

ROUDEBUSH HALL ROOM 212 OXFORD, OHIO 45056 (513) 529-6225 MAIN (513) 529-3911 FAX WWW.MIAMIOH.EDU

# BOARD OF TRUSTEES MIAMI UNIVERSITY

Minutes of the Finance and Audit Committee Meeting Thursday, June 26, 2025 Oxford Campus Marcum Conference Center, Room 180's

Committee Chair Mark Sullivan called the meeting to order at 10:00 a.m., with sufficient members present to constitute a quorum. The meeting was held in the Marcum Conference Center on the Oxford campus. Roll was called; attending with Chair Sullivan were Committee members; Trustees Steve Anderson, Rod Robinson and Mary Schell; and National Trustees Biff Bowman and Rick McVey. National Trustee Dinesh Paliwal was absent. Also attending were Trustees Ryan Burgess, Bill Ebbing, Deborah Feldman, Zachary Haines, and Beth McNellie; and Student Trustee Peyton Morrow.

In addition to the Trustees, attending for all or part of the meeting were President's Executive Cabinet members; interim Provost Chris Makaroff; Senior Vice Presidents Jayne Brownell and David Creamer; Vice Presidents Rachel Beech, Ande Durojaiye, Sue McDowell, Jessica Rivinius, David Seidl, Amy Shoemaker, and Randi Thomas; along with Associate Vice Presidents Dawn Fahner and Melissa Thomasson; and Ted Pickerill Chief of Staff and Secretary to the Board of Trustees. Associate Vice President for Facilities Planning and Operations Cody Powell and Chief Audit Officer Terry Moore were also present to address the Committee, along with many others who were present to assist or observe.

### **Public Business Session**

Chair Sullivan began by welcoming everyone to the meeting.

# **Approval of the Minutes**

Following a motion by Trustee Anderson and a second by Trustee Schell, the minutes from the prior meeting were unanimously approved by voice vote, with all voting in favor and none opposed.

#### **Investment Subcommittee Update**

Trustee Biff Bowman, Chair of the Investment Subcommittee updated the Committee on the most recent meeting of the Investment Subcommittee, he relayed:

The Investment Subcommittee met in-person in Oxford on June 26. The Committee reviewed the enterprise-wide capital stack comprised of operating cash, non-endowment investments, and the endowment pool.

• Operating cash flow for FY25 through May 31<sup>st</sup> is tracking ahead of forecast.

- The endowment/PIF value remained above \$1 billion as of May 31<sup>st</sup>, despite the surge in capital market volatility between February early April.
- The Committee discussed the potential investment earnings budget for the next fiscal year, considering the interest rate and capital market environment, expected return, sufficiency of the reserve for investment fluctuation, forecasted cash flow, and the overall size of the non-endowment pool. The budgeted amount will increase for FY26 to help address operating budget challenges. While the return needed to achieve this increase remains reasonable relative to our modelled expected return, we are also aware of the heightened state of volatility in the capital markets.
- The Committee is open to increasing the distribution up to 4% in the future but only after further analysis and discussion.

The Committee reviewed investment performance for FY25 through April 30th for both the non-endowment and endowment.

- Returns were slightly positive during the month of April, despite the volatility experienced as capital markets navigated the policy changes from Washington
- Non-endowment was up about 4.5% for the FYTD.
- Endowment/PIF was up over 5% (though we are still collecting some private capital figures).
- The portfolios have also outperformed their benchmarks due to strong manager selection across the asset classes.
- Preliminary results for both pools for May are strongly positive.

The Committee reviewed SIG's public equity strategy. SIG takes a global approach, has obtained exposure to many diverse alpha sources, and uses proprietary tools to measure and manage risk.

Finally, the Committee received a series of updates from staff, including a review of our financial service providers.

#### Tuition, Room and Board, and Fees

Senior Vice President Creamer informed the Committee of the proposed changes to tuition, room and board, and fees. He reminded the Committee of the Miami Promise which keeps a student's tuition and fees level for four years, so the increases they were considering today were for the incoming cohort only, current Miami students, with less than four years at Miami, would see no change.

He also informed the Committee that the State biennial budget for FY2026 and FY2027 was not yet approved. He added that the proposed State budget had a 3% cap as the maximum tuition and fee increase. This cap varies from the limit in place when the State originally set the parameters for level tuition policies, at that time the annual cap was inflation based, and would allow for a greater than 3% increase this year. He further stated that while the maximum allowed increase was uncertain, that the ordinances they would consider were drafted to meet whichever cap the legislation sets.

The proposed tuition increase for Oxford was 2%, to avoid growing further still the difference in tuition from Oxford to the other Ohio public universities. The proposed increase for graduate students, and Miami Regionals undergraduates was 4%. The Room rate was unchanged, and an increase of 3% for Board was proposed. For Course and Program fees, he explained that most of them have not changed in many years, diminishing their purchasing power for goods and services, for FY2026 a 5% increase was proposed.

#### **Ordinances**

Five tuition and fees ordinances were considered in a single vote:

- Oxford undergraduate tuition
- Regional Campus undergraduate tuition
- Graduate tuition
- Room and Board
- Course and Program fees

Following a motion by Trustee Anderson and a second by Trustee McVey, the ordinances, by voice vote, were unanimously recommended for approval by the full Board, with all voting in favor and none opposed.

#### **Operating Budget**

Senior Vice President Creamer presented the proposed FY2026 operating budget to the Committee. He first outlined the broad categories of the budget, then explained the budget assumptions applied. He next discussed with the Committee the gap between E&G revenue and expenses. Much of this gap in recent years has been closed through the application of the funds on unfilled employee positions (vacancy), however in the past those funds went towards facilities - construction, renovation, and maintenance - so continuing the practice of meeting operational needs with vacancy funds is not sustainable.

As with tuition and fees, the uncertainty of the State budget has created uncertainty in the Miami FY2026 proposed budget regarding the State Share of Instruction (SSI). Variances between the House, Senate, and the Governor's proposed budgets range nearly \$10 million, from \$79.5 million to \$86.4 million, to \$88.5 million.

The net instructional fee is expected to increase, and the discount rate year over year is expected to be lower for the incoming Fall cohort.

SVP Creamer also informed them of the level of campus true up. True up is the transfer of dollars from one campus to another to account for tuition captured by a campus other than the one providing the program. The largest example is the nursing program for Oxford students, the transfer for nursing is \$4.4 million, from Oxford to the Regionals.

He also highlighted the major expense budget changes from FY2025 to FY2026 for Oxford and for the Regionals. He then provided long range budget and forecasts through FY2031which included the forecasted impact of MiamiTHRIVE.

#### **Budget Ordinance**

Following a motion by Trustee Robinson and a second by Trustee Anderson, the ordinance, by voice vote, was unanimously recommended for approval by the full Board, with all voting in favor and none opposed.

# **Capital Projects and Facilities Update**

Associate Vice President for Facilities Planning and Operations Cody Powell updated the Committee on major projects. Since his last report, no major projects have been completed, but six smaller projects under \$500,000 have been finalized. Two new major projects have been added: the Recreation Fields Relocation, which will construct facilities to replace those on Cook Field in preparation for the future Multi-Purpose Arena, and the Williams Hall and Wells Hall Demolitions, which involves the removal of the two halls and Joyner House, and is scheduled to begin after the Bachelor Hall renovation is completed.

Currently, several significant projects are underway and progressing on schedule. The Advanced Manufacturing Workforce and Innovation Hub is 55% complete and on track for a December 2025 finish. The Bachelor Hall Renovation is 68% complete and expected to finish by June 2026. The McGuffey Hall Roof Replacement is 93% complete and is expected to finish in August 2025 (with scaffolding in place at McGuffey, there will also be some brick and masonry work done before all construction materials are removed). The Western Campus Solar Field Addition is 35% complete and projected for completion in December 2025. Other active projects include renovations to Morris, Emerson, and Tappan Halls, the Martin Dining Hall renovation, the North Chiller Plant Geothermal Conversion, and the Yager West Stands Concrete Repair, which is to be completed before the first home football game.

#### **Airport Annexation**

In 2019 approximately half of the Airport property was annexed into the City of Oxford to regulate vehicular speed on Fairfield Rd. and to accommodate future bicycle and pedestrian improvements. Because the City of Oxford and Miami University desire to collaborate on development opportunities to promote economic growth, the annexation of the remaining portion of the Airport property is necessary to support infrastructure improvements to attract future development.

Following a motion by Trustee Feldman and a second by Trustee Ebbing, the resolution, by voice vote, was unanimously recommended for approval by the full Board, with all voting in favor and none opposed.

# **Year-to-Date Operating Results**

Senior Vice President David Creamer stated the operating results thus far this year are trending well.

#### **Internal Audit Report**

Chief Audit Officer Terry Moore outlined various completed and in-progress audit projects, focusing on compliance, operational, and assurance engagements. Six compliance audits have been completed or are in process, addressing federal regulations related to research grants, crime statistics, security information, employment eligibility, Ohio Revised Code requirements for capital projects, and university policies. Additionally, one operational audit on student housing and one assurance engagement on the Workday Student implementation have been conducted. The report also highlights other notable activities, including five allegation reviews/investigations and eleven follow-up activities, with 21 audit recommendations successfully closed. As of June 2025, 8 high-risk, 12 moderate-risk, and 9 low-risk audits remain open.

Three audit projects have been delayed; Departmental Operations Review, Workday Continuous Auditing/Analytics, and DSE Recreation Management Application. Non-audit activities include a Quality Assurance Review that received the highest rating of "Generally Conforms," and Enterprise Risk Assessment. The Internal Audit Office is fully staffed with a Chief Audit Officer, two staff auditors, and a part-time student auditor.

At the next meeting, the Committee is to receive an update on the "bucketing" of risks into a manageable number of categories, and the assignment of their review and management to a committee for each. The Committee also requested an annual cybersecurity penetration test by an external firm, and an annual cybersecurity update.

