

**BOARD OF TRUSTEES  
MIAMI UNIVERSITY**

**Minutes of the April 23, 2010 Meeting**

The Secretary to the Board reported that as specified in the Regulations of the Board of Trustees of Miami University, and in compliance with Section 121.22 of the Ohio Revised Code, due notice had been given prior to the holding of this meeting of the Board of Trustees.

The meeting was called to order at 8:40 a.m. in Multipurpose Rooms B-C in the Phillip R. Shriver Center on the Oxford Campus with Mr. John Christie presiding. The Secretary of the Board called the roll and reported six voting members present. In addition to the Board members, President Hodge, Vice Presidents Allison, Creamer, Herbst, Jones, and Whitehead and members of the faculty, staff, student body and community were present. The Chair declared a quorum present for the purpose of transacting business.

Present:	Jagdish K. Bhati	Sue J. Henry (National Trustee)
	Lindsey Bullinger (Student Trustee)	Dennis A. Lieberman
	Donald L. Crain	Sharon J. Mitchell
	John S. Christie	David M. Shade (National Trustee)
	S. Kay Geiger	Matthew Shroder (Student Trustee)
	Jay L. Henderson (National Trustee)	

Absent: David F. Herche  
Harry T. Wilks

Upon recommendation of the Chair, Mr. Crain moved, Mrs. Mitchell seconded, and by roll call vote the Board convened to Executive Session for the purpose of discussing personnel and conferring with General Counsel as provided by the Open Meetings Act, Ohio Revised Code Section 121.22. At 9:30 a.m. the Board adjourned the Executive Session and convened into the Public Study Session.

**Public Study Session**

Provost Herbst introduced Dr. Michael Vanni, Professor of Zoology; Dr. James Oris, Associate Dean for Research and Scholarship and Professor of Zoology; and Rachael Morgan-Kiss, Assistant Professor of Microbiology. Their presentation highlighted the activities of Miami's Center for Aquatic and Watershed Sciences. Senior students Beth Brownson, a Zoology and Environmental Science major, and Nick Ketchum, a Microbiology and Biochemistry major, also participated in the presentation, included as Attachment A.

At the conclusion of the Public Study Session, the Board convened to the Public Business Session at 10:00 a.m.

**Approval of the Minutes of the February 5, 2010 Meeting**

On a motion made by Mrs. Geiger and seconded by Mr. Lieberman, the minutes of the February 5, 2010 meeting were approved.

**Consent Calendar**

Upon recommendation of President Hodge, Mr. Crain moved, Mrs. Mitchell seconded, and by voice vote the resolutions on the Consent Calendar for the April 23, 2010 meeting were approved with six Trustees voting in favor and none opposed.

**Designation of Emerita/Emeritus**

RESOLUTION R2010-23

BE IT RESOLVED: that the Board of Trustees hereby approves the following individual for the rank of Professor Emeritus effective the formal date of his retirement:

Jerry Sarquis  
Chemistry & Biochemistry

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following individuals for the rank of Administrator Emerita effective with the formal dates of their retirement:

Darlene G. Chafin  
WMUB

Nancy W. Cornthwaite  
Housing, Dining & Guest Services

Carolyn A. Sargent  
Information Technology Services

Geraldine I. Schick  
Phillip R. Shriver Center

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following individuals for the rank of Administrator Emeritus effective with the formal dates of their retirement:

John Andrea II  
Information Technology Services



John A. Czaja  
Advancement of Research & Scholarship

**Program Name Change to Women's, Gender and Sexuality Studies**

RESOLUTION R2010-24

BE IT RESOLVED: that the Board of Trustees hereby approves the program title change from Women's Studies Program to Women's, Gender, and Sexuality Studies, effective with Academic Year 2010-2011.

**Comments by the Chair**

Board Chair John Christie's remarks are recorded verbatim.

Good morning and welcome to today's Board of Trustees meeting. We have two new Trustees with us this morning, Jagdish Bhati and Matt Shroder.

Jagdish is our newest voting member of the Board, replacing Fred Wall. Jagdish is a very successful businessman in Cincinnati and an active member of his community. Already he has become an active member of our Board, by attending the Academic and Student Affairs Committee meeting and the Finance and Audit Committee meeting two weeks ago.

Jagdish, welcome to Miami's Board of Trustees, and we look forward to a long and productive working relationship.

Our newest Student Trustee is Matt Shroder, a junior Accountancy major from Warren, Ohio. Matt, welcome to the Board. We'll hear from Matt later in the meeting during the Student Trustee reports.

I will keep my remarks brief today because we have a full agenda. Since we're rapidly approaching the end of the school year, I've thought about what I wanted to say to summarize what has been both a productive and a trying year. And I recalled what I said last year at the end of a similarly productive and difficult year. I think it's worth repeating.

The Trustees recognize that very difficult decisions have been made again this year due to the economic and budget situation we are facing as a university community, as a state, and as a nation. Hard work took place on campus this academic year, and that hard work will have to continue. We know that the Strategic Planning Task Force has been appointed to review the University's financial information to provide recommendations to accomplish our long-term goals. The Board of Trustees will monitor closely the task force's progress and will strongly support appropriate recommendations. We all have a significant amount of work ahead of us in the coming months, and much is at stake.

Having said that, I am extending the Trustees' thanks to the senior leadership, faculty, staff, and students for their involvement in carrying out the tough decisions that had to be made. This was truly a team effort throughout the campus, and the Trustees know that many, many people worked long hours behind the scenes to make sure we

would be successful in our efforts. We recognize and appreciate all that you do. Thank you for your dedication to Miami.

### **President's Report**

President Hodge thanked Dr. Vanni, Dr. Oris and Dr. Morgan-Kiss for their presentation concerning the Center for Aquatic and Watershed Sciences and noted that he actually had participated in a research exercise with Dr. Vanni and his students at Acton Lake. He complimented the Center for its important work in aquatic research.

Dr. Hodge reinforced Mr. Christie's comments about the hard work that has taken place on campus the past academic year. He stated that he is very proud to be associated with an institution like Miami that is committed to improving itself.

President Hodge reported that earlier in the week the Institute for the Environment and Sustainability was officially launched. He stated that during the recent budget cuts at Miami, graduate student support for the Institute of Environmental Studies had been eliminated. The reduction in support had significant implications for the future of the program, but this became an occasion for various elements around campus to rally around and focus on core concepts. Out of a very difficult situation was created the new Institute for the Environment and Sustainability that is more progressive, more interdisciplinary, and will have more impact on the campus.

President Hodge reported that he had recently attended the new Humanities Center's first major public symposium. He described the event as a significant opportunity for faculty, students and outside experts to gather and talk about relevant issues. He described the Humanities Center as a positive initiative that was implemented even during a time of difficult fiscal circumstances. He also cited Project LEAN (Leveraging Efficiencies and Aligning Needs) sponsored by the Department of Housing, Dining and Guest Services as an example of positive developments that improve effectiveness and efficiency resulting from difficult fiscal realities. He described the program as helping to change the culture to one of continuous improvement. He also cited the Registrar's Office, the Bursar's Office, and the Office of Student Financial Assistance as examples of continuous improvement activities taking place on campus.

President Hodge congratulated the campus for the widespread and collaborative efforts to recruit next year's first-year class and stated that it is a marked improvement over efforts in the past. Faculty, staff and students throughout the campus recognize that it is the responsibility of everyone, and not one office, to recruit students to Miami. He also thanked and congratulated the Fiscal Priorities Committee and the Benefits Committee for their work in analyzing and recommending actions on the very difficult financial issues facing the campus.

President Hodge discussed the role of the Strategic Priorities Task Force. The members of the Strategic Priorities Committee will carefully and fully review all important financial information, including forecasts for tuition revenue, state support, and university costs, in order to provide recommendations necessary to accomplish our long-term goals. These recommendations will cover areas such as salaries and benefits, capital expenditures, operating budget expectations for all university units, and new investments and changes necessary to secure the university's future success. The committee will also



look at how the annual budget process can be improved to stimulate new revenue opportunities while encouraging the best use of university resources. The construction of a realistic, forward-looking financial plan for the university will provide a predictable baseline for future planning. This baseline will, in turn, frame and stimulate major planning efforts within each unit to determine how we can best seize the initiative in this rapidly evolving landscape, and how we can become a more agile, entrepreneurial, and forward-looking university.

President Hodge reported the following honors and achievements:

- Miami was named recipient of the Beckman Scholars Award, to support undergraduate research and faculty mentoring in chemistry, biochemistry and biological sciences, the third time Miami has received this national recognition.
- As part of the National Science Foundation's National Lab Day, Miami hosted nearly 200 high school students and science teachers in a "STEM Exploration Academy."
- Miami was named to the 2009 President's Higher Education Community Service Honor Roll for the third year in a row.
- The Farmer School of Business undergraduate business program was named 16<sup>th</sup> nationally and 6<sup>th</sup> among public universities by Business Week.
- The Undergraduate Research Poster Session was held two weeks earlier on campus.

President Hodge also mentioned the Men's Hockey team's participation in the Frozen Four for the second year in a row and Miami's Mock Trial team's participation in the Mock Trial National Competition.

### **Conferring of an Honorary Degree to the Dalai Lama, Tenzin Gyatso**

Upon the recommendation of President Hodge, Mr. Lieberman moved, Mrs. Mitchell seconded, and by voice vote Resolution R2010-25 was unanimously adopted with six Trustees voting in favor and none opposed.

#### RESOLUTION R2010-25

BE IT RESOLVED: that the Board of Trustees hereby approves the awarding of an honorary degree of Doctor of Laws (LL.D) to:

His Holiness the Dalai Lama, Tenzin Gyatso

In recognition of his persistent non-violent struggle to preserve and protect the cultural rights of the people of Tibet, to explain the basic tenets of Buddhism to the world, to promote a greater understanding of our collective obligations to one another; to honor his receipt of the Nobel Peace Prize, the Congressional Gold Medal, and countless other awards and recognitions; and to extend our appreciation for the opportunities

afforded Miami faculty and staff through our relationship with the Institute of Buddhist Dialectics.

October 2010

**Conferring of an Honorary Degree to Barbara Andress**

Upon the recommendation of President Hodge, Mr. Crain moved, Mrs. Geiger seconded, and by voice vote Resolution R2010-26 was unanimously adopted with six Trustees voting in favor and none opposed.

RESOLUTION R2010-26

BE IT RESOLVED: that the Board of Trustees hereby approves the awarding of an honorary degree of Doctor of Humane Letters (L.H.D.) to:

Barbara Andress

In recognition of her advocacy for early childhood music education, her mentorship of countless music educators, her leadership in music education professional organizations, and her contributions to music education through her numerous books and publications.

2010

**Academic/Student Affairs Committee Report**

Committee Chair Sue Henry's report is recorded verbatim.

The University Senate has passed a resolution approving the inclusion of six common questions on student teaching evaluations that will be used in each division in an attempt to gain some uniformity. The University Senate also endorsed a system wherein, beginning in their third year in rank, associate professors will begin to receive written evaluations from their deans every three years reviewing their progress toward full professorship. A professor with 15 years or more in rank can opt out of the system. Additionally, the University Senate approved the new Western interdisciplinary major.

The Rinella Learning Center won a national award for tutoring - its second this year. The Center for Student Engagement named Miami to its honor roll.

Professor John Bailer, Chair, presented the Pathways Committee's Final Report. The report included many thought provoking recommendations seeking to promote "a mix of liberal and applied learning" and "flexibility in undergraduate student studies" and the "removal of institutional barriers" to that flexibility. These recommendations include:

- continually monitor students' performance in upper level courses after receiving prerequisite credit from other sources including AP high school classes, transfer credits and online courses;



- enhance and coordinate student advising;
- promote the opportunities beyond obtaining a single baccalaureate degree such as dual degrees, dual majors, minors, combined undergraduate and graduate programs and more;
- develop alternative structures for delivering education such as study abroad, online classes, more summer courses, internships, professional certificates and experiential learning;
- consider reducing the minimum required hours for a degree from 128 to 120,
- increase the residency requirement from 32 to 45;
- expand the number of master's degree programs;
- increase the number of hours of coursework that will count toward a bachelors-master degree from 6 to 15.

Vice President Barbara Jones presented and discussed a self-study and an external review of the Division of Student Affairs that was completed this spring. The review focused on the areas of: vision, mission and goals; key functions; stakeholders; organizational structure; staff demographics; staff changes; finances; facilities; relationships within the division; contributions to institutional goals; challenges; assessment initiatives; and an update of the last divisional review.

She discussed specific suggestions for improvements in the areas of: organizational process, organizational structure and areas to leverage in the future.

Dean Judith Sessions presented a discussion on the electronic delivery of textbook and course materials. She explained the multiple avenues through which this currently is occurring including e-texts, electronic reserved readings, Kindle and Sony reader, and online tutorials.

Dean Sessions explained many of the advantages of digital textbooks including the opportunity for professors to customize and edit texts so that they can update the text to the current moment and so the student has only the text they are really going to use; the ability for a professor to embed additional text and animations or videos in the text; the existence of textbook ladders where you can add onto the basic text for higher level courses; the ability to do key word searches; the ability for students to add notes and highlight right in the text they are using; and the portability of the medium. Some disadvantages include the current price of digital texts and the inability to resell them; the lack of a common campus-wide standard; the extreme demands on the University's network and infrastructure; the lack of batteries with a life span long enough to get through a day of classes; and the cost of printing materials. Dean Sessions noted that currently e-textbooks account for approximately only 1% of the market right now.

Dean Karen Schilling brought us up to date on changes in the organization of the College of Arts and Science. Explaining that much of the departmental structures are historic and impede cross-discipline discussions, she noted that our department labels and the ways in which we present our departments and programs has not changed much over the last 40 years. We are behind our peers in updating and catching the interest of students. We need a proactive curriculum that would result from reorganization.

She has sought change through three different approaches. The first approach is managing the demand for certain classes by changing their appeal and attractiveness. For

example, Chinese, Arabic, Hindi and Korean were added to the language department. The surprising result has been that the number of students in the old languages hasn't diminished; just the total numbers have grown. Other examples are the creation of two interdisciplinary programs and joint appointments, and increasing the use of clinical faculty and lecturers.

The second change approach is creating special opportunities requiring small investments such as changing the Institute of Environmental Studies into the Institute for the Environment and Sustainability; creating a new Humanities Center which fosters more synergies among departments; creating two interdisciplinary PHD programs in Cell Molecular and Structural Biology and Ecology, Evolution and Environmental Biology; and approving new courses such as a new program in Comparative Media Studies which involves more than 60 faculty members.

The third approach is the use of initiatives aimed at accomplishing efficiencies and economies. They are developing criteria for being a department that will be based on the number of credit hours taught and the number of faculty. They will not risk course offerings for students. The faculty labs in the natural sciences have been moved away from small individual labs into sharing large labs with centralized equipment and resources that represent a large investment. This encourages collaboration. Graduate student stipends were redistributed and some were eliminated.

### **Recommendations for Promotion and Tenure**

Upon the recommendation of Provost Herbst, Mrs. Mitchell moved, Mr. Crain seconded, and by voice vote Resolution R2010-27 was unanimously adopted with six Trustees voting in favor and none opposed.

#### RESOLUTION R2010-27

BE IT RESOLVED: that the Board of Trustees hereby approves the recommendation for promotion to Professor for the following individual effective July 1, 2010:

Terri Feldman Barr  
Marketing

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the recommendation for the conferral of tenure and promotion to Associate Professor for the following individual effective July 1, 2010:

Deborah Fletcher  
Economics

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the recommendations for the awarding of tenure to the following individuals, effective July 1, 2010:



Robert Henry Cox  
Chair & Professor, Political Science

Ellen J. Yeziarski  
Associate Professor, Chemistry & Biochemistry

### **Appointment of G. Michael Pratt as Dean of the Regional Campuses**

Upon the recommendation of Provost Herbst, Mr. Crain moved, Mrs. Gieger seconded, and by voice vote Resolution R2010-28 was unanimously adopted with six Trustees voting in favor and none opposed. Dr. Pratt was present at the meeting and gave short remarks to the Board.

#### RESOLUTION R2010-28

BE IT RESOLVED: that the Board of Trustees hereby confirms the appointment of G. Michael Pratt as Dean of the Regional Campuses/Associate Provost and Professor of Anthropology with tenure effective July 1, 2010.

### **Status Report on Bicentennial Student Center**

Vice President Jones with the assistance of Associate Vice President Susan Mosley-Howard presented an update on the status of the planning process for the Bicentennial Student Center. Their report is included as Attachment B.

### **Finance and Audit Committee Report**

Committee Chair David Shade's report is recorded verbatim.

The Finance and Audit Committee met on the Oxford Campus on April 9, 2010. The public meeting began with a review of this year's audit plan. Kris Devine and Matt Philippi from Deloitte and Touche discussed the plan with the Committee. The planning discussion was mostly routine in nature but the Committee was made aware of the special attention that will be given to funds received as a result of the American Recovery and Reinvestment Act. The Committee requested that the auditors provide information on enterprise risk management at other universities when the auditors make their report at the fall meeting.

The Committee devoted significant time to the discussion of the 2011 budget guidelines that were presented by Vice President Creamer. Of significant importance were the recommendations for a 3% tuition increase and no salary increase. The actual consideration of the budget and tuition increase will occur in June.

The committee also received a presentation on the Housing and Dining Master Plan. The plan would impact all 7,100 existing beds at a cost of about \$480 million in

today's dollars and would be implemented over a 15–20 year period. Much of the discussion at the meeting was devoted to the issue of what is the most cost effective method for constructing the 1,100 new beds that are needed to provide swing space for future projects and better respond to needs of students today. Current Ohio construction laws limit how the projects can be constructed and could add 15% to the cost of constructing these buildings. A more cost effective approach would be to partner with a developer to construct the new buildings but this approach would result in much higher financing costs. The Committee endorsed the administration's proposed next steps following the discussion.

The Committee also considered one fee ordinance and four resolutions. The three resolutions are routine in nature and will be summarized by Vice President Creamer as they are presented for consideration by the Board of Trustees. All four resolutions are recommended for approval by the Committee.

The miscellaneous fee ordinance affects student fees excluding tuition and room and board. The proposed ordinance will increase existing fees by about 3% overall and result in about \$600,000 in additional university revenue. The fees in some instances do not fully support the services associated with the fee. There was some discussion about this at the meeting and consideration was given to whether to increase certain fees above the amount requested. The Committee, following this discussion, voted unanimously to accept the recommendations of the administration but asked that more information be provided about miscellaneous fees at the December meeting.

Finally, the Committee also received several routine reports that are provided to the Committee each meeting.

#### **Adoption of Miscellaneous Fees Ordinance for Fiscal Year 2010-2011**

Upon the recommendation of Vice President Creamer, Mr. Crain moved, Mrs. Geiger seconded, and by roll call vote Ordinance O2010-3 was unanimously adopted with six Trustees voting in favor and none opposed.

Ordinance O2010-3 is included as Attachment C.

#### **Authorization for Reimbursement from Future Bond Issue**

Upon the recommendation of Vice President Creamer, Mr. Lieberman moved, Mrs. Mitchell seconded, and by voice vote Resolution R2010-29 was unanimously adopted with six Trustees voting in favor and none opposed.

RESOLUTION R2010-29

RESOLUTION INDICATING INTENT TO ISSUE BONDS FOR THE PURPOSE OF  
CONSTRUCTING, REHABILITATING AND EQUIPPING OF VARIOUS  
UNIVERSITY FACILITIES



WHEREAS, Treasury Regulation §1.150-2 (the "Reimbursement Regulations"), issued pursuant to Section 150 of the Internal Revenue Code of 1986, as amended, (the "Code") prescribes certain requirements by which proceeds of tax-exempt bonds, notes, certificates or other obligations included in the meaning of "bonds" under Section 150 of the Code ("Obligations") used to reimburse advances made for Capital Expenditures (as hereinafter defined) paid before the issuance of such Obligations may be deemed "spent" for purposes of Sections 103 and 141 to 150 of the Code and therefore, not further subject to any other requirements or restrictions under those sections of the Code; and

WHEREAS, such Reimbursement Regulations require that the University make a Declaration of Official Intent (as hereinafter defined) to reimburse any Capital Expenditure paid prior to the issuance of the Obligations intended to fund such Capital Expenditure and require that such Declaration of Official Intent be made no later than sixty (60) days after payment of the Capital Expenditure and further require that any Reimbursement Allocation (as hereinafter defined) of the proceeds of such Obligations to reimburse such Capital Expenditures occur no later than eighteen (18) months after the later of the date the Capital Expenditure was paid or the date the property acquired with the Capital Expenditure was placed in service, except that any such Reimbursement Allocation must be made no later than three years after such Capital Expenditure was paid;

WHEREAS, the Reimbursement Regulations provide that an Issuer may delegate the authority for making such Declarations of Official Intent and Allocations to one or more individuals; and

WHEREAS, The Board of Trustees of Miami University (the "University"), wishes to ensure compliance with the Reimbursement Regulations;

NOW, THEREFORE, be it resolved by the Board of Trustees of the University:

**Section 1. Definitions.** The following definitions apply to the terms used herein:

"Allocation" means written evidence that proceeds of Obligations issued subsequent to the payment of a Capital Expenditure are to reimburse the University for such payments.

