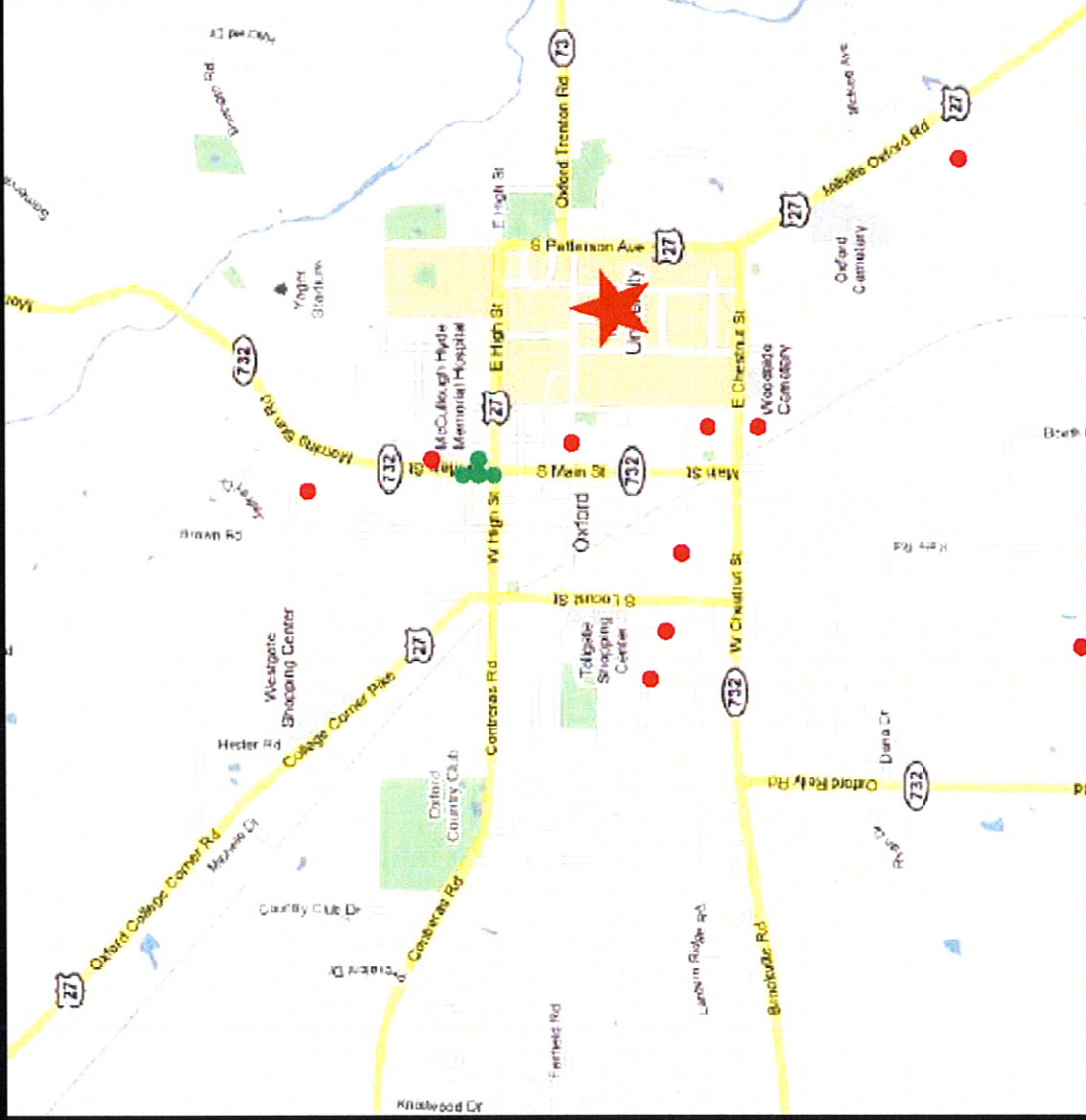
Off Campus

Location

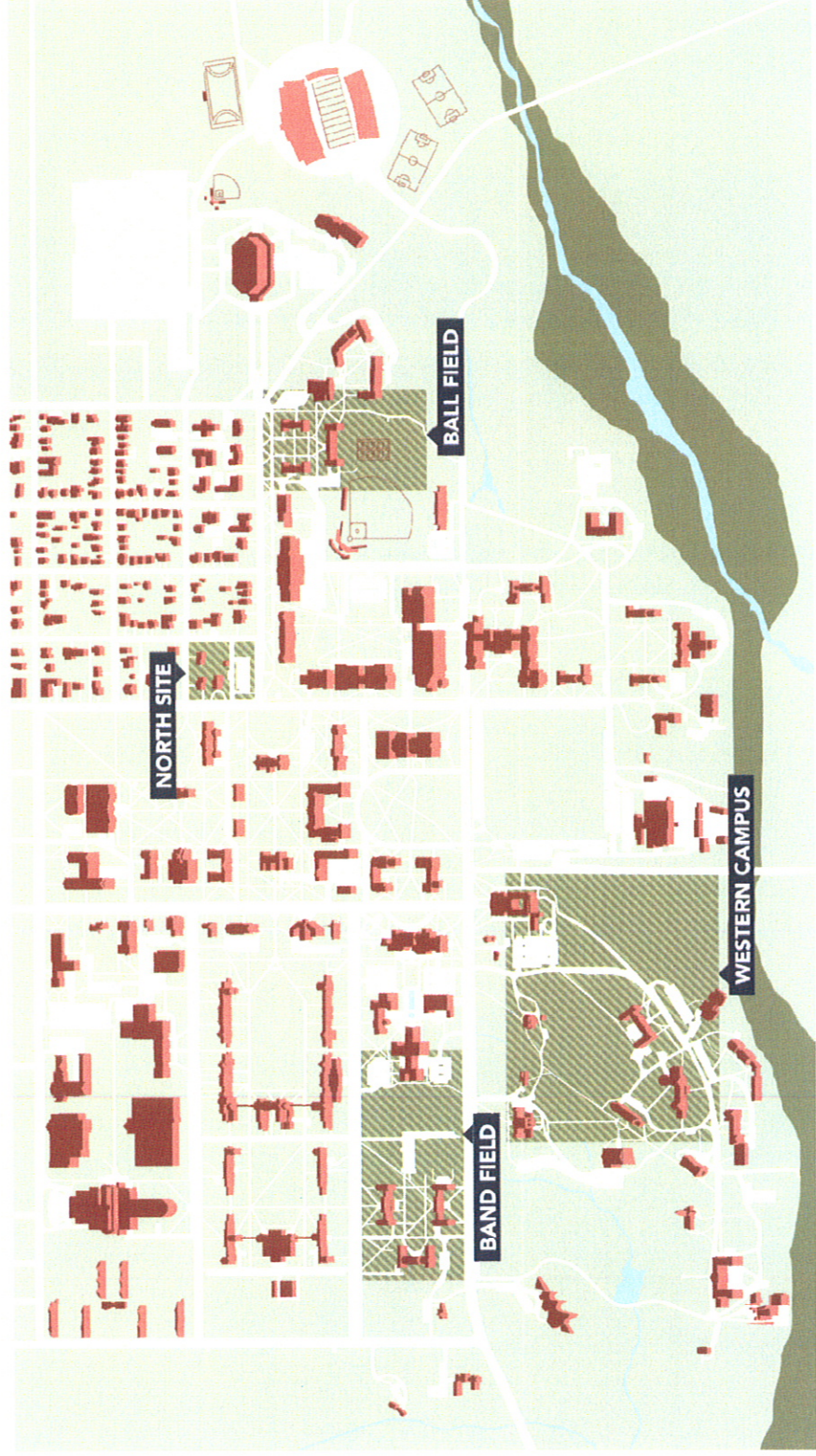
Apartments

Lofts

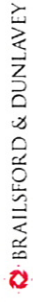
Houses (not shown)