#### **Workday ERP Update**

Vice President Seidl provided a Workday ERP update, he stated Adaptive Planning is advancing with fiscal year 2026 budget development and multi-year financial planning underway, and with budget managers already having been trained. The student system remains on track in terms of scope, timeline, and budget; Vice President Beech will provide a more complete update on Workday Student at the Academic and Student Affairs Committee meeting.

Workset C was completed in late May and testing has begun, while Workset D launched in early June. Integration efforts between the legacy Banner system and Workday is progressing, and faculty workload, census, and reporting work is underway.

VP Seidl also identified potential concerns. These included the time demands on domain experts during peak periods, the need for training and user engagement, and the complexity of managing Banner and Workday data flows during the parallel run phase.

### Forward Agenda

At the next meeting, the Committee is to receive an update on the "bucketing" of risks into a manageable number of categories, and the assignment of their review and management to a committee for each. The Committee also requested an annual cybersecurity penetration test by an external firm, and an annual cybersecurity update.

# **Executive Session**

Following a motion and second, by unanimous roll call vote, with six voting in favor and none opposed, the Committee convened to Executive Session to consult with counsel, and for preparations for negotiations with public employees, as provided by the Open Meetings Act, Ohio Revised Code Section 121.22.

#### **Return to Public Session**

#### **Other Business**

No additional items were considered.

#### **Adjournment**

With no more business to come before the Committee, Trustee Robinson moved, Trustee McVey seconded, and by unanimous voice vote, with all voting in favor and none opposed, the Committee adjourned the meeting at 11:45 p.m.

#### Written Reports

The following written reports were provided for the Committee's information and review:

- Enrollment Update
- University Advancement Update
- Financial Dashboards

Theodore O. Pickerill II

Secretary to the Board of Trustees



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June 27, 2025 Finance and Audit

#### **ORDINANCE 02025-01**

Instructional, General, and Out of State Tuition and Fees
Undergraduate Students at the Oxford Campus
2025-2026 Academic Year

WHEREAS, Miami University established the Miami University Tuition Promise program under Ohio Revised Code §3345.48; and

WHEREAS, the Ohio General Assembly's proposed legislation could limit the amount that tuition and fees may be increased for resident undergraduate students enrolling on the Oxford Campus for the first time; and

WHEREAS, Section 3345.46 of the Ohio Revised Code allows the assessment of an overload fee for student course loads greater than eighteen credits hours; and

NOW, THEREFORE, BE IT ORDAINED: The Board of Trustees of Miami University authorizes an increase in the resident undergraduate tuition and overload fee for the fall 2025 new student cohort as presented in the attached table; and

BE IT FURTHER ORDAINED: The Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to reduce tuition consistent with the provisions of the approved version of the FY 2026 – FY2027 State of Ohio operating budget if the proposed tuition is greater than authorized by the Ohio General Assembly; and

BE IT FURTHER ORDAINED: The Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to establish hourly rates consistent with this ordinance for part-time students and tuition rates for summer and winter terms; and

BE IT FURTHER ORDAINED: The Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to allocate the distribution of tuition between instructional and general fees; and

BE IT FURTHER ORDAINED: The Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer to determine the allocation of the general fee between the University Student Auxiliary Allocation and the Student Organization Allocation for the Oxford Campus; and

BE IT FURTHER ORDAINED: The Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer to budget and expend, in accordance with general university procedures, the University Student Auxiliary Allocation for the Oxford Campus and authorizes the Vice President for Student Affairs to fund the Associated Student Government from the Student Organization Allocation.

Approved by the Board of Trustees, June 27, 2025

T. O. Pickerill II, Secretary to the Board of Trustees

Tuition Promise Per Term					
	FY25		FY26	%	
Resident Student	(Fall 2024 Cohort)	\$ Increase	(Fall 2025 Cohort)	Change	
Tuition	\$8,980.44	\$179.52	\$9,159.96	2.0%	
Career Services Fee	\$100.00	\$0.00	\$100.00	0.0%	
	FY25		FY26	%	
Non Resident Student	(Fall 2024 Cohort)	\$ Increase	(Fall 2025 Cohort)	Change	
Tuition	\$20,510.64	\$410.16	\$20,920.80	2.0%	
Career Services Fee	\$100.00	\$0.00	\$100.00	0.0%	

Overload Fee for Students Enrolled for more than 18 Credit Hours				
	FY25		FY26	%
	(Fall 2024 Cohort)	\$ Increase	(Fall 2025 Cohort)	Change
Per Credit Hour	\$618.86	\$12.85	\$631.71	2.1%



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June 27, 2025 Finance and Audit

# **ORDINANCE 02025-02**

Instructional, General, and Out of State Tuition and Fees Undergraduate Students at the Regional Campuses 2025-2026 Academic Year

WHEREAS, Miami University established the Miami University Tuition Promise program under Ohio Revised Code §3345.48; and

WHEREAS, the Ohio General Assembly through its legislation could limit the amount that tuition and fees may be increased for resident undergraduate students enrolling on the Regional Campuses for the first time; and

WHEREAS, Section 3345.46 of the Ohio Revised Code allows the assessment of an overload fee for student course loads greater than eighteen credits hours; and

NOW, THEREFORE, BE IT ORDAINED: The Board of Trustees of Miami University authorizes an increase in the resident undergraduate tuition and overload fee for the fall 2025 new student cohort as presented in the attached table; and

BE IT FURTHER ORDAINED: The Board of Trustees of Miami University authorizes no increase in lower division tuition and no increase in upper division tuition for continuing non-resident students not included in the Miami Tuition promise as shown below; and

BE IT FURTHER ORDAINED: that the Board of Trustees approves comprehensive tuition for non-resident students participating in the fully on-line programs presented on the attached table; and

BE IT FURTHER ORDAINED: The Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to reduce tuition consistent with the provisions of the approved version of the FY 2026 – FY2027 State of Ohio operating budget if the proposed tuition is greater than authorized by the Ohio General Assembly; and

BE IT FURTHER ORDAINED: The Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to establish hourly rates consistent with this ordinance for part-time students and tuition rates for summer and winter terms; and

BE IT FURTHER ORDAINED: The Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to allocate the distribution of tuition between instructional and general fees; and

BE IT FURTHER ORDAINED: The Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer to determine the allocation of the general fee; and BE IT FURTHER ORDAINED: The Board of Trustees authorizes the Senior Vice President for Finance and Business Services and Treasurer to budget and expend the general fee, in accordance with university procedures.

Approved by the Board of Trustees

June 27, 2025

T. O. Pickerill II

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Secretary to the Board of Trustees

	Tuition Promi	se Per Term		
	FY2025		FY2026	
Resident Student	(Fall 2024 Cohort)	\$Increase	(Fall 2025 Cohort)	%Change
Tuition	\$3,645.12	\$145.80	\$3,790.92	4.0%
Career Services Fee	\$100.00	\$0.00	\$100.00	0.0%
Non Resident Student	FY2025 (Fall 2024 Cohort)	\$Increase	FY2026 (Fall 2025 Cohort)	%Change
Tuition	\$9,603.12	\$384.12	\$9,987.24	4.0%
Career Services Fee	\$100.00	\$0.00	\$100.00	0.0%

Overload Fee	for Students Enrolle	d for more t	than 18 Credit Hours	i
	FY2025		FY2026	
	(Fall 2024 Cohort)	\$Increase	(Fall 2025 Cohort)	%Change
Per Credit Hour	\$282.94	\$11.32	\$294.26	4.0%

Continuing Lower Division per Term				
Resident Student	FY2025	\$Increase	FY2026	%Change
	\$2,799.84	\$0.00	\$2,799.84	0.0%
Non Resident Student	FY2025	\$Increase	FY2026	%Change
	\$8,135.28	\$0.00	\$8,135.28	0.0%

	Continuing Uppe	r Division per T	erm	
	FY2025	\$Increase	FY2026	%Change
Resident Student	\$4,231.80	\$0.00	\$4,231.80	0.0%
	FY2025	\$Increase	FY2026	%Change
Non Resident Student	\$9,604.80	\$0.00	\$9,604.80	0.0%

Online Programs Non-Resident Tuition (Per Credit Hour)	
	FY26
Bachelor of Science in Health Communication	\$350.00
RN-BSN Completion Program	\$350.00
Bachelor of Science in Commerce	\$350.00
Bachelor of Arts or Bachelor of Science, Liberal Studies	\$350.00
Associate of Applied Business	\$350.00
Bachelor of Science in Health Communication	\$350.00
Non-Resident Tuition for Regional Online Programs	\$350.00
Bachelor of Science in Commerce - Sales Management	\$350.00
Bachelor of Science in Commerce - Digital Commerce	\$350.00
Bachelor of Arts in Health Information Technology	\$350.00



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June 27, 2025 Finance and Audit

#### ORDINANCE 02025-03

Instructional, General, and Out of State Fees, and Comprehensive Charges
Graduate Students at all Campuses
2025-2026 Academic Year

WHEREAS, Miami University is committed to providing a quality and affordable education and services to its graduate students; and

WHEREAS, the Board of Trustees of Miami University annually adopts tuition (instructional and general fees) and an out-of-state surcharge for graduate students on all campuses; and

WHEREAS, the University has identified new graduate program offerings that have unique costs and market conditions; and

WHEREAS, in an attempt to meet state economic development and educational attainment goals, retain talent in the state of Ohio, and to increase graduate enrollment, tuition in programs with specific graduate comprehensive tuition rates will include a waiver of the out of state surcharge for non-resident students; and

WHEREAS, the Chancellor of the Ohio Department of Higher Education has approved the waiver of the non-resident surcharge for non-resident students enrolled in graduate programs with comprehensive tuition rates; and

WHEREAS, Section 3345.46 of the Ohio Revised Code allows the assessment of an overload fee for student course loads greater than eighteen credits hours; and

NOW, THEREFORE, BE IT ORDAINED: that the Board of Trustees adopts standard graduate tuition for Ohio residents (must meet Miami University's residency regulations) and combined tuition and out-of-state surcharge for nonresident graduate students at all campuses as presented on the attached table; and

BE IT FURTHER ORDAINED: that the Board of Trustees approves a program specific comprehensive tuition for the graduate certificates and degrees that have unique costs and market conditions presented on the attached table; and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services and Treasurer is hereby authorized to establish hourly rates consistent with this Ordinance including fees for part-time students and fees for summer and winter terms.