"Authorized Officer" means the Vice President for Finance and Business Services and Treasurer of the University and any person with authority at the time to exercise functions of that office.

"Capital Expenditure" means any expense for an item that is properly depreciable or amortizable or is otherwise treated as a capital expenditure for purposes of the Code, as well as any costs of issuing Reimbursement Bonds.

"Declaration of Official Intent" means a written declaration that the University intends to fund Capital Expenditures with an issue of Reimbursement Bonds and reasonably expects to be reimbursed from the proceeds of such an issue.

"Reimbursement" means the restoration to the University of money temporarily advanced from other funds, including moneys borrowed from other sources, of the Corporation to pay for Capital Expenditures before the issuance of Obligations intended to fund such Capital Expenditures.

"Reimbursement Bonds" means Obligations that are issued to reimburse the University for Capital Expenditures, and for certain other expenses permitted by the Reimbursement Regulations, previously paid by or for the Corporation.

"Reimbursement Regulations" means Treasury Regulation §150-2 and any amendments thereto or superseding regulations, whether in proposed, temporary or final form, as applicable, prescribing conditions under which the proceeds of Obligations may be allocated to reimburse the University for Capital Expenditures and certain other expenses paid prior to the issuance of the Obligations such that the proceeds of such Obligations will be treated as "spent" for purposes of Sections 103 and 141 to 150 of the Code.

## **Section 2. Declaration of Official Intent.**

(a) The University declares that it reasonably expects that the Capital Expenditures described in Section (b), which were paid no earlier than sixty (60) days prior to the date hereof, or which will be paid prior to the issuance of any Obligations intended to fund such Capital Expenditures, will be reimbursed with the proceeds of Obligations, representing a borrowing or borrowings by the University in the maximum principal amount, for such Reimbursements, of \$150,000,000; and

(b) The Capital Expenditures to be reimbursed are to be used for the following purpose: (i) construction and equipping of the Bicentennial Student Center on the University's main campus; (ii) relocation of certain academic departments; (iii) rehabilitation and equipping of various academic buildings on the University's main campus; (iv) construction, rehabilitation and equipping of student housing facilities on the University's main campus; (v) upgrades to the University's utility systems.

**Section 3. Reasonable Expectations.** The University does not expect any other funds (including the money advanced to make the Capital Expenditures that are to be reimbursed), to be reserved, allocated on a long-term basis, or otherwise set aside by the University or any other entity, with respect to the Capital Expenditures for the purposes described in Section 2(b).

The undersigned has been authorized by the University to sign this resolution on behalf of the University.



Date of Resolution:

April 23, 2010

Secretary to the Board  
Miami University Board of Trustees

**Authorization for Application for Ohio Airport Grant**

Upon the recommendation of Vice President Creamer, Mr. Lieberman moved, Mr. Bhati seconded, and by voice vote Resolution R2010-30 was unanimously adopted with six Trustees voting in favor and none opposed.

RESOLUTION R2010-30

WHEREAS, Miami University operates a General Aviation (GA) airport; and

WHEREAS, the Federal Aviation Administration has identified existing objects near the end of each runway at the airport that will need to be removed or lowered to ensure safety of flight operations; and

WHEREAS, the Ohio Department of Transportation has solicited proposals for the FY2011 Ohio Airport Grant Program, under which obstruction removal is an eligible project cost;

NOW, THEREFORE BE IT RESOLVED: that the Board of Trustees hereby authorizes the Vice President for Finance and Business Services to apply for the FY2011 Ohio Airport Grant Program.

**Amend Endowment Investment Policy**

Upon the recommendation of Vice President Creamer, Mrs. Mitchell moved, Mrs. Geiger seconded, and by voice vote Resolution R2010-31 was unanimously adopted with six Trustees voting in favor and none opposed.

RESOLUTION R2010-31

WHEREAS, the Board of Trustees of Miami University adopted Resolution R2003-4 on September 20, 2002, establishing the Endowment Investment Policy; and

WHEREAS, the Board of Trustees adopted Resolution R2010-4 on September 18, 2009 to update and amend the Endowment Investment Policy; and

WHEREAS, the Treasurer of the University, with the concurrence of the Finance and Audit Committee and the Investment Sub-committee, has recommended modification of the Endowment Investment Policy objective to target a long-term rate of return that exceeds the sum of the annual spending rate, the long-term inflation rate, and operating fees and expenses as stated below; and

WHEREAS, the modified policy also acknowledges the variability of these factors in the objective and expected future rates of return;

NOW, THEREFORE BE IT RESOLVED that the Board of Trustees approves the amended Endowment Investment Policy; and

BE IT FURTHER RESOLVED that this Resolution supersedes and replaces Resolution R2010-4.

**MIAMI UNIVERSITY**  
**ENDOWMENT INVESTMENT POLICY**  
**April, 2010**

The Board of Trustees of Miami University recognizes its responsibility to manage prudently the funds that have been and will be given to the University's endowment fund. The Board of Trustees, its Finance Committee, its investment subcommittee, Miami staff, and outside investment managers and consultants shall discharge their duties with the care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims.

Spending from the endowment funds is intended to benefit Miami University in perpetuity; therefore, the endowment investment policy is intended to protect the principal of the funds and to produce maximum total return without assuming inappropriate risks.

GOALS

The Trustees hereby reaffirm the following goals for the University's endowment portfolio:

1. To maintain a proper balance between the preservation of principal, the total return available for spending, and the enhancement of the value of the funds.
2. To maintain a spending rate that protects the real value of the principal.
3. To provide investment returns which are reasonably stable and sufficient to meet the spending requirements.

OBJECTIVE

The Trustees target a long-term rate of return that exceeds the sum of the annual spending rate, the long-term inflation rate, and operating fees and expenses.



Due to the long-term investment horizon of the endowment funds, the Trustees recognize that the portfolio can tolerate some year-to-year fluctuations in returns. The Trustees also acknowledge that the values of the variables in the target rate of return, along with expectations for future rates of return, will vary over time. However, the portfolio is modeled such that it plans to achieve its objective over a complete business cycle, with excess returns providing real growth in the fund. A broadly diversified asset allocation will be used to enhance total return while avoiding undue risk.

#### PORTFOLIO MANAGEMENT

In managing and investing the endowment fund, the following factors shall be considered:

1. General economic conditions;
2. The possible effect of inflation or deflation;
3. The role that each investment or course of action plays within the overall investment portfolio of the fund;
4. The expected total return from income and the appreciation of investments;
5. Other resources of Miami University;
6. The need of Miami University and of the fund to make distributions and preserve capital;
7. An asset's special relationship or special value, if any, to the purposes of Miami University.

Management and investment decisions shall be made not in isolation but rather in the context of Miami University's portfolio of investments as a whole and as part of an overall investment strategy having risk and return objectives reasonably suited to the fund and to the University.

#### **Adopt Revisions to the Finance and Audit Committee Charter**

Upon the recommendation of Vice President Creamer, Mr. Bhati moved, Mr. Crain seconded, and by voice vote Resolution R2010-32 was unanimously adopted with six Trustees voting in favor and none opposed.

#### RESOLUTION R2010-32

WHEREAS, the Board of Trustees wishes to continue to enhance its governance process regarding financial and audit-related matters and to ensure that the Finance and Audit Committee Charter reflects the responsibilities currently being completed by the Committee; and

WHEREAS, the Board adopted Resolution R2005-20 at its February 4, 2005 meeting; and

WHEREAS, revisions to the Oversight of the University's Strategic Financial Planning section of the Charter are desirable to reflect best practices;

THEREFORE BE IT RESOLVED that the Miami University Board of Trustees hereby adopts revisions made to the Finance and Audit Committee Charter set forth herein.

## **MIAMI UNIVERSITY FINANCE AND AUDIT COMMITTEE CHARTER**

### **OBJECTIVES**

The Finance and Audit Committee (the "Committee") is appointed by the Chair of the Board of Trustees, with the primary function of assisting the Board of Trustees with its oversight responsibilities in the following areas:

- The University's long-term financial plans.
- The University's financial reporting, internal controls and the independent audit.
- The University's budget.
- The University's capital expenditures for facilities and property.
- The University's investment policies and results.
- The University's internal audit activities.
- The University's processes for monitoring compliance with University policies, including ethical conduct requirements and applicable state and federal laws and regulations.
- The University's risk assessment process.

### **COMMITTEE MEMBERSHIP**

The Committee shall be appointed by the Chair of the Board of Trustees and shall consist of no fewer than four members. The members of the Committee shall meet the independence requirements of the New York Stock Exchange rules and regulations. At least one member of the Committee shall be a "financial expert," as that term is defined by the Securities and Exchange Commission. One-third of the Committee, but not less than two members, shall constitute a quorum for the transaction of business.

### **MEETINGS**

The Committee shall meet as often as it determines necessary, but no less than four times per year. The Committee shall meet from time to time with the University's senior administrators, the internal auditors, and the independent auditors. The Committee shall maintain written minutes of its meetings.



## **OVERSIGHT OF THE UNIVERSITY'S STRATEGIC FINANCIAL PLANNING OVER A MULTI-YEAR TIME FRAME**

The Committee shall review at least annually, the long-term financial plans of the University. These plans will include future projections of annual operating and capital requirements of the University and the related funding sources. As part of the review of the long-term financial plans, the Committee shall review the current and projected debt levels of the University, including consideration of impacts on debt ratings, annual cash flows and liquidity.

## **OVERSIGHT OF FINANCIAL REPORTING, INTERNAL CONTROLS AND THE INDEPENDENT AUDIT**

The Committee shall be responsible for recommending to the Auditor of the State of Ohio (the "Auditor") the selection and appointment of the independent auditor. The Committee, together with the Auditor, shall be responsible for the compensation and oversight of the work of the independent auditor. The independent auditor shall report directly to the Committee and to the Auditor as required.

The Committee shall review all auditing services and pre-approve permitted non-audit services (including the fees and terms thereof) to be performed for the University by the independent auditor. Unless specifically directed to do so by the Auditor, the independent auditor is prohibited from performing any non-audit services that are specifically prohibited by independence rules set by the Securities and Exchange Commission and by the General Accounting Office (GAO). The Committee may delegate pre-approval authority to the Chair subject to later review and approval by the Committee.

The Committee shall have the authority, to the extent it deems necessary or appropriate, to retain independent, legal, accounting or other advisors to the extent that such services are permissible under the laws and regulations governing the University. The University shall provide for appropriate funding, as determined by the Committee, for payment of compensation to the independent advisors.

The Committee shall meet with representatives of the independent auditor to review the annual audit plan and results of the audit.

The Committee shall review and discuss reports from the independent auditor and University administrators on:

- (a) All significant accounting principles and judgments used in the preparation of the audited financial statements.
- (b) Any significant changes in the selection or application of accounting principles.
- (c) All significant alternative treatments of financial information within generally accepted accounting principles that have been discussed with University

- administrators, the ramifications of the use of such alternative treatments, and the treatment preferred by the independent auditors.
- (d) Significant issues relating to the adequacy of the University's internal controls.
  - (e) Other written communications between the independent auditor and University administrators.

The Committee shall discuss with the independent auditor the matters required to be discussed by professional auditing standards relating to the conduct of the audit, including any difficulties encountered in the course of the audit work, any restrictions on the scope of activities or access to requested information, and any significant disagreements with University administrators.

The Committee shall review and recommend the annual audited financial statements to the Board of Trustees.

Annually, the Committee shall obtain and review a report from the independent auditor regarding:

- (a) The independence of the independent auditor, including compliance with GAO's independence standards,
- (b) the independent auditor's internal quality-control procedures,
- (c) any material issues raised by the most recent internal quality-control review, or publicly disclosed findings resulting from reviews of public oversight and regulatory bodies or investigations by governmental and regulatory authorities within the preceding five years respecting one or more independent audits carried out by the firm,
- (d) any steps taken to deal with any such issues or findings, and
- (e) all relationships between the independent auditor and the University.

The Committee shall evaluate the qualifications, performance and independence of the independent auditor, including the lead partner, and consider whether the accountants' quality controls are adequate and the provision of permitted non-audit services is compatible with maintaining the auditor's independence, taking into account the opinions of University administrators and internal auditors on these matters. The Committee shall present its conclusions with respect to the recommendation of the appointment or retention of the independent auditor to the Board of Trustees annually.

The Committee shall use its best efforts to ensure the Auditor's appointment of the independent auditor includes the rotation of the lead audit partner having primary responsibility for the audit consistent with rules and regulations of the Securities and Exchange Commission.

The Committee shall recommend to the Board policies for the University's hiring of employees or former employees of the independent auditor who participated in any capacity in the audit of the University or affiliated entities.



## **OVERSIGHT OF THE UNIVERSITY'S BUDGET**

The Committee shall review and recommend the annual operating budget of the University, including the following matters:

- Annual operating budgets, including guidelines and salary pools for faculty and staff.
- Changes in tuition and fees.
- Room and board rates.
- Ordinances, resolutions and other items related to the fiscal management of the University that are proposed by the University's senior administrators.

The Committee shall receive periodic reporting of actual results as compared with the budgets for operating activities throughout the year, as appropriate.

## **OVERSIGHT OF THE UNIVERSITY'S CAPITAL EXPENDITURES**

The Committee shall periodically review the University's long-range facilities plan. The Committee shall review and recommend:

- The University's biennial capital budget
- Proposed capital improvements in excess of specified dollar amounts
- Issuance of capital bonds to finance capital projects
- Capital improvement contracts, including design and construction
- Real property transactions, including purchase, sale, lease, and easements

The Committee shall receive periodic reporting of actual results as compared with the budget for capital appropriations throughout the year, as appropriate.

## **OVERSIGHT OF THE UNIVERSITY'S INVESTMENT POLICIES AND RESULTS**

The Committee has oversight responsibility for the University's Endowment and Non-Endowment Investments. The Committee serves as the Investment Committee required by Ohio Revised Code 3345.05.

The responsibilities of the Committee in its role as Investment Committee are:

- A. To review the University's investment policy adopted pursuant to Ohio Revised Code 3345.05 (Non-Endowment Funds Investment Policy) and recommend any proposed changes to the Board of Trustees for approval.
- B. To meet at least quarterly and review periodic investment reports from the Investment Subcommittee and advise the Board on investments made in accordance with the University's Non-Endowment Funds Investment Policy.

- C. To retain the services of an investment advisor who meets the qualifications of Ohio Revised Code 3345.05.
- D. To report to the Board of Trustees at least semi-annually.

The Committee also reviews the University's Endowment Investment Policy and recommends any proposed changes to the Board of Trustees for approval. The Committee reviews periodic investment reports and advises the Board on investments made in accordance with the University's Endowment Investment Policy.

### **OVERSIGHT OF INTERNAL AUDIT ACTIVITIES**

The Committee shall review the appointment and replacement of the Director of Internal Audit and Consulting Services (IACS). The Director of IACS shall present to the Committee the annual plan and scope of internal audit activities, budget and staffing for the current year and shall review any significant changes during the year. The Director of IACS shall review all significant issues raised in reports to University administrators, including the administrators' responses to internal audit recommendations. The Committee shall approve the IACS Charter; meet separately on a periodic basis with the Director; ensure there are no restrictions or limitations on the scope of work of IACS; and approve the annual compensation of the Director.

### **OVERSIGHT OF COMPLIANCE PROCESSES**

The Committee shall review annually reports from the General Counsel regarding compliance with University policies, including ethical conduct requirements and other applicable state and federal laws and regulations, including any material reports or inquiries from regulatory or governmental agencies. The General Counsel shall discuss with the Committee any legal, compliance or regulatory matters that may have a material impact on the University's financial statements.

The Committee shall review and approve procedures recommended by the General Counsel regarding the receipt, retention, and treatment of communications received by the University regarding compliance with the University's policies, including ethical conduct requirements and other applicable laws and regulations, accounting, internal controls or auditing matters. The General Counsel shall provide periodic reports to the Committee regarding any such communications received by the University and resolution thereof.

### **RISK ASSESSMENT**

At least annually, the Committee shall review reports from the University administrators regarding risk assessment, which is the University's identification and analysis of relevant risks to the achievement of its objectives, including plans for managing the risk.



## **OTHER MATTERS**

The Committee shall make regular reports to the Board of Trustees. The Committee shall review and assess the adequacy of this Charter annually and shall submit any proposed changes to the Board of Trustees for approval. The Committee shall annually review its own performance.

### **Student Body President Report**

Student Body President Jonathan McNabb commented that this was his last meeting as president and he will be graduating at the May Commencement. He stated that he had a wonderful career at Miami and thanked the Trustees and administration for their support. He introduced Heath Ingram as the incoming Associated Student Government (ASG) President.

Mr. McNabb stated that very difficult decisions would have to be made at Miami University in the coming year to maintain costs but to also be strategically successful. Mr. McNabb stated that seventy percent of Miami's budget is in Academic Affairs and is Miami's highest priority. He further stated that ninety to ninety-five percent of the Academic Affairs budget is personnel-related. Since Academic Affairs is Miami's largest cost center, Mr. McNabb stated that students have the most concerns about this area. Mr. McNabb stated that in the coming year, faculty promotion and tenure criteria need to be evaluated, especially in terms of research vital for undergraduate education. He asserted that Miami must look at the areas in which it wants to be considered special in the future, and invest in the real priorities. Mr. McNabb stated that he is optimistic that strategic decisions and investments will be made and Miami's vision will be realized.

Following his remarks, Mr. Christie praised Mr. McNabb for his work as Student Body President and thanked him for his dedication and service to Miami University.

### **Student Trustee Reports**

Student Trustee Lindsey Bullinger's report is recorded verbatim.

Thank you, Chairman Christie. First and foremost, I would like to welcome Mr. Bhati and Mr. Shroder to the board. I look forward to working with both of you in the future.

This past weekend, the Office of Admissions at Miami University and The University of Dayton hosted a High School Counselor Visit Program. Fifty-four high school guidance counselors from 14 states and the District of Columbia visited Miami, and for most of them, it was their first trip to and in-depth look at Miami University. Many members of the Miami community joined our guests for dinner on Sunday evening. I visit with prospective students and their families frequently, and share my experiences with them, but this was the first time that I was speaking directly with a group of high school administrators. I was excited by the chance to share why guidance counselors should send their best students here, and I would like to share with you a discussion I had that evening, which complements President Hodge's report.



My table consisted of five guidance counselors from Cleveland and Washington D.C. Within in a few moments, the conversation turned to answer the question, “why Miami?” I was prepared for this question. By prepared, I do not mean I sat down and wrote a statement consisting of bullet points or statistics. I mean that I said exactly how I felt, and it was natural. I simply said, “There are no boundaries.” Some confused faces indicated that further elaboration was necessary. I mean that one class is not just one class. One class integrates itself with another class and another class. I continued with the following story: I was sitting in a political science class the other day. While participating in the class discussion, after I made my argument, I realized that although it was perfectly in context, I did not learn that specific material in that political science class. I learned it in an economics class, and also discussed it in a history class. When classes from different sides of the campus begin to complement each other, and I find myself relating each class to the others, I know I am getting an outstanding education. It is the integration between the classes that make them so fun, and get me excited about what I am learning.

I sometimes call my parents, and talk about the education I am receiving. Part of that conversation typically includes how I know I am studying what I am supposed to study. But getting to that point wasn’t easy. I was originally a chemistry major, but the Miami’s Plan for Liberal Education worked its magic on me. Frustrated that I had to take a humanities class to complete the Miami Plan, I enrolled in a political science class. I would have preferred to take all math and science classes, but that is not what Miami’s education is about. After completing this one class, I changed my major to Public Administration. Had I not taken this class to fulfill the Miami Plan, I may not have had days like the ones I just mentioned. I might never call my parents and tell them how excited I was about class that day. But, the simple nature of a Miami University education allowed me the opportunity to find what I am passionate about on my own. And not all students elsewhere have that opportunity.

So, I love my academics, and I love the personal exploration, but it does not stop there. Last semester on the Sunday before finals week, my research advisor invited me to her home for dinner. I had just had a very busy and restless few weeks, and it was not about to get any easier. The truth is, a home cooked meal and good conversation is exactly what I needed. The fact that she knows me well enough to know what the perfect cure for me at that time was, says a lot. She takes the time to really get to know her students, and she genuinely wants to help us. There are no boundaries between a professor inside the classroom and a professor outside the classroom. This is yet another characteristic that sets Miami apart.

I sometimes think that having experiences like these is blind luck. But, it is not. This is very real. These things happen frequently throughout the Miami community, and it is important for all of us to remember this and to strive for these moments in every student, every day.

By the end of our conversation, those guidance counselors surrounding me were grinning from ear to ear. Comments such as, “I’m so jealous” or “all that *and* a beautiful campus?” followed. One of the finishing remarks was, “We always send our students to Miami, but only because of reasons that hardly touch the surface like statistics, rankings, or scores.” I think the most significant characteristics that set Miami apart cannot be



revealed through numbers. I think, and I certainly hope, that our guests have a deeper understanding now on, "why Miami".

Matthew Shroder addressed the Board and stated how pleased and honored he is to be appointed a Student Trustee and how much he looked forward to working with the Board. He commented that his first experience with Miami University was attending the Junior Scholars summer program between his junior and senior years in high school. After having a very positive experience he decided upon Miami as his first and only choice for college. He related several of his experiences while at Miami, including studying abroad and pledging a fraternity.