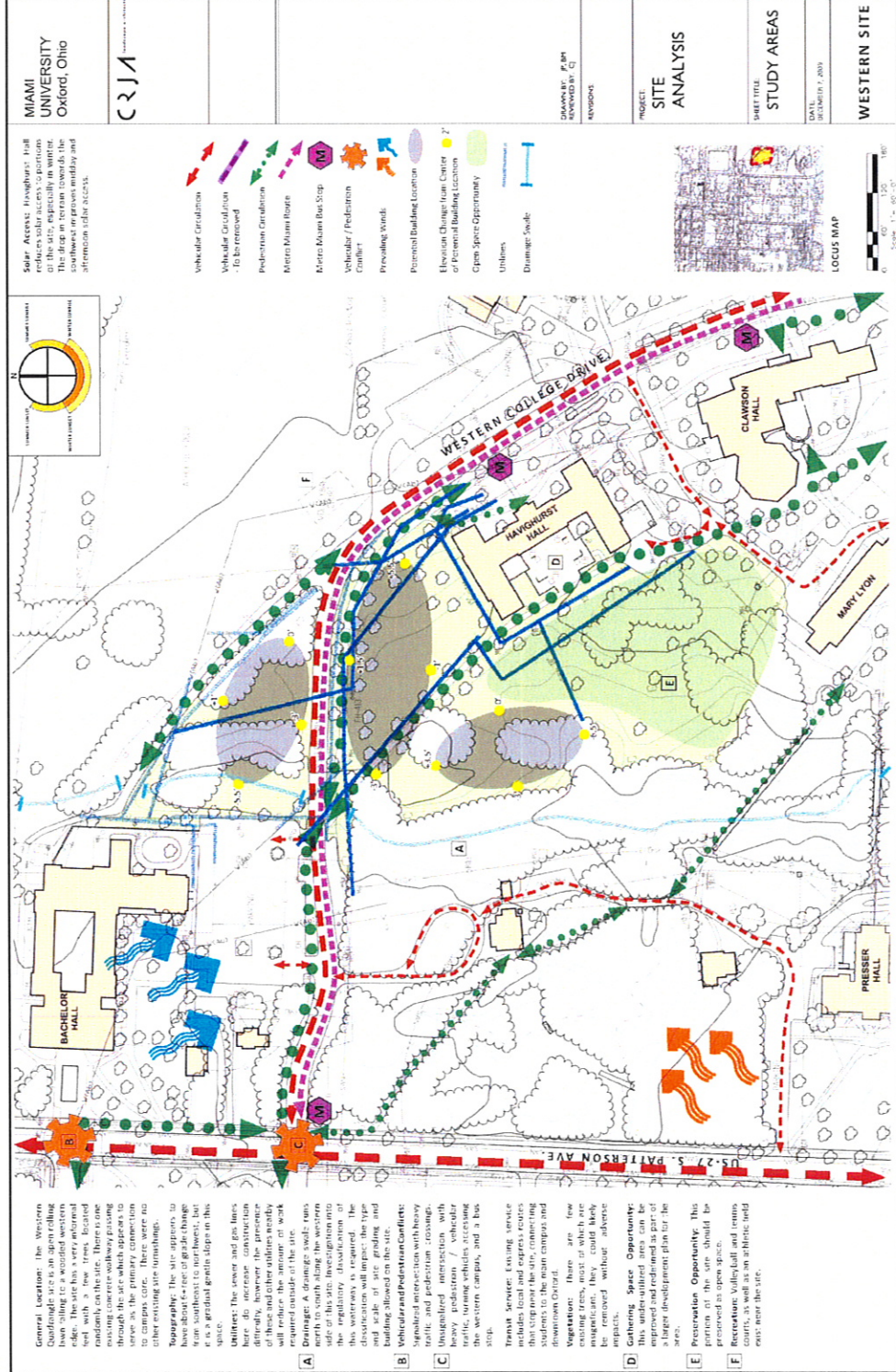
Site Analysis



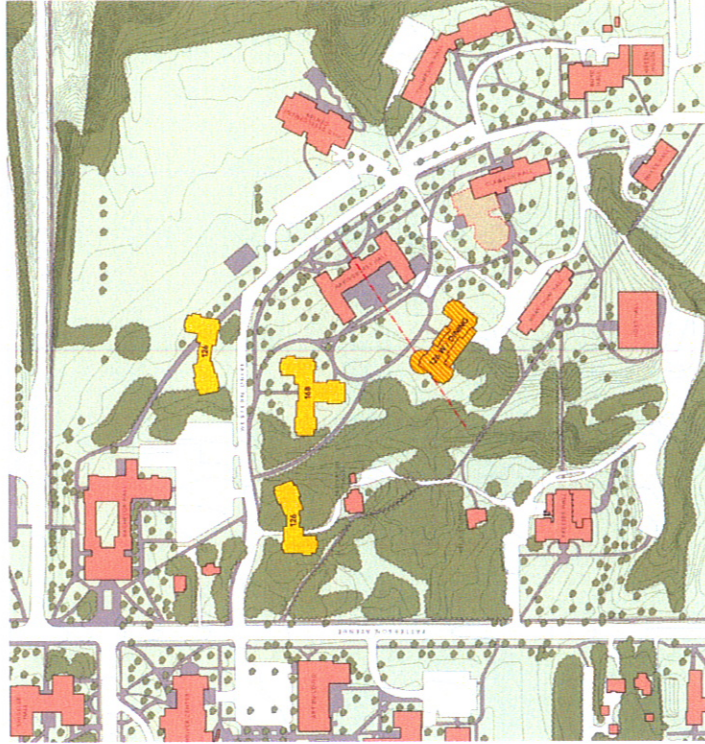
OVERALL CAMPUS PLAN



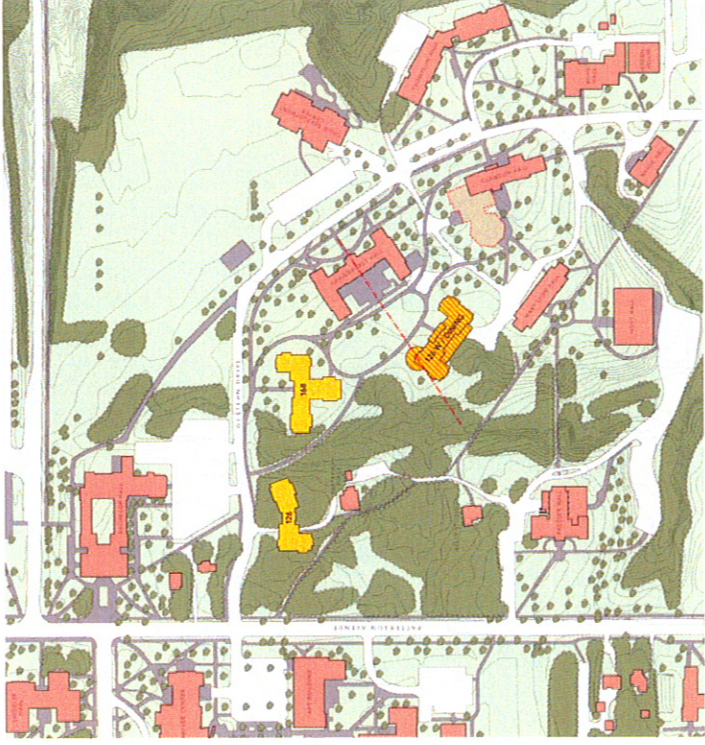
Site Analysis



Site Analysis



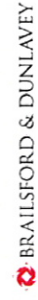
Scheme A (546 Beds Total)



Scheme B (420 Beds Total)



WESTERN CAMPUS: SCHEMES A&B
(420-546 Beds Total)



Financial Model

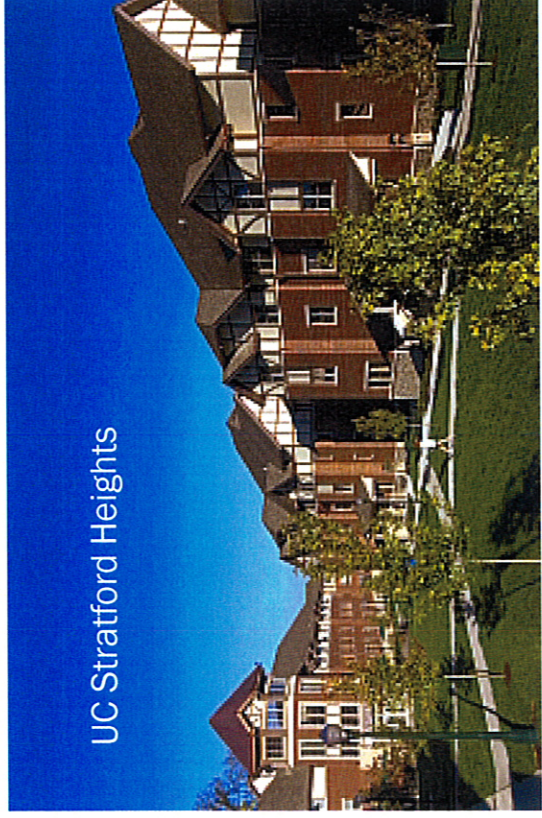
Assumptions

- Use objective data
- Develop a planning tool that supports both current and future decision making
- Fully analyze the financial implications of the master plan
 - Bed types/occupancy
 - Rates
 - Operational costs
 - Phasing
 - Financing
 - Debt Capacity

Public Private Partnership Strategy

Possible Institutional Needs

- Project Development
- Financial Capacity
- Operating Risk
- Ownership
- Management Skill

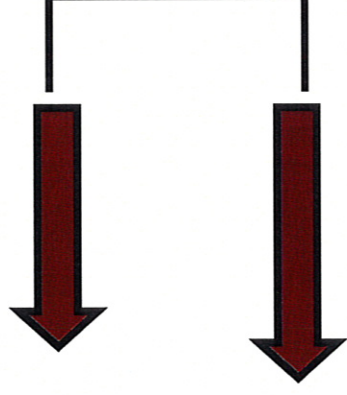


Public Private Partnership Strategy

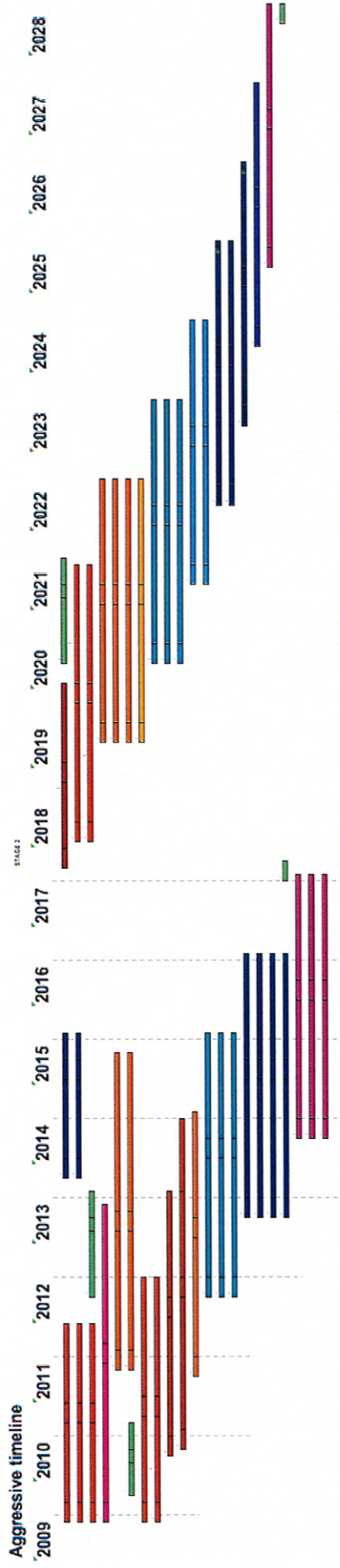
Possible Institutional Needs

- Project Development
- Financial Capacity
- Operating Risk
- Ownership
- Management Skill

Balance Sheet
Treatment
&
Control
Reconciliation



Possible Master Plan Timeline



Preliminary estimate for aggressive schedule: 45 projects over 20 years

Conclusion

- **Work completed**
 - Building Assessments
 - Program and Market Analysis
 - Prototype Floor Plans
 - Site Analysis
- **Next Steps**
 - Site selection for new construction
 - Decisions on bed mix and room rate structure
 - Identify new construction and renovation projects for first phase
 - Complete financial analysis and evaluation of public/private partnership opportunities
 - Seek approval of Master Plan
 - Seek approval to proceed with design services for new residence hall(s)

02/05/10 Agenda Item
Finance and Business Services

RESOLUTION R2010-

WHEREAS, the Hamilton Campus - Rentschler Hall Second Floor Renovation project involves the renovation of the second floor to include the construction of new classrooms, offices, a fire protection system, mechanical systems upgrades, and new energy efficient light fixtures; and

WHEREAS, Miami University has identified state and local funds in the amount of \$1.5 million for the Hamilton Campus - Rentschler Hall Second Floor Renovation project; and

WHEREAS, the \$1.5 million budget includes a cost of construction estimate of approximately \$1.1 million; and

WHEREAS, the State of Ohio allows the award of contracts up to 110% of the construction estimate necessitating a bid variation contingency of \$110,000 in addition to the \$1.1 million construction budget; and

WHEREAS, the design is being completed and receipt of bids is planned for March 2010; and

WHEREAS, the Board of Trustees desires to award contracts to the lowest responsive and responsible bidders;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees hereby authorizes the Vice President for Finance and Business Services and Treasurer, with the concurrence of the Board Chair and the Chair of the Finance and Audit Committee, in accordance with all State guidelines, to proceed with the award of contracts for the Hamilton Campus - Rentschler Hall Second Floor Renovation project with a total construction budget not to exceed \$1,210,000.

February 5, 2010



MIAMI UNIVERSITY



FACILITIES
CONDITION REPORT
2009

Facilities Condition Report for Fiscal Year 2009

(July 1, 2008 – June 30, 2009)

Summary Report

This report updates, as of June 30, 2009, the estimate of capital renewal, plant adaptation, and deferred maintenance (reported as Estimated Total Work Accumulated) for Miami University's major facilities and utility distribution systems. It also includes a report of the expenditures during Fiscal Year 2009 on those facility projects addressing renovation and maintenance needs of the campuses as well as an estimated current replacement value (CRV) for each facility. The column labeled "Facility Condition Index (FCI)" compares the estimated total work accumulated to the estimated current replacement value. Current replacement value and estimated total work accumulated reflect construction costs only. Total program cost including design fees, furniture and movable equipment, and other costs are often an additional 30% - 35% of construction cost.

As shown in Exhibit 1, Miami's total estimated current replacement value is more than \$2.1 billion. Of that, more than \$1.7 billion is in buildings, \$315 million is in utility infrastructure, and \$51 million is in walks, drives, and other exterior improvements. The total work accumulated is over \$611 million with \$516 million for buildings, \$85 million for utility infrastructure, and over \$10 million for walks and drives. Exhibit 2 provides details by facility. Exhibit 3 shows the buildings in age groupings and the work accumulated for each grouping.

Miami has a goal of maintaining its Facilities Condition Index at less than 30 percent. The total FCI for Miami at the end of FY 2009 was 28.89 percent, an increase of 0.19 percent from FY 2008. This percentage increase was minimized by the renovation of Warfield, completion of the Farmer School of Business and the Voice of America Learning Center, utility infrastructure improvements, and a modest inflationary increase in the current replacement value. An annual investment of between 2.3 percent and 2.5 percent of the estimated current replacement value of the campus and its facilities is required toward the total work accumulated in order to offset the effects of inflation and aging. A smaller investment means the FCI will increase; a larger investment causes the FCI to decrease.

During FY 2009, Miami completed over \$14 million in renovation and maintenance projects. Miami also completed or purchased over \$74 million in new construction (Exhibit 4.)

No buildings were removed from the facilities list since the last report. Consequently, a document listing those buildings (typically included as Exhibit 5) has been omitted this year.

In addition to major renovation and construction expenditures reflected in the exhibits, annual routine expenditures contribute to the condition of the campuses. Although they are not necessarily reflected in the facility condition index, some of those expenditures in FY 2009 for Academic and Administrative buildings were:

- Facility operating and maintenance expenditures as a percent of CRV were 2.60 percent. The industry goal is 4.5 to 5 percent.
- Facility operating and maintenance expenditures as a percent of gross institutional expenditures were 9.04 percent. The industry goal is 12 percent.
- The annual facility operating expenditure per gross square foot was \$7.42.

Basis of the Report

The Estimated Total Work Accumulated for Miami is based on an initial survey of twenty-two buildings representative of the age, use, style, and condition of various buildings on campus. Using industry standards for life expectancies, projected estimates were made of the total work accumulated for the remaining buildings. To confirm and adjust the estimates, six buildings were surveyed in 1996, seven buildings in 1998, five in 2002, five in 2003, five in 2004, five in 2005, three in 2006, and five in 2007. In addition to adjustments in the estimates as the result of the sample of buildings surveyed, the estimates are adjusted each year to reflect the increase in the age of the buildings and major repairs made to the buildings. Finally, both the estimated replacement value and the estimated total work accumulated are annually adjusted for inflation.

The primary goal of this effort is to have a document (operations/management tool) which identifies and quantifies areas requiring attention, and assists us in implementing the necessary actions to renovate, retrofit, restore, and modernize "existing buildings" to a "like new," safe and acceptable operating condition.

Plant Account Funding and FCI

Under Governmental Accounting Standards Board guidelines, buildings are depreciated and a campus plant value is reported. Although the value reported meets current accounting standards, that information is not particularly useful in managing the campuses.

In order to have a better estimate of a building's real value, replacement values (CRV) are estimated against which capital renewal, plant adaptation, and deferred maintenance needs are compared. For example, Elliott Hall, the oldest building in use at Miami, was constructed in 1825 for less than \$250,000. Replacing Elliott Hall in 2009 would cost an estimated \$2,355,110. However, it is estimated that \$1,204,345 would be needed in 2009 to simply return Elliott Hall to a "like new" condition. Hence, Elliott Hall's facility condition index is therefore estimated to be 51.14 percent.

Definitions

Estimated Total Work Accumulated -- the sum of capital renewal, plant adaptation, and deferred maintenance for a facility.

Capital Renewal -- portion of expected useful life expired: a 30-year roof 10 years after installation would have an index of 33 percent and 20 years after installation the index would be 67 percent.

Plant Adaptation -- change in use and code compliance such as classroom alterations for technology and teaching methodology as well as modifications for American's with Disabilities Act (ADA) compliance.