Approved by the Board of Trustees

June 27, 2025

T. O. Pickerill II

Secretary to the Board of Trustees

			Miami Univers	=			
			Graduate Tuit	tion			
			Fall 2025				
	Ac	ademic Year F	ull-Time (12 or more	credit hours pe	r semester)		
		Ohio R	esident	•	·	Nonresiden	t
	2024-2025	2025-2026	% Change		2024-2025	2025-2026	% Change
Tuition	\$8,375.76	\$8,706.72	4.0%		\$18,895.68	\$19,647.48	4.0%
			art-Time (Per credit h	nour up to 11 cr			
			esident		· · · · · · · · · · · · · · · · · · ·	Nonresiden	t
	2024-2025	2025-2026	% Change		2024-2025	2025-2026	% Change
Tuition	\$697.98	\$725.56	4.0%		\$1,574.64	\$1,637.29	4.0%
		•	Students Enrolled for	more than 18			
		2025-2026 %		more than 10	2024-2025		% Change
Per Credit Hour	\$597.89	\$622.16	4.1%		\$597.89	\$622.16	4.1%
. c. c.ca.cca.	φ337.03	ψ022.20			ψ337.03	ψ022.20	
		Summer and	d Winter Term - Part-	Time (Per credi	t hour)		
			esident	(. 0. 0.00.	,	Nonresiden	+
	2024-2025	2025-2026	% Change		2024-2025	2025-2026	% Change
Tuition	\$637.57	\$663.07	4.0%		\$1,514.23	\$1,574.80	4.0%
raition			raduate Comprehens	ive Tuition (Per			4.070
			ent includes a 100% V				
New Programs:	Tultion	ioi ivoii-kesiut	ent includes a 100% v	2022-23	2023-24	2024-25	2025-26
Financial Acumer	n Graduato Co	artificate		2022-23	2023-24	<u>2024-23</u> 	\$1,050.00
Leadership Gradu							\$1,050.00
		ie					\$1,030.00
Continuing Prog		id (SEOU) for Dar	anrafassionals	¢27E 00	¢27F 00	¢275.00	\$375.00
Special Education	•	. ,	•	\$375.00 \$995.00	\$375.00 \$995.00	\$375.00 \$995.00	\$995.00
Master's in Entre		ind Emerging red	Lillology				
Master's in Mana	•	nalutios		\$995.00	\$995.00	\$995.00	\$995.00
Master in Science		•		\$995.00	\$995.00	\$995.00	\$995.00
Interdisciplinary			neursnip	\$600.00	\$600.00	\$600.00 \$625.00	\$600.00 \$625.00
Special Education Craftsummer	топше пуы	iu (SEOH)		\$625.00 \$375.00	\$625.00	\$375.00	\$375.00
		f Auto in Too ahin	_		\$375.00	•	•
Ohio Writing Pro	•		-	\$375.00	\$375.00	\$375.00	\$375.00 \$580.00
			Summer 2024 cohort)	\$520.00	\$580.00	\$580.00 \$455.00	\$455.00
Project Dragonfly Master of Science	•	• .	er 2024 conort)	\$395.00 \$525.00	\$455.00 \$525.00	\$525.00	\$525.00
Graduate Certific				\$525.00 \$964.00	\$964.00	\$964.00	\$964.00
Low Residency M	-			\$759.00	\$759.00	\$0.00	\$0.00
Master's of Arts i			al Work	\$700.00	\$700.00	\$700.00	\$700.00
Professional MB/		ky iviaster or soci	ai work	\$1,050.00	\$1,050.00	\$1,050.00	\$1,050.00
		rning Sciences &	Human Development	\$650.00	\$650.00	\$650.00	\$650.00
Masters in Athlet		Tilling Sciences &	Tiuman Development	\$629.00	\$629.00	\$629.00	\$629.00
Doctorate of Edu	•	rational Leaders	:hin	\$395.00	\$495.00	\$595.00	\$595.00
Graduate Nursing			·	\$795.00	\$795.00	\$795.00	\$795.00
Master of Sports		THE , LINE , INC., ALIC	4 . T.L.L.J	\$995.00	\$995.00	\$995.00	\$995.00
Graduate Certific	-	Analytics		\$995.00	\$995.00	\$995.00	\$995.00
Online Master of	•	•		\$995.00	\$1,050.00	\$1,050.00	\$1,050.00
			e degree (MMSc)	\$750.00	\$750.00	\$1,030.00	\$750.00
Master of Enviro	•			\$730.00 	\$625.00	\$625.00	\$625.00
Pre-Health and P					\$750.00	\$750.00	\$750.00
			merging Technology		\$995.00	\$995.00	\$995.00
Master in Educat		•				\$700.00	\$700.00
Child Life Special						\$700.00	\$700.00
o.ma Ene Special						Ţ, 00.00	7,00.00
			ic Graduate Comprehent includes a 100% V			harge	
Continuing Prog		ioi ivoii-nesiat	ent includes a 100% V	2021-22		•	2024 2F
Physician Assista					2022-23	2023-24 \$16,000,00	2024-25
r nysiciani Assista	iit Fiografii			\$16,000.00	\$16,000.00	\$16,000.00	\$17,000.00

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June 27, 2025 Finance and Audit

# ORDINANCE O2025-04 2025-2026 Room and Board

### I. 2025-2026 Cohort Tuition Promise Students and Other Incoming Students

WHEREAS, legislative restrictions limit increases in room and board for the entering fall cohort; and

WHEREAS, annual inflation for food, energy, construction, and hospitality employee compensation are collectively projected to continue to rise, resulting in a recommendation to increase room rates by 0%, residential fee by 3%, and board rates by 3%.

NOW THEREFORE BE IT ORDAINED: that the Board of Trustees hereby establishes the following charges to be levied and collected for students admitted under the 2025-2026 Miami Tuition Promise cohort beginning first semester of the academic year 2025-2026 and to remain in effect for four (4) years as part of the Miami Tuition Promise unless otherwise indicated; and

BE IT FURTHER ORDAINED: that the Board of Trustees further establishes the following charges to be levied and collected for other incoming students beginning with the first semester of the academic year 2025-2026; and

		<u>2024-25</u>	<u>2025-26</u>	% change
A.	Residence Halls (Fall/Spring, per semest	er per student)		
	Non-Renovated Single	\$4,908	\$4,908	0.0%
	Non-Renovated Double	\$3,943	\$3,943	0.0%
	Non-Renovated Triple or Quad	\$3,876	\$3,876	0.0%
	Single	\$5,703	\$5,703	0.0%
	Double	\$4,759	\$4,759	0.0%
	Modified Double	\$4,263	\$4,263	0.0%
	Triple or Quad	\$3,997	\$3,997	0.0%
	Heritage Commons	\$5,904	\$5,904	0.0%
B.	Meal Plans (Fall/Spring, per semester pe	er student)		
	Diplomat Minimum	\$2,520	\$2,596	3.0%
	Diplomat Standard	\$3,184	\$3,280	3.0%
	Diplomat Plus	\$3,318	\$3,418	3.0%
	Diplomat Premium	\$3,880	\$3,996	3.0%
	Diplomat Premium C *	\$2,080	\$2,142	3.0%
	*Disability Accommodations Only			

<sup>\*</sup>Disability Accommodations Only

#### C. Residential Fee (Fall/Spring, per semester per student)

Fall and Spring Residents \$522 \$538 3.0%

#### D. Residence & Meal Plan Fall/Spring Increase (Common Experience per Semester)

Non-Renovated Double + Board + Fee	\$7,649	\$7,761	1.46%
Double + Board + Fee	\$8,465	\$8,577	1.32%

# II. Previously Approved Tuition Promise Cohorts

Previously approved Room and Board rates for continuing Tuition Promise Cohorts will not be changed and will remain in effect for the originally approved four (4) years, unless otherwise indicated.

# III. All Students, Sororities, and Refund Policies

		<u>2024-25</u>	<u>2025-26</u>	% change
<b>A.</b>	Summer Housing Weekly Double Occupancy Single Occupancy	\$151 \$220	\$151 \$220	0.0% 0.0%
В.	Winter Term Housing Block Rate (Available for students enrolled in class)	\$466	\$466	0.0%
C.	Sorority Suites (Per suite per semester)			
	Less than 500 square feet 500 to 899 square feet 900 to 999 square feet 1,000 to 1,099 square feet 1,100 to 1,199 square feet 1,200 to 1,299 square feet 1,300 to 1,399 square feet 1,400 to 1,499 square feet	\$1,500 \$6.835 \$11,534 \$12,727 \$13,915 \$15,674 \$17,686 \$19,289	\$1,500 \$6,835 \$11,534 \$12,727 \$13,915 \$15,674 \$17,686 \$19,289	0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%

- Suites sized 500 square feet and larger include use of Hamilton Hall Multi-Purpose Meeting Room.
- Through negotiation with the Division of Student Life, sorority suite rental rates are adjusted to provide better affordability for very small chapters in suites less than 500 square feet in size.

#### D. Residence Halls Room Refund Policy

The refund policy for room rent and residential fee for first and second semester will be as follows:

(1)	Withdrawal during the first five class days of the term	100 % of room rent
(2)	Withdrawal during the sixth through eighth class days of the term	90 % of room rent
(3)	Withdrawal during the ninth through twentieth class days of the term	50 % of room rent
(4)	Withdrawal during the twenty-first through thirtieth class days of the term	35 % of room rent
(5)	Withdrawal during the thirty-first through the fortieth class days of the term	25 % of room rent
(6)	Withdrawal after fortieth class day of the term	No Refund

The refund policy for room rent for the summer terms will be as follows:

(1)	Withdrawal during the first three class days of the term	100% of room rent
(2)	Withdrawal during the fourth through eighth class days of the term	50% of room rent
(3)	Withdrawal during the ninth through fifteenth class days of the term	25% of room rent
(4)	Withdrawal after the fifteenth class day of the term	No Refund

Provided further that no room rental charges will be returned upon withdrawal until thirty days have elapsed from the date of withdrawal. In the event of an emergency, the Vice President for Finance and Business Services or his designee is authorized to make exceptions to the above stated refund policy.