### **Vice President Reports**

Written reports were submitted by the following Vice Presidents:

- Jayne Whitehead, Vice President for University Advancement, Attachment D
- Debra Allison, Interim Vice President for Information Technology, Attachment E

### **Executive Session**

At 11:30 a.m., upon recommendation of the Chair, Mr. Bhati moved, Mr. Lieberman seconded, and by roll call vote the Board convened to Executive Session for the purpose of discussing matters to be kept confidential by statute as provided by the Ohio Open Meetings Act, Revised Code Section 121.22.

At 2:00 p.m. the Board adjourned the Executive Session, and with no other business coming before the Board, a motion was duly made, seconded, and by voice vote the meeting was adjourned.



Stephen D. Snyder  
Secretary to the Board of Trustees

# **Ohio Center of Excellence: The Center for Aquatic and Watershed Sciences (CAWS)**

Presentation to the  
Miami University Board of Trustees

April, 2010





# Got Water?



Dayton Region



[http://www.getmidwest.com/2009/annual\\_report/](http://www.getmidwest.com/2009/annual_report/)

# Economic Impact of Water Resources

- Ohio's economy rests on an ample supply of clean water resources.
- Deterioration of water quality incurs a large economic cost. (Williamson et al 2008)
  - A predicted 2 percent decline in water-based transportation due to climate change in Ohio will result in an estimated nearly \$10 billion and 50,000 job impact.
  - Ninety seven percent of all cities, villages, schools, businesses, and industries in Ohio rely on ground water, and Ohio farmers use about 2 billion gallons of ground water per year to irrigate their crops.



# Economic Impact of Water Resources

- Economic costs of eutrophication of U.S. freshwaters is \$2.2B per year, due to reduced property values and lost recreational opportunities (Dodds et al. 2009).
- Midwestern residents place great value on high water quality in lakes, and react to water quality when choosing recreational activities (Egan et al. 2009).
- In 2006, \$2.96B was spent through fishing, hunting and wildlife recreation activities in Ohio (Ohio Division of Wildlife).
- Ohio sport fisheries had an annual economic value of \$1.8B (\$1B from inland waters, \$0.8B from Lake Erie) (Ohio Division of Wildlife).
- Direct trip-related expenditures on fishing were about \$1.1B in 2006 (Ohio Division of Wildlife).

# Center for Aquatic and Watershed Sciences

GOAL: To create a Center at Miami University that will:

- Allow Ohio to meet the challenge of managing its high quality freshwater resources.
- Make Ohio an international leader in the development and application of advanced instrumentation for water quality monitoring.
- Provide multidisciplinary education and research training to the future workforce in freshwater resource management.





# Center for Aquatic and Watershed Sciences

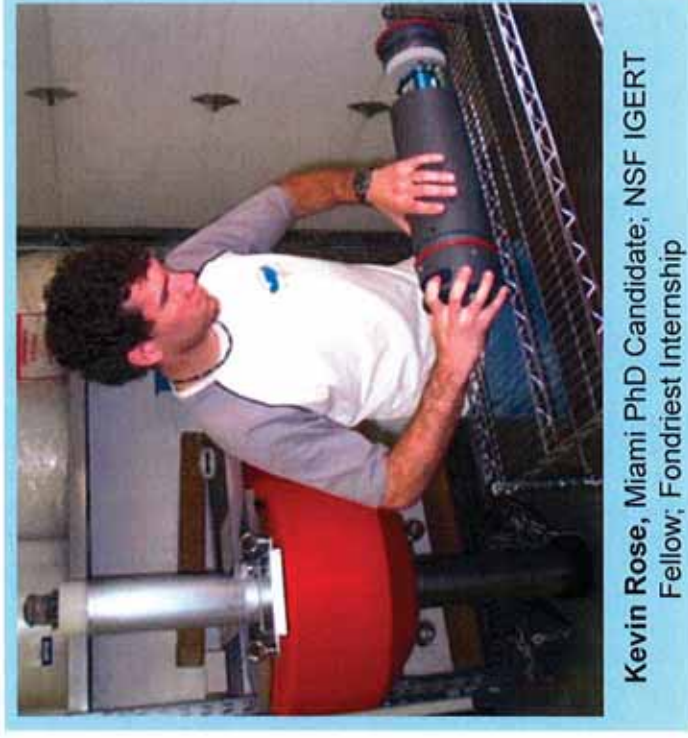
- Development and application of advanced instrumentation techniques that will facilitate and automate water quality assessment.
- Understand the relationship between water quality and environmental change, including climate change and other human-related management issues.
- The Center will be led by an internationally prominent and productive group of faculty.
  - Sixteen faculty from 13 departments.
  - Ohio Eminent Scholar in Ecology (Dr. Craig Williamson)
  - Over the past 5 years, faculty acquired more than \$17M in external funding, an average of ~\$110,000 per faculty member per year.
  - Average of 2.5 peer-reviewed publications per faculty per year.



# Center for Aquatic and Watershed Sciences

## Active partnerships with:

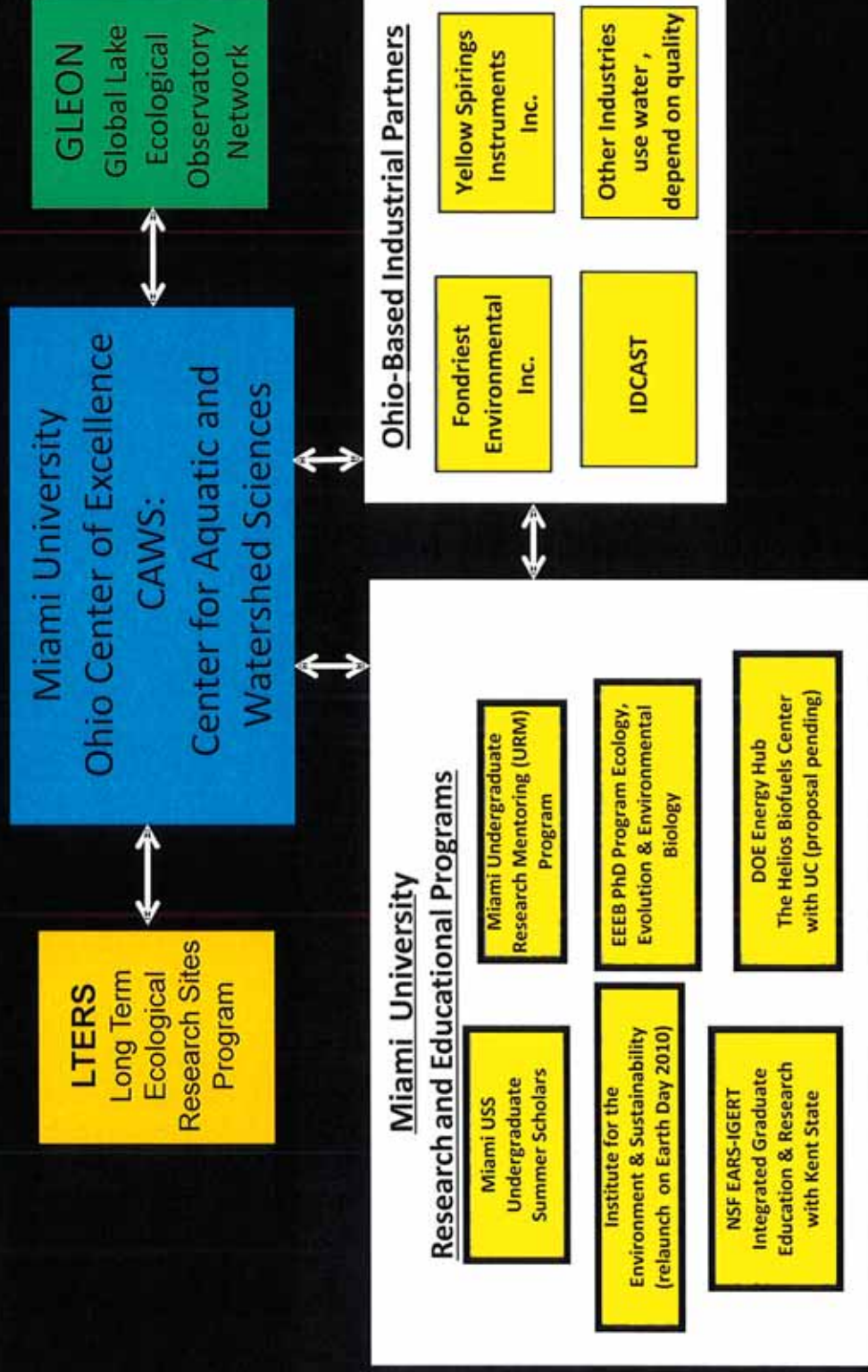
- **Ohio Industry:** Fondriest Environmental Inc.; Yellow Springs Instruments; IDCAS.T.
- **Academia:** State, National, and International partnerships, including an NSF IGERT with Kent State.
- **Government:** ODNR, OEPA, USEPA, USFWS, USDA, NSF, NOAA, NEON, LTERS, DOE...
- **International Organizations:** Miami University is one of the leading organizations in the Global Lakes Ecological Observatory Network (GLEON).



Kevin Rose, Miami PhD Candidate; NSF IGERT Fellow; Fondriest Internship



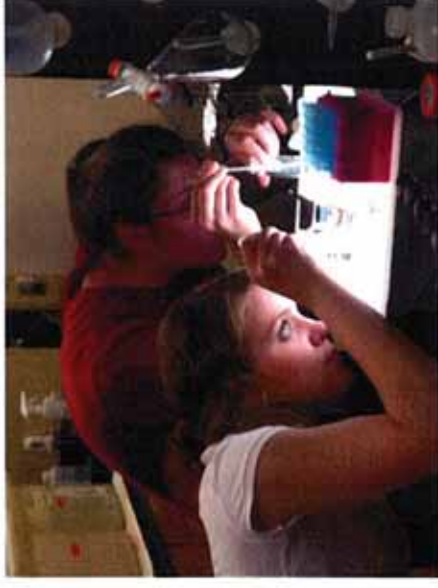
# Ohio Center of Excellence: Center for Aquatic and Watershed Sciences



# Relationship Between Teaching & Research

- The teacher/scholar model is at the heart of the “Miami Experience”
- The best teachers are ACTIVE scholars
- The best educational outcomes arise from this model (e.g., Miami Plan)
  - interacting with others
  - critical thinking
  - reflecting and acting

- CAWS provides research and training opportunities that go beyond the “Miami Experience” ...





# Faculty Highlights

Dr. Mike Vanni

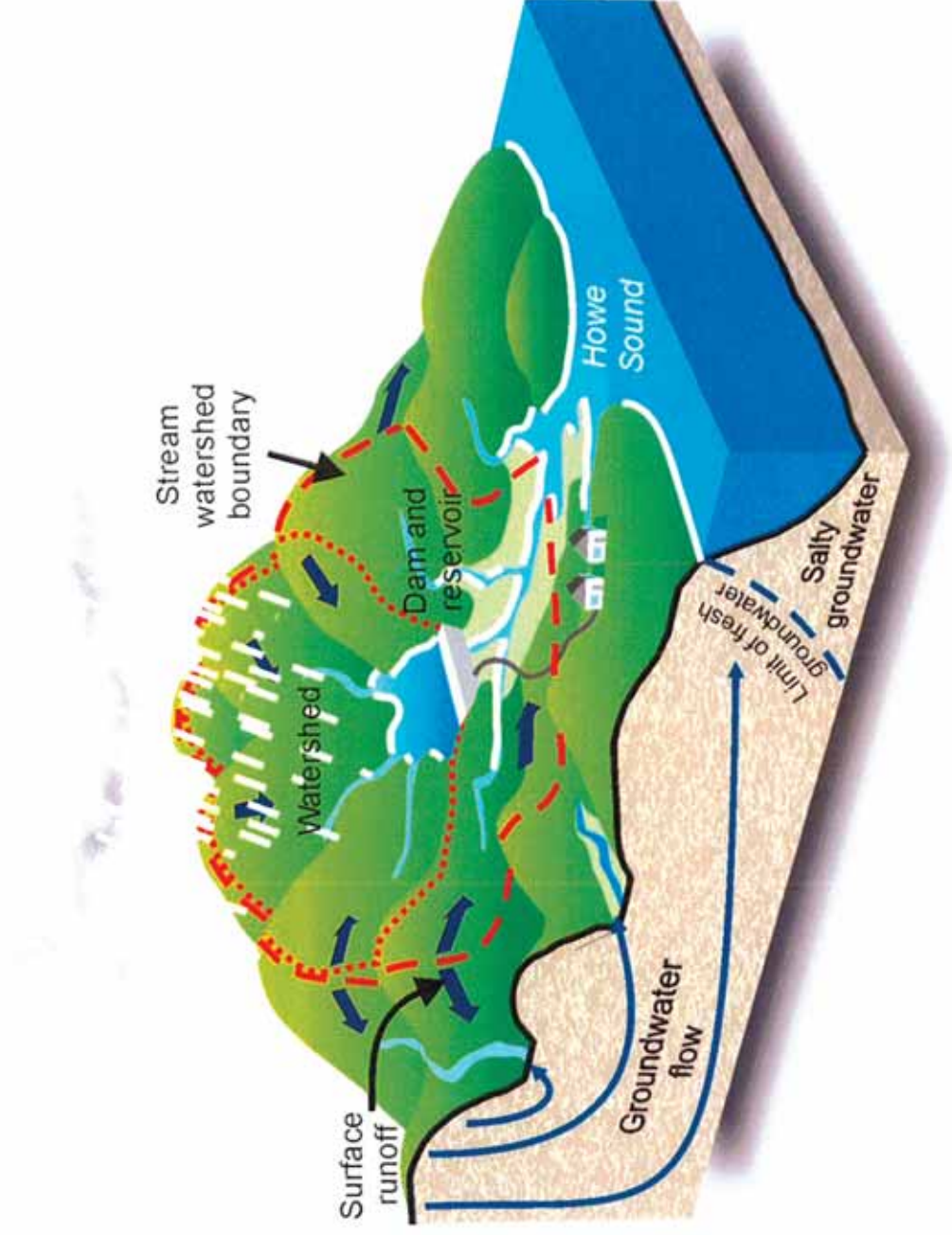
Professor of Zoology

Aquatic Ecosystem Ecology

Water Quality & Fisheries

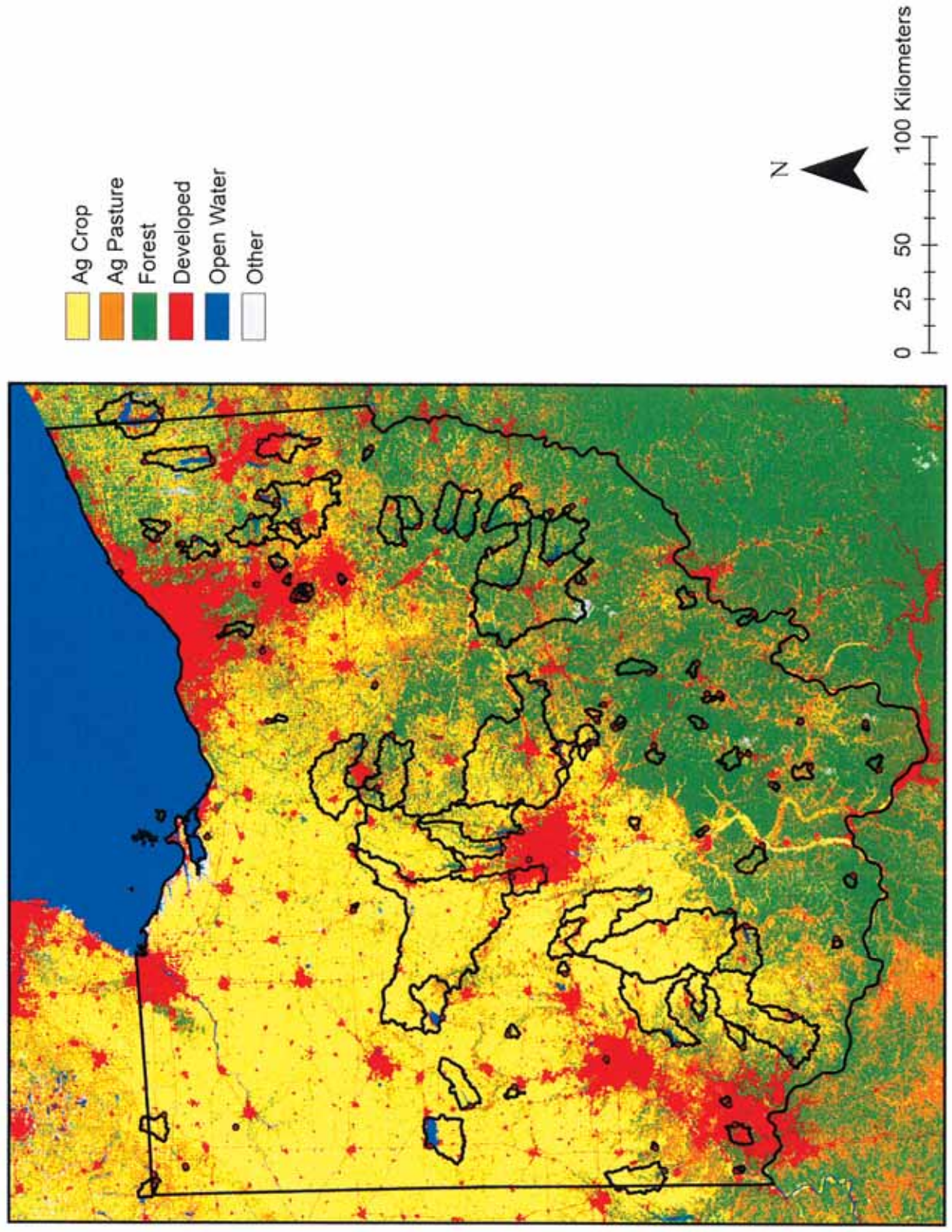


# Diagram of a Watershed





# Land Use of Ohio and Study Watersheds



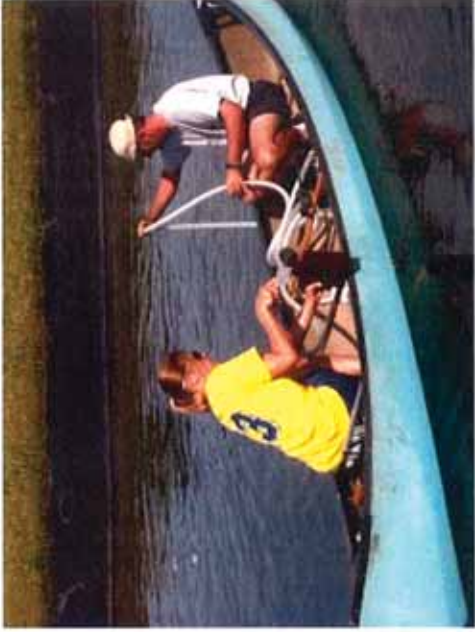


# Students conducting research on lakes





# Ecology Research Center



# Student Highlights

**Beth Brownson**

Miami Univ. Senior  
Zoology/Environmental Science

**Agricultural impacts and  
harmful algal blooms in  
Ohio Lakes**





# Grand Lake St. Mary's

Published: April 10, 2010 3:00 a.m.

## Toxic algae in Ohio lake

Group working to raise money to clean water

Associated Press

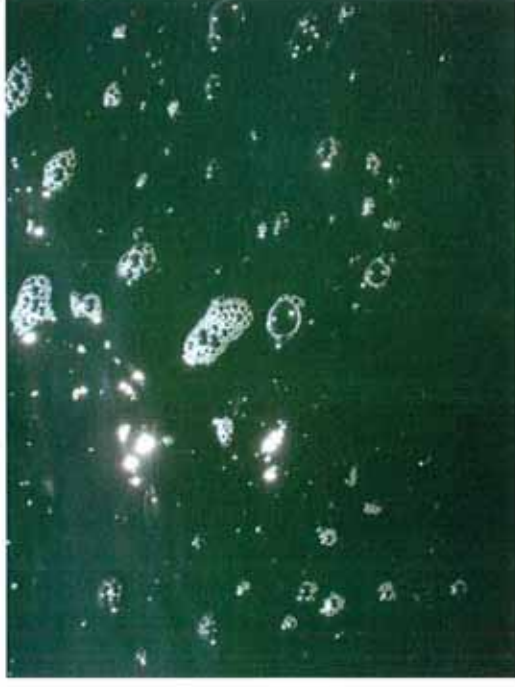
ST. MARYS, Ohio – Community leaders are raising money to help clean up pollution in Ohio's largest inland lake, which officials and activists say has been hurt by toxic algae caused by contaminants such as fertilizer and manure from nearby farms.

Residents and community supporters around the Grand Lake St. Marys, 60 miles



Associated Press

Community leaders are raising money to help clean up pollution in Ohio's largest inland lake, Grand Lake St. Marys.