Deferred Maintenance -- systems still in use after expected useful life: the value of a 30-year roof at year 31 would move from capital renewal to deferred maintenance. Deferred maintenance projects represent catch up expenses.

Routine Maintenance -- the day-to-day efforts to control deterioration of facilities through scheduled repetitive activities (e.g., cleaning) or periodic scheduled work (e.g., inspections and equipment adjustments) and minor repairs made on an as-needed basis. The cost of and expenditures for routine Maintenance are not included in this report.

**MIAMI UNIVERSITY
FACILITIES CONDITION INDEX
SUMMARY**

FY 2009

(July 1, 2008 - June 30, 2009)

Group	Estimated Current Replacement Value (CRV)	Total		Estimated Total Work Accumulated	Facility Condition Index (FCI)*	% Change From FY 08
		Projects Completed	Projects Completed			
Buildings						
Academic & Admin. Total	\$848,596,921	\$5,285,436		\$212,044,293	24.99%	-1.46%
Auxiliary Total	323,824,031	1,467,922		54,207,781	16.74%	1.87%
Res. & Dining Hall Total	417,244,555	2,413,265		197,879,717	47.43%	1.75%
Hamilton Campus Total	103,565,417	180,655		26,494,568	25.58%	2.15%
Middletown Campus Total	81,159,069	703,655		24,086,353	29.68%	1.46%
Rental Properties Total	7,177,017	54,830		1,791,811	24.97%	1.40%
Southwest Book Depository	6,259,848	161,545		0	0.00%	0.00%
	\$1,787,826,857	\$10,267,308		\$516,504,524	28.89%	0.19%
Infrastructure						
Utility Distribution Total	\$315,434,881	\$4,143,161		\$85,009,440	26.95%	1.01%
Walks & Drives Total	51,530,698	295,826		10,442,453	20.26%	1.18%
	\$366,965,580	\$4,438,987		\$95,451,893	26.01%	1.01%
Totals	\$2,154,792,436	\$14,706,295		\$611,956,417	28.40%	0.34%

	Projects		New Construction
	Projects	Completed	
FY 09	\$14,706,295		\$74,745,495
FY 08	\$22,277,237		\$40,292,294
FY 07	\$13,508,408		\$35,690,815
FY 06	\$16,987,441		\$85,295,828
FY 05	\$17,364,117		\$63,958,617
FY 04	\$27,957,615		\$11,175,433
FY 03	\$15,345,797		\$5,482,317
FY 02	\$37,578,679		\$17,486,532
FY 01	\$8,062,875		\$15,153,062
FY 00	\$12,453,598		\$24,620,179

* FCI = % Work Accumulated / Estimated Replacement Value

MIAMI UNIVERSITY FACILITIES CONDITION INDEX PROJECT DETAILS

FY 2009

(July 1, 2008 - June 30, 2009)

Building Group	Estimated Current Replacement Value (CRV)	Total Projects Completed	Total Work Accumulated	Facility Condition Index (FCI)	% Change from FY 2008	Gross Square Feet	Work per Square Foot	Year of Construction
ACADEMIC & ADMINISTRATIVE								
616 E. Chestnut	\$252,299	\$0	\$57,070	22.62%	2.33%	2,001	\$28.52	1955
Advancement Services Building	\$1,789,263	\$1,705	\$225,534	12.60%	2.23%	6,718	\$33.57	2000
Airport Metal Hangar	\$1,230,157	\$74,368	\$0	0.00%	0.00%	8,293	\$0.00	1944
Airport Radio Building	\$4,261	\$0	\$358	8.40%	2.33%	16	\$22.38	1966
Alumni Hall	\$25,505,918	\$17,377	\$4,687,429	18.38%	2.26%	95,765	\$48.95	1910
Art Building	\$12,811,903	\$11,808	\$5,616,362	43.84%	2.07%	47,928	\$117.18	1985
Art Museum	\$6,300,773	\$9,708	\$3,498,017	55.52%	2.17%	23,657	\$147.86	1978
Bachelor Hall	\$27,926,403	\$18,481	\$9,991,625	35.78%	2.26%	104,853	\$95.29	1979
Benton Hall	\$13,342,262	\$7,556	\$292,642	2.19%	2.19%	77,622	\$3.77	1968
Beta Campanile	\$162,200	\$1,640	\$11,991	7.39%	1.31%	609	\$19.69	1940
Bishop Hall (E&G)	\$1,099,978	\$1,502	\$265,973	24.18%	2.19%	4,972	\$53.49	1912
Bonham House	\$2,085,431	\$2,253	\$1,021,334	48.97%	2.22%	7,830	\$130.44	1868
Boyd Science Building	\$10,945,718	\$47,161	\$2,799,147	25.57%	1.89%	41,097	\$68.11	1947
Brown Road 5285 (DARS)	\$742,135	\$0	\$188,365	25.38%	2.33%	5,256	\$35.84	1968
Campus Avenue Building	\$18,229,252	\$39,861	\$3,110,698	17.06%	2.03%	68,290	\$45.55	1969
Center for Performing Arts	\$26,910,321	\$8,683	\$7,837,445	29.12%	2.29%	101,038	\$77.57	1969
Chemical Storage Building	\$287,032	\$0	\$87,254	30.40%	2.33%	1,935	\$45.09	1981
Cole Pole Barn	\$638,812	\$0	\$153,489	24.03%	2.33%	5,742	\$26.73	1975
Cole Service Building	\$14,760,752	\$76,011	\$1,889,872	12.80%	1.81%	55,401	\$34.11	1958
Cole Service Shop	\$415,343	\$1,670	\$124,992	30.09%	1.92%	2,800	\$44.64	1988
Conrad Greenhouse	\$222,060	\$0	\$53,515	24.10%	2.33%	1,996	\$26.81	1925
Culler Hall	\$14,319,696	\$4,037	\$5,846,335	40.83%	2.30%	53,765	\$108.74	1961
DeWitt Cabin	\$312,682	\$0	\$97,604	31.22%	2.33%	1,174	\$83.14	1805
East End	\$1,973,917	\$7,466	\$1,739,829	88.14%	1.95%	13,307	\$130.75	1954
Ecology Research Center	\$338,801	\$3,054	\$277,577	81.93%	1.42%	2,284	\$121.53	1969
Ecology Research Center Storage	\$341,768	\$0	\$107,711	31.52%	2.33%	2,304	\$46.75	1990
Ecology Research Metal	\$167,621	\$0	\$45,007	26.85%	2.33%	1,153	\$39.04	1972
Engineering Building	\$25,267,218	\$37,491	\$1,101,277	4.36%	2.18%	107,000	\$10.29	2006
Farmer School of Business	\$64,298,842	\$0	\$0	0.00%	0.00%	218,423	\$0.00	2009
Fryman Farm Equipment Barn	\$138,966	\$0	\$3,127	2.25%	2.25%	2,790	\$1.12	1900
Fryman Farm House	\$208,449	\$0	\$14,078	6.75%	2.33%	3,000	\$4.69	1850
Gaskill Hall	\$15,680,420	\$25,600	\$7,644,515	48.75%	2.16%	58,874	\$129.85	1925
Glos Center	\$2,195,429	\$2,795	\$804,041	36.62%	2.20%	8,243	\$97.54	1930
Grounds Storage Building (Formal Garden)	\$130,963	\$0	\$48,316	36.89%	2.33%	598	\$80.80	1991
Hall Auditorium	\$12,467,311	\$1,871	\$3,107,854	24.93%	2.31%	42,619	\$72.92	1908
Hanna House	\$2,016,183	\$13,329	\$797,833	39.57%	1.66%	7,570	\$105.39	1964
Harrison Hall	\$10,500,134	\$14,438	\$5,776,023	55.01%	2.19%	39,424	\$146.51	1960
Hazardous Waste Storage Bldg	\$102,352	\$3,647	\$25,582	24.99%	-1.24%	920	\$27.81	1997
Health Services Center	\$8,278,870	\$10,532	\$1,774,832	21.44%	2.20%	31,084	\$57.10	1996

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Hiestand Hall	\$12,511,523	\$55,135	\$3,071,624	24.55%	1.88%	46,976	\$65.39	1958
Hoyt Hall	\$15,103,333	\$71,170	\$2,655,152	17.58%	1.10%	54,421	\$48.79	1971
Hughes Laboratories	\$61,133,437	\$742,162	\$12,406,498	20.29%	1.11%	204,319	\$60.72	1970
Irvin Hall	\$11,711,175	\$24,530	\$2,452,342	20.94%	2.12%	43,971	\$55.77	1925
Joyner House	\$1,015,549	\$13,847	\$487,090	47.96%	0.96%	3,813	\$127.74	1910
King Library	\$46,651,606	\$35,205	\$8,924,399	19.13%	2.25%	175,159	\$50.95	1966
Kreger Hall	\$13,534,263	\$4,416	\$8,300,140	61.33%	2.29%	50,816	\$163.34	1931
Kumler Chapel	\$2,588,545	\$491,970	\$939,525	36.30%	-16.68%	9,719	\$96.67	1918
Langstroth House	\$809,403	\$0	\$234,950	29.03%	2.33%	3,039	\$77.31	1856
Laws Hall	\$18,498,282	\$3,969	\$8,855,712	47.87%	2.30%	69,454	\$127.50	1959
Lewis Place	\$3,728,448	\$6,667	\$163,930	4.40%	2.15%	14,574	\$11.25	1839
MacMillan Hall	\$9,848,592	\$0	\$1,068,140	10.85%	2.33%	34,739	\$30.75	1923
Maintenance Warehouse	\$326,044	\$0	\$86,435	26.51%	2.33%	2,198	\$39.32	1938
McGuffey Hall	\$36,315,166	\$10,419	\$2,775,040	7.64%	2.30%	127,860	\$21.70	1909
McGuffey Museum	\$1,025,404	\$8,786	\$90,826	8.86%	1.47%	4,143	\$21.92	1833
Morris House Garage	\$44,501	\$0	\$13,907	31.25%	2.33%	367	\$37.89	1921
Murstein-Climer	\$5,327,571	\$10,802	\$1,902,701	35.71%	2.12%	20,003	\$95.12	1968
Nike Maintenance (Shooting Range)	\$173,554	\$0	\$4,045	2.33%	2.33%	1,560	\$2.59	1960
Nike Pumphouse	\$22,028	\$0	\$6,942	31.52%	2.33%	198	\$35.06	1960
Nike Storage Bldg	\$90,448	\$0	\$27,301	30.18%	2.33%	813	\$33.58	1960
Nike Switchgear	\$121,636	\$0	\$38,335	31.52%	2.33%	820	\$46.75	1960
Nike Transmitter Building	\$47,408	\$11,552	\$4,539	9.57%	-22.04%	176	\$25.79	1960
Old Manse	\$1,790,328	\$3,039	\$837,040	46.75%	2.16%	6,722	\$124.52	1852
Patterson Place	\$1,744,252	\$1,796	\$785,998	45.06%	2.22%	6,549	\$120.02	1856
Patterson Place Garage	\$33,153	\$0	\$9,871	29.78%	2.33%	298	\$33.13	1914
Peabody Hall Offices	\$11,115,908	\$6,893	\$2,213,735	19.92%	2.26%	41,745	\$53.03	1871
Pearson Hall	\$44,631,693	\$223,155	\$17,669,816	39.59%	1.83%	167,575	\$105.44	1985
Peffler Pavilion	\$26,280	\$0	\$9,695	36.89%	2.33%	60	\$161.59	1968
Phillips Hall	\$35,786,854	\$19,143	\$9,138,330	25.54%	2.27%	101,542	\$90.00	1962
Police Services Center	\$2,236,445	\$3,602	\$290,685	13.00%	2.16%	8,397	\$34.62	1999
Presser Hall	\$9,273,757	\$6,045	\$202,613	2.18%	2.18%	42,292	\$4.79	1931
Psychology Building	\$26,828,552	\$2,821,285	\$0	0.00%	-3.43%	104,651	\$0.00	2006
Pully Carillon Tower	\$1,658,405	\$1,142	\$220,408	13.29%	2.26%	392	\$562.27	2001
Recycling Center	\$306,822	\$0	\$28,717	9.36%	2.33%	1,152	\$24.93	1991
Robertson Hall	\$2,703,337	\$5,175	\$1,027,587	38.01%	2.13%	10,150	\$101.24	1915
Roudebush Hall	\$10,946,517	\$11,398	\$1,365,653	12.48%	2.22%	41,100	\$33.23	1956
Rowan Hall	\$3,046,381	\$2,619	\$913,819	30.00%	2.24%	11,438	\$79.89	1949
Salt/Grounds Storage Barn	\$1,142,193	\$0	\$168,658	14.77%	2.33%	4,557	\$37.01	1995
Satellite Antenna Farm	\$242,308	\$0	\$60,805	25.09%	2.33%	2,178	\$27.92	1996
Sawyer Gymnasium	\$3,025,340	\$6,289	\$742,652	24.55%	2.12%	11,359	\$65.38	1913
Sesquicentennial Chapel	\$1,648,902	\$1,747	\$433,003	26.26%	2.22%	6,191	\$69.94	1959
Shideler Hall	\$14,536,138	\$54,279	\$7,308,803	50.28%	1.95%	54,123	\$135.04	1967
Simpson House Garage	\$45,391	\$0	\$13,272	29.24%	2.33%	408	\$32.53	1937
Simpson-Shade Guest House	\$1,075,493	\$2,108	\$62,573	5.82%	2.13%	3,350	\$18.68	1836
Tappan Garage	\$63,839	\$0	\$23,552	36.89%	2.33%	583	\$40.40	1985