An advance Oxford Campus university contract confirmation deposit of \$330.00 and an admission fee of \$95.00 are charged to all incoming residential students. Generally speaking, the \$330 university contract confirmation deposit will be returned to the student after their final semester at Miami University. If the student pays the university contract confirmation deposit and fails to matriculate, or matriculates and withdraws mid-semester the deposit is forfeited.

#### E. Meal Plan Change and Refund Policy

Meal Plan holders are permitted to change their selected level until the first day of class during each semester. Meal plan holders may continue to add additional declining balance dollars at any time, but are not permitted to lower their plan level after the first day of class.

Unused declining balance dollars at the end of each semester roll forward to the next semester. Unused buffet meals do not carry forward. When a student moves off campus, any remaining declining balance dollars are converted to the meal plan for off campus students.

Students who withdraw from the university within the first five days of a class term receive a full credit of their current term declining balance deposit (less any used amounts), and a full credit of their buffet meals based on the percentage schedule defined in Section D (1-6) of this document.

Students who withdraw from the university after the fifth day of the term, and up to the fortieth day of the term will receive a refund of 80% of any unused declining balance dollars, and a calculated credit for unused buffet meals (if applicable), based on the same percentage schedule defined in Section D (1-6) of this document. There is no refund or credit for students who graduate or withdraw after the fortieth day of the term.

In the event of an emergency, the Senior Vice President for Finance and Business Services or his designee is authorized to make exceptions to the above stated refund policy.

Approved by the Board of Trustees

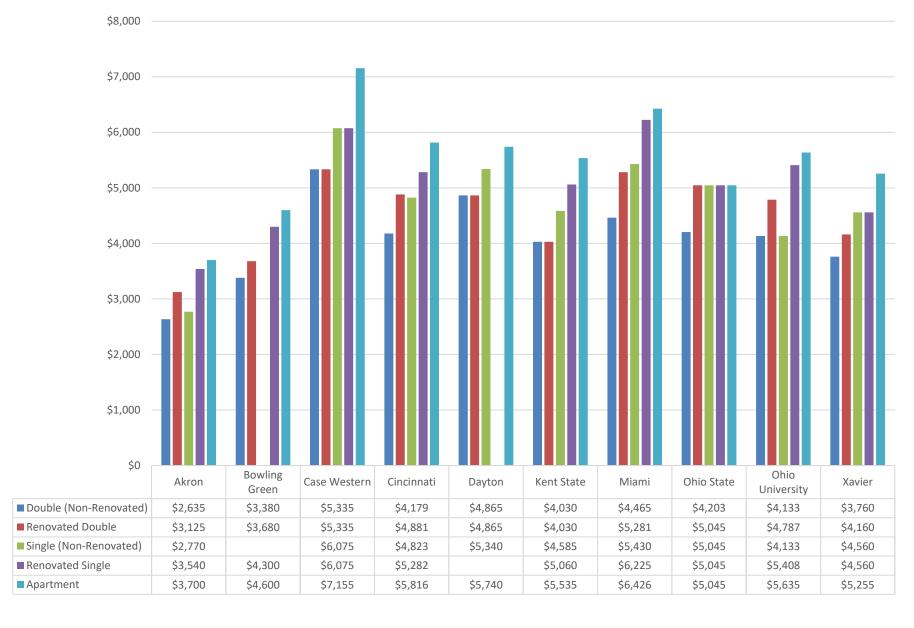
June 27, 2025

T. O. Pickerill II

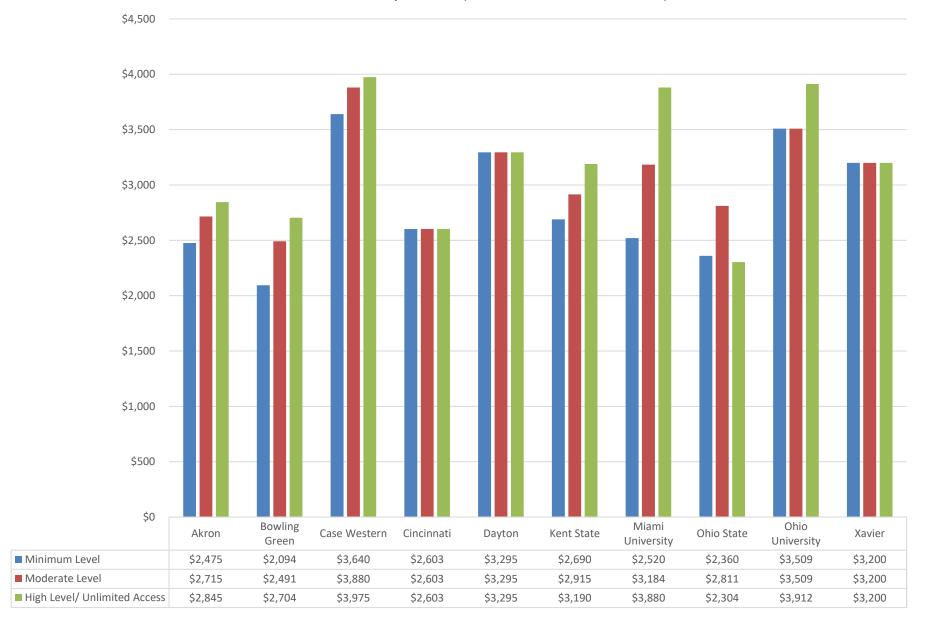
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Secretary to the Board of Trustees

# Room Rate Comparisons (Academic Year 2024-25) Includes Residential Fee if Published



# Meal Plan Rate Comparisons (Academic Year 2024-2025)





Approved by the Board of Trustees

June 27, 2025

116/31-

June 27, 2025 Finance and Audit

BOARD OF TRUSTEES ROUDEBUSH HALL ROOM 212 OXFORD, OHIO 45056 (513) 529-6225 MAIN (513) 529-3911 FAX WWW.MIAMIOH.EDU

T. O. Pickerill II

Secretary to the Board of Trustees

ORDINANCE 02025-05 Miscellaneous Fees 2025-26 Academic Year

WHEREAS, Miami University (University) is committed to providing affordable access to a quality education and services for its students; and

WHEREAS, the University is authorized by the Ohio General Assembly to establish user fees for services not generally covered by tuition and not uniformly assessed to all students; and

WHEREAS, predictability in the cost of higher education is an important step to improving the affordability for students and families, and

WHEREAS, the University has adopted the Miami University Tuition Promise in accordance with Ohio Revised Code 3345.48 and is recommending separate miscellaneous fee schedules for each cohort under the Tuition Promise program while returning students will be assessed miscellaneous fees based on the historic fee schedule as modified by this ordinance; and

WHEREAS, most course fees have not been increased by the University for many years resulting in diminished purchasing power for the goods of services provided to students; and

WHEREAS, Ohio Revised Code 3345.48 authorizes changes in course and program fees equal to the three-year change in the consumer price index;

NOW, THEREFORE, BE IT ORDAINED: that the Board of Trustees approves a five percent increase over the rates for academic year 2024-25 in course and program fees for academic year 2025-26 for students in the fall 2025 Tuition Promise Cohort, except as otherwise specified. The fees apply to all campuses, except as otherwise specified; and

BE IT FURTHER ORDAINED: that other fees adopted by prior action of the Board are hereby reauthorized at their previously adopted rates; and

BE IT FURTER ORDAINED: the miscellaneous fee schedule established for students enrolling for the first time in academic year 2025-26 will remain in effect for four years according to the provisions of the Miami University Tuition Promise; and

BE IT FURTHER ORDAINED: in case of dispute, fees must be paid in full unless specific arrangements have been authorized in writing by the Senior Vice President for Finance and Business Services or his designee; and

BE IT FURTHER ORDAINED: that the Senior Vice President for Finance and Business Services is authorized to reduce the fees stated above to align with the provisions of the enacted biennial operating budget and to approve new fees consistent with those stated above subject to annual confirmation by this Board and approved by the Chancellor; and.

New Fees
Fee Increased
Notification
Fee
Decreased/Removed

**Table 1: Fee Changes Applying to All Students** 

Fee	Notes	2024-2025	Proposed 2025-2026
English Language Program			
English Language Center Intensive English Program Fee Level 1-3 (19 contact hours)		6600.00	0.00
English Language Center Program Fee Levels 1-4		1000.00	0.00
Global Initiatives			
Non-credit Program Enrollment Fee		0.00 - 3,500.00	0.00 - 13,000
Non-credit Program Materials Fee		0.00 - 350.00	0.00 - 1,300
<b>Substance Abuse Violations</b>			
Substance abuse assessments		250.00	0.00 - 200.00
Two hour substance abuse program		150.00	0.00 - 200.00
Fines and Fees			
Microphone Reimbursement		0.00	\$50 - \$250
C-Pen Reimbursement		0.00	300.00

Table 2: New Fees Applying to Miami Tuition Promise Fall 2025 Cohort

Fee	Notes	2024-2025	Proposed 2025- 2026
Fine Arts Program Fee			
Emerging Technology in Business + Design Major Fee		0.00	300.00

Table 3: Fees Applying to Miami Tuition Promise Fall 2024 Cohort

Fee	Notes	Tuition Promise 2024	Tuition Promise 2025 Proposed 5% Increase
Admission Fee	<u>.</u>		
Hamilton and Middletown Campuses		15.00	15.00
Oxford Campus Enrollment Fee	1	95.00	95.00
University Contract Confirmation Deposit	1	330.00	330.00
Application Fee			
Hamilton and Middletown Campuses		20.00	20.00