# Faculty Highlights

Dr. Rachael Morgan-Kiss

Assistant Professor of Microbiology

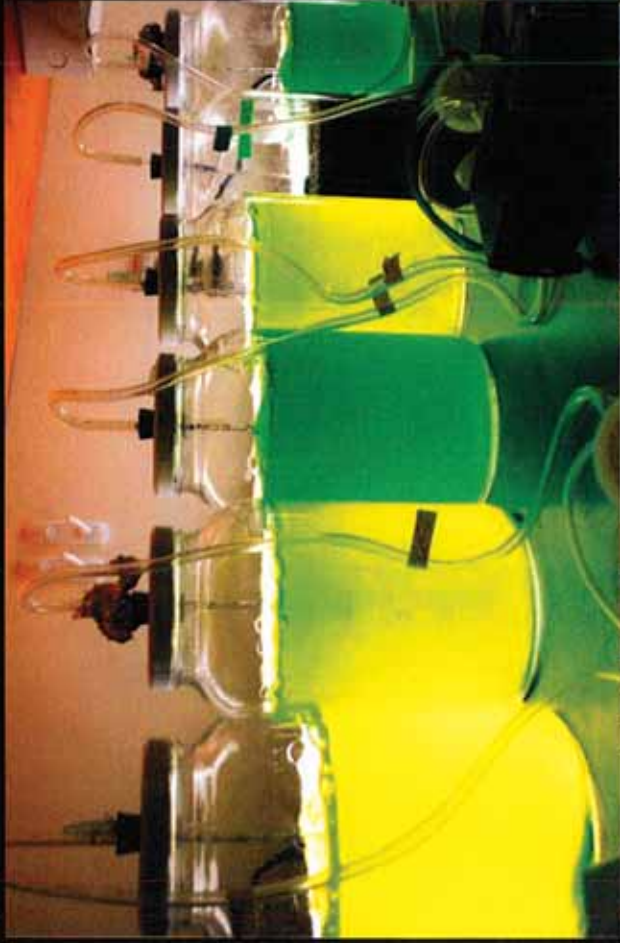
Adaptation of algae to extreme  
environments

Algal biofuels research





# CTO “Cold Tolerant Ohio”



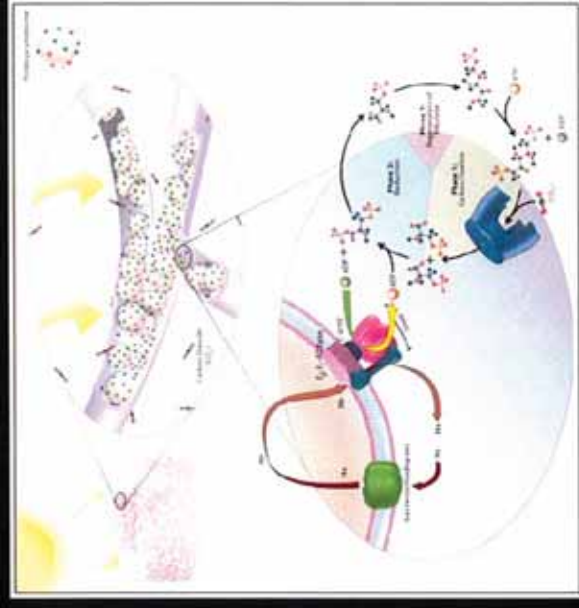


# The Helios Biofuels Center: Engineered Photosynthetic Biofuel Production



*Design of a desert algae production facility :  
where does the water come from?*

<http://www.lowtechmagazine.com/>



Montemagno et al. March 29, 2010.  
"Energy Innovation Hub – Fuels to Sunlight"



# Student Highlights

## Nick Ketchum

Miami Univ. Senior  
Microbiology/Biochemistry



## Ohio Algae Biofuels

Lead UG researcher &  
2009 MUITDC winner

## Student Intern

McMurdo Dry Valleys Antarctica  
Field Team 2010

Miami University Interdisciplinary Technology  
Development Challenge 08-09:

Recovered Energy Systems

# **Miami Green Diesel (MGD): Biodiesel Production in Non-temperate Climates**





# Opportunities & Challenges

- Enhanced lab facilities
  - NSF Major Research Instrumentation (MRI) grant (planned)
- Continued efforts in education and training
  - NSF IGERT grant
  - NSF REU & URM grants; USS, FYRE, MUITDC
- Watershed education and research center at Hueston Woods (Acton Lake)
  - Field Station and Marine Lab (FSML) planning grant
- Integration with re-configured Institute of the Environment and Sustainability (IES)
- Continued success in procuring research grants



# Got Water?

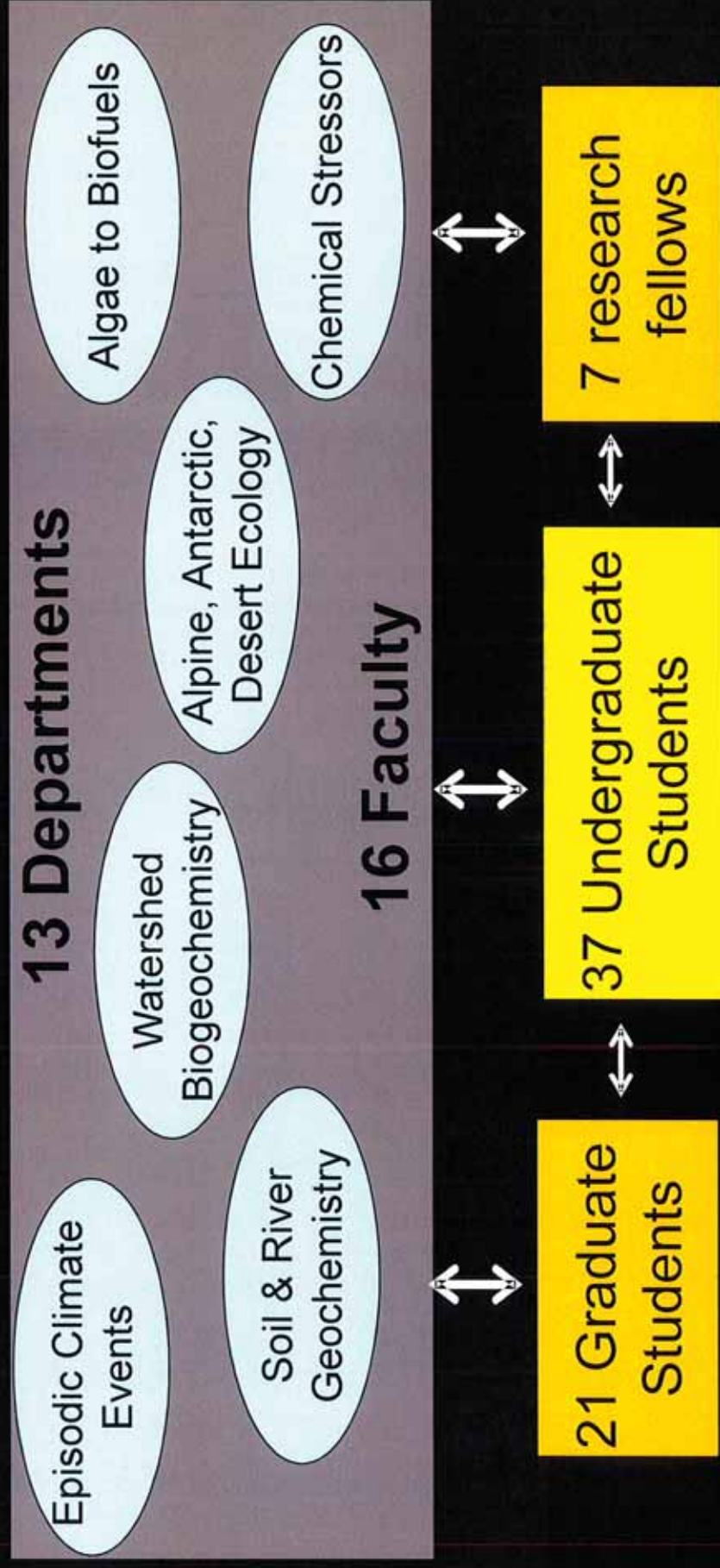
The Center for  
Aquatic and Watershed Sciences (CAWS)



We are Ohio's leading resource for  
applied education and research in  
freshwater resources management.

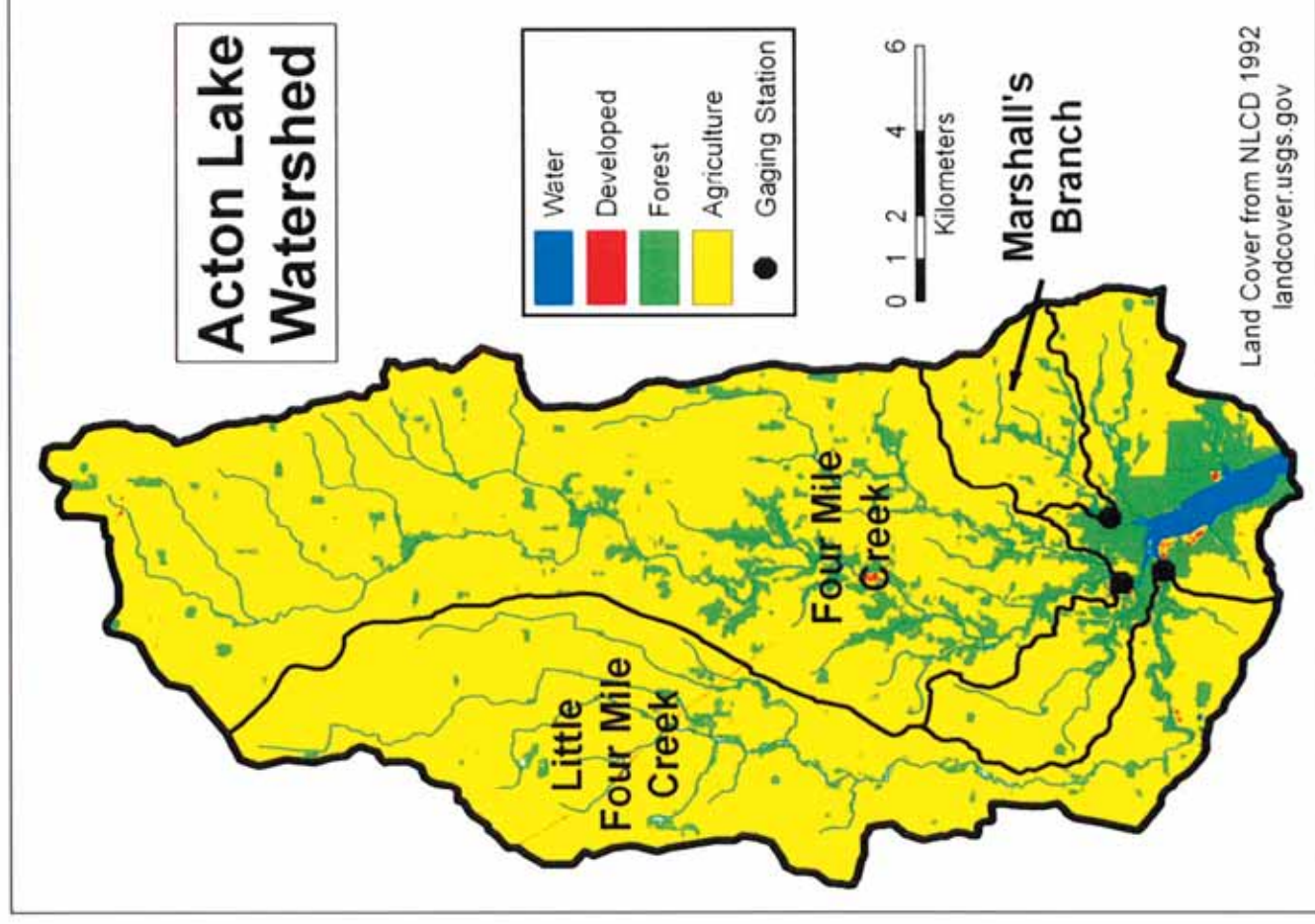


# Miami University Center of Excellence CAWS: Impact of Current Research Programs on Student Training (average per year)



# Acton Lake

- **Watershed:**
  - 8% forest
  - 89% agriculture
  - Automated samplers (gauging stations) on 3 inflow streams
- **Lake:**
  - Eutrophic





# The buoys of GLEON: sensor platforms from around the world



Lake Sunapee, New Hampshire (USA)



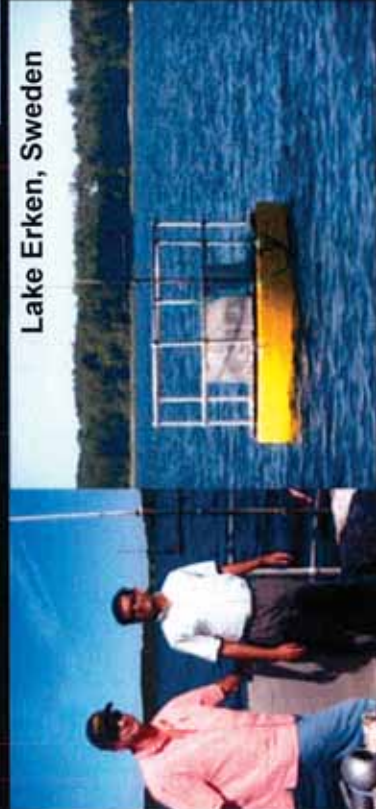
Yang Yuan Lake, Taiwan



Lake Paajarvi, Finland



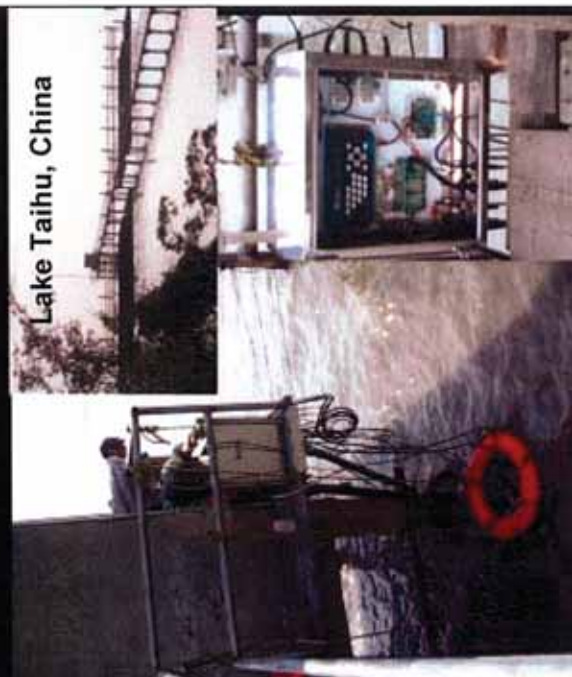
Trout Lake, Wisconsin (USA)



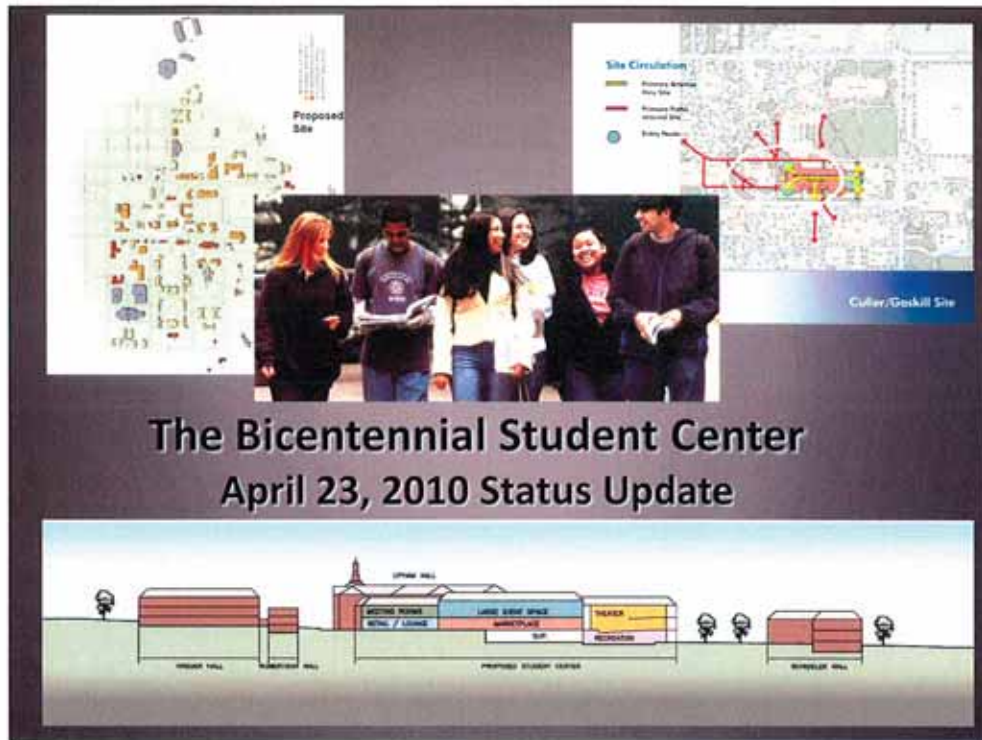
Lake Erken, Sweden



Lake Mendota, (WI, USA)

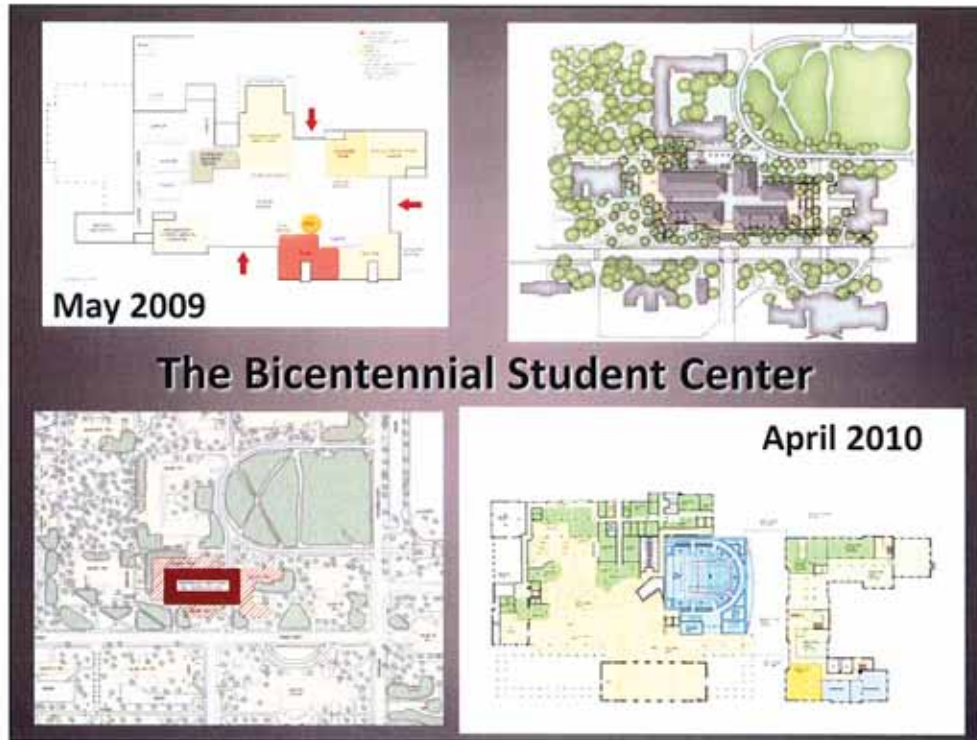


Lake Taihu, China



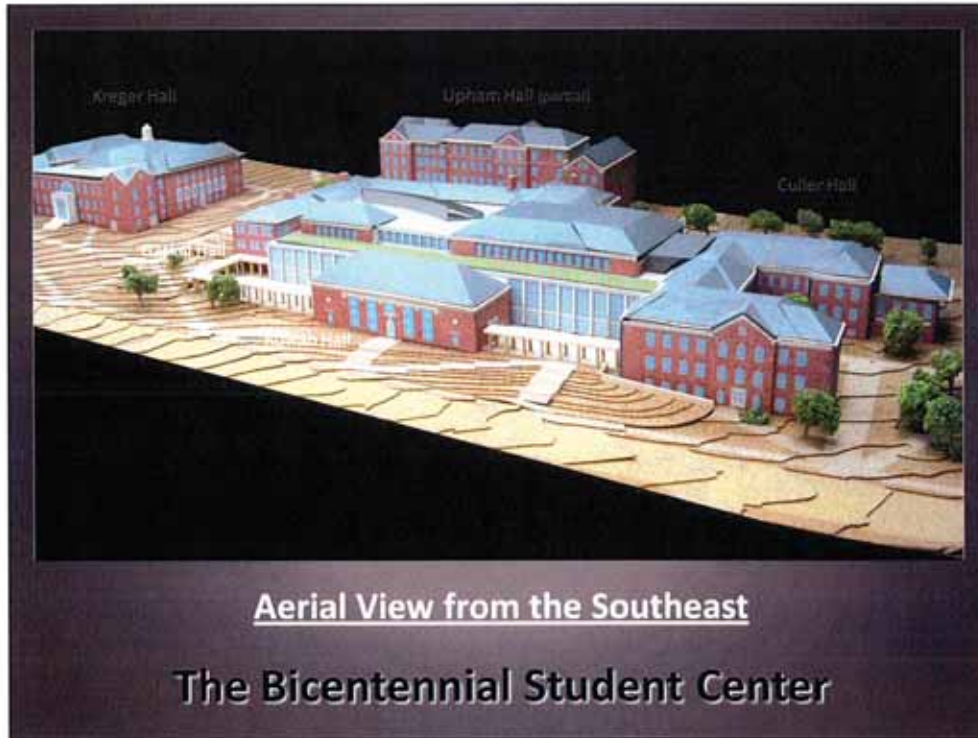
Mr. Chair and members of the Board of Trustees it is my pleasure to update you on the Bicentennial Student Center Project.