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Tennis Storage North	\$11,459	\$0	\$3,305	28.84%	2.33%	103	\$32.08	1985
University Archives	\$2,617,842	\$0	\$825,032	31.52%	2.33%	9,829	\$83.94	1997
University Stables	\$810,727	\$1,432	\$21,163	2.61%	2.15%	2,886	\$7.33	1960
University Stables Barn (New)	\$353,427	\$0	\$43,257	12.24%	2.33%	3,840	\$11.26	2003
University Stables Temporary Barns	\$27,143	\$0	\$2,281	8.40%	2.33%	1,440	\$1.58	2005
University Stables Tractor Garage	\$29,200	\$0	\$3,574	12.24%	2.33%	400	\$8.93	2003
Upham Hall	\$42,825,119	\$111,478	\$11,861,655	27.70%	2.07%	160,792	\$73.77	1949
Voice of America Learning Center (VOAI)	\$8,150,000	\$0	\$0	0.00%	0.00%	23,034	\$0.00	2008
Warfield Hall	\$5,141,475	\$4,291	\$110,215	2.14%	-43.36%	19,108	\$5.77	1962
Welding Shop	\$643,483	\$0	\$82,438	12.81%	2.33%	4,023	\$20.49	1996
Wells Hall (Post Office)	\$1,086,683	\$3,689	\$380,888	35.05%	1.99%	4,962	\$76.76	1923
Western Lodge	\$941,291	\$2,721	\$209,306	22.24%	2.04%	3,352	\$62.44	1926
Western Maintenance	\$1,778,928	\$3,395	\$280,436	15.76%	2.13%	9,594	\$29.23	1924
Williams Hall	\$10,333,672	\$17,993	\$2,926,819	28.32%	2.15%	38,763	\$75.51	1959
Williams Hangar	\$2,440,983	\$0	\$1,514,067	62.03%	2.33%	16,258	\$93.13	1944
Williams Transmitter	\$169,125	\$0	\$53,117	31.41%	2.33%	635	\$83.65	1986
Withrow Court	\$31,486,730	\$24,449	\$24,424,599	77.57%	2.25%	131,010	\$186.43	1931
WRA Cabin	\$811,534	\$11,599	\$140,624	17.33%	0.90%	3,047	\$46.15	1936
Academic & Admin. Total	\$848,596,921	\$5,285,436	\$212,044,293	24.99%	-1.46%	3,187,377	\$66.53	

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AUXILIARY								
Campus Avenue Garage	\$13,367,890	\$33,877	\$840,441	6.29%	2.07%	224,000	\$3.75	2006
Child Development Center	\$4,697,923	\$9,024	\$584,099	12.43%	2.13%	14,663	\$39.83	2002
Goggin Ice Center	\$40,158,245	\$91,435	\$2,479,911	6.18%	2.10%	170,000	\$14.59	2006
Hayden Park/McKie Field	\$5,379,501	\$3,819	\$764,803	14.22%	2.25%	9,170	\$83.40	2001
Marcum Conference Center	\$11,802,839	\$4,810	\$1,765,361	14.96%	2.28%	50,345	\$35.07	1982
Miami Inn	\$7,621,851	\$199,458	\$2,194,274	28.79%	-0.29%	32,511	\$67.49	1986
Millett Hall	\$81,695,248	\$164,787	\$22,289,489	27.28%	2.12%	348,471	\$63.96	1968
North Campus Garage	\$21,291,286	\$6,465	\$771,406	3.62%	2.30%	252,260	\$3.06	2005
Rec Sports Center	\$53,400,301	\$327,937	\$10,944,952	20.50%	1.71%	241,851	\$45.25	1994
Rider Track Storage Building	\$27,700	\$0	\$0	0.00%	0.00%	800	\$0.00	2009
Shriver Center	\$36,001,134	\$94,238	\$5,497,615	15.27%	2.06%	127,969	\$42.96	1957
Student Athlete Dev. Center	\$6,894,387	\$9,681	\$1,033,538	14.99%	2.19%	29,230	\$35.36	2001
Varsity Softball	\$5,500,312	\$31,618	\$311,723	5.67%	1.75%	4,728	\$65.93	2006
Women's Field Hockey	\$2,092,660	\$0	\$141,282	6.75%	2.33%	256	\$551.88	2006
Yager Pumphouse	\$138,503	\$0	\$62,950	45.45%	2.33%	420	\$149.88	1983
Yager Ticketbooth A NW	\$13,880	\$0	\$7,400	53.32%	2.33%	54	\$137.04	1983
Yager Ticketbooth B NE	\$13,880	\$0	\$7,780	56.05%	2.33%	54	\$144.07	1983
Yager Ticketbooth SE	\$36,697	\$0	\$3,271	8.91%	2.33%	113	\$28.95	2005
Yager Ticketbooth SW	\$36,697	\$0	\$3,271	8.91%	2.33%	113	\$28.95	2005
Yager Ticketbooth South	\$62,384	\$0	\$5,561	8.91%	2.33%	416	\$13.37	2005
Yager Miami Field Gate House A	\$46,908	\$0	\$19,363	41.28%	2.33%	146	\$132.63	1928
Yager Miami Field Gate House B	\$46,908	\$0	\$19,363	41.28%	2.33%	146	\$132.63	1928
Yager Miami Field Gate House C	\$46,908	\$0	\$19,363	41.28%	2.33%	146	\$132.63	1928
Yager Miami Field Gate House D	\$46,908	\$0	\$14,380	30.66%	2.33%	146	\$98.49	1928
Yager Stadium East	\$10,279,506	\$4,923	\$937,953	9.12%	2.28%	22,094	\$42.45	2005
Yager Stadium West	\$23,123,577	\$485,850	\$3,488,232	15.09%	0.22%	70,367	\$49.57	1983
Auxiliary Total	\$323,824,031	\$1,467,922	\$54,207,781	16.74%	1.87%	1,600,469	\$33.87	

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RESIDENCE & DINING HALLS								
Anderson Hall	\$9,290,650	\$10,594	\$5,540,291	59.63%	2.21%	49,749	\$111.36	1961
Bishop Hall (Residence only)	\$5,004,166	\$7,884	\$3,851,629	76.97%	2.17%	26,796	\$143.74	1912
Brandon Hall	\$7,026,860	\$15,256	\$3,980,955	56.65%	2.11%	37,627	\$105.80	1959
Crawson-Alexander	\$16,605,795	\$33,286	\$7,674,792	46.22%	2.13%	68,253	\$112.45	1946
Collins Hall	\$7,228,364	\$62,310	\$4,891,824	67.68%	1.46%	38,706	\$126.38	1952
Cook Place	\$1,055,514	\$10,880	\$765,872	72.56%	1.29%	5,652	\$135.50	1932
Culinary Support Center	\$11,981,515	\$19,095	\$1,612,171	13.46%	2.17%	61,477	\$26.22	2001
Dennison Hall	\$9,214,642	\$12,003	\$4,878,898	52.95%	2.20%	49,344	\$98.88	1957
Dodds Hall	\$7,922,329	\$32,315	\$4,187,345	52.85%	1.92%	42,422	\$98.71	1961
Dorsey Hall	\$9,684,320	\$78,728	\$6,521,972	67.35%	1.51%	51,856	\$125.77	1962
Elliott Hall	\$2,355,110	\$0	\$1,204,345	51.14%	2.33%	12,611	\$95.50	1825
Elm Street Building	\$7,312,589	\$9,101	\$6,733,699	92.08%	2.20%	39,157	\$171.97	1932
Emerson Hall	\$12,643,381	\$57,185	\$4,563,583	36.09%	1.87%	67,703	\$67.41	1969
Erickson Dining Hall	\$4,869,603	\$29,374	\$1,527,532	31.37%	1.72%	20,015	\$76.32	1961
Flower Hall	\$11,538,565	\$67,045	\$5,308,880	46.01%	1.74%	61,771	\$85.94	1966
Hahne Hall	\$11,069,448	\$10,328	\$4,584,664	41.42%	2.23%	59,270	\$77.35	1966
Hamilton Hall	\$12,686,147	\$25,937	\$8,757,703	69.03%	2.12%	67,946	\$128.89	1940
Harris Dining Hall	\$10,559,605	\$1,329,134	\$3,002,918	28.44%	-10.26%	43,402	\$69.19	1961
Havighurst Hall	\$13,311,014	\$47,268	\$5,695,856	42.79%	1.97%	71,276	\$79.91	1983
Hepburn Hall	\$11,756,876	\$10,385	\$8,038,779	68.38%	2.24%	62,955	\$127.69	1964
Heritage Commons Center	\$1,497,177	\$1,676	\$62,502	4.17%	2.21%	4,666	\$13.40	2005
Heritage Commons Fisher Hall	\$6,520,806	\$56,366	\$498,752	7.65%	1.46%	30,076	\$16.58	2005
Heritage Commons Logan Lodge	\$6,520,806	\$5,826	\$535,837	8.22%	2.24%	33,018	\$16.23	2005
Heritage Commons Blanchard Hall	\$6,520,806	\$0	\$501,932	7.70%	2.33%	29,785	\$16.85	2005
Heritage Commons Pines Hall	\$6,520,806	\$1,171	\$558,068	8.56%	2.31%	28,810	\$19.37	2005
Heritage Commons Tallawanda Hall	\$6,520,806	\$2,070	\$559,255	8.58%	2.29%	28,810	\$19.41	2005
Heritage Commons Reid Hall	\$6,520,806	\$0	\$505,052	7.75%	2.33%	29,785	\$16.96	2005
MacCracken Hall	\$15,053,769	\$29,092	\$7,240,538	48.10%	2.13%	80,609	\$89.82	1957
Martin Dining Hall	\$6,957,827	\$22,259	\$2,448,474	35.19%	2.01%	28,598	\$85.62	1965
Mary Lyon Hall	\$4,827,126	\$15,859	\$3,082,567	63.86%	2.00%	25,848	\$119.26	1925
McBride Hall	\$6,703,595	\$14,567	\$4,606,624	68.72%	2.11%	35,895	\$128.34	1952
McFarland Hall	\$7,016,776	\$13,532	\$3,987,544	56.83%	2.13%	37,592	\$106.07	1959
McKee Hall	\$5,812,944	\$13,791	\$2,644,405	45.49%	2.09%	26,466	\$99.92	1904
Minnich Hall	\$11,780,594	\$17,414	\$7,904,837	67.10%	2.18%	63,082	\$125.31	1962

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Morris Hall	\$13,136,776	\$20,860	\$5,073,576	38.62%	2.17%	70,344	\$72.13	1969
Ogden Hall	\$15,752,064	\$95,876	\$6,004,325	38.12%	1.72%	64,745	\$92.74	1924
Peabody Hall (res. rooms)	\$7,929,425	\$6,893	\$1,732,199	21.85%	2.24%	42,460	\$40.80	1871
Porter Hall	\$7,577,961	\$8,050	\$3,152,421	41.60%	2.22%	40,578	\$77.69	1956
Richard Hall	\$9,290,650	\$20,476	\$5,617,253	60.46%	2.11%	47,404	\$118.50	1948
Scott Hall	\$13,736,058	\$69,211	\$8,185,936	59.59%	1.82%	73,553	\$111.29	1957
Stanton Hall	\$9,479,081	\$16,068	\$5,680,949	59.93%	2.16%	50,758	\$111.92	1961
Stoddard Hall	\$2,373,785	\$6,574	\$1,098,176	46.26%	2.05%	12,710	\$86.40	1836
Swing Hall	\$9,587,583	\$17,695	\$6,895,428	71.92%	2.14%	51,353	\$134.28	1924
Symmes Hall	\$11,891,523	\$17,481	\$6,741,083	56.69%	2.18%	63,674	\$105.87	1939
Tappan Hall	\$13,411,672	\$30,635	\$5,003,609	37.31%	2.10%	71,816	\$69.67	1970
Thomson Hall	\$9,791,888	\$10,541	\$6,647,423	67.89%	2.22%	52,434	\$126.78	1963
Wells Hall	\$7,722,132	\$19,808	\$4,815,250	62.36%	2.07%	41,350	\$116.45	1923
Wilson Hall	\$3,672,822	\$11,366	\$2,771,995	75.47%	2.02%	19,667	\$140.95	1925
Res. & Dining Hall Total	\$417,244,555	\$2,413,265	\$197,879,717	47.43%	1.75%	2,123,874	\$93.17	