Oxford Campus-Admission to Graduate Degree Programs		50.00	50.00
Oxford Campus-Admission to Graduate Non-Degree Status		20.00	20.00
Oxford Campus-Admission to Undergraduate Programs		50.00	50.00
Oxford Campus-International Students		70.00	70.00
Oxford Campus-Transient Students		50.00	50.00
Oxford Campus-Unclassified Students		50.00	50.00
Bursar Miscellaneous Charges			
Late Payment		150.00	150.00
Late Registration (each Monday after the final date, an		27.00	27.00
additional \$27.00)		27.00	27.00
Business School Premium			
Oxford Campus Business School Courses, per credit hour		132.00	138.60
Career Exploration and Testing Center Charges			
Career Testing, each career assessment		16.00	16.00
Career Fee			
Career Fee	9	100.00	100.00
CEC Premium			
College of Engineering and Computing Majors, full-time,		595.00	624.75
taking 12 or more credit hours, per semester		393.00	024.73
Oxford Campus College of Engineering and Computing		50.11	52.62
Majors, part-time, taking 1-11 credit hours, per credit hour		50.11	32.02
Child Care Programs-Hamilton Campus-Faculty/Staff			
Campus Kids Two Day Semester Rate		2000.00/1840.00	2000.00/1840.00
Full-time Rate (4/5 day)		3696.00/3440.00	3696.00/3440.00
Registration, one child/each additional		50.00/30.00	50.00/30.00
Three Day Semester Rate		2640.00/2384.00	2640.00/2384.00
Child Care Programs-Hamilton Campus-Students			
Campus Kids Two Day Semester Rate		2000.00/1840.00	2000.00/1840.00
Full-time Rate (4/5 day)		3696.00/3440.00	3696.00/3440.00
Registration, one child/each additional		50.00/25.00	50.00/25.00
Three Day Semester Rate		2640.00/2384.00	2640.00/2384.00
Chinese Proficiency Tests - Confucius Institute			
Chinese Proficiency Test (HSK, BCT, and YCT) fee based		20.00-70.00	20.00-70.00
on candidate's level and test module		20.00-70.00	20.00-70.00
Code of Conduct Violations			
Code of Conduct Administration Charges, per incident		50.00	50.00
Ethics and Integrity Mandatory Program		200.00	200.00
Commencement/Degree Application Fee			
Associate's and Bachelor's Degrees	1	35.00	35.00
Certificate Program		10.00	10.00
Diploma Replacement (re-issue)-With Case, Master's		34.00	34.00
Diploma Replacement (re-issue)-With Case,		34.00	34.00
Undergraduate			
Diploma Replacement (re-issue)-Without Case		29.00	29.00

Doctoral Degree-Diploma and Hood		200.00	200.00
Master's and Specialist's Degrees	1	35.00	35.00
Thesis Microfilming and Binding		80.00	80.00
Community Engagement and Services			
Community Plunge (early move-in experience)		130.00	130.00
Service Learning Courses Utilizing Community Engagement		50.00	50.00
and Services Office		50.00	30.00
Compass Accuplacer Assessment-Hamilton Campus			
Compass Accuplacer Assessment Retake Fee-one per	1	10.00	10.00
semester, per subject	<u>T</u>	10.00	10.00
Compass Accuplacer Assessment-Middletown Campus			
Compass Accuplacer Assessment Retake Fee-one per	1	10.00	10.00
semester, per subject	<u> </u>	10.00	10.00
Computer Printing Charge			
Computer Printing Charge-Black and White, per copy		0.10	0.10
Computer Printing Charge-Color, per copy		0.25	0.25
Conference Fee			
Perlmutter Conference No Show Fee		21.00	21.00
Credit Workshops			
iDiscovery Program Fee		200.00	200.00
Data and Video Network			
Fee for Non-warranty computer and associated repair			
the second secon		Actual Cost	Actual Cost
(including labor)		Actual Cost	Actual Cost
(including labor) Network copyright notification-First incident		Actual Cost 100.00	Actual Cost 100.00
(including labor)			
(including labor) Network copyright notification-First incident		100.00	100.00
(including labor) Network copyright notification-First incident Network copyright notification-Second incident and more		100.00 200.00	100.00 200.00
(including labor) Network copyright notification-First incident Network copyright notification-Second incident and more Workstation Remediation Fee for Non-Miami Laptops  Data and Video Network-Technology Fee (Undergraduate	9	100.00 200.00	100.00 200.00
(including labor) Network copyright notification-First incident Network copyright notification-Second incident and more Workstation Remediation Fee for Non-Miami Laptops  Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)	9	100.00 200.00 Actual Cost	100.00 200.00 Actual Cost
(including labor) Network copyright notification-First incident Network copyright notification-Second incident and more Workstation Remediation Fee for Non-Miami Laptops  Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)  Regional Campuses Network Fee-Per Semester Fee	9	100.00 200.00 Actual Cost	100.00 200.00 Actual Cost
(including labor) Network copyright notification-First incident Network copyright notification-Second incident and more Workstation Remediation Fee for Non-Miami Laptops  Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)  Regional Campuses Network Fee-Per Semester Fee  Diversity Affairs	9	100.00 200.00 Actual Cost 18.00	100.00 200.00 Actual Cost 18.00
(including labor) Network copyright notification-First incident Network copyright notification-Second incident and more Workstation Remediation Fee for Non-Miami Laptops  Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only) Regional Campuses Network Fee-Per Semester Fee  Diversity Affairs  MADE Deposit	9	100.00 200.00 Actual Cost 18.00	100.00 200.00 Actual Cost 18.00 60.00
(including labor) Network copyright notification-First incident Network copyright notification-Second incident and more Workstation Remediation Fee for Non-Miami Laptops  Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)  Regional Campuses Network Fee-Per Semester Fee  Diversity Affairs  MADE Deposit  E-Learning-Hamilton Campus	9	100.00 200.00 Actual Cost 18.00	100.00 200.00 Actual Cost 18.00
(including labor) Network copyright notification-First incident Network copyright notification-Second incident and more Workstation Remediation Fee for Non-Miami Laptops  Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)  Regional Campuses Network Fee-Per Semester Fee  Diversity Affairs  MADE Deposit  E-Learning-Hamilton Campus  All online, partially online (hybrid), and interactive video	9	100.00 200.00 Actual Cost 18.00	100.00 200.00 Actual Cost 18.00 60.00
(including labor) Network copyright notification-First incident Network copyright notification-Second incident and more Workstation Remediation Fee for Non-Miami Laptops  Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)  Regional Campuses Network Fee-Per Semester Fee  Diversity Affairs  MADE Deposit  E-Learning-Hamilton Campus  All online, partially online (hybrid), and interactive video courses per credit hour	9	100.00 200.00 Actual Cost 18.00 60.00	100.00 200.00 Actual Cost 18.00 60.00
(including labor) Network copyright notification-First incident Network copyright notification-Second incident and more Workstation Remediation Fee for Non-Miami Laptops  Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)  Regional Campuses Network Fee-Per Semester Fee  Diversity Affairs  MADE Deposit  E-Learning-Hamilton Campus  All online, partially online (hybrid), and interactive video courses per credit hour  E-Learning-Middletown Campus	9	100.00 200.00 Actual Cost 18.00	100.00 200.00 Actual Cost 18.00 60.00
(including labor) Network copyright notification-First incident Network copyright notification-Second incident and more Workstation Remediation Fee for Non-Miami Laptops  Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only) Regional Campuses Network Fee-Per Semester Fee  Diversity Affairs  MADE Deposit  E-Learning-Hamilton Campus  All online, partially online (hybrid), and interactive video courses per credit hour  E-Learning-Middletown Campus  All online, partially online (hybrid), and interactive video	9	100.00 200.00 Actual Cost 18.00 60.00	100.00 200.00 Actual Cost 18.00 60.00
(including labor) Network copyright notification-First incident Network copyright notification-Second incident and more Workstation Remediation Fee for Non-Miami Laptops  Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)  Regional Campuses Network Fee-Per Semester Fee  Diversity Affairs  MADE Deposit  E-Learning-Hamilton Campus  All online, partially online (hybrid), and interactive video courses per credit hour  E-Learning-Middletown Campus  All online, partially online (hybrid), and interactive video courses per credit hour	9	100.00 200.00 Actual Cost 18.00 60.00	100.00 200.00 Actual Cost 18.00 60.00
(including labor) Network copyright notification-First incident Network copyright notification-Second incident and more Workstation Remediation Fee for Non-Miami Laptops  Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only) Regional Campuses Network Fee-Per Semester Fee  Diversity Affairs  MADE Deposit  E-Learning-Hamilton Campus  All online, partially online (hybrid), and interactive video courses per credit hour  E-Learning-Middletown Campus  All online, partially online (hybrid), and interactive video courses per credit hour  English Department	9	100.00 200.00 Actual Cost 18.00 60.00 35.00	100.00 200.00 Actual Cost 18.00 60.00 35.00
(including labor) Network copyright notification-First incident Network copyright notification-Second incident and more Workstation Remediation Fee for Non-Miami Laptops  Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only)  Regional Campuses Network Fee-Per Semester Fee  Diversity Affairs  MADE Deposit  E-Learning-Hamilton Campus  All online, partially online (hybrid), and interactive video courses per credit hour  E-Learning-Middletown Campus  All online, partially online (hybrid), and interactive video courses per credit hour  English Department  English-Proficiency Exam  English Language Program  American Culture and English (ACE) Program fee	9	100.00 200.00 Actual Cost 18.00 60.00 35.00 35.00	100.00 200.00 Actual Cost 18.00 60.00 35.00 35.00
(including labor) Network copyright notification-First incident Network copyright notification-Second incident and more Workstation Remediation Fee for Non-Miami Laptops  Data and Video Network-Technology Fee (Undergraduate and Graduate, Fall and Spring Semester Only) Regional Campuses Network Fee-Per Semester Fee  Diversity Affairs MADE Deposit  E-Learning-Hamilton Campus  All online, partially online (hybrid), and interactive video courses per credit hour  E-Learning-Middletown Campus  All online, partially online (hybrid), and interactive video courses per credit hour  English Department  English-Proficiency Exam  English Language Program	9	100.00 200.00 Actual Cost 18.00 60.00 35.00	100.00 200.00 Actual Cost 18.00 60.00 35.00