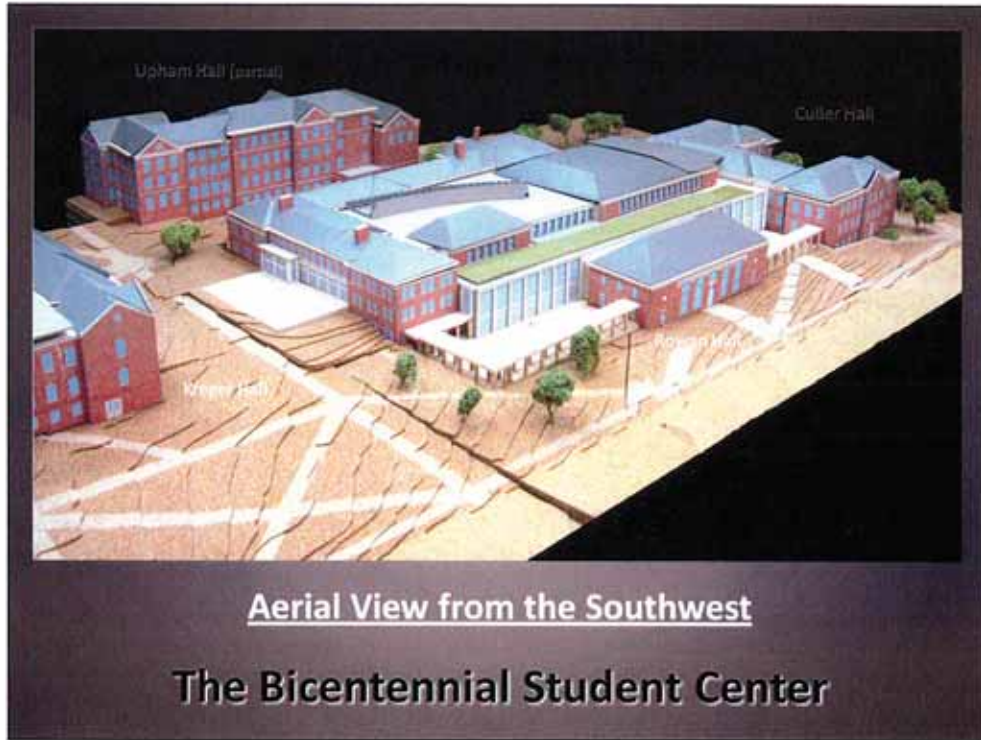
It was Winston Churchill who once said “we shape our buildings and then they shape us”. The Bicentennial Student Center a building that will shape the campus and the students.

Last summer Dr. Hodge challenged the BSC planning committee to rethink the direction of the project. The original plan which called for deconstructing Culler, Gaskill and Rowan was simply too expensive. With the creativity of the Bill Rawn and Associates architects we have done just that. The new design preserves the existing buildings. In doing so it is more environmentally sustainable and helps to create a building more in keeping with the existing architecture of the campus. The design can also now be built in phases and costs significantly less.

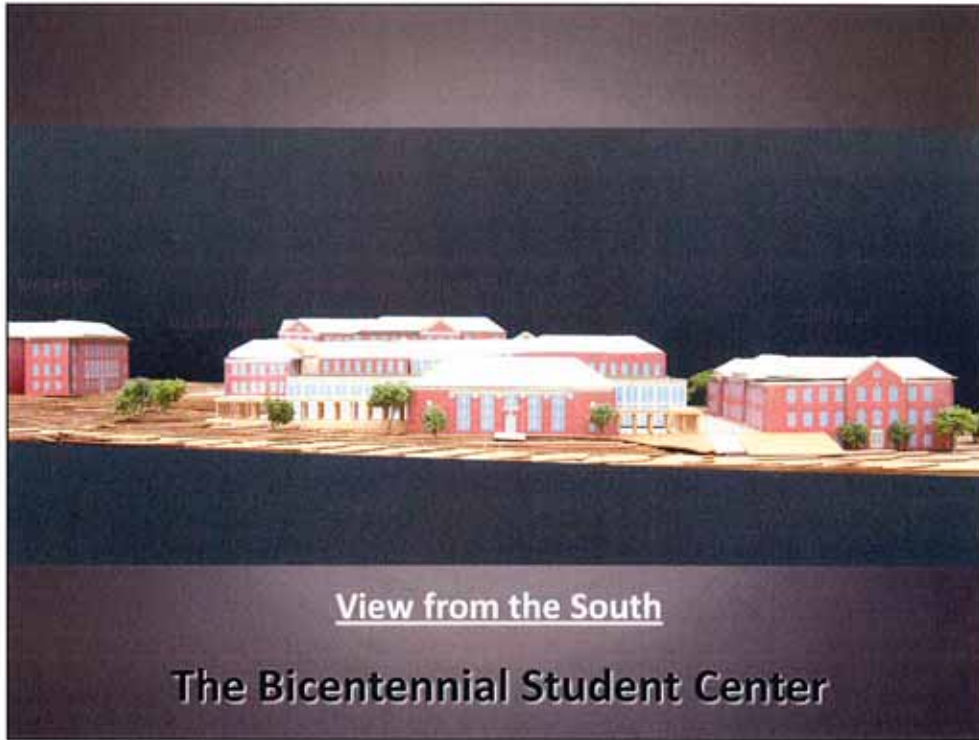


This is a model of the new design. Showing Rowan, Gaskill, and Culler and the portion of the building that will tie all the existing structures together.



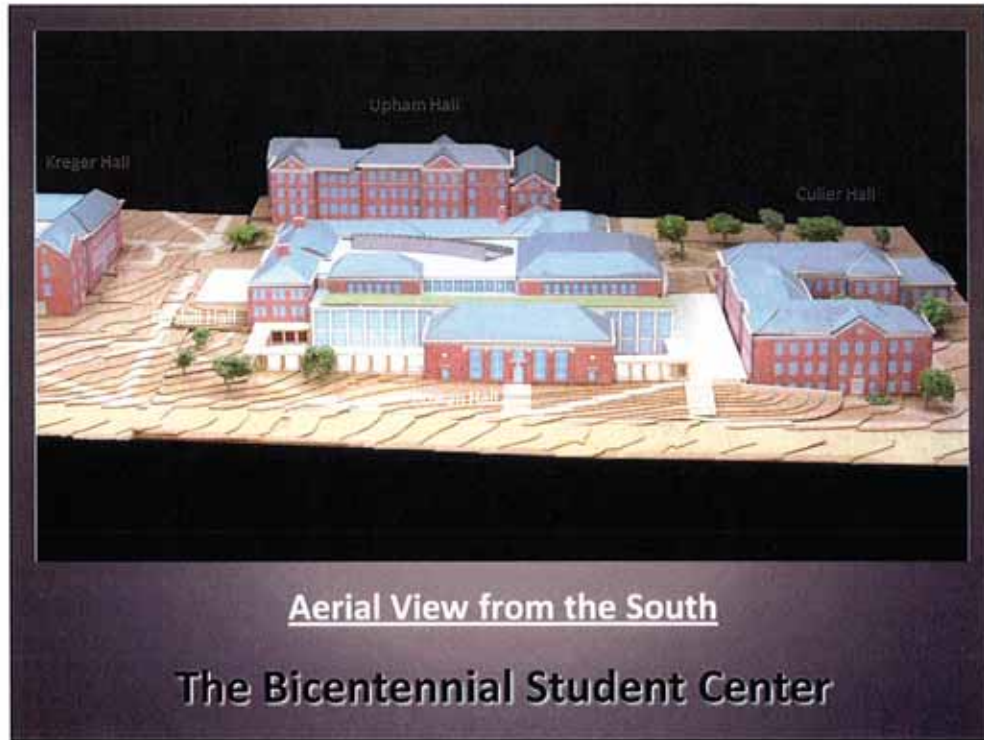


Point out the terraces and the colonnade and sky light.



This view shows what the first phase will look like with Culler not attached. The second phase will be added when Kreger is renovated for Physics.



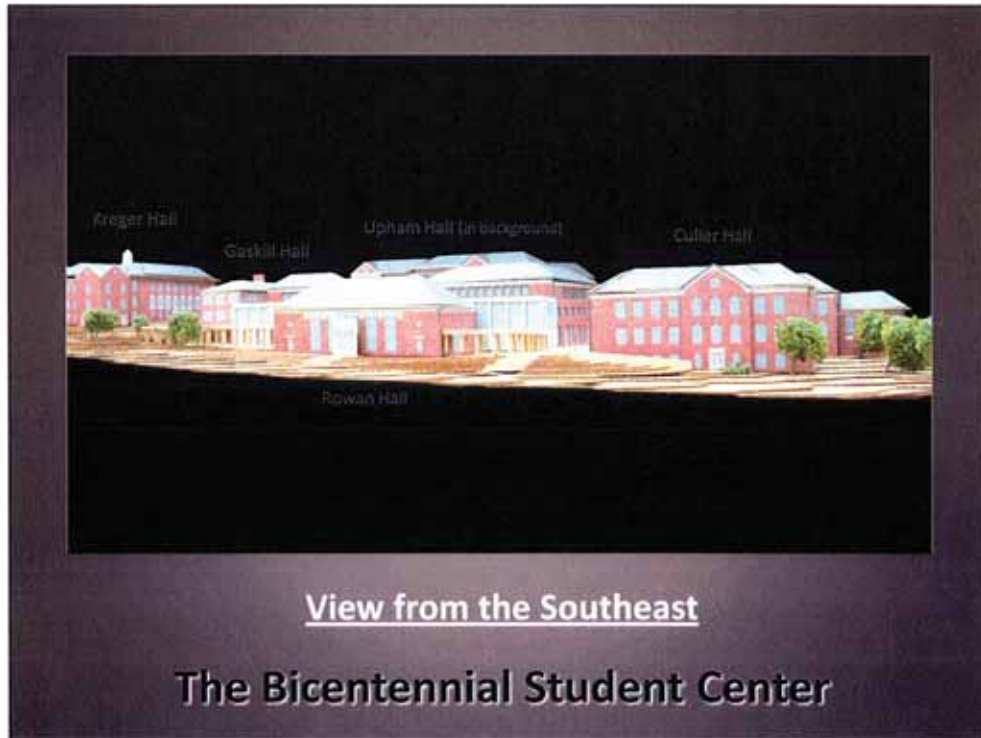


Connection to the hub and interior slant walk



Service entrance and loading dock





View from the Southeast

**The Bicentennial Student Center**

View from Shriver



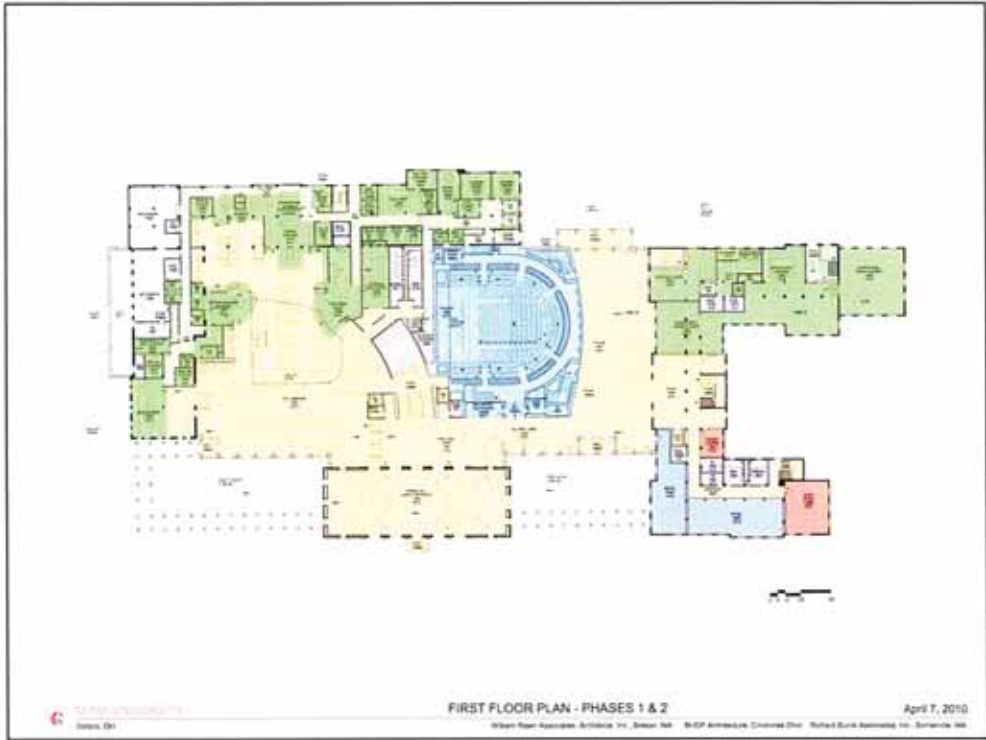
Landscape plan and relation to hub again.



# **BSC Programmatic Themes**

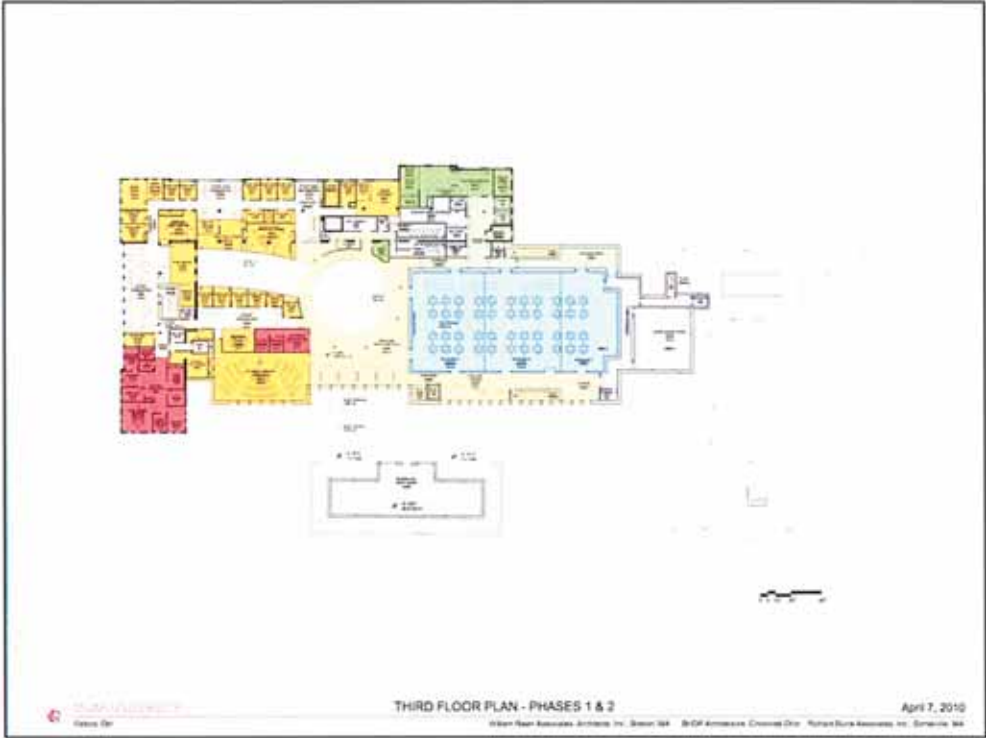


**Citizenship**  
**Intellectual Engagement & Support**  
**Leadership Development & Student Organization**  
**Support**  
**Cultural Inclusion & Diversity Education**  
**Celebrating Arts, Entertainment & Leisure**

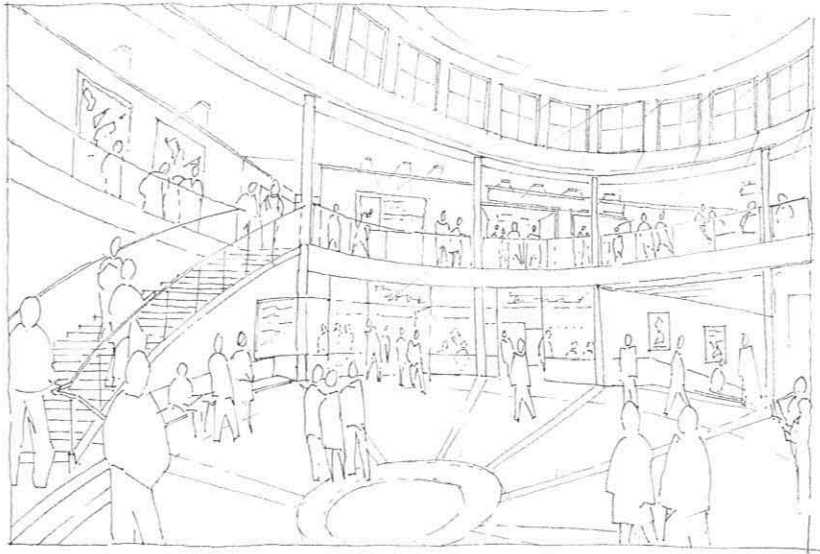












OH  
Civitas OH

Conceptual Rendering- Central Atrium

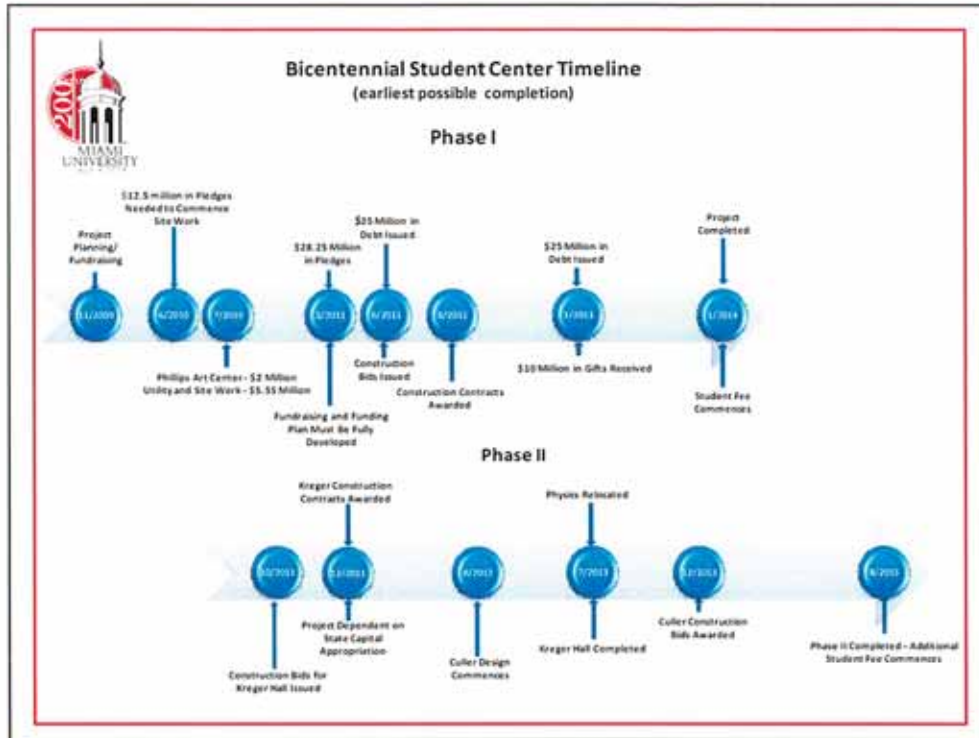
February 25, 2010

William Rawn Associates, Architects, Inc., Boston, MA

## Project Cost Estimate :

Ph.I Building project cost:	\$40 M
Ph.II Building project cost:	\$12 M
Utility & relocation costs:	\$10 M
Deconstruction cost:	<u>\$ 0 M</u>
Total:	\$62 M





Pending fundraising and board approvals.



**Bicentennial Student Center  
Current Funding Scenario**

	Cost	
	Phase I	Phase II*
Construction	\$50 Million	\$12 million
Operations (Annual)**	\$1.15 Million	\$270,000

\* This assumes that the cost of renovating Kreger Hall is funded through the State of Ohio capital appropriation process and Phase II construction costs are funded by a reallocation of the Rec Center debt service.

\*\* The cost of operating the facilities is stated in 2010 costs.

Funding Scenario -- Assuming Current Schedule						
	Phase I Facilities Fee Debt (per semester)	Phase I Operations General Fee (per semester)	Phase II Facilities Fee Debt (per semester)	Phase II Reassign Rec Fee Debt (per semester)	Phase II Operations General Fee (per semester)	Total New Facilities General Fee (per semester)
Gift*						
\$28,350,000	\$60.00	\$41	\$0	\$28	\$10	\$111.00

This funding scenario assumes that 40% of the gift will have been received by 1/1/2012 and the balance is financed for 10 years and the remaining pledge payments are used to retire the debt.







Miami University  
APPROPRIATION ORDINANCE O2010-3

**BE IT ORDAINED:** by the Board of Trustees that the following miscellaneous fees will be in effect for academic year 2010-2011, except as otherwise specified. The fees apply to all campuses, except as otherwise specified.