Building Group	Estimated Current Replacement Value (CRV)	Total Projects Completed	Total Work Accumulated	Facility Condition Index (FCI)	% Change from FY 2008	Gross Square Feet	Work per Square Foot	Year of Construction
HAMILTON CAMPUS								
Conservatory	\$4,461,381	\$1,054	\$372,400	8.35%	2.30%	7,000	\$53.20	2005
Hamilton Gymnasium	\$5,916,180	\$0	\$1,749,362	29.57%	2.33%	22,213	\$78.75	1980
Hamilton Maintenance	\$341,180	\$0	\$67,670	19.83%	2.33%	1,281	\$52.83	1970
Hamilton Maintenance Barn	\$138,966	\$0	\$11,679	8.40%	2.33%	1,500	\$7.79	1980
Hamilton Maintenance Block Building	\$396,053	\$0	\$33,284	8.40%	2.33%	1,500	\$22.19	1980
Job Development Center	\$19,774,311	\$0	\$6,343,437	32.08%	2.33%	74,245	\$85.44	1985
Mosler Hall	\$23,218,069	\$0	\$6,123,636	26.37%	2.33%	87,175	\$70.25	1969
Phelps Hall	\$13,747,068	\$0	\$4,877,823	35.48%	2.33%	51,615	\$94.50	1972
Rentschler Library	\$12,101,095	\$172,740	\$2,759,708	22.81%	0.90%	45,435	\$60.74	1968
Schwarm Hall	\$10,501,199	\$0	\$1,792,238	17.07%	2.33%	39,428	\$45.46	1996
University Hall	\$3,860,749	\$3,687	\$402,671	10.43%	2.23%	26,576	\$15.15	1984
Wilkes Conference Center	\$7,237,752	\$3,174	\$1,658,440	22.91%	2.28%	27,175	\$61.03	1997
Hamilton Chill Water System	\$1,871,415	\$0	\$302,220	16.15%	2.33%	0		0
Hamilton Campus Total	\$103,565,417	\$180,655	\$26,494,568	25.58%	2.15%	385,143	\$68.79	0
MIDDLETOWN CAMPUS								
Finkelman Auditorium	\$8,085,241	\$0	\$3,085,442	38.16%	2.33%	30,357	\$101.64	1969
Gardner-Harvey Library	\$6,955,966	\$0	\$1,571,890	22.60%	2.33%	26,117	\$60.19	1966
Johnston Hall	\$25,950,826	\$701,553	\$5,943,500	22.90%	-0.38%	97,449	\$60.99	1966
Levey Science Building	\$15,609,809	\$0	\$2,696,616	17.28%	2.33%	35,875	\$75.17	1999
Bennett Rec. Center	\$6,183,850	\$0	\$4,532,604	73.30%	2.33%	23,218	\$195.22	1972
Middletown Maintenance	\$512,169	\$0	\$108,880	21.26%	2.33%	1,923	\$56.62	1975
Thesken Hall	\$13,628,222	\$2,102	\$5,280,527	38.75%	2.31%	42,317	\$124.78	1968
Verity Lodge	\$1,942,674	\$0	\$586,575	30.19%	2.33%	7,294	\$80.42	1943
Middletown Chill Water System	\$2,290,312	\$0	\$280,320	12.24%	2.33%	0		0
Middletown Campus Total	\$81,159,069	\$703,655	\$24,086,353	29.68%	1.46%	264,550	\$91.05	0

Building Group	Estimated Current Replacement Value (CRV)	Total Projects Completed	Total Work Accumulated	Facility Condition Index (FCI)	% Change from FY 2008	Gross Square Feet	Work per Square Foot	Year of Construction
RENTAL PROPERTIES								
11 North Bishop	\$376,190	\$0	\$114,639	30.47%	2.33%	3,637	\$31.52	1961
15 North University	\$598,855	\$1,701	\$202,679	33.84%	2.04%	2,618	\$77.42	1951
101 Oberlin Court	\$201,574	\$0	\$75,433	37.42%	2.33%	1,520	\$49.63	1942
163 Shadow Hills	\$360,468	\$6,173	\$117,003	32.46%	0.61%	3,485	\$33.57	1938
21 North University	\$359,313	\$2,031	\$126,704	35.26%	1.76%	2,631	\$48.16	1909
212 North Bishop	\$316,302	\$0	\$58,282	18.43%	2.33%	3,058	\$19.06	1910
220 East High	\$393,774	\$0	\$28,906	7.34%	2.33%	3,807	\$7.59	1838
305 South Patterson (Stancote)	\$314,336	\$2,944	\$86,617	27.56%	1.39%	3,039	\$28.50	1932
306 North University	\$105,296	\$0	\$18,206	17.29%	2.33%	1,018	\$17.88	1938
315 East Church	\$322,818	\$1,795	\$83,067	25.73%	1.77%	3,121	\$26.62	1914
349 South Patterson (Kelley)	\$398,428	\$3,110	\$36,120	9.07%	1.55%	3,852	\$9.38	1917
350 South Patterson (Dutton)	\$425,218	\$1,212	\$101,721	23.92%	2.04%	4,111	\$24.74	1928
352 South Patterson (Fruendt)	\$325,242	\$0	\$150,000	46.12%	-1.55%	3,051	\$49.16	1930
406 East Chestnut	\$147,704	\$0	\$37,213	25.19%	2.33%	1,428	\$26.06	1936
410 East Chestnut	\$316,198	\$4,634	\$83,407	26.38%	0.86%	3,057	\$27.28	1939
410-A East Chestnut	\$85,333	\$0	\$17,858	20.93%	2.33%	825	\$21.65	1939
414 East Chestnut	\$300,683	\$5,913	\$32,469	10.80%	0.36%	2,907	\$11.17	1940
4724 Bonham Road	\$344,436	\$8,448	\$74,706	21.69%	-0.13%	3,330	\$22.43	1915
4780 Bonham Road	\$119,156	\$9,075	\$17,886	15.01%	-5.29%	1,152	\$15.53	1918
5141 Oxford-Milford Road	\$489,657	\$1,935	\$116,853	23.86%	1.93%	4,734	\$24.68	1900
608 Brookview Court	\$128,000	\$0	\$38,679	27.56%	1.39%	1,749	\$22.11	1969
612 Garrod Lane	\$211,730	\$4,152	\$25,601	12.09%	0.36%	2,047	\$12.51	1960
7 North Bishop	\$360,158	\$1,707	\$103,292	28.68%	1.85%	3,482	\$29.66	1961
707 South Oak	\$176,148	\$0	\$44,471	25.25%	2.33%	1,703	\$26.11	1943
Rental Properties Total	\$7,177,017	\$54,830	\$1,791,811	24.97%	1.40%	65,362	\$27.41	
Southwest Book Depository	\$6,259,848	\$161,545	\$0	0.00%	0.00%	15,122	\$0.00	1994
Building Totals	\$1,385,432,402	\$9,104,581	\$439,592,627	31.73%	5.70%	5,726,652	\$77	

Building Group	Estimated Current Replacement Value (CRV)	Total Projects Completed	Total Work Accumulated	Facility Condition Index (FCI)	% Change from FY 2008	Gross Square Feet	Work per Square Foot	Year of Construction
UTILITY DISTRIBUTION SYSTEMS--OXFORD CAMPUS								
Campus Lights	\$6,828,110	\$22,289	\$1,735,768	25.42%	2.00%			
Communication Systems	\$26,923,553	\$158,498	\$8,140,075	30.23%	1.74%			
Domestic Water	\$5,127,731	\$0	\$1,794,128	34.99%	2.33%			
Electrical Systems	\$45,839,512	\$518,092	\$8,405,581	18.34%	1.20%			
Fuel Storage	\$613,350	\$0	\$56,587	9.23%	2.33%			
Main Switchgear	\$218,489	\$0	\$46,307	21.19%	2.33%			
McGuffey Substation Switch House #7	\$513,000	\$0	\$11,542	2.25%	2.25%			
Switch House #4	\$689,501	\$0	\$15,514	2.25%	2.25%			
Switch House #5	\$689,501	\$0	\$15,514	2.25%	2.25%			
Natural Gas System	\$1,549,258	\$0	\$617,684	39.87%	2.33%			
North Chiller Plant/Switch House #6	\$20,895,762	\$1,031	\$4,415,296	21.13%	2.32%			
Power Plant, Steam System	\$171,053,108	\$3,419,416	\$54,312,130	31.75%	0.33%			
Electric Generation Plant	\$10,864,725	\$0	\$1,002,364	9.23%	2.33%			
Refrig Plant & Chilled Water System	\$16,829,907	\$3,417	\$3,161,859	18.79%	2.31%			
Sewer System	\$6,799,373	\$20,418	\$1,279,092	18.81%	2.03%			
Utility Distribution Total	\$315,434,881	\$4,143,161	\$85,009,440	26.95%	1.01%			
CAMPUS WALKS & DRIVES								
Airport/Ten/Bask	\$3,797,872	\$2,770	\$1,985,142	52.27%	0.57%			
Bunger Fid Asph	\$1,082,054	\$0	\$227,819	21.05%	2.33%			
Bunger Fid Conc	\$1,175,219	\$0	\$199,227	16.95%	2.33%			
Central Cam Asph	\$943,840	\$11,382	\$31,804	3.37%	1.12%			
Central Cam Conc	\$3,523,697	\$142,294	\$66,999	1.90%	-3.28%			
Ditmer Parking Lot	\$2,151,108	\$0	\$517,506	24.06%	2.33%			
East Quad Asph	\$1,496,274	\$36,290	\$221,812	14.82%	-0.23%			
East Quad Conc	\$381,932	\$0	\$81,786	21.41%	2.33%			
Ham Cam Asph	\$706,505	\$0	\$58,938	8.34%	2.33%			
Ham Cam Conc	\$577,579	\$0	\$298,306	51.65%	2.33%			
Midd Cam Asph	\$1,033,661	\$0	\$176,932	17.12%	2.33%			
Midd Cam Conc	\$1,428,430	\$34,318	\$121,822	8.53%	-5.96%			
Millett Parking Lot	\$576,935	\$0	\$21,083	3.65%	2.33%			
Patterson Asph	\$857,387	\$0	\$139,975	16.33%	2.33%			
Patterson Conc	\$3,736,858	\$10,685	\$686,943	18.38%	2.04%			
South Quad Asph	\$350,149	\$5,910	\$39,684	11.33%	0.41%			

Building Group	Estimated Current Replacement Value (CRV)	Total Projects Completed	Total Work Accumulated	Facility Condition Index (FCI)	% Change from FY 2008	Gross Square Feet	Work per Square Foot	Year of Construction
South Quad Conc	\$1,299,880	\$0	\$196,310	15.10%	2.33%			
Tallawanda Asph	\$3,556,706	\$7,484	\$602,482	16.94%	2.12%			
Tallawanda Conc	\$2,364,544	\$0	\$283,902	12.01%	2.33%			
Tunnel Tops, etc	\$11,990,637	\$0	\$2,584,706	21.56%	2.33%			
Western Asph	\$1,274,369	\$26,230	\$307,512	24.13%	0.27%			
Western Conc	\$1,017,427	\$0	\$279,340	27.46%	2.33%			
Yager Fields	\$6,207,635	\$18,463	\$1,312,424	21.14%	1.98%			
Walks & Drives Total	\$51,530,698	\$295,826	\$10,442,453	20.26%	1.18%			
Infrastructure Totals	\$366,965,580	\$4,438,987	\$95,451,893	26.01%	3.54%			
Miami University Totals	\$2,154,792,436	\$14,706,295	\$611,956,417	28.40%	0.34%	7,714,745	\$79.32	

MIAMI UNIVERSITY
AVERAGE COST PER SQUARE FOOT FOR BUILDINGS*
FY 2009

(July 1, 2008 - June 30, 2009)

<u>Year</u>	<u>Number of Buildings</u>	<u>Average Age</u>	<u>Gross Square Feet</u>	<u>Percentage of Gross Sq. Ft.</u>	<u>Total Work Remaining</u>	<u>Average Work Remaining Per Sq. Ft.</u>
Educational and General Buildings						
2000-	9	4	465,898	14.6%	\$1,596,331	\$3.43
1990-1999	10	14	65,042	2.0%	3,412,776	\$52.47
1980-1989	7	24	221,559	7.0%	23,578,399	\$106.42
1970-1979	6	35	394,145	12.4%	28,749,789	\$72.94
1960-1969	21	45	731,713	23.0%	51,623,746	\$70.55
1900-1959	39	77	1,216,894	38.2%	97,561,182	\$80.17
Pre-1900	10	162	92,126	2.9%	5,522,069	\$59.94
	<u>102</u>	<u>60</u>	<u>3,187,377</u>		<u>\$212,044,293</u>	<u>\$66.53</u>
E & G Total						
Residence and Dining Halls						
2000-	8	5	246,427	11.6%	\$4,833,568	\$19.61
1990-1999	0	0	0	0.0%	0	\$0.00
1980-1989	1	26	71,276	3.4%	5,695,856	\$79.91
1970-1979	1	39	71,816	3.4%	5,003,609	\$69.67
1960-1969	14	45	724,359	34.1%	71,031,222	\$98.06
1900-1959	21	70	942,215	44.4%	107,280,743	\$113.86
Pre-1900	3	165	67,781	3.2%	4,034,720	\$59.53
	<u>48</u>	<u>56</u>	<u>2,123,874</u>		<u>\$197,879,717</u>	<u>\$93.17</u>
H & D Total						
Auxiliary						
	26	25	1,600,469		\$54,207,781	\$33.87
Rental Property						
	24	79	65,362		\$1,791,811	\$27.41
Hamilton Campus						
	12	27	385,143		\$26,494,568	\$68.79
Middletown Campus						
	8	39	264,550		\$24,086,353	\$91.05
	<u>220</u>	<u>55</u>	<u>7,626,775</u>		<u>\$516,504,524</u>	<u>\$67.72</u>
Miami University Total						