English Language Center Intensive English Program Fee Level 1-3 (19 contact hours)	6600.00	0.00
English Language Center Program Fee Levels 1-4	1000.00	0.00
IHAWK Pre-Semester American Academic Culture (PAAC)		
program fee	750.00	750.00
Equipment Checkout and Library Fines and Fees		
3D Printing	at cost	at cost
Camera Tripod (24 hour loan; no charge)	0.00	0.00
Camera Tripod, Maximum	15.00	15.00
Camera Tripod, Overdue charge, per hour	0.50	0.50
Camera Tripod, Processing fee	10.00	10.00
Camera Tripod, Replacement cost	30.00	30.00
Digital Translator Replacement Fee	160.00	160.00
Digital Voice Recorder (four hour loan; no charge)	0.00	0.00
Digital Voice Recorder, Maximum	15.00	15.00
Digital Voice Recorder, Overdue charge, per hour	0.50	0.50
Digital Voice Recorder, Processing fee	25.00	25.00
Digital Voice Recorder, Replacement cost	65.00	65.00
Financial Calculator (24 hour loan; no charge)	0.00	0.00
Financial Calculator Overdue charge, per hour	0.50	0.50
Financial Calculator, Maximum	15.00	15.00
Financial Calculator, Processing fee	10.00	10.00
Financial Calculator, Replacement cost	60.00	60.00
Firewire Cable (four hour loan; no charge)	0.00	0.00
Firewire Cable, Maximum	15.00	15.00
Firewire Cable, Overdue charge, per hour	0.50	0.50
Firewire Cable, Processing fee	10.00	10.00
Firewire Cable, Replacement cost	5.00	5.00
Graphing Calculator (24 hour loan; no charge)	0.00	0.00
Graphing Calculator Overdue charge, per hour	0.50	0.50
Graphing Calculator, Maximum	15.00	15.00
Graphing Calculator, Processing fee	10.00	10.00
Graphing Calculator, Replacement cost	130.00	130.00
Head Phones-Maximum	15.00	15.00
Head Phones-Overdue charge, per hour	0.50	0.50
Head Phones-Processing fee	10.00	10.00
Head Phones-Replacement cost	10.00	10.00
IPad-(in library use only)-Billing fee (non-refundable) 4	25.00	25.00
IPad-(in library use only)-Overdue IPad, per hour	5.00	5.00
(maximum of \$100.00)  IPad-(in library use only)-Replacement charge IPad	900.00	900.00
IPad-(in library use only)-Dp to three hours (requires	300.00	500.00
Miami ID and one other form of ID)	0.00	0.00

Laptop Computer or Digital Camera (in library use only)- Billing fee (non-refundable) (6)	4	25.00	25.00
Laptop Computer or Digital Camera (in library use only)- Overdue laptop, per hour (maximum of \$100.00)		5.00	5.00
Laptop Computer or Digital Camera (in library use only)- Replacement charge laptop - Macintosh		1300.00	1300.00
Laptop Computer or Digital Camera (in library use only)- Replacement charge laptop - Windows		1000.00	1000.00
Laptop Computer or Digital Camera (in library use only)- Replacement Charge-Digital Camera		150.00	150.00
Laptop Computer or Digital Camera (in library use only)- Replacement Charge-Digital Camera Accessories (at cost)		at cost	at cost
Laptop Computer or Digital Camera (in library use only)-Up to three hours (requires Miami ID and one other form of ID)		0.00	0.00
Laptop/data projector (24 hour loan; no charge)		0.00	0.00
Laptop/data projector, Maximum		15.00	15.00
Laptop/data projector, Overdue charge, per hour		0.50	0.50
Laptop/data projector, Processing fee		30.00	30.00
Laptop/data projector, Replacement cost		500.00	500.00
Livescribe SmartPen Replacement		200.00	200.00
Miami Libraries-Overdue Books, per book maximum		15.00	15.00
Miami Libraries-Overdue Books, per book/per day		0.50	0.50
Miami Libraries-Overdue Reserved Materials, each		0.75	0.75
additional hour		0.75	0.75
Miami Libraries-Overdue Reserved Materials, first hour		2.50	2.50
Miami Libraries-Overdue Reserved Materials, maximum		24.25	24.25
Miami Libraries-Recalled Books, per book (student)/maximum		24.25	24.25
Miami Libraries-Recalled Books, per book (student)/per day		0.75	0.75
Miami Libraries-Replacement, per book, actual cost		Actual Cost	Actual Cost
Miami Libraries-Replacement, per book, billing		10.00	10.00
Miami Libraries-Replacement, per book, cataloging and processing		30.00	30.00
Miami Libraries-Replacement, per book, minimum		75.00	75.00
Microphone for Mac or PC (three hour loan; no charge)		0.00	0.00
Microphone for Mac or PC, Maximum		15.00	15.00
Microphone for Mac or PC, Overdue charge, per hour		0.50	0.50
Microphone for Mac or PC, Processing fee		10.00	10.00
Microphone for Mac or PC, Replacement cost		15.00	15.00
Miscellaneous Items for Sale-Batteries		at cost	at cost
Miscellaneous Items for Sale-CD, blank		1.00	1.00
Miscellaneous Items for Sale-Data storage device (Jump Drive)		Actual Cost	Actual Cost

Miscellaneous Items for Sale-DVD, blank	1.00	1.00
Miscellaneous Items for Sale-Earplugs, per pair	0.25	0.25
Miscellaneous Library Fees-Private Study Carrels (re-key	25.00	25.00
for lost key)	25.00	25.00
Miscellaneous Library Fees-Storage locker keys	7.00	7.00
(replacement)		
Network Cables-Maximum	15.00	15.00
Network Cables-Overdue charge, per hour	0.50	0.50
Network Cables-Processing fee	10.00	10.00
Network Cables-Replacement cost	5.00	5.00
Nintendo 3Ds (24 hour loan; no charge)	0.00	0.00
Nintendo 3Ds Overdue charge, per hour	0.50	0.50
Nintendo 3Ds, Maximum	15.00	15.00
Nintendo 3Ds, Processing fee	10.00	10.00
Nintendo 3Ds, Replacement cost	250.00	250.00
OhioLINK Overdue Books, per book/Maximum	50.00	50.00
OhioLINK Overdue Books, per book/per day (1-30 days)	0.50	0.50
OhioLINK Overdue Books, per book/per day (31st day),	35.00	35.00
late/overdue	33.00	33.00
OhioLINK, Replacement, per book	75.00	75.00
OhioLINK, Replacement, per book, cataloging and	25.00	25.00
processing fee,		
Portable DVD Player (four hour loan; no charge)	0.00	0.00
Portable DVD Player, Maximum	15.00	15.00
Portable DVD Player, Overdue charge, per hour	0.50	0.50
Portable DVD Player, Processing fee	10.00	10.00
Portable DVD Player, Replacement cost	150.00	150.00
Portable Public Address System (24 hour loan; no charge)	0.00	0.00
Portable Public Address System, Maximum	15.00	15.00
Portable Public Address System, Overdue charge, per hour	0.50	0.50
Portable Public Address System, Processing fee	30.00	30.00
Portable Public Address System, Replacement cost	100.00	100.00
Steady Cam (24 hour loan; no charge)	0.00	0.00
Steady Cam, Maximum	15.00	15.00
Steady Cam, Overdue charge, per hour	0.50	0.50
Steady Cam, Processing fee	10.00	10.00
Steady Cam, Replacement cost	150.00	150.00
Study Room Keys-Maximum	15.00	15.00
Study Room Keys-Overdue charge, per hour	0.50	0.50
Study Room Keys-Processing Fee	10.00	10.00
Study Room Keys-Replacement Cost	10.00	10.00
Tripod Dolly (24 hour loan; no charge)	0.00	0.00
Tripod Dolly, Maximum	15.00	15.00
Tripod Dolly, Overdue charge, per hour	0.50	0.50
Tripod Dolly, Processing fee	10.00	10.00

Tripod Dolly, Replacement cost		60.00	60.00
Video Monitor Cable (three hour loan; no charge)		0.00	0.00
Video Monitor Cable, Maximum		15.00	15.00
Video Monitor Cable, Overdue charge, per hour		0.50	0.50
		10.00	10.00
Video Monitor Cable, Processing fee			
Video Monitor Cable, Replacement cost		5.00	5.00
Fine Arts Program Fee		50.00	F2 F0
Architecture/Interior Design Majors, per semester		50.00	52.50
Music Majors, per semester		50.00	52.50
Emerging Technology in Business + Design Major Fee		0.00	300.00
Fines and Fees			
Livescribe SmartPen Replacement		25.00	25.00
Microphone Reimbursement		0.00	\$50 - \$250
C-Pen Reimbursement		0.00	300.00
Global Initiatives			
Graduate International Student Orientation and		100.00	100.00
Integration Service Fee		100.00	100.00
International Sponsored Student Fee - Per Semester		500.00	500.00
International Student Exchange Student Deposit	9	1000.00	1000.00
International Travel Insurance Pass Through Fee		58.00	58.00
Non-credit Program Enrollment Fee		0.00 - 3,500.00	0.00 - 13,000
Non-credit Program Materials Fee		0.00 - 350.00	0.00 - 1,300
Program Fee		0.00 - 15,000.00	0.00 - 15,000.00
Study Abroad Administration Fee (Non-Miami organized programs)		175.00	175.00
Study Abroad/Away Administration Fee (Faculty-led Miami programs)		175.00	175.00
Undergraduate International Student Orientation and Integration Service Fee		200.00	200.00
Workshop Administrative Fee		25.00	25.00
Goggin Ice Center			
Facility Rental 6% discount for groups that rent more than 20 hours of Ice in one billing cycle for both A & B Pad		300.00	300.00
Facility Rental for groups that rent less than 20 hours of Ice in one billing cycle for both A & B Pad		315.00	315.00
Intramural Leagues-Broomball (1 season with 8 games each)		175.00	175.00
Intramural Leagues-Broomball (10 games)		200.00	200.00
Intramural Leagues-Broomball (2 seasons with 6 games each)		155.00	155.00
Intramural Leagues-Hockey (1 seasons with 8 games each)		410.00	410.00
Intramural Leagues-Hockey (10 games)		500.00	500.00
Intramural Leagues-Hockey (2 seasons with 6 games each)		365.00	365.00
		303.00	303.00
Identification Card Replacement Charge			