Fee	2009-2010	Proposed 2010-2011
<b>ADMISSION FEE</b>		
Oxford Campus Enrollment Fee (Note 1)	95.00	95.00
University Contract Confirmation Deposit (1) Hamilton and Middletown Campuses	330.00	330.00
	15.00	15.00
<b>APPLICATION FEE</b>		
Oxford Campus-Admission to undergraduate programs	50.00	50.00
Oxford Campus-Transient students	50.00	50.00
Oxford Campus-Unclassified students	50.00	50.00
Oxford Campus-International students	70.00	70.00
Oxford Campus-Admission to graduate degree programs	35.00	50.00
Oxford Campus-Admission to graduate non-degree status Hamilton and Middletown Campuses	15.00	20.00
	20.00	20.00
<b>ARTS CENTER FEES</b>		
Activity fee	35.00	35.00
<b>AUTOMOBILE PARKING AND TRAFFIC FINES-Oxford Campus</b>		
Failure to display valid permit	30.00	30.00
Illegal or improper parking (loading/service area,outside designated space, prohibited/yellow zone)	65.00	65.00
Illegal parking on grass/sidewalk	65.00	65.00
Illegal parking in restricted area	65.00	65.00
Illegal parking in handicapped area	65.00	65.00
Overtime at meter or timed zone	10.00	10.00
Reproduction/illegal use of decal	300.00	300.00
Impoundment/immobilization	200.00	200.00
<b>AUTOMOBILE PARKING AND TRAFFIC FINES-Hamilton and Middletown Campuses</b>		
Blocking any access road	15.00	15.00
Hazardous operation	75.00	75.00
Disregarding traffic control device	15.00	15.00
Failure to display parking permit	10.00	10.00
Illegal Parking-Parking in a restricted area	10.00	10.00
Illegal Parking-Parking on the grass	10.00	10.00
Illegal Parking-Parking by a non-handicapped driver in a space reserved for the handicapped	75.00	75.00
Speeding	30.00	30.00
Unregistered vehicle	10.00	10.00
<b>AUTOMOBILE REGISTRATION (Non-refundable)</b>		
Faculty and staff RED area annual permit, per year	30.00	30.00
Faculty and staff Garage permit, per year	300.00	300.00
Oxford campus parking garage rates-Parking rate per hour	0.50	0.50
Oxford campus parking garage rates-Daily maximum rate	5.00	5.00
Oxford campus parking garage rates-Lost ticket fee	5.00	5.00
Oxford campus parking garage rates-Replacement for Garage Access Card	5.00	5.00
Oxford campus parking garage rates-Daytime parking, per month	25.00	25.00
Oxford campus parking garage rates-Overnight parking, per month/semester	75.00/300.00	75.00/300.00
Oxford campus parking garage rates-Event parking rate	5.00	5.00
Oxford campus students only-for a semester/academic year BLUE area permit	100.00/200.00	110.00/220.00
Oxford campus students only-for a semester/academic year PURPLE area permit	50.00/100.00	55.00/110.00
Oxford campus students only-for a semester/academic year YELLOW area permit	50.00/100.00	55.00/110.00
Oxford campus students only-for each summer term	10.00	10.00
Oxford campus students only-for temporary permit (student - one week)	5.00	5.00
Oxford campus students only-for an academic year-Graduate Assistants-designated lots and student areas	30.00	30.00
Oxford campus-Contractor-parking permit-month/annual	15.00/180.00	15.00/180.00
For one day or Saturday and Sunday-visitors, faculty, staff and students	3.00	3.00
For seven days-visitors	5.00	5.00
For thirty days-visitors	10.00	10.00



	Fee	2009-2010	Proposed 2010-2011
<b>BURSAR MISCELLANEOUS CHARGES</b>			
		30.00 or maximum	30.00 or maximum
Bad Check Charge		allowable by law	allowable by law
Charges on unpaid balance		Prime rate + 3%	Prime rate + 3%
Late payment		150.00	150.00
Late registration (each Monday after the final date, an additional \$27.00)		27.00	27.00
<b>BUSINESS SCHOOL PREMIUM</b>			
Per credit hour, in Oxford Campus business school courses		25.00	25.00
<b>CAREER SERVICES</b>			
Job placement credentials, per set		-	-
Job Fair		250.00	100.00 - 400.00
<b>CAREER EXPLORATION AND TESTING CENTER CHARGES</b>			
Enrollment in EDL100 for Myers-Briggs and Strong Interest testing		48.00	48.00
<b>CHEMISTRY AND BIOCHEMISTRY DEPARTMENT</b>			
<b>Gas chromatograph mass spectrometer</b>			
Gas chromatograph mass spectrometer, per sample		3.00	3.00
<b>Liquid chromatograph mass spectrometer</b>			
Liquid chromatograph mass spectrometer-MU Users-self operated, per hour/1 hour minimum		6.00	6.00
Liquid chromatograph mass spectrometer-MU Users-staff operated, per hour/1 hour minimum		14.00	14.00
Liquid chromatograph mass spectrometer-MU Users-method dev, special sample prep, per hour		20.00	20.00
Liquid chromatograph mass spectrometer-MU Users-training, per hour/3 hour minimum		20.00	20.00
Liquid chromatograph mass spectrometer-Other academic users, per hour/1 hour		30.00	30.00
Liquid chromatograph mass spectrometer-Industrial users, per hour/1 hour minimum		120.00	120.00
<b>Laser desorption spectrometer</b>			
Laser desorption spectrometer-University users, self operated, per sample, standard & matrices self provided		-	4.00
Laser desorption spectrometer-University users, staff operated, per sample, standard & matrices provided		8.00	8.00
Laser desorption spectrometer-Other academic users, per sample, standard or matrices		30.00	30.00
Laser desorption spectrometer-Industrial users, per sample, standard or matrices		120.00	120.00
<b>NMR Spectrometers</b>			
NMR Spectrometers-Miami University Users			
200 MHz Solution NMR Spectrometer, per hour		2.50	2.50
300 MHz Solution NMR Spectrometer, per hour, day rate		3.50	3.50
300 MHz Solution NMR Spectrometer, per hour, night rate		2.00	2.00
500 MHz Solution NMR Spectrometer, per hour, day rate		4.50	4.50
500 MHz Solution NMR Spectrometer, per hour, night rate		2.50	2.50
NMR Spectrometers-Non-Miami University Users			
200 MHz Solution NMR Spectrometer, per hour		80.00	80.00
300 MHz Solution NMR Spectrometer, per hour		100.00	100.00
500 MHz Solution NMR Spectrometer, per hour		190.00	190.00
Surcharge for VT, per hour		10.00	10.00
Overnight unattended runs		500.00	500.00
Fax transmission, per minute		1.00	1.00
Consulting, per hour		100.00	100.00
<b>ICP Mass Spectrometer</b>			
ICP Mass Spectrometer-Staff operated, per hour, MU user		30.00	30.00
ICP Mass Spectrometer-Staff operated, per hour, non-MU user, first two hours		80.00	80.00
ICP Mass Spectrometer-Staff operated, per hour, non-MU user, after second hour		50.00	50.00
PAES MU User Training cost		100.00	100.00
Operating cost, per hour		8.00	8.00
Sample prep, per hour/1 hour minimum		40.00	40.00
Torch time, first hour		25.00	25.00
Torch time, additional per hour		10.00	10.00
Non-Miami University Users (typically may not operate machine)			
Sample prep - case by case		case by case	case by case
Torch time, 1 to 5 elements, per hour		70.00	70.00
Torch time, greater than 5 elements, per element/ per hour		8.00	8.00
Clean up			
Frit nebulizer		50.00	50.00
Ultrasonic nebulizer		100.00	100.00
<b>CW Spectrometers</b>			
MU Users-User Operated, per hour		15.00	15.00
MU Users-Facility Operated, per hour		20.00	20.00

	Fee	2009-2010	Proposed 2010-2011
Outside Users-User Operated, per hour		30.00	30.00
Outside Users-Facility Operated, per hour		40.00	40.00
<b>Pulse Spectrometer</b>			
MU Users-User Operated, per hour		25.00	25.00
MU Users-Facility Operated, per hour		30.00	30.00
Outside Users-User Operated, per hour		50.00	50.00
Outside Users-Facility Operated, per hour		60.00	60.00
<b>Replacement Fee</b>			
Lost Key		-	25.00
Glassware Breakage (for items over \$10.00)		-	at cost
<b>CHILD CARE PROGRAMS</b>			
Hamilton Campus-Students			
Registration, one child/each additional		50.00/25.00	50.00/25.00
1-8 hours per week		65.00/52.00	50.00/40.00
9-16 hours per week		80.00/64.00	75.00/60.00
17-24 hours per week		90.00/72.00	90.00/72.00
25-32 hours per week		100.00/80.00	115.00/92.00
33-40 hours per week		110.00/88.00	130.00/104.00
41-48 hours per week		-	141.00/112.00
Greater than 48 hours per week		120.00/96.00	151.00/120.00
Hamilton Campus-Faculty/Staff			
Registration, one child/each additional		50.00/30.00	50.00/30.00
1-8 hours per week		80.00/64.00	62.00/49.00
9-16 hours per week		95.00/76.00	94.00/75.00
17-24 hours per week		105.00/84.00	108.00/86.00
25-32 hours per week		115.00/92.00	135.00/108.00
33-40 hours per week		125.00/100.00	150.00/120.00
41-48 hours per week		-	162.00/129.00
Greater than 48 hours per week		140.00/112.00	172.00/137.00
<b>CODE OF CONDUCT VIOLATIONS</b>			
Ethics and Integrity mandatory program		200.00	200.00
Code of Conduct Administration Charges, per incident		50.00	50.00
<b>COMMENCEMENT/DEGREE APPLICATION FEE</b>			
Certificate Program		10.00	10.00
Associate's and Bachelor's Degrees (2)		30.00	35.00
Master's and Specialist's Degrees (2)		30.00	35.00
Doctoral degree-Dissertation microfilming and binding and diploma and hood (\$20.00 non-refundable)		200.00	200.00
Diploma replacement (re-issue)			
Without case		29.00	29.00
With case, undergraduate		34.00	34.00
With case, master's		34.00	34.00
Thesis microfilming and binding		80.00	80.00
<b>COMMUNITY ENGAGEMENT AND SERVICES</b>			
Community Plunge (early move-in experience)		-	130.00
Service Learning Courses utilizing Community Engagement and Service Office		-	50.00
<b>COMMUTER CENTER</b>			
Lock replacement fee		25.00	25.00
<b>COMPUTER PRINTING CHARGE, per copy</b>			
Debit card payment using Miami "MULaa"		0.10	0.10
Cash payment		0.10	0.10
<b>CONFERENCE ADMINISTRATION CHARGE</b>		10% of invoiced fees	10% of invoiced fees
<b>CREDIT WORKSHOPS</b>			
Instructional Fees set by Vice President for Finance and Business Services or designee			
On-campus workshop administration fee		20.00	20.00
Study abroad workshop administration fee		100.00	100.00
iDiscovery program fee		30.00	80.00
<b>CULTURAL AND ATHLETIC EVENTS</b>			
Hamilton and Middletown Campuses-ticket prices set by campus Dean or designee			
<b>DATA AND VIDEO NETWORK</b>			
Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)			
<b>Oxford Campus technology fee, per credit hour</b>			



Fee	2009-2010	Proposed 2010-2011
Students admitted in AY2009-AY2010 and thereafter, up to 12 credit hours per semester	9.50	9.50
Students admitted in AY2008, up to 12 credit hours per semester	9.00	9.00
Students admitted prior to AY2008, up to 12 credit hours per semester	8.50	8.50
<b>Oxford Off-Campus network service fee, per credit hour</b>		
Students admitted in AY2009-AY2010 and thereafter, up to 12 credit hours per semester	14.00	14.00
Students admitted in AY2008, up to 12 credit hours per semester	13.50	13.50
Students admitted prior to AY2008, up to 12 credit hours per semester	13.00	13.00
<b>Hamilton and Middletown campuses, per semester</b>	18.00	18.00
Workstation Remediation Fee for Non-Miami Laptops	100.00	100.00
Installation of Altiris	50.00	50.00
Network copyright notification-First incident	100.00	100.00
Network copyright notification-Second incident and more	200.00	200.00
Fee for Non-warranty computer and associated repair (including labor)	Actual Cost	Actual Cost
<b>FACILITY FEE</b>		
Oxford Undergraduates, per semester	60.00	60.00
Oxford Undergraduates, per year	120.00	120.00
Oxford Graduate students, per semester	30.00	30.00
Oxford Graduate students, per year	60.00	60.00
<b>FACILITY RENTALS</b>		
Oxford Campus-fees set by Vice President for Finance and Business Services or designee		
Hamilton and Middletown Campuses-fees set by campus Dean or designee		
<b>FINE ARTS PROGRAM FEE</b>		
Architecture/Interior Design Majors, per semester	50.00	50.00
Music Majors, per semester	50.00	50.00
<b>GOGGIN ICE ARENA</b>		
Public sessions		
Miami University students with ID cards, per session	3.00	3.00
High school students and younger, per session	5.00	5.00
Faculty and staff, and spouses, with ID cards, per session	5.00	5.00
All others, per session	6.00	6.00
Noon skate	3.00	3.00
Skate/Broomball shoe rental		
Participants in Kinesiology and Health Classes, per class and noon skate	1.00	1.00
Participants in all other activities, per session	2.00	2.00
Skate sharpening		
Hockey and recreational figure skates, per pair	8.00	8.00
Competitive figures skates, per pair	12.00	12.00
Group skating lessons (15-20 per group)		
Eight weeks of 45 minute lessons	75.00	80.00
Figure skating and hockey		
Patch, free style, dance or program, each		
Miami University students	5.50	5.50
Faculty, staff and their children	7.00	7.00
All others	7.50	7.50
Open hockey	7.00	7.00
Locker rental		
Coin locker, per session	0.50	0.50
Large storage locker, per semester	50.00	50.00
Large storage locker, per year	90.00	90.00
Extra-large storage locker, per semester	130.00	135.00
Extra-large storage locker, per year	240.00	250.00
Facility rental (resurfacing time is deducted from each hour)		
Miami student groups		
Groups larger than 50 subject to surcharge		
A - Pad, per hour		
Miami student groups	110.00	115.00
All others	200.00	210.00
B - Pad, per hour		
Miami student groups	110.00	115.00
All others	200.00	210.00

10% discount for groups that rent more than 20 hours of Ice in one billing cycle for both A & B Pad

#### HEALTH AND FITNESS FEES

Human Performance Laboratories - Assessment Price List

Fee	2009-2010	Proposed 2010-2011
(MU faculty, staff, and students - 25% discount w/valid ID)		
Aerobic Power		
Maximal	100.00	100.00
Sub maximal	60.00	60.00
Body Composition		
Bod pod	50.00	50.00
Bioelectrical impedance	15.00	15.00
Skin Folds	10.00	10.00
Lung Function	15.00	15.00
Metabolic Testing	60.00	60.00
Muscular Strength/Power		
Repetition maximum	10.00	10.00
Wingate cycle test	15.00	15.00
Nutritional Consultation	50.00	50.00
Blood Lipid Profile	30.00	30.00
Exercise Prescription	40.00	40.00
Gold Medal Package		
Aerobic power, body composition, exercise prescription	170.00	170.00
Healthy Weight Management Program		
Adult weight management program	725.00	725.00
Adult and child weight management program	725.00	725.00
Children's weight management program	725.00	725.00
<b>Health Services - Student (7)</b>		
Fee charged for services is based on two times (2x) the State of Ohio Medicaid reimbursement schedule		
Therapy/Counseling, per session (first five sessions covered by student general fee)	20.00	20.00
Psychiatric services - initial psychiatric evaluation	30.00	30.00
Psychiatric services - follow-up/medical check	20.00	20.00
Counseling Session-no show any session	20.00	20.00
Counseling Session-no show (Psychiatric follow-up)	20.00	20.00
<b>IDENTIFICATION CARD REPLACEMENT CHARGE</b>		
Oxford Campus	35.00	35.00
Hamilton Campus	10.00	10.00
Middletown Campus	10.00	10.00
<b>LEARNING ASSISTANCE TUTORING CHARGES</b>		
Oxford Campus-Tutoring sessions - no show fee	10.00	10.00
<b>LIBRARY FINES</b>		
<b>Miami Libraries</b>		
Overdue books, per book/per day	0.50	0.50
Maximum	15.00	15.00
Recalled books, per book (student)/per day	0.75	0.75
Maximum	24.25	24.25
Overdue reserved materials/first hour	2.50	2.50
Each additional hour	0.75	0.75
Maximum	24.25	24.25
Replacement, per book - actual cost	actual cost	actual cost
Minimum	70.00	70.00
Cataloging and processing, per book	30.00	30.00
Billing, per book	10.00	10.00
<b>OhioLINK</b>		
Overdue OhioLINK books, per book/per day (1-30 days)	0.50	0.50
31st day, late/overdue	35.00	35.00
Maximum	50.00	50.00
Replacement, OhioLINK, per book	75.00	75.00
Cataloging and processing fee, OhioLINK, per book	25.00	25.00
<b>Miscellaneous Library fees</b>		
Storage locker keys (replacement)	7.00	7.00
Private Study Carrels (re-key for lost key)	25.00	25.00
Laptop computer or digital camera (in library use only)		
Up to three hours (requires Miami ID and one other form of ID) - No charge	-	-
Billing fee (non-refundable) (6)	25.00	25.00
Overdue laptop, per hour (maximum of \$100.00)	5.00	5.00
Replacement charge laptop - Windows	1,000.00	1,000.00
Replacement charge laptop - Macintosh	2,000.00	1,300.00



Fee	2009-2010	Proposed 2010-2011
Network cables		
Overdue charge, per hour	0.50	0.50
Maximum	15.00	15.00
Replacement cost	5.00	5.00
Processing fee	10.00	10.00
Floppy Drive Attachment		
Overdue charge, per hour	0.50	0.50
Maximum	15.00	15.00
Replacement cost	50.00	50.00
Processing fee	30.00	30.00
Head Phones		
Overdue charge, per hour	0.50	0.50
Maximum	15.00	15.00
Replacement cost	10.00	10.00
Processing fee	10.00	10.00
iSight Video Camera (three hour loan; no charge)		
Overdue charge, per hour	1.00	1.00
Maximum	15.00	15.00
Replacement cost	100.00	100.00
Processing fee	30.00	30.00
Microphone for Mac PC (three hour loan; no charge)		
Overdue charge, per hour	0.50	0.50
Maximum	15.00	15.00
Replacement cost	15.00	15.00
Processing fee	10.00	10.00
Firewall Security Cable (four hour loan; no charge)		
Overdue charge, per hour	0.50	0.50
Maximum	15.00	15.00
Replacement cost	5.00	5.00
Processing fee	10.00	10.00
Video Monitor Cable (three hour loan; no charge)		
Overdue charge, per hour	0.50	0.50
Maximum	15.00	15.00
Replacement cost	5.00	5.00
Processing fee	10.00	10.00
Portable DVD Player (four hour loan; no charge)		
Overdue charge, per hour	0.50	0.50
Maximum	15.00	15.00
Replacement cost	150.00	150.00
Processing fee	10.00	10.00
Digital Voice Recorder (four hour loan; no charge)		
Overdue charge, per hour	0.50	0.50
Maximum	15.00	15.00
Replacement cost	65.00	65.00
Processing fee	25.00	25.00
Laptop/data projector (24 hour loan; no charge)		
Overdue charge, per hour	-	0.50
Maximum	-	15.00
Replacement cost	-	500.00
Processing fee	-	30.00
Portable Public Address System (24 hour loan; no charge)		
Overdue charge, per hour	-	0.50
Maximum	-	15.00
Replacement cost	-	100.00
Processing fee	-	30.00
Camera Tripod (24 hour loan; no charge)		
Overdue charge, per hour	-	0.50
Maximum	-	15.00
Replacement cost	-	30.00
Processing fee	-	10.00
Items for sale (at cost)		
DVD, blank	1.00	1.00
Zip Disk, blank	1.00	1.00