* Infrastructure not included

**MIAMI UNIVERSITY
NEW CONSTRUCTION PROJECTS
COMPLETED IN FY 2009**

(July 1, 2008 - June 30, 2009)

<u>Building Name</u>	<u>Improvement</u>	<u>FY 2009 Improvement Value</u>
Art Building	New Paint Booth	46,826
Campus Avenue Building	Additional Equipment (generator and AC)	76,677
Farmer School of Business	New Construction	64,298,842
Hoyt Hall	Additional Equipment (UPS and AC)	608,919
Hughes Laboratories	Pea Grow Room	15,489
Psychology Building	New Chilled Water Piping Loop	82,640
Voice of America Learning Center (VOALC)	New Construction	8,150,000
Warfield Hall	New Construction Portion of Renovation	52,277
Walks and Drives (OX, HAM, MIDD)	New Construction	1,267,691
Rider Track Storage Building	New Construction	27,700
Airport	Additional Equipment	118,434
		<hr/> <hr/> \$74,745,495

DRAFT
Forward Twelve Month Agenda

Agenda Item	November Fall Meeting	January Winter Meeting	April Spring Meeting	June End of Year Meeting	September Beginning of Year Meeting
<u>Committee Structure:</u>					
• Committee Priority Agenda			X		
• Committee Self-Assessment				X	
<u>Strategic Matters and Significant Topics Affecting Miami:</u>					
• College Rankings			X		
• Branding and Marketing the University - Web Redesign		X			
• Long-Range Financial Planning		X	X	X	
<u>Regular Agenda Items:</u>					
• Enrollment Report	X	X	X	X	X
• Report on Year-to-Date Operating Results	X	X	X	X	X
<u>Finance and Accounting Agenda:</u>					
• Budget Planning for New Year		X	X		
• Appropriation Ordinance (Budget)				X	
• Tuition and Fee Ordinance				X	
• Miscellaneous Fee Ordinance			X		
• Room and Board Ordinance	X				
• Review of Financial Statements	X				
• Annual State of Ohio Fiscal Watch Report			X		
<u>Audit and Compliance Agenda:</u>					
• Planning Meeting with Independent Auditors			X		
• Management Letter and Other Required Communications	X				
• Annual Planning Meeting with Internal Auditor	X				
• Annual Report by Internal Auditor				X	
• Annual Compliance Report					X
• Risk Assessment Report - Provost	X				
<u>Investment Agenda:</u>					
• Calendar Year Investment Report on Endowment			X		
• Approval of Endowment Spending Formula	X				

DRAFT


Forward Twelve Month Agenda

Agenda Item	November Fall Meeting	January Winter Meeting	April Spring Meeting	June End of Year Meeting	September Beginning of Year Meeting
Facilities Agenda:					
• Approval of Six-Year Capital Plan	x				
• Facilities Condition Report		x			
• Annual Report of Gift-Funded Projects					x
• Approval of Housing and Dining Master Plan			x		
• Approval of Phase I Housing Projects and Review of Debt Financing and Capacity				x	
Routine Reports:					
• University Advancement Campaign Update	x	x	x	x	x
• Cash and Investments Report	x	x	x	x	x
• Status of Capital Projects Report	x	x	x	x	x

The Miami University Campaign For Love and Honor

Campaign Update


Jayne Whitehead
Vice President for University Advancement



Campaign Gift Pyramid - as of Dec. 31, 2009

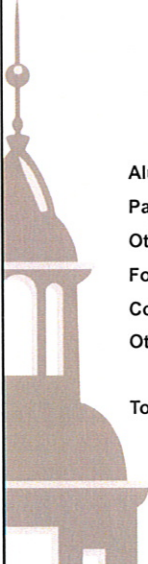
The Miami University Campaign For Love and Honor

Level	Required Number	Total	Actual Number	Total	
\$25,000,000+	2	\$50,000,000	1	\$25,000,000	
\$10,000,000	10	\$100,000,000	7	\$75,500,000	
\$5,000,000	15	\$75,000,000	6	\$35,222,375	
\$2,000,000	20	\$40,000,000	11	\$35,021,595	
Leadership Gifts	\$1,000,000	55	\$55,000,000	39	\$48,661,408
	\$500,000	65	\$32,500,000	34	\$21,236,311
Major Gifts	\$100,000	400	\$40,000,000	257	\$46,391,750
	\$50,000	450	\$22,500,000	238	\$14,848,847
	\$25,000	800	\$20,000,000	437	\$13,178,874
Special Gifts	\$10,000	1,500	\$15,000,000	905	\$12,013,186
Gifts Below	\$10,000	many	\$50,000,000	many	\$45,313,617
Total			\$500,000,000		\$372,387,963



Giving by Constituent Group - as of Dec. 31, 2009

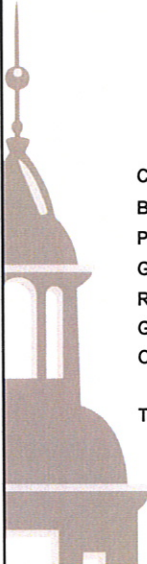
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	Column I Outright Gifts & Pledges	Column II Planned Gifts Face Value	Column III Planned Gifts Present Value	Column IV Total Col I + II	Column V Total Col I + III
Alumni	\$134,617,193	\$102,977,040	\$45,101,514	\$237,594,233	\$179,718,707
Parents	\$23,256,053	\$4,180,000	\$316,416	\$27,436,053	\$23,572,469
Other Individuals	\$26,099,127	\$7,247,580	\$3,606,356	\$33,346,707	\$29,705,482
Foundations	\$36,263,228	\$0	\$0	\$36,263,228	\$36,263,228
Corporations	\$25,825,334	\$0	\$0	\$25,825,334	\$25,825,334
Other	\$11,922,409	\$0	\$0	\$11,922,409	\$11,922,409
Total	\$257,983,343	\$114,404,620	\$49,024,286	\$372,387,963	\$307,007,629

Giving by Type - as of Dec. 31, 2009

The Miami University Campaign For Love and Honor



	Column I Outright Gifts & Pledges	Column II Planned Gifts Face Value	Column III Planned Gifts Present Value	Column IV Total Col I + II	Column V Total Col I + III
Cash	\$232,428,805	\$0	\$0	\$232,428,805	\$232,428,805
Bequests	\$0	\$90,298,435	\$38,744,339	\$90,298,435	\$38,744,339
Planned Gifts	\$481,991	\$24,106,185	\$9,472,709	\$24,588,176	\$9,954,700
Gifts in Kind	\$13,236,262	\$0	\$0	\$13,236,262	\$13,236,262
Real Estate	\$378,000	\$0	\$0	\$378,000	\$378,000
Grants	\$11,458,285	\$0	\$0	\$11,458,285	\$11,458,285
Other	\$0	\$0	\$0	\$0	\$0
Total	\$257,983,343	\$114,404,620	\$48,217,048	\$372,387,963	\$306,200,391

Giving by College/Area/Unit - as of Dec. 31, 2009

The Miami University Campaign **For Love and Honor**

	Outright gifts & pledges, Face Value Planned Gifts	Outright gifts & pledges, Present Value Planned Gifts	Goal	% Goal Reached	Balance Goal
College of Arts and Science	\$30,012,615	\$26,104,662	\$50,000,000	60.03%	\$19,987,385
Farmer School of Business	\$61,216,563	\$54,933,062	\$80,000,000	76.52%	\$18,783,437
School of Education, Health and Society	\$14,390,421	\$12,117,556	\$15,000,000	95.94%	\$609,579
School of Engineering & Appl'd Science	\$5,620,430	\$5,737,660	\$15,000,000	37.47%	\$9,379,570
School of Fine Arts	\$12,838,922	\$11,873,736	\$15,000,000	85.59%	\$2,161,078
School of Interdisciplinary Studies	\$2,940,102	\$2,536,892	\$2,800,000	100.00%	\$0
Graduate School	\$3,779,093	\$3,788,556	\$4,000,000	94.46%	\$220,907
Intercollegiate Athletics	\$41,765,565	\$30,096,707	\$50,000,000	83.53%	\$8,234,435
University Libraries	\$3,579,862	\$3,304,833	\$3,200,000	100.00%	\$0
Student Affairs	\$10,069,602	\$9,932,048	\$11,000,000	91.54%	\$930,398
Hamilton Campus	\$6,076,680	\$2,514,173	\$6,500,000	93.49%	\$423,320
Middletown Campus	\$2,378,175	\$2,356,861	\$2,250,000	100.00%	\$0
Academic Initiatives	\$13,168,304	\$10,566,829	\$20,250,000	65.03%	\$7,081,696
University-wide Initiatives	\$113,051,690	\$89,669,088	\$222,500,000	50.81%	\$109,448,310
University – Unrestricted	\$30,017,620	\$26,697,786	\$0	N/A	\$0
Undesignated Funds	\$20,834,051	\$14,240,011	\$2,500,000	100.00%	\$0
Other Areas	\$648,266	\$537,169	\$0	N/A	\$0
Total	\$372,387,963	\$307,007,629	\$500,000,000	74.48%	\$127,612,037

Commitments by Project - as of Dec. 31, 2009

The Miami University Campaign **For Love and Honor**

	Outright gifts & pledges, Face Value Planned Gifts	Outright gifts & pledges, Present Value Planned Gifts	Goal	% Goal Reached	Balance Goal
School of Business Facility	\$43,577,100	\$36,745,690	\$40,000,000	100.00%	\$0
Goggin Ice Arena	\$5,913,250	\$5,913,250	\$5,500,000	100.00%	\$0
Yager Stadium Renovation	\$5,051,607	\$5,051,607	\$10,500,000	48.11%	\$5,448,393
Softball Facility	\$1,100	\$1,100	\$500,000	0.22%	\$498,900
Hamilton Campus Conservatory	\$3,462,415	\$12,415	\$3,450,000	100.00%	\$0
Middletown Campus Center	\$1,446,122	\$1,438,697	\$2,500,000	57.84%	\$1,053,878
VOA Learning Center	\$38,008	\$38,008	\$2,000,000	1.90%	\$1,961,992
Bicentennial Student Center	\$1,992,202	\$1,992,150	\$80,000,000	2.49%	\$78,007,798

Giving by Designation - as of Dec. 31, 2009

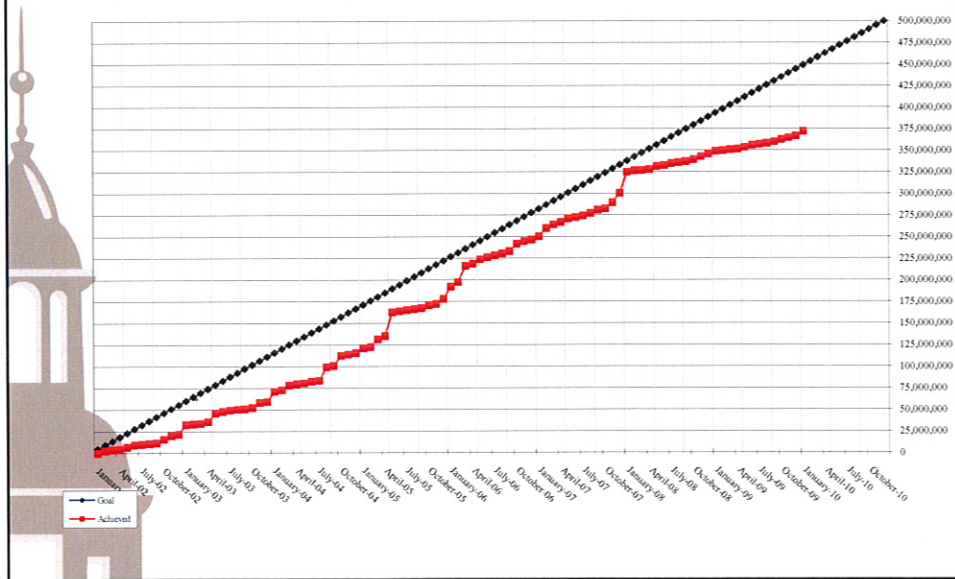
The Miami University Campaign For Love and Honor

Capital	\$ 55,613,764
Endowment	\$ 228,514,559
Expendable	\$ 88,259,640
Total	\$ 372,387,963