Identification Card Replacement Charge-Hamilton Campus		20.00	20.00
Identification Card Replacement Charge-Middletown		20.00	20.00
Campus Identification Card Replacement Charge-Oxford Campus		35.00	35.00
International Student Exchange Deposit		33.00	33.00
Exchange Student Deposit-Business	9	0.00	0.00
Intrafraternity Council		0.00	0.00
Fraternity Recruitment		30.00	30.00
Sorority Recruitment		30.00	30.00
Learning Assistance Tutoring Charges		30.00	30.00
Learning Assistance Tutoring Charges  Learning Assistance-Oxford Campus-Tutoring sessions-no			
show fee		15.00	15.00
Mini University Child Care			
Mini U Full Time Infant		5280.00/6600.00	5280.00/6600.00
Mini U Full Time Pre-K		4250.00/5650.00	4250.00/5650.00
Mini U Full Time Preschool		4250.00/5650.00	4250.00/5650.00
Mini U Full Time Toddler		4920.00/6150.00	4920.00/6150.00
Mini U Part Time 5HD Pre-K		2600.00/3250.00	2600.00/3250.00
Mini U Part Time 5HD Preschool		2600.00/3250.00	2600.00/3250.00
Mini U Part Time MWF Infant		3520.00/4400.00	3520.00/4400.00
Mini U Part Time MWF Preschool		3000.00/3750.00	3000.00/3750.00
Mini U Part Time MWF Toddler		3280.00/4100.00	3280.00/4100.00
Mini U Part Time TT Infant		2240.00/2800.00	2240.00/2800.00
Mini U Part Time TT Preschool		1920.00/2400.00	1920.00/2400.00
Mini U Part Time TT Toddler		2120.00/2650.00	2120.00/2650.00
Summer Camp		1100.00	1100.00
Miscellaneous			
Sport Performance- Golf Swing Analysis (Amateur/Pro)		200.00/500.00	200.00/500.00
Non-Miami Students		300.00/500.00	300.00/500.00
MUDEC			
Deposit upon application for the academic year (no		25.00	25.00
refund)		23.00	23.00
Housing deposit upon acceptance for the given semester	7	250.00	250.00
Luxembourg Student Residency Permit Fee, per semester		0.00	0.00
Mobile Internet Access and Telephone, per semester		185.00	185.00
MUDEC Apartment (instead of host family)-Fall or Spring full semester		3050.00	3050.00
MUDEC Apartment (instead of host family)-Full Summer		1708.00	1708.00
MUDEC Apartment (instead of host family)-Partial Summer		976.00	976.00
MUDEC Apartment Damage Deposit (refundable at end of			
semester if no damage to apartment)		500.00	500.00
MUDEC Study Tours, per semester		1800.00	1800.00
Orientation fee (one-time per student)		90.00	90.00
Partial Board (4 meal voucher per week), per semester		900.00	900.00

Room and Continental Breakfast (reside w/host family)-Fall Semester	183	5.00 1835.00
Room and Continental Breakfast (reside w/host family)- Spring Semester	183	5.00 1835.00
Student Activity Fee, per semester	8.	5.00 85.00
Study Abroad Administration Fee	12	5.00 125.00
Transportation Fee for MUDEC students, per semester	10	5.00 105.00
Music		
Music-MUS 216	8	5.00 89.25
Music-Music lesson fees	2, 3 17	5.00 175.00
Oxford Pathways Program		
Pathways Student Fee	90	0.00 90.00
Panhellenic		
Sorority Recruitment - Late Registration	20	0.00 20.00
Parking Fees and Fines-Hamilton and Middletown		
Campuses		
Blocking any access road	1.	5.00 15.00
Disregarding traffic control device	1.	5.00 15.00
Failure to display parking permit	1.	5.00 15.00
Hazardous operation	7.	5.00 75.00
Illegal Parking-Parking by a non-handicapped driver in a	100	0.00 100.00
space reserved for the handicapped	100	J.00 100.00
Illegal Parking-Parking in a restricted area	1	5.00 15.00
Illegal Parking-Parking on the grass	1	5.00 15.00
Speeding	30	0.00 30.00
Unregistered vehicle	10	0.00 10.00
Parking Fees and Fines-Oxford Campus		
e-scooter daily storage fee	5.00/	/Day 5.00/Day
Event Parking-Lot Attendant-charged to MU	21	5.00 25.00
Departments/Organizations, per hour	Σ,	25.00
Event Parking-Lot/Space Reservation Fee-charged to MU	1.00 - 5	5.00 1.00 - 5.00
Departments/Organizations, fee per reserved space		
Faculty and staff Garage permit, per year	42	5.00 425.00
Faculty and staff RED area annual permit, per year	12	5.00 125.00
Faculty and staff RED area annual permit, per year-2 person carpool	30	0.00 30.00
Faculty and staff RED area annual permit, per year-3 person carpool	(	0.00
Faculty and staff RED area daily permit, per day		2.00 2.00
Faculty and staff WHITE area annual permit, per year	(	0.00
Faculty, Staff, or Department Dedicated Parking Space	42	5.00 425.00
Failure to display valid permit/Improper display	3.	5.00 35.00
Handicap Parking Violation	250	0.00 250.00

Illegal or improper parking (loading/service area, outside	75.00	75.00
designated space, prohibited parking, prohibited yellow zone)	75.00	75.00
Illegal parking in restricted area	75.00	75.00
Illegal parking on grass/sidewalk	75.00	75.00
Impoundment/immobilization (cars, trucks, motorcycles,	200.00	200.00
etc)	200.00	200.00
Impoundment/immobilization (electronic or motorized	75.00	75.00
scooters)	10.00	10.00
Overtime at meter Overtime at timed zone	10.00 25.00	10.00 25.00
Oxford campus parking garage rates-Campus Ave. garage-	23.00	23.00
Daily maximum rate	10.00	10.00
Oxford campus parking garage rates-Campus Ave. garage-		
Garage Parking Vouchers	5.00	5.00
Oxford campus parking garage rates-Campus Ave. garage-	25.00	25.00
Lost ticket fee	25.00	25.00
Oxford campus parking garage rates-Campus Ave. garage-	1.00/.50	1.00/.50
Parking rate per first hour/per additional hours	1.00/.30	1.00/.50
Oxford campus parking garage rates-Engineering Bldg.	15.00	15.00
garage-Daily maximum rate		
Oxford campus parking garage rates-Engineering Bldg.	7.50	7.50
garage-Garage Parking Vouchers		
Oxford campus parking garage rates-Engineering Bldg. garage-Lost ticket fee	25.00	25.00
Oxford campus parking garage rates-Engineering Bldg.		
garage-Parking rate per first hour/per additional hours	2.00/1.00	2.00/1.00
Oxford campus parking garage rates-Event parking rate	5.00	5.00
Oxford campus parking garage rates-Overnight parking,	520.00	520.00
per semester	320.00	320.00
Oxford campus parking garage rates-Replacement for	5.00	5.00
Garage Access Card		
Oxford campus students - commuter daily permit	3.00	3.00
Oxford campus students only-for a semester/academic year BLUE area permit	150.00	150.00
Oxford campus students only-for a semester/academic		
year YELLOW area permit	100.00	100.00
Oxford campus students only-for an academic year-	Γ0.00	FO 00
Graduate Assistants-designated lots and student areas	50.00	50.00
Oxford campus students only-for each summer term	60.00	60.00
Oxford campus students only-for temporary permit	15.00	15.00
(student - one week)		
Oxford campus-Contractor-Red parking permit-day	3.00	3.00
Oxford campus Contractor Red parking permit work	35.00	35.00
Oxford campus-Contractor-Red parking permit-week	10.00	10.00

Oxford campus-Visitor-parking permit-day		5.00	5.00
Oxford campus-Visitor-parking permit-month		35.00	35.00
Oxford campus-Visitor-parking permit-week		10.00	10.00
Parking		0.00	0.00
Reproduction/illegal use of decal		300.00	300.00
University Vehicles Parked in Red Permit Areas-Leased		125.00	125.00
Vehicle		123.00	123.00
University Vehicles Parked in Red Permit Areas-Reserved		425.00	425.00
Space		423.00	423.00
University Vehicles Parked in Red Permit Areas-State		125.00	125.00
License Plate		125.00	125.00
Unregistered vehicle lookup		2.50	2.50
Police			
Fingerprinting BCI		38.00	38.00
Fingerprinting FBI		40.00	40.00
Fingerprinting Combined		63.00	63.00
Proficiency Examination			
Additional credit hours, each		35.00	35.00
Per examination (including first credit hour)	8	70.00	70.00
Program Fee			
Summer Scholars Program Comprehensive Enrollment Fee	1	350.00	350.00
(Deposit)	1	330.00	330.00
Summer Scholars Program Comprehensive Program Fee	1	1150.00	1150.00
Recreational Sports Center			
Branch campus (MUH-MUM), Couple-12 month pass		394.00	394.00
Branch campus (MUH-MUM), Family-12 month pass		480.00	480.00
Branch campus (MUH-MUM), Individual Plus-12 month		286.00	286.00
pass			280.00
Branch campus (MUH-MUM), Individual-12 month pass		216.00	216.00
Emeritus/retiree (or spouse), Couple-12 month pass		630.00	630.00
Emeritus/retiree (or spouse), Famly-12 month pass		768.00	768.00
Emeritus/retiree (or spouse), Individual Plus-12 month pass		461.00	461.00
Emeritus/retiree (or spouse), Individual-12 month pass		346.00	346.00
Equestrian-Club Team Riding Fee/Semester		1350.00	1350.00
Faculty/Staff (eligible for medical benefits)-Couple, 12 month pass		788.00	788.00
Faculty/Staff (eligible for medical benefits)-Family, 12 month pass		960.00	960.00
Faculty/Staff (eligible for medical benefits)-Individual (or spouse), 12 month pass		432.00	432.00
Faculty/Staff (eligible for medical benefits)-Individual Plus, 12 month pass		572.00	572.00