Fee	2009-2010	Proposed 2010-2011
Mini DVD tape, blank	3.00	3.00
CD, blank	1.00	1.00
Data storage device (Jump Drive)	15.00	15.00
Batteries	-	at cost
Replacement charge digital camera	495.00	300.00
Replacement charge digital camera accessories (at cost)	at cost	at cost
<b>Audio/Visual Services</b>		
Overdue videos, per item/per day	2.50	2.50
Maximum	15.00	15.00
Laminator Service, per foot	1.50	1.50
<b>MIAMI METRO</b>		
Oxford campus - full time student, per semester	60.00	66.00
Oxford campus - Metro ride pass - faculty and staff, per semester	-	-
Oxford campus - part-time student, per credit hour	5.00	5.50
<b>MUDEC</b>		
Jumbo pass for MUDEC students	73.00	73.00
Long field trip fee, all FT students, for the academic year (subject to refund of any unused portion)	900.00	900.00
Short field trip	600.00	600.00
Orientation fee (one-time per student)	90.00	90.00
Student Activity Fee, per semester	70.00	70.00
Room and Continental Breakfast (reside w/ host family)		
Fall Semester	1,600.00	1,600.00
Spring Semester	1,600.00	1,600.00
Partial Board (4 meal voucher per week), per academic year	1,640.00	1,640.00
Charge for auditing course (per course)	269.00	269.00
Deposit upon application for the academic year (no refund)	25.00	25.00
Luxembourg Student Residency Permit Fee	45.00	45.00
<b>PANHELLENIC</b>		
Sorority Recruitment	30.00	30.00
Early Move-in for Sorority Recruitment	-	105.00
<b>PERFORMING ARTS</b>		
Individual tickets		
Public	6.00/67.00	6.00/67.00
Senior citizens	5.00/67.00	5.00/67.00
Student	3.00/67.00	3.00/67.00
<b>POLICE</b>		
Fingerprinting	14.00	14.00
Police reports - photo copies	0.20	0.20
Cassette	3.00	3.00
Video	7.50	7.50
Self defense course	30.00	30.00
CPR/AED /First Aid/Health Care class	15.00	15.00
Bike Storage/Impound fee	25.00	25.00
Portable Breathalyzer Test (PBT)	-	5.00
Record Checks		10.00
<b>PROFICIENCY EXAMINATION</b>		
Per examination (including first credit hour)	30.00	30.00
Additional credit hours, each	30.00	30.00
<b>PSYCHOLOGICAL CLINIC CHARGES</b>		
Per visit	20.00	25.00
<b>READING CENTER CHARGES</b>		
Summer Clinic	75.00	75.00
<b>RECREATIONAL SPORTS CENTER</b>		
Membership Fees		
Students-Oxford Full-time - included in general fee		
Students-Oxford Part-time - included in general fee		
Spouse of full time student, per month	60.00	60.00
Spouse of full time student, 4 month pass	175.00	175.00
Spouse of full time student, 6 month pass	225.00	225.00
Spouse of full time student, 12 month pass	310.00	310.00
Branch campus (MUH-MUM), 4 month pass	175.00	175.00
Branch campus (MUH-MUM), 6 month pass	225.00	225.00
Branch campus (MUH-MUM), 12 month pass	310.00	310.00



Fee	2009-2010	Proposed 2010-2011
Branch campus (MUH-MUM), per month	60.00	60.00
Faculty/Staff (eligible for medical benefits)		
Individual (or spouse), 4 month pass	195.00	200.00
Less wellness allowance	(85.00)	(85.00)
Individual (or spouse), 6 month pass	215.00	220.00
Less wellness allowance	(85.00)	(85.00)
Individual (or spouse), 12 month pass	350.00	355.00
Less wellness allowance	(155.00)	(155.00)
Individual (or spouse), per month (no wellness allowance)	60.00	65.00
Emeritus/retiree (or spouse), 4 month pass	125.00	135.00
Emeritus/retiree (or spouse), 6 month pass	155.00	165.00
Emeritus/retiree (or spouse), 12 month pass	220.00	230.00
Emeritus/retiree (or spouse), per month pass	65.00	75.00
Faculty/Staff (not eligible for medical benefits)		
Individual (or spouse), 4 month pass	205.00	210.00
Individual (or spouse), 6 month pass	230.00	235.00
Individual (or spouse), 12 month pass	360.00	365.00
Individual (or spouse), per month	60.00	65.00
Alumni/Community/Other Adults		
Individual, 4 month pass	225.00	230.00
Individual, 6 month pass	280.00	285.00
Individual, 12 month pass	395.00	400.00
Individual, per month	85.00	90.00
Young adult of member, 4 month pass (limited hours during Fall/Spring semester)	100.00	100.00
Young adult of member, 6 month pass (limited hours during Fall/Spring semester)	115.00	115.00
Young adult of member, 12 month pass (limited hours during Fall/Spring semester)	170.00	170.00
Young adult of member, per month (limited hours during Fall/Spring semester)	60.00	60.00
Young adult of non-member, 4 month pass (limited hours during Fall/Spring semester)	125.00	130.00
Young adult of non-member, 6 month pass (limited hours during Fall/Spring semester)	155.00	160.00
Young adult of non-member, 12 month (limited hours during Fall/Spring semester)	220.00	225.00
Young adult of non-member, per month (limited hours during Fall/Spring semester)	80.00	85.00
Senior citizen (62 or over), 4 month pass	125.00	135.00
Senior citizen (62 or over), 6 month pass	155.00	165.00
Senior citizen (62 or over), 12 month pass	220.00	230.00
Senior citizen (62 or over), per month	65.00	75.00
Guest (13 years or older), per day	7.00	8.00
Guest (12 and under accompanied by a separate paying adult), per day	5.00	6.00
Guests-Group (10 or more per day with pre-approved reservation contract for general RSC use)	4.00	5.00
Weekly membership pass	35.00	35.00
Weekend pass	15.00	15.00
Locker Rental Fee		
Students, 4 month pass	75.00	75.00
Faculty, staff, and others, 4 month pass	75.00	75.00
Faculty, staff, and others, 6 month pass	90.00	90.00
Faculty, staff, and others, 12 month pass	105.00	105.00
Coin locker - day use	0.25	0.25
Programmatic Fees		
Separate fee schedules set by the Vice President for Finance and Business Services or designee		
Towel Service		
Daily Towel	1.00	1.00
25 Towels	5.00	6.00
50 Towels	10.00	12.00
75 Towels	15.00	18.00
100 Towels	20.00	24.00
200 Towels	35.00	40.00
<b>RESIDENCE HALL</b>		
Lock Out Fee	7.00	7.00
Lock Change Fee	70.00	70.00
Unapproved Early Arrival Fee/Per Day	50.00	50.00
Temporary ID Card Fee	10.00	10.00
<b>SATURDAY ART PROGRAM FOR CHILDREN</b>		
Per child	45.00	45.00
Maximum, per family	80.00	80.00

Fee	2009-2010	Proposed 2010-2011
<b>SHRIVER CENTER</b>		
Check Cashing Fee	1.00	1.00
<b>SPECIAL COURSE CHARGES - Oxford Campus Only</b>		
Art Department (3) (4)		
Enrollment in Art courses		
111	10.00	10.00
121, 122, 221, 222, 308, 321, 322, 421, 422	30.00	30.00
331, 332	20.00	20.00
495	-	20.00
171	25.00	25.00
251, 252	25.00	50.00
241, 341, 342, 441, 442, 541, 542, 640	75.00	75.00
271, 371, 372	60.00	60.00
351, 352, 354	60.00	85.00
450, 451, 452	60.00	85.00
456, 471, 472, 571, 670	60.00	60.00
257, 357, 358, 457, 458, 557	85.00	85.00
261, 361, 362, 461, 462, 561, 562, 660	100.00	100.00
264, 364, 365, 464, 564, 664	100.00	100.00
147	20.00	20.00
160	20.00	20.00
165	25.00	25.00
170	30.00	30.00
254	-	50.00
492	-	15.00
281	-	25.00
MPF 185, MPF/MPT 186, MPF 187, MPF 188, MPT/MPF 189	10.00	10.00
MPF 279, MPF/MPT 282, ART 285, MPT 311, MPT 312, MPT 313	10.00	10.00
ART 314, ART 315, ART 316, MPT 381, MPT 382, MPT 383, MPT 476/576	10.00	10.00
ART 480, MPT 480M/580M, MPT 480W/580W, MPT 481/581, MPT 482/582	10.00	10.00
MPT 484/584, MPT 485/585, MPT 486/586, MPT 487/587, MPT 489/589	10.00	10.00
MPC 497, MPC 498/598, ART 680	10.00	10.00
Enrollment in BOT 244, Lab Fee-Wine Course	150.00	150.00
<b>Chemistry Lab Fee (2) (4)</b>		
Enrollment in Chem 111, 131, 144, 145, 153, 161, 231, 244, 245, 254, 255, 332, 364, 418, 438, 455, 456	25.00	25.00
<b>Clinical experience fees (2) (4)</b>		
Enrollment in Teacher Education		
Early childhood - EDT 272E, 473E	35.00	35.00
Middle childhood - EDT 252M, 311	35.00	35.00
Adolescent - EDT 190, 334, 427, 429.A, 432, 434	35.00	35.00
Enrollment in EDT419A, EDT419E, EDT419M, KNH419A, KNH419P	90.00	90.00
Enrollment in EDP419E, EDP419F, EDP419G, EDP419H	90.00	90.00
Enrollment in EDT519A, MUS419, ART419, EDP605	90.00	90.00
Enrollment in EDT419.O	800.00	800.00
Enrollment in ART 201, 401	60.00	60.00
MUS 175, 355, 359	60.00	60.00
<b>FSW/KNH course notes (3)</b>		
Enrollment in FSW 412	102.00	102.00
KNH 184.L, 188.L	22.00	22.00
KNH 244, 381.L	27.00	27.00
KNH 392	25.00	25.00
KNH 382	42.00	42.00
KNH 683	41.00	41.00
KNH 182	12.00	12.00
KNH 183.L	80.00	80.00
KNH 348.F	30.00	30.00
KNH 468/568/668	32.00	32.00
KNH 104	85.00	120.00
KNH 201	120.00	120.00
KNH 404	105.00	120.00
KNH 285.L Evaluation of Athletic Injuries to the Head, Neck and Torso	25.00	25.00
KNH 287.L Evaluation of Athletic Injuries to the Extremities	25.00	25.00
KNH 288 Therapeutic Modalities	25.00	25.00



	Fee	2009-2010	Proposed 2010-2011
KNH 681 Human Motor Control & Learning		26.00	26.00
KNH 682 Lab Techniques in Exercise Science		41.00	41.00
KNH 688 Advanced Biomechanics		26.00	26.00
Enrollment in ESP 366		27.50	27.50
Enrollment in THE151		65.20	65.20
<b>Equestrian Center classes</b>			
KNH 150.E, 150.F, 150.G, 150.H, 150.I		295.00	295.00
<b>Goggin Ice Arena classes</b>			
Department of Kinesiology and Health classes (broomball, hockey, & skating)		40.00	42.00
<b>Junior Scholars Program comprehensive fee</b>			
(exclusive of room and board (3) (5))			
Ohio students (6 hours)		534.00	552.00
Out-of-state students (6 hours)		1,284.00	1,320.00
Ohio students (7 hours)		623.00	644.00
Out-of-state students (7 hours)		1,498.00	1,540.00
Ohio students (8 hours)		712.00	736.00
Out-of-state students (8 hours)		1,712.00	1,760.00
Activities fee - all students		195.00	235.00
Program pre-payment (2)		195.00	235.00
<b>Microbiology</b>			
MBI 487		30.00	30.00
MBI 488; 489		60.00	60.00
<b>Music lesson fees (3) (4)</b>		175.00	175.00
<b>Nursing</b>			
NSG 104/106/116/200/205/206/216/261/262		200.00	200.00
NSG 313/352/354/362/364/420/431/452/462/464		200.00	200.00
<b>Outdoor Pursuit Center Courses</b>			
KNH 150A, 150B, 150C, 150J, 150K		-	200.00
<b>Speech Pathology and Audiology</b>			
SPA605		25.00	25.00
SPA750		25.00	25.00
<b>SPEECH AND HEARING CLINIC CHARGES</b>			
(Students pay one-third of the posted fee for services)			
<b>Habilitation/Rehabilitation Treatment Services</b>			
Individual therapy (per 1/4 hour)		15.00	15.00
Per individual in group therapy (per 1/4 hour)		10.00	10.00
<b>Speech-Language Pathology Evaluation Service</b>			
Speech-language consultation (per 1/4 hour)		25.00	25.00
Articulation evaluation		150.00	150.00
Speech-language evaluation		150.00	150.00
Central auditory processing evaluation		150.00	150.00
Cognitive evaluation		150.00	150.00
Fluency evaluation		150.00	150.00
Dysphasia evaluation		150.00	150.00
Nasometric airflow analysis		150.00	150.00
Voice evaluation		150.00	150.00
Laryngeal function study		150.00	150.00
Laryngeal videostroboscopy		325.00	325.00
Laryngeal videostroboscopy follow up evaluation		200.00	200.00
<b>Audiology Evaluation Services</b>			
Comprehensive hearing evaluation		100.00	100.00
Pure tone audiometry (air and bone)		40.00	40.00
Pure tone audiometry (air)		25.00	25.00
Pure tone audiometry screening (air)		15.00	15.00
Speech audiometry (threshold/discrimination)		30.00	30.00
Tympanometry		40.00	40.00
Acoustic reflex		40.00	40.00
Conditioning play audiometry		45.00	45.00
Visual reinforcement audiometry		50.00	50.00
Central auditory function (4 tests standard battery)		70.00	70.00
Central auditory function (each additional test)		20.00	20.00
Hearing aid evaluation (monaural)		75.00	75.00
Hearing aid evaluation (binaural)		125.00	125.00

	Fee	2009-2010	Proposed 2010-2011
Hearing aid minor repair (one aid/two aids)		15.00	15.00/30.00
Hearing aid major repair			
Conventional Hearing Aid		175.00	225.00
Programmable Hearing Aid		195.00	225.00
Digital Hearing Aid		200.00	225.00
Hearing Aid Recase/Replate		120.00	120.00
Open Fit Hearing Aid Speaker		106.00	106.00
Electro acoustic hearing aid evaluation (monaural)		25.00	25.00
Electro acoustic hearing aid evaluation (binaural)		45.00	45.00
Auditory brainstem response screening		75.00	75.00
Auditory brainstem response evaluation		200.00	200.00
Otoacoustic emission evaluation		75.00	75.00
Vestibular function tests		275.00	275.00
Caloric vestibular test (with 4 irrigations)		140.00	140.00
Vertical electrodes		25.00	25.00
Optokinetic nystagmus test		25.00	25.00
Oscillating tracking test		25.00	25.00
Spontaneous nystagmus test		30.00	30.00
Positional nystagmus test		30.00	30.00
Cerumen management (one ear)		45.00	45.00
Cerumen management (two ears)		70.00	70.00
<b>Products</b>			
Hearing aids			
Digital (each)		3,000.00	3,000.00
Basic Feature BTE		2,000.00	2,000.00
Basic Feature ITC		2,000.00	2,000.00
Full Feature BTE		3,000.00	3,000.00
Full Feature ITE		3,000.00	3,000.00
Hearing aid Accessories - Base rate plus cost		Base rate+cost	Base rate+cost
Earmold		65.00	65.00
<b>STUDENT EXCHANGE PROGRAM DEPOSITS</b>			
Deposit upon application for the following year (50% refund if student withdraws before March 15; non-refundable if student notice of withdrawal is given after March 15. In the case of those students who apply for a spring semester exchange, the action date is November 15.)			
<b>STUDENT LEGAL SERVICES, per year</b>		20.00	20.00
<b>STUDENT ORIENTATION PROGRAM</b>			
Student		95.00	95.00
Family of student		75.00	75.00
Transfer student		20.00	20.00
Family of transfer student		20.00	20.00
AlcoholEDU (online alcohol education program)		15.00	15.00
<b>International Student</b>			
Two-week August, undergraduate		115.00	115.00
Academic Preparation and Culture Program, undergraduate and graduate		225.00	225.00
One-week Spring Semester, undergraduate		55.00	55.00
Graduate Student, one-week orientation		-	55.00
<b>SUBSTANCE ABUSE VIOLATIONS</b>			
Two hour substance abuse program		150.00	150.00
Chemical abuse education program		200.00	200.00
Substance abuse assessments		250.00	250.00
<b>TEST ADMINISTRATION FEE</b>		20.00	20.00
CLEP		20.00	20.00
<b>THEATRE</b>			
Academic Year			
<b>General admission</b>			
Students		6.00	6.00
Senior Citizens		8.00	8.00
All others		9.00	9.00
Students required to attend for class		3.50	3.50
<b>Season coupon, 5 plays</b>			
Students, youth		15.00	15.00
Senior Citizens		25.00	25.00



	Fee	2009-2010	Proposed 2010-2011
All others		45.00	45.00
<b>TRANSCRIPT</b>			
Special orders, per copy		12.00	12.00
Regular orders, per copy		-	8.00

**Notes:**

- (1) \$95 admission fee plus \$330 refundable contract confirmation deposit.
- (2) Non-refundable.
- (3) Subject to partial refund of fee paid upon withdrawal as determined by the Vice President for Finance and Business Services.
- (4) In addition to the instructional and general fees, and the tuition surcharge, if applicable.
- (5) The difference between these special fees and the usual fees charged for the same number of credit hours will be reflected as a fee waiver.
- (6) Billing fee is instituted when the maximum overdue fine of \$100.00 is reached, at which point the item is presumed lost, the replacement billing process commences, and replacement charges are applied.
- (7) Fees will be adjusted to usual and customary charges when third party billing begins.

**Additional Authorizations:**

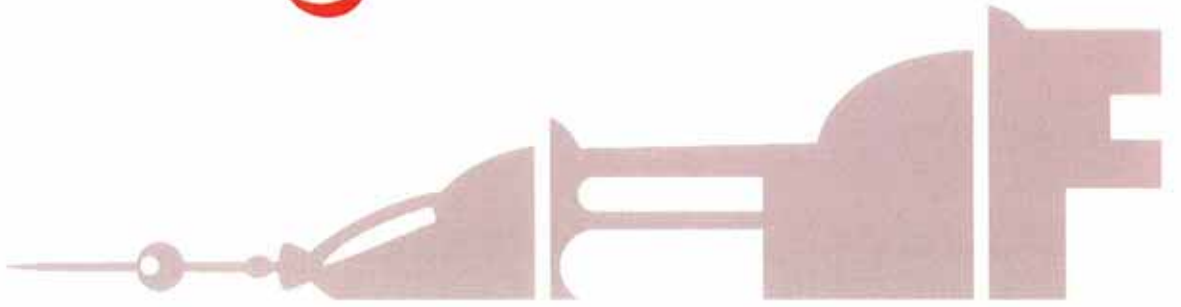
Fees will be assessed based on the above rates. In case of dispute, fees must be paid in full unless specific arrangements have been authorized in writing by the Vice President for Finance and Business Services or his designee.

The Vice President for Finance and Business Services is authorized to approve changes in the fees stated above and to approve new fees consistent with those stated above subject to annual confirmation by this Board.