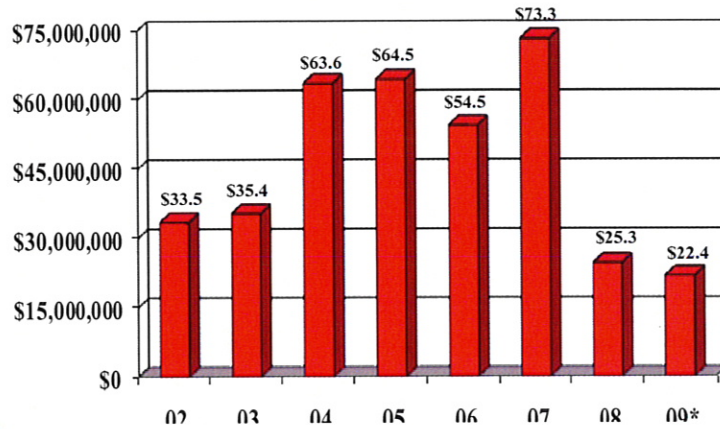
Campaign Monthly Goals

The Miami University Campaign For Love and Honor



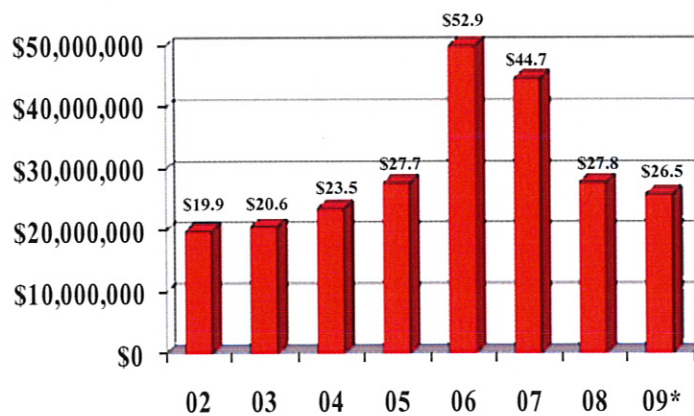
Total Campaign Commitments

The Miami University Campaign For Love and Honor



Cash Received - Calendar Year

The Miami University Campaign For Love and Honor



Jan 1 - Dec 31



Status of Capital Projects Executive Summary
January 22, 2010

1. Projects completed:

Twelve projects were completed since the November 2009 report. Similar to the previous reporting period, the majority of projects completed were infrastructure upgrade type projects under \$500,000, most of which were either state capital improvement or auxiliary funded. A major exception to this was the Steam Plant Boiler Pollution Control Upgrades project. This \$16M project provides new equipment that improves the efficiency of the contaminant removal process of our coal burning boilers, and anticipates more stringent EPA regulations in the future. Also completed this period was the Pearson Hall Laboratories project that provides five new multidisciplinary research laboratories for use primarily by the Zoology, Botany, and Microbiology departments. These facilities were equipped and occupied over the winter break and are currently in use.

2. Projects added:

Only six new projects were started during this reporting period with only one exceeding \$500,000, that being the Middletown Campus – Finkelman Auditorium Renovation. This project is funded with state capital improvement allocations and will provide much needed accessibility upgrades with a new elevator, restroom upgrades and new seating along with a replacement of the roof which has exceeded its serviceable life. All other projects are infrastructure upgrades with the exception of a residence hall project that will provide improvements in overflow spaces in three of our residence halls.

3. Project schedules and budgets:

The market remains a buyer's market which is reflected with projects continuing to consistently receive bids below advertised cost estimates. Contractor staffing capabilities for each project remain high which greatly assists with maintaining project schedules.

Respectfully submitted,
Robert G. Keller, University Architect & Campus Planner
Interim Assistant VP - Facilities

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

<u>Summary of Active Projects</u>		
	<u>Number of Projects</u>	<u>Value</u>
Under Construction	8	\$5,125,447
In Design	21	\$63,090,491
In Planning	5	\$3,457,562
Total	34	\$71,673,500

<u>New Projects Over \$500,000</u>	
Middletown Campus – Finkelman Auditorium Renovation	Page 15, Item 1

<u>Projects Completed Since Last Report</u>	
Airport AWOS III PT Installation	\$180,753
Alumni Hall Partial Roof Replacement	\$294,820
Cole Service Building Emergency Generator	\$186,519
Hamilton Campus – Mosler Hall Plaza Renovation	\$799,551
Hamilton Campus – Phelps Hall Boiler Replacement	\$204,231
Middletown Campus - Book Depository (SWORD) Roof Replacement	\$132,580
Pearson Hall Laboratories	\$2,226,233
Pearson Hall Roof and Exhaust Fan Replacement	\$2,090,197
Shriver Center 1809 Room Renovation	\$406,000
Steam Plant Boiler Pollution Controls Upgrades	\$16,781,232
Steam Plant Coal Bunker #3 Upgrade	\$82,500
Steam Plant Re-roof	\$218,000
	\$23,602,616

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

Intentionally blank

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

**UNDER CONSTRUCTION
(Under Contract)**

1. CPA Air Handler Modifications:

Approved Budget: \$191,000
Project Completion: March 2010

	Funded	Planned
State	\$100,000	\$0
Local-CR&R	\$91,000	\$0
Total	\$191,000	\$0

The main air handler that supplies air conditioning for the large performance hall has noise and vibration problems and needs major modifications to correct the problem. This project will replace the main supply fan section with a fan wall system. Also, controls and VFDs will be replaced in this project. The project has been expanded to include replacing the chilled water coils in air handling units 1 and 3 to more efficient coils requiring less pumping horsepower. Air Handler #1 modifications are complete and Air Handler #3 work will commence in early February. **This will be the last report.**

2. Hamilton Campus – A/V Install and Upgrade: (New Project This Report)

Approved Budget: \$46,447
Project Completion: January 2010

	Funded	Planned
Local	\$46,447	\$0
Total	\$46,447	\$0

This project adds standard classroom A/V equipment systems in two classrooms in Mosler Hall and one in Phelps Hall on the Hamilton Campus. One additional room in Phelps Hall will have installed Video Tele-conference (VTC) equipment. These rooms currently utilize portable carts with projectors shared by several classrooms. This work will install permanently attached equipment for each classroom. The project is complete. **This will be the last report.**

3. Middletown Campus-Classroom A/V Systems Upgrades: (Previous Report – In Design)

Approved Budget: \$44,000
Project Completion: January 2010

	Funded	Planned
Local	\$44,000	\$0
Total	\$44,000	\$0

This project adds standard classroom A/V equipment systems in four classrooms on the Middletown Campus, two each in Johnston Hall and Thesken Hall. These rooms currently utilize portable carts with projectors shared by several classrooms. This work will install permanently attached equipment for each classroom. Project is complete. **This will be the last report.**

Under Construction

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

4. Middletown Campus-Thesken Hall Video Conference Upgrades: (Previous Report – In Design)

Approved Budget: \$35,000
Project Completion: January 2010

	Funded	Planned
Local	\$35,000	\$0
Total	\$35,000	\$0

This project adds video conference equipment in two existing standard classrooms in Thesken Hall on the Middletown Campus. These rooms currently have standard classroom A/V equipment systems (installed summer 2009). Installation of this video conference equipment will convert these standard classrooms into distance learning facilities. Project is complete. **This will be the last report.**

5. Upham Hall North Wing Renovation: (BOT Jun '09)

Approved Budget: \$3,610,000
Project Completion: July 2010

	Funded	Planned
State	\$2,878,373	\$721,627
Local	\$10,000	\$0
Total	\$2,888,373	\$721,627

This project will rehabilitate the north wing of Upham Hall as a result of it being vacated by the School of Business. Approximately 9,000 gsf of the ground floor will be renovated to accommodate the Electron Microscopy Facility. The upper floors will receive minor repairs only, as necessary to accommodate the Department of Statistics and the expansion of support spaces for various departments and programs within the College of Arts and Science. The elevator in the north wing will be relocated and a new ADA accessible entry will be added at the first floor, northwest entry. Construction has begun. Offices on the first, second and third floors to be online by spring semester. Third floor ADA ramp and northwest entry ADA ramp to be complete by February.

6. Williams Hall Chiller Replacement:

Approved Budget: \$124,000
Project Completion: March 2010

	Funded	Planned
State	\$124,000	\$0
Total	\$124,000	\$0

This project will replace the existing chiller at Williams Hall with a York chiller which utilizes a more energy-efficient and environmentally-friendly R-410A refrigerant. The new chiller is on order, and installation is expected to occur in March 2010.

Under Construction

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

7. Yager Stadium – Cradle of Coaches Plaza Status:

Approved Budget: \$1,000,000
Project Completion: September 2011

	Funded	Planned
Local	\$1,000,000	\$0
Total	\$1,000,000	\$0

This project is for the design and installation of nine, larger-than-life, bronze statues at the Cradle of Coaches Plaza at the south end of Yager Stadium. The sculptor was selected following requests for proposals and a presentation to the Statue Committee. The first statue of Tom Van Voorhis was installed in October 2009. The next four coach statues are in design (21" high clay models) and will be installed for the 2010 football season. The final four coach statues will be installed for the 2011 football season. The project will include the addition of one statue base (for the Van Voorhis statue) and lighting.

8. Yager Stadium Transformer Replacement: (Previous Report – In Design)

Approved Budget: \$75,000
Project Completion: November 2009

	Funded	Planned
Local-CR&R	\$75,000	\$0
Total	\$75,000	\$0

This project will replace the transformer and primary cable under the west stands at Yager Stadium. The existing transformer is under-sized and the cable is aluminum. The new transformer will be sized to handle the new lighting that has been installed at the women's field hockey site and the replacement cable will be copper. Construction is complete. **This will be the last report.**

Under Construction

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

Intentionally blank

Under Construction

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

**IN DESIGN
(Pre-Contract)**

1. Bicentennial Student Center: (BOT Apr '08)

Estimated Budget, Phase I: \$ 40,000,000
 Estimated Budget, Phase II: \$ 12,000,000
 Estimated Budget, Utilities: \$ 7,100,000 (Central Campus Electric, Sewer & Chilled Water projects)
 Estimated Budget, Relocation: \$ 3,000,000 (Phillips Hall Art Center & IT Services Relocations)
 Total: \$ 62,100,000

Estimated Start: September 2011
 Estimated Completion, Phase I: June 2014

	Funded	Planned
Student Facilities-CR&R	\$50,000	TBD
Bonds	\$2,200,000	49,750,000
Total	\$2,250,000	49,750,000

This project provides spaces for student organizations, student engagement activities, food service venues, a theater, lounges and various ancillary spaces. The design concept has been modified to include the renovation of Gaskill, Rowan and Culler Halls, along with the new structure that will be situated between and connect the existing buildings into one new facility. The design will be developed to allow the project to be bid and constructed in two phases. Phase I will include a majority of the new construction and the renovation of Gaskill and Rowan Halls. Phase II will renovate Culler Hall and provide new construction required to join it with Phase I. Assigning program spaces to each of the phases is complete and schematic design for both phases is underway. The Schematic Design submittal for both Phases is due in April. The Design Development submittal for Phase One will be due in July and the Construction Documents submittal for Phase One will be due in April 2011.

2. Campus: Street Lighting Upgrade: (New Project This Report)

Estimated Budget: \$175,830
 Estimated Start: May 2010
 Estimated Completion: September 2010

	Funded	Planned
Local	\$3,000	
State	\$0	\$172,830
Total	\$3,000	\$172,830

This project will install new wiring, in conduit, to the existing light poles along Campus Avenue, High Street and Patterson Avenue. This will replace the existing, direct burial wiring which has deteriorated and is in need of constant repair. Currently working, in-house, on the schematic design.

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

3. Central Campus Chilled Water Modifications: (BOT Apr '08) (Previous Report – In Planning)

Estimated Budget: \$2,600,000
Estimated Start: July 2012
Estimated Completion: March 2013

	Funded	Planned
Local	\$172,052	\$2,427,948
Total	\$172,052	\$2,427,948

The Bicentennial Student Center will require increased capacity to the chilled water system in order to support the cooling needs of the building. This project will include the installation of a new chiller in the South Chiller Plant and new, larger piping from that plant to the chilled water pipe grid in the area of the new student center. The engineering contract has been executed and the design firm has been authorized to proceed with design through construction documents.

4. Central Campus Electrical Modifications: (BOT Apr '08) (BOT Sep '08)

Estimated Budget: \$3,300,000
Estimated Start: May 2010
Estimated Completion: August 2011

	Funded	Planned
Bonds	\$209,800	\$3,090,200
Total	\$209,800	\$3,090,200

Electrical substation #1 is located in Gaskill Hall which is now scheduled for adaptive reuse renovation for the Bicentennial Student Center within two years. This project will make timely modifications to our primary electric distribution system in this area of campus with the relocation of the substation. A completed schematic design provided a plan to accomplish this goal. Project is in the construction document design stage.

5. Central Campus Water and Sewer Modifications: (BOT Apr '08) (BOT Sep '08)

Estimated Budget: \$1,200,000
Estimated Start: July 2010
Estimated Completion: February 2011

	Funded	Planned
Bonds	\$109,100	\$1,090,900
Total	\$109,100	\$1,090,900

This project will modify and install new water lines to serve the domestic and fire protection requirements of the central part of the campus including the additional needs of the new Bicentennial Student Center. There will be significant work to upgrade the storm sewers in the southeast area of the central campus and along Spring Street as well. The design associate has completed the study. The contract for the final design is in the approval stage.

In Design

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

6. Hamilton Campus – Gymnasium and Phelps Emergency Generator Replacements:

Estimated Budget: \$115,395
Estimated Start: May 2010
Estimated Completion: August 2010

	Funded	Planned
State	\$9,610	\$105,785
Total	\$9,610	\$105,785

This project will replace the existing emergency generators in both buildings. The new generators are larger and are capable of handling the need for increased emergency lighting in each building. This will also add backup emergency power for the existing fire alarm system. Consultants are currently working on design drawings.