# Campaign Progress Update

Jayne Whitehead

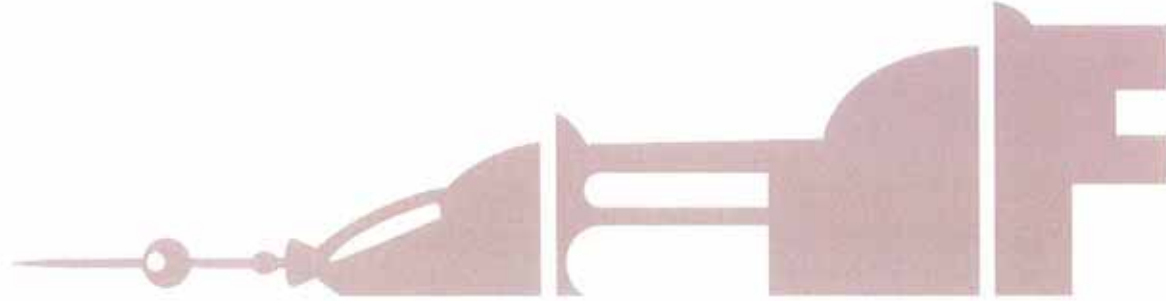
Vice President, University Advancement





# Campaign Gift Pyramid - as of Mar. 31, 2010

The Miami University Campaign For Love and Honor

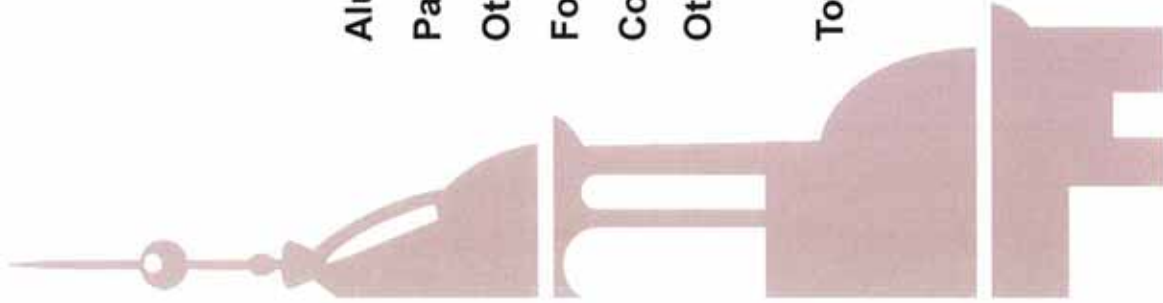


Level	Required Number	Total	Actual Number	Total
\$25,000,000+	2	\$50,000,000	1	\$25,000,000
\$10,000,000	10	\$100,000,000	7	\$75,500,000
\$5,000,000	15	\$75,000,000	6	\$35,222,375
\$2,000,000	20	\$40,000,000	11	\$35,021,595
<b>Leadership Gifts</b>	<b>55</b>	<b>\$55,000,000</b>	<b>39</b>	<b>\$48,661,408</b>
\$500,000	65	\$32,500,000	34	\$21,236,311
<b>Major Gifts</b>	<b>400</b>	<b>\$40,000,000</b>	<b>262</b>	<b>\$47,166,082</b>
\$50,000	450	\$22,500,000	244	\$15,183,847
\$25,000	800	\$20,000,000	453	\$13,630,799
<b>Special Gifts</b>	<b>1,500</b>	<b>\$15,000,000</b>	<b>918</b>	<b>\$12,016,125</b>
<b>Gifts Below</b>	<b>many</b>	<b>\$50,000,000</b>	<b>251,899</b>	<b>\$46,372,020</b>
<b>Total</b>		<b>\$500,000,000</b>		<b>\$375,191,837</b>

# Giving by Constituent Group - as of Mar. 31, 2010

The Miami University Campaign For Love and Honor

	Column I Outright Gifts & Pledges	Column II Planned Gifts Face Value	Column III Planned Gifts Present Value	Column IV Total Col I + II	Column V Total Col I + III
<b>Alumni</b>	\$136,005,578	\$103,295,247	\$45,390,941	\$239,300,825	\$181,396,519
<b>Parents</b>	\$23,378,103	\$4,180,000	\$316,416	\$27,558,103	\$23,694,519
<b>Other Individuals</b>	\$26,303,804	\$7,322,580	\$3,606,356	\$33,626,384	\$29,910,159
<b>Foundations</b>	\$36,736,987	\$0	\$0	\$36,736,987	\$36,736,987
<b>Corporations</b>	\$25,999,230	\$0	\$0	\$25,999,230	\$25,999,230
<b>Other</b>	\$11,970,308	\$0	\$0	\$11,970,308	\$11,970,308
<b>Total</b>	\$260,394,009	\$114,797,827	\$49,313,713	\$375,191,837	\$307,211,775

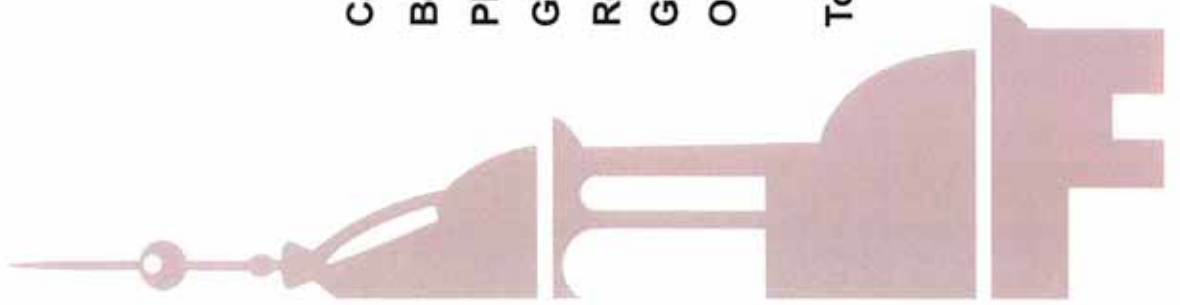




# Giving by Type - as of Mar. 31, 2010

The Miami University Campaign For Love and Honor

	Column I Outright Gifts & Pledges	Column II Planned Gifts Face Value	Column III Planned Gifts Present Value	Column IV Total Col I + II	Column V Total Col I + III
Cash	\$234,714,862	\$0	\$0	\$234,714,862	\$234,714,862
Bequests	\$0	\$90,691,642	\$39,033,766	\$90,398,535	\$39,033,766
Planned Gifts	\$482,787	\$24,106,185	\$9,472,709	\$24,588,176	\$9,955,496
Gifts in Kind	\$13,299,678	\$0	\$0	\$13,299,678	\$13,299,678
Real Estate	\$378,000	\$0	\$0	\$378,000	\$378,000
Grants	\$11,458,285	\$0	\$0	\$11,458,285	\$11,458,285
Other	\$60,397	\$0	\$0	\$60,397	\$60,397
<b>Total</b>	<b>\$260,394,009</b>	<b>\$114,797,827</b>	<b>\$48,506,475</b>	<b>\$375,191,837</b>	<b>\$308,900,484</b>



# Giving by College/Area/Unit - as of Mar. 31, 2010

The Miami University Campaign

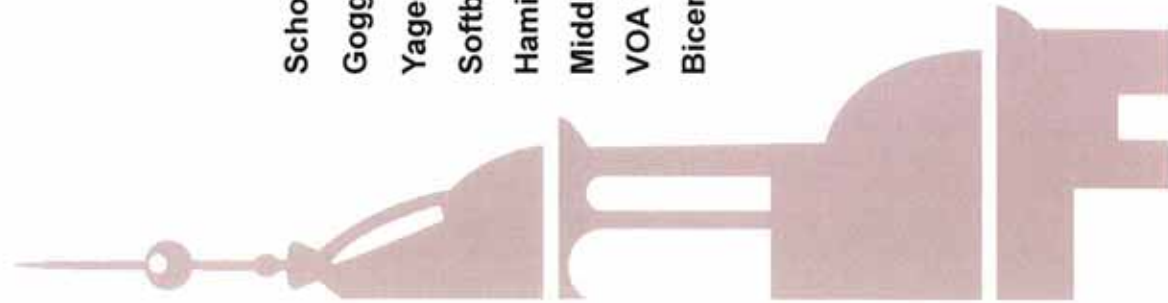
For Love and Honor

	Outright gifts & pledges, Face Value Planned Gifts	Outright gifts & pledges, Present Value Planned Gifts	Goal	% Goal Reached	Balance Goal
<b>College of Arts and Science</b>	<b>\$30,026,126</b>	<b>\$26,118,173</b>	<b>\$50,000,000</b>	<b>60.05%</b>	<b>\$19,973,874</b>
Farmer School of Business	\$61,736,976	\$55,436,447	\$80,000,000	77.17%	\$18,263,033
<b>School of Education, Health and Society</b>	<b>\$14,507,177</b>	<b>\$12,225,607</b>	<b>\$15,000,000</b>	<b>96.71%</b>	<b>\$492,823</b>
School of Engineering & Appl'd Science	\$5,729,798	\$5,847,028	\$15,000,000	38.20%	\$9,270,202
<b>School of Fine Arts</b>	<b>\$12,918,394</b>	<b>\$11,978,905</b>	<b>\$15,000,000</b>	<b>86.12%</b>	<b>\$2,081,606</b>
School of Interdisciplinary Studies	\$2,987,081	\$2,583,771	\$2,800,000	106.83%	\$0
<b>Graduate School</b>	<b>\$3,806,523</b>	<b>\$3,815,986</b>	<b>\$4,000,000</b>	<b>95.16%</b>	<b>\$193,477</b>
Intercollegiate Athletics	\$42,214,705	\$30,545,846	\$50,000,000	84.43%	\$7,785,296
<b>University Libraries</b>	<b>\$3,590,365</b>	<b>\$3,315,336</b>	<b>\$3,200,000</b>	<b>112.20%</b>	<b>\$0</b>
Student Affairs	\$10,244,153	\$10,101,292	\$11,000,000	93.13%	\$755,847
<b>Hamilton Campus</b>	<b>\$5,957,994</b>	<b>\$2,345,487</b>	<b>\$6,500,000</b>	<b>91.66%</b>	<b>\$542,006</b>
Middletown Campus	\$2,607,601	\$2,561,287	\$2,250,000	117.53%	\$0
<b>Academic Initiatives</b>	<b>\$14,569,736</b>	<b>\$11,968,261</b>	<b>\$20,250,000</b>	<b>71.95%</b>	<b>\$5,680,264</b>
University-wide Initiatives	\$113,501,730	\$90,119,127	\$222,500,000	51.01%	\$108,998,270
<b>University – Unrestricted</b>	<b>\$30,674,182</b>	<b>\$27,331,002</b>	<b>\$0</b>	<b>N/A</b>	<b>\$0</b>
Undesignated Funds	\$19,455,014	\$12,860,973	\$2,500,000	778.97%	\$0
<b>Other Areas</b>	<b>\$664,291</b>	<b>\$553,194</b>	<b>\$0</b>	<b>N/A</b>	<b>\$0</b>
<b>Total</b>	<b>\$375,191,837</b>	<b>\$309,707,722</b>	<b>\$500,000,000</b>	<b>75.04%</b>	<b>\$124,808,163</b>



# Commitments by Project - as of Mar. 31, 2010

The Miami University Campaign For Love and Honor



	Outright gifts & pledges, Face Value Planned Gifts	Outright gifts & pledges, Present Value Planned Gifts	Goal	% Goal Reached	Balance Goal
School of Business Facility	\$43,577,100	\$36,745,690	\$40,000,000	108.94%	\$0
Goggin Ice Arena	\$5,913,250	\$5,913,250	\$5,500,000	107.51%	\$0
Yager Stadium Renovation	\$5,051,607	\$5,051,607	\$10,500,000	48.11%	\$5,448,393
Softball Facility	\$1,100	\$1,100	\$500,000	0.22%	\$498,900
Hamilton Campus Conservatory	\$3,462,805	\$12,805	\$3,450,000	100.37%	\$0
Middletown Campus Center	\$1,446,145	\$1,438,720	\$2,500,000	57.85%	\$1,053,855
VOA Learning Center	\$51,478	\$51,478	\$2,000,000	2.57%	\$1,948,522
Bicentennial Student Center	\$2,082,779	\$2,082,726	\$50,000,000	4.17%	\$47,917,221

# Giving by Designation - as of Mar. 31, 2010

The Miami University Campaign

For Love and Honor

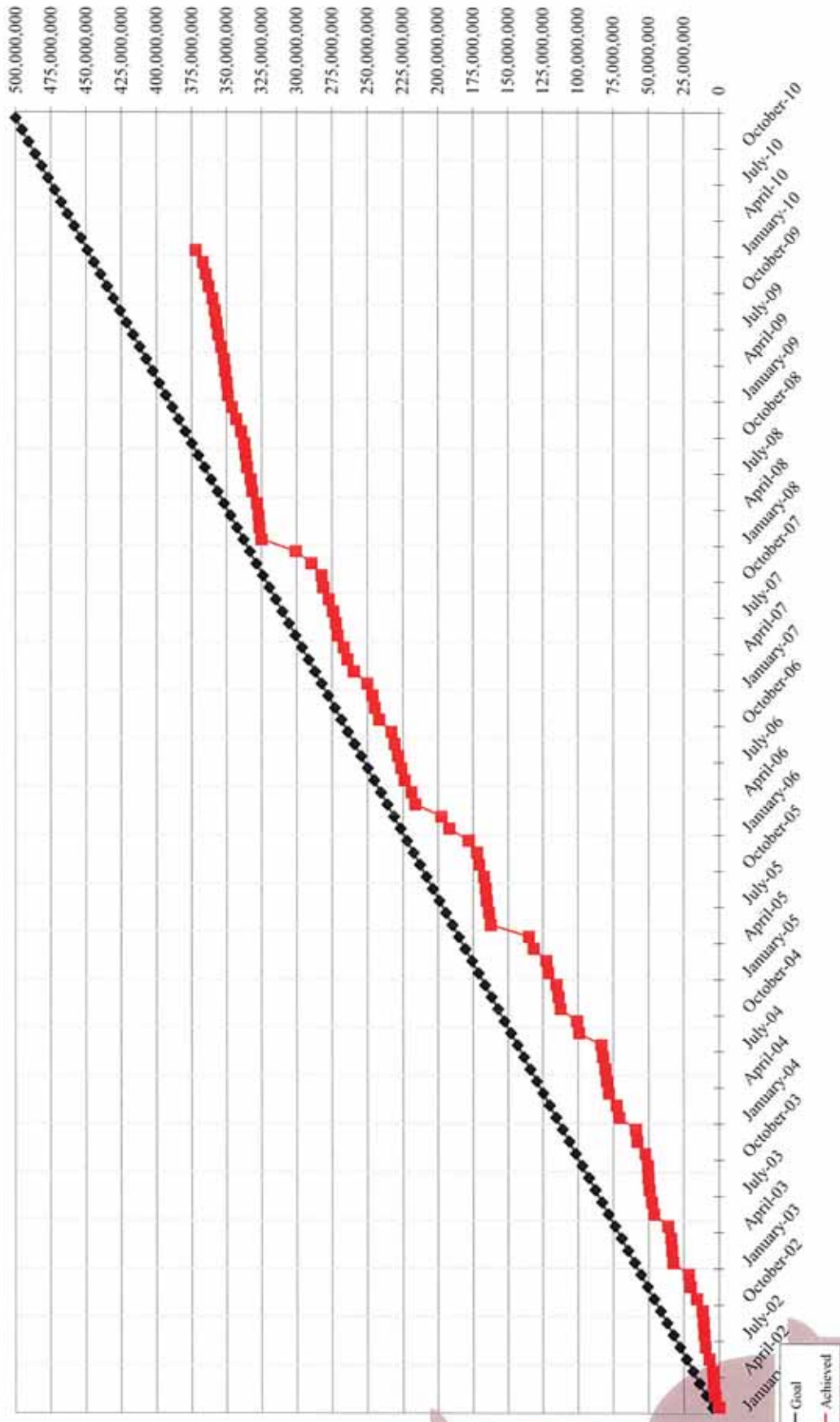


Capital	\$ 57,767,625
Endowment	\$ 227,161,277
Expendable	\$ 90,262,935
<b>Total</b>	<b>\$ 375,191,837</b>



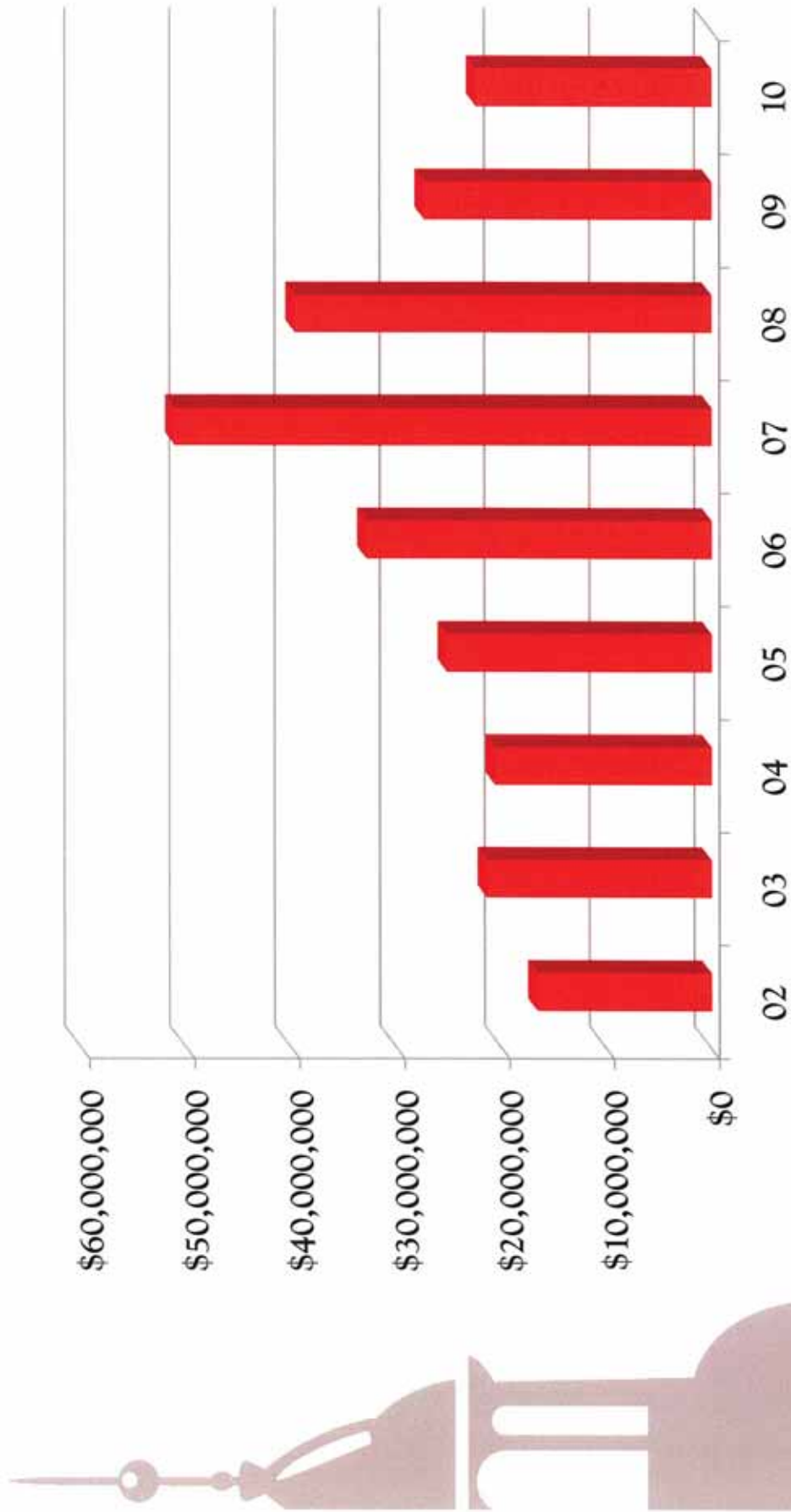
# Campaign Monthly Goals

The Miami University Campaign For Love and Honor



# Cash Received - Fiscal Year

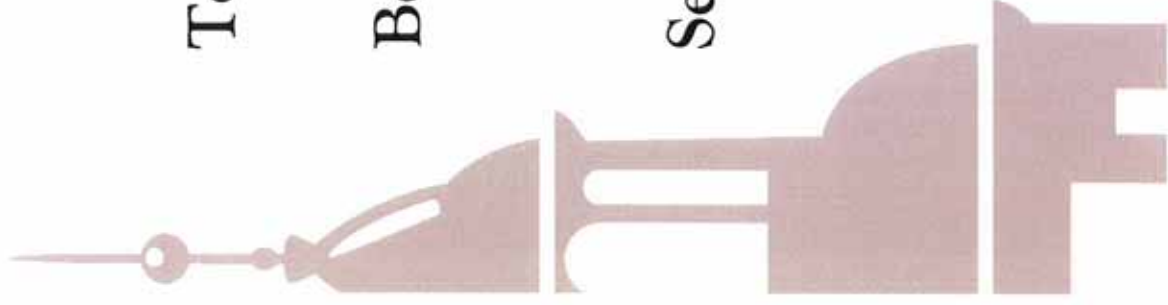
The Miami University Campaign For Love and Honor



July 1 - June 30

# Cash Comparison – Fiscal Year

The Miami University Campaign For Love and Honor



	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010*</u>
Totals	\$39.7 m	\$27.4 m	\$22.5 m
Bequests	\$9.3 m 47	\$6.1 m 39	\$1.9 m 29
Securities	\$2.2 m 122	\$0.9 m 74	\$1.7 m 66

\* as of Mar. 31



Debra Allison, Interim Vice President for Information Technology

April 23, 2010 Report to the Board of Trustees

Dear Mr. Chair and Members of the Board,

As we complete the academic year, IT Services has been busy meeting with departments and individuals to learn about their most pressing information technology needs, both now and for the future. While we proactively work to insure that current services are as robust and reliable as possible, we always learn from asking open-ended questions of students, faculty and staff regarding their needs. While we are gathering ideas to provide input into our upcoming strategic plan, we are also taking care to address current difficulties, resolving them when we can and identifying which issues will require long-term effort.

Our IT Ideas Campaign website at <http://www.muohio.edu/ITideas> has been available for 10 weeks. A total of 407 votes have been submitted in response to 38 posted ideas. The site will remain open for the future, and will serve as one source of input for our strategic planning as well as input on current technology issues.

In addition to this source of ideas and input for ways information technologies can assist in meeting Miami University's strategic goals, we held 9 open forums on the domestic campuses, are meeting with all Deans, including the Dean of the Dolibois European Center, and the chairs of each of the academic divisions. In addition, we will be meeting with administrative departments as well as the IT Services staff and the technology staff in the academic and administrative units. In conjunction with wide solicitation of input from those we serve, we also will apply our own expertise and that of external expert resources to identify how information technologies can assist in advancing Miami University.

In the midst of all of the effort to think about new and improved ways to provide service, we are very conscious of the need to make information technologies as cost-effective as possible so that the maximum possible resources are available for Miami's core mission. We will continue to search out opportunities to operate more efficiently and benchmark ourselves against other institutions. We are in the process of migrating students to the no-cost email service provided by Google, which we estimate will save approximately \$24,000 annually. We strongly believe that an increasing array of information technology services will be sourced from outside the University, primarily driven by the opportunity for reduced costs. There are challenges with these new models, and we need to gain experience in evaluating, testing, and managing such services.

In addition to efforts within Miami University, we are working outside the University on opportunities for reduced costs and improved operations. In response to the need for responsible stewardship, we are co-leading an inter-institutional team of staff from several Ohio universities to envision a long-term strategy for shared services among the institutions. There are significant hurdles to overcome, but we

believe this is necessary for the future. In order to best serve Ohio's higher education students and families, we need to look beyond Miami's borders for opportunities to collaborate in providing technology services. We are also working with 26 Ohio public and private institutions to establish a unique partnership among Sungard SCT and those institutions that use the Banner suite of administrative systems, for shared application development needs.

Despite the challenging economic circumstances, we are passionate about our ability to serve Miami University, its students, faculty and staff, and we are looking forward to the work ahead.

Thank you.