7. Hamilton Campus – Mosler Hall – Time Line Project:

Estimated Budget: \$56,500
Estimated Start: March 2010 (Revised since last report - January 2010)
Estimated Completion: May 2010 (Revised since last report - March 2010)

	Funded	Planned
Local	\$56,500	\$0
Total	\$56,500	\$0

This project will install eleven 30" x 60" acrylic panels attached to the wall in the study lounge on the first floor of Mosler Hall as a display to celebrate the Hamilton Campus 40th Anniversary. Overall composition will include historic photos of events and text highlighting milestone dates. Design of the product and organization of the archive materials for fabrication of the display is in progress at this time.

8. Hamilton Campus - Rentschler Hall Second Floor Renovation:

Estimated Budget: \$1,478,640 (Revised since last report - \$1,464,060)
Estimated Start: May 2010
Estimated Completion: August 2010

	Funded	Planned
State	\$0	\$1,394,060
Local	\$84,580	\$0
Total	\$84,580	\$1,394,060

This project will renovate the second floor of Rentschler Hall which has been largely unoccupied since its primary function, the original campus library, was moved to Schwarm Hall in 1997. The 14,400 square foot floor area will include a mix of classroom and office space. New finishes, fire protection (sprinklers and alarm) system, new VAV boxes for HVAC upgrades, and new energy efficient light fixtures will be in the scope of work. Documents are in the Design Development phase at this time.

In Design

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

9. Laws Hall Renovation: (BOT Jun '07) (BOT Jun '09)

Estimated Budget: \$6,000,000 (Revised since last report - \$6,585,000)
Estimated Start: January 2010
Estimated Completion: March 2011

	Funded	Planned
State	\$906,989	\$5,093,011
Total	\$906,989	\$5,093,011

This project was initially conceived to completely rehabilitate Laws Hall after it was vacated by the Farmer School of Business. The project scope has been reduced to include only interior renovations, new windows on the first and second floors, and essential site utility work as a first step of the eventual total building rehabilitation. Scope of the first phase includes major interior renovations to the first floor and basement to accommodate the public functions of the new science, business, and engineering library. Phase I of the hazardous material abatement is complete. Phase II of the abatement occurs in conjunction with interior demolition. Bids were opened and came in under the estimated cost. The award of contracts is in process. Construction is expected to begin in February.

10. Marcum Conference Center - Fire Alarm Upgrade:

Estimated Budget: \$235,884
Estimated Start: April 2010
Estimated Completion: June 2010 (Revised since last report - August 2010)

	Funded	Planned
Auxiliary-CR&R	\$235,884	\$0
Total	\$235,884	\$0

This project will install a new, modern fire alarm system to replace the existing system, which is antiquated, prone to failure, and provides very minimal building coverage. Design is complete and documents have been submitted for permits. The project is in the bidding phase.

11. Miami Inn HVAC Upgrades: (Previous Report – In Planning)

Estimated Budget: \$605,730
Estimated Start: July 2010 (Revised since last report - May 2010)
Estimated Completion: February 2011 (Revised since last report - August 2010)

	Funded	Planned
Auxiliary-CR&R	\$605,730	\$0
Total	\$605,730	\$0

This project will upgrade the HVAC systems throughout the public spaces on the first floor and basement areas. The boiler will be replaced with two high-efficiency boilers, the DX chiller will be removed and the building tied into the central chilled water system. Timeframe for construction has been altered to meet the user schedule. The project is in schematic design at this time.

In Design

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

12. Middletown Campus-Verity Lodge Renovation: (New Project This Report)

Estimated Budget: \$225,000
Estimated Start: May 2010
Estimated Completion: October 2010

	Funded	Planned
State	\$0	\$225,000
Total	\$0	\$225,000

This project will: address ground and storm water drainage on perimeter of building; replace deteriorated trim and fascia and paint exterior of building; install new landscape materials; install new exterior doors on the main entrance and child care entrance with security to regulate entry to day care on the lower level; repair interior lower level walls and install new finishes; install new carpet, ceiling, light fixtures; remove observation room and replace kitchenette area with storage shelving in the day care center on the lower level. Project is in schematic design phase at this time.

13. Millett Hall Emergency Generator and Emergency Lighting Upgrade:

Estimated Budget: \$203,508
Estimated Start: May 2010 (Revised since last report - February 2010)
Estimated Completion: November 2010 (Revised since last report - August 2010)

	Funded	Planned
Local	\$18,500	\$185,008
Total	\$18,500	\$185,008

This project will install a 60kw emergency generator to replace the existing 30kw generator, which is old and unreliable. The increase in size is needed to add more emergency lighting to the arena. Current lighting levels do not meet the building or electrical code standards. Review of documents submitted for building permit identified a revision that is needed. Consultants are in the process of revising the drawings to comply with the Plan Examiner's comments.

14. Phillips Hall Art Center:

Estimated Budget: \$2,480,000 (Revised since last report - \$2,000,000)
Estimated Start: September 2010
Estimated Completion: May 2011

	Funded	Planned
State	\$0	\$480,000
Bond-FY09	\$50,000	\$0
TBD	\$0	\$1,950,000
Total	\$50,000	\$2,430,000

The Art Center/Craft Summer Program offers various art classes to students and the community. The entire program will be relocated to the south end of Phillips Hall in an abandoned natatorium space. The new Phillips Hall Art Center/Craft Summer Program will be completely rehabilitated including adaptation of the swimming pool area and all major HVAC, electrical, lighting and other building systems. In addition, the air handlers serving the north section of the building will also be replaced.

In Design

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

Phillips Hall Art Center (continued):

The relocation of the Art Center/Craft Summer Program will allow for the reprogramming of Rowan Hall in anticipation of the new Bicentennial Student Center. Schematic design was approved in December 2009. The Design Development submittal is due in February 2010. The project is anticipated to go out for bidding in June 2010 and ready for occupancy in June 2011.

15. Phillips Hall Partial Roof Replacement:

Estimated Budget: \$502,916
Estimated Start: May 2010
Estimated Completion: August 2010

	Funded	Planned
State	\$25,838	\$477,078
Total	\$25,838	\$477,078

This project will replace approximately 30,700 square feet of the existing roof system on 8 areas of the building with new insulation and a single-ply membrane roof system, including new flashings on vent and fan penetrations. Preparation of documents for permits, bidding and construction are in progress at this time.

16. Shriver Center – Improvements: (Revised since last report – Interior Facelift Renovation)

Estimated Budget: \$800,000
Estimated Start: December 2009
Estimated Completion: November 2010 (Revised since last report - August 2010)

	Funded	Planned
Auxiliary-CR&R	\$129,940	\$670,060
Total	\$129,940	\$670,060

This project gives an aesthetic facelift to Shriver Center’s first and second floor public entries and spaces by updating interior wall/floor finishes, signage, lighting and furniture in order to provide a more welcoming, modern, vibrant, upscale look to the 52 year-old building. Project also includes painting of the exterior porch and replacement of deteriorating curbs and sidewalks outside the main portico. The project will occur in two phases, with some cosmetic work over winter break, but most work occurring during the summer and fall of 2010. Phase I work is complete. A/E interviews for Phase II are expected to take place in mid-January.

In Design

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

17. Shriver Center – Partial Roof Replacement: (New Project This Report)

Estimated Budget: \$323,123
Estimated Start: December 2009
Estimated Completion: November 2010

	Funded	Planned
Auxiliary-CR&R	\$323,123	\$0
Total	\$323,123	\$0

This project will replace approximately 15,000 square feet of the existing roof system with new insulation, protection board, and fully adhered membrane. SFA Architects have been contracted to provide professional design services. Preparation of construction documents is in progress.

18. Walks and Drives – Sundial to Spring Street:

Estimated Budget: \$508,378
Estimated Start: May 2010
Estimated Completion: October 2010

	Funded	Planned
State	\$20,163	\$398,316
Local-CR&R	\$89,899	\$0
Total	\$110,062	\$398,316

This project will replace or renovate the walkway from the Sundial to Spring Street, most of which is also the roof of the utility tunnel directly below. The engineering design contract is in the approval phase.

19. Water System Upgrades:

Estimated Budget: \$281,590
Estimated Start: May 2010
Estimated Completion: August 2010

	Funded	Planned
State	\$0	\$281,590
Total	\$0	\$281,590

The technical proposal has been reviewed and the scope of work for this project will include the replacement of the waterlines from Tallawanda Road to Campus Avenue and from Campus Avenue to Spring Street. A new feed line will be added to service Hall Auditorium from the new Campus Avenue main. A consulting firm is performing preliminary design on this project.

In Design

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

20. Western Steam Loop Connections – Phase 3: (BOT Sep '09)

Estimated Budget: \$1,837,997 (Revised since last report - \$2,070,000)

Estimated Start: March 2010

Estimated Completion: November 2010

	Funded	Planned
State	\$156,937	\$1,511,060
Auxiliary-CR&R	\$170,000	\$0
Total	\$326,937	\$1,511,060

This project will continue the construction of a utility tunnel on Western Campus. In this phase the tunnel will connect the phase 2 tunnel in front of Boyd Hall to the existing tunnel on the north side of Peabody Hall. When this is complete, the steam system will have an adequate back-up to feed into the central part of campus. Related to this project, new branch tees and valves were installed during the annual steam shutdown in May 2009 to be ready for the work on the main project to begin in 2010. As part of the project, a waterline paralleling the existing tunnel will be removed and relocated to the opposite side of the road. This construction will take place starting in early March 2010. The remaining work for the construction of the actual tunnel will not begin until May 2010. Release of funding from the State is currently in process.

21. Withrow Court Fire Alarm System:

Estimated Budget: \$160,000

Estimated Start: May 2010

Estimated completion August 2010

	Funded	Planned
State	\$6,040	\$153,960
Total	\$6,040	\$153,960

This project will install a new, modern fire alarm system to replace the existing system, which is antiquated, prone to failure and provides very minimal building coverage. Consultants are continuing work on schematic design.

In Design

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

**IN PLANNING
(Pre-A&E)**

1. Middletown Campus – Finkelman Auditorium Renovation: (New Project This Report)

Proposed Budget: \$2,512,562
Desired Start: March 2011
Desired Completion: September 2011

	Funded	Planned
State	\$0	\$2,512,562
Total	\$0	\$2,512,562

This project will address ADA and building code upgrades to this facility which has had no major work since its construction in 1969. Work includes: a new elevator; upgrade rest room facilities in both public and performer areas; replace and adjust auditorium seating to ADA requirements; and install new floor and wall finishes throughout the renovation areas. Additional work includes replacing the current roof system which has exceeded its serviceable life and lost integrity in several locations. Project is in A/E selection process for professional design services at this time.

2. Residence Halls - Overflow Housing Upgrades: (New Project This Report)

Proposed Budget: \$200,000
Desired Start: May 2010
Desired Completion: August 2010

	Funded	Planned
Auxiliary-CR&R	\$0	\$200,000
Total	\$0	\$200,000

This project will renovate the overflow housing spaces in Havighurst, Hepburn, and Minnich Halls. Changes will be limited to subdividing the existing group spaces to provide visual privacy and required electrical work only, avoiding changes to existing ventilation systems if possible. Code assessment is underway. Design is underway. Construction will take place over the summer of 2010.

3. Student Housing and Dining Long Range Master Planning – Building Assessment:

(BOT Jun '09)

Proposed Budget: \$250,000
Study Started: August 2006
Desired Study Completion: December 2009

	Funded	Planned
Auxiliary-CR&R	\$250,000	\$0
Total	\$250,000	\$0

A team comprised of CBT Architects and CHA Architects was selected as the architectural/engineering firm for master planning. The consultant team completed physical assessment of 14 residence halls. This information is being analyzed and will support the development of a Master Plan.

In Planning

**Miami University
Physical Facilities Department
Status of Capital Projects Report**

4. Student Housing and Dining Long Range Master Planning – Master Plan:

Proposed Budget: \$400,000
Study Started: September 2009
Desired Study Completion: May 2010

	Funded	Planned
Auxiliary-CR&R	\$400,000	\$0
Total	\$400,000	\$0

A team comprised of CBT Architects and CHA Architects was selected as the architectural/engineering firm to produce a Housing and Related Dining Master Plan for the Oxford Campus. The master plan will include all on-campus student housing. The master plan will prioritize renovation and new construction projects over the long term to upgrade student housing. Overall capacity of beds is to remain at approximately 7,100. The goal of the first phase is to bring new beds online by the fall of 2012. Financial models will be presented to the University in February.

5. Student Housing and Dining Long Range Master Planning - Site Assessment and New Construction:

Proposed Budget: \$95,000
Study Started: October 2009
Desired Study Completion: January 2010

	Funded	Planned
Auxiliary-CR&R	\$95,000	\$0
Total	\$95,000	\$0

A team comprised of CBT Architects and CHA Architects is studying potential sites across campus for the location of a new dormitory. Preliminary findings were presented to the campus-wide committee in November and the results are currently being evaluated.

In Planning