Faculty/Staff (not eligible for medical benefits)-Couple, 12 month pass		630.00	630.00
Faculty/Staff (not eligible for medical benefits)-Family, 12 month pass		768.00	768.00
Faculty/Staff (not eligible for medical benefits)-Individual (or spouse), 12 month pass		346.00	346.00
Faculty/Staff (not eligible for medical benefits)-Individual Plus, 12 month pass		461.00	461.00
Intramural Semester Pass		35.00	35.00
Intramural Yearly Pass		60.00	60.00
Membership Joining Fee-Family		75.00	75.00
Membership Joining Fee-Individual		50.00	50.00
Second Year (Pre-semester) Adventure Trip		335.00	335.00
Student Staffing for facility rentals per hour		19.00	19.00
Students-Oxford Full-time - included in general fee		-	-
Students-Oxford Part-time - included in general fee		-	-
Equestrian-Overnight Camp Fee		1250.00	1250.00
Club Sport Insurance and Testing		15.00	15.00
Aquatics Lifeguard Staffing		21.00	21.00
Equestrian-Student Hourly Rate		\$45 per hour	\$45 per hour
Equestrian-Community Hourly Rate		\$50 per hour	\$50 per hour
Residence Hall			
Approved Early Arrival Fee - Group/Per Day		33.00	33.00
Approved Early Arrival Fee/Per Day		39.00	39.00
Temporary ID Card Fee		15.00	15.00
Residual ACT Testing Fee - Regional Campuses			
Residual ACT Testing Fee		42.50	42.50
Second year program offerings			
Second Year Pre-semester or Trip Fee		50.00	50.00
Special Course/Lab Charges-Hamilton Campus			
Art-ART 102	2, 3	10.00	10.50
Art-ART 103	2, 3	10.00	10.50
Art-ART 104	2, 3	15.00	15.75
Art-ART 105	2, 3	10.00	10.50
Art-ART 106	2, 3	20.00	21.00
Art-ART 111	2, 3	30.00	31.50
Art-ART 122	2, 3	40.00	42.00
Art-ART 147	2, 3	15.00	15.75
Art-ART 181	2, 3	10.00	10.50
Art-ART 221	2, 3	30.00	31.50
Art-ART 222	2, 3	30.00	31.50
Art-ART 231	2, 3	30.00	31.50
Art-ART 241	2, 3	30.00	31.50
Art-ART 255	2, 3	20.00	21.00

Art-ART 257	2, 3	30.00	31.50
Art-ART 271	2, 3	50.00	52.50
Art-ART 308E	2, 3	20.00	21.00
Art-ART 321	2, 3	30.00	31.50
Art-ART 322	2, 3	30.00	31.50
Art-ART 331	2, 3	30.00	31.50
Art-ART 341	2, 3	30.00	31.50
Art-ART 342	2, 3	30.00	31.50
Biology-BIO 115	2, 3	25.00	26.25
Biology-BIO 116	2, 3	25.00	26.25
Biology-BIO 161	2, 3	25.00	26.25
Biology-BIO 171	2, 3	25.00	26.25
Biology-BIO 171 lab fee	2, 3	25.00	26.25
Biology-BIO 172	2, 3	25.00	26.25
Biology-BIO 172 lab fee	2, 3	25.00	26.25
Chemistry-CHM 111.L	2, 3	25.00	26.25
Chemistry-CHM 131	2, 3	25.00	26.25
Chemistry-CHM 144	2, 3	25.00	26.25
Chemistry-CHM 145	2, 3	25.00	26.25
Chemistry-CHM 231	2, 3	25.00	26.25
Chemistry-CHM 244	2, 3	25.00	26.25
Chemistry-CHM 245	2, 3	25.00	26.25
Chemistry-CHM 332	2, 3	25.00	26.25
Chemistry-CHM 364	2, 3	25.00	26.25
Computer and Information Technology (CIT) course fee	2, 3	50.00	52.50
Engineering Technology (ENT) course fee	2, 3	50.00	52.50
Geology-GLG 115L	2, 3	25.00	26.25
Geology-GLG 311	2, 3	25.00	26.25
Microbiology-MBI 123	2, 3	25.00	26.25
Microbiology-MBI 161	2, 3	25.00	26.25
Nursing-NSG 261	2, 3	211.20	221.76
Nursing-NSG 262	2, 3	211.20	221.76
Nursing-NSG 352	2, 3	211.20	221.76
Nursing-NSG 354	2, 3	211.20	221.76
Nursing-NSG 362	2, 3	211.20	221.76
Nursing-NSG 364	2, 3	211.20	221.76
Nursing-NSG 420	2, 3	211.20	221.76
Nursing-NSG 431	2, 3	211.20	221.76
Nursing-NSG 452	2, 3	211.20	221.76
Nursing-NSG 462	2, 3	211.20	221.76
Nursing-NSG 464	2, 3	211.20	221.76
Physics-PHY 161	2, 3	25.00	26.25
Physics-PHY 162	2, 3	25.00	26.25
Physics-PHY 173	2, 3	25.00	26.25
Physics-PHY 174	2, 3	25.00	26.25
THYSICS THE 174	2, 3	23.00	20.23

Physics-PHY 183	2, 3	25.00	26.25
Physics-PHY 184	2, 3	25.00	26.25
Physics-PHY 191	2, 3	25.00	26.25
Physics-PHY 192	2, 3	25.00	26.25
Teacher Education-EDT 181	2, 3	25.00	26.25
Teacher Education-EDT 182	2, 3	25.00	26.25
Art-ART 171	2, 3	25.00	26.25
Special Course/Lab Charges-Middletown Campus			
Art-ART 102	2, 3	10.00	10.50
Art-ART 103	2, 3	10.00	10.50
Art-ART 104	2, 3	15.00	15.75
Art-ART 105	2, 3	10.00	10.50
Art-ART 106	2, 3	20.00	21.00
Art-ART 111	2, 3	30.00	31.50
Art-ART 121	2, 3	30.00	31.50
Art-ART 122	2, 3	40.00	42.00
Art-ART 147	2, 3	15.00	15.75
Art-ART 181	2, 3	10.00	10.50
Art-ART 221	2, 3	30.00	31.50
Art-ART 222	2, 3	30.00	31.50
Art-ART 231	2, 3	30.00	31.50
Art-ART 241	2, 3	30.00	31.50
Art-ART 255	2, 3	20.00	21.00
Art-ART 257	2, 3	30.00	31.50
Art-ART 271	2, 3	50.00	52.50
Art-ART 308E	2, 3	20.00	21.00
Art-ART 321	2, 3	30.00	31.50
Art-ART 322	2, 3	30.00	31.50
Art-ART 331	2, 3	30.00	31.50
Art-ART 341	2, 3	30.00	31.50
Art-ART 342	2, 3	30.00	31.50
Biology-BIO 115	2, 3	25.00	26.25
Biology-BIO 116	2, 3	25.00	26.25
Biology-BIO 161	2, 3	25.00	26.25
Biology-BIO 171	2, 3	25.00	26.25
Biology-BIO 172	2, 3	25.00	26.25
Chemistry-CHM 111.L	2, 3	25.00	26.25
Chemistry-CHM 131	2, 3	25.00	26.25
Chemistry-CHM 144	2, 3	25.00	26.25
Chemistry-CHM 145	2, 3	25.00	26.25
Chemistry-CHM 231	2, 3	25.00	26.25
Chemistry-CHM 244	2, 3	25.00	26.25
Chemistry-CHM 245	2, 3	25.00	26.25
Chemistry-CHM 332	2, 3	25.00	26.25

Chemistry-CHM 364	2, 3	25.00	26.25
Computer and Information Technology (CIT) course fee	2, 3	50.00	52.50
Engineering Technology (ENT) course fee	2, 3	50.00	52.50
Geology-GLG 115L	2, 3	25.00	26.25
Geology-GLG 311	2, 3	25.00	26.25
Microbiology-MBI 123	2, 3	25.00	26.25
Microbiology-MBI 161	2, 3	25.00	26.25
Nursing-NSG 261	2, 3	211.20	221.76
Nursing-NSG 262	2, 3	211.20	221.76
Nursing-NSG 352	2, 3	211.20	221.76
Nursing-NSG 354	2, 3	211.20	221.76
Nursing-NSG 362	2, 3	211.20	221.76
Nursing-NSG 364	2, 3	211.20	221.76
Nursing-NSG 420	2, 3	211.20	221.76
Nursing-NSG 431	2, 3	211.20	221.76
Nursing-NSG 452	2, 3	211.20	221.76
Nursing-NSG 462	2, 3	211.20	221.76
Nursing-NSG 464	2, 3	211.20	221.76
Physics-PHY 161	2, 3	25.00	26.25
Physics-PHY 162	2, 3	25.00	26.25
Physics-PHY 173	2, 3	25.00	26.25
Physics-PHY 174	2, 3	25.00	26.25
Physics-PHY 183	2, 3	25.00	26.25
Physics-PHY 184	2, 3	25.00	26.25
Physics-PHY 191	2, 3	25.00	26.25
Physics-PHY 192	2, 3	25.00	26.25
Teacher Education-EDT 181	2, 3	25.00	26.25
Teacher Education-EDT 182	2, 3	25.00	26.25
Art-ART 171	2, 3	25.00	26.25
Special Course/Lab Charges-Oxford Campus			
Art-ART 111	2, 3	32.00	33.60
Art-ART 121	2, 3	32.00	33.60
Art-ART 122	2, 3	40.00	42.00
Art-ART 131	2, 3	55.00	57.75
Art-ART 140	2, 3	58.00	60.90
Art-ART 145	2, 3	26.00	27.30
Art-ART 146	2, 3	26.00	27.30
Art-ART 147	2, 3	21.00	22.05
Art-ART 149	2, 3	26.00	27.30
Art-ART 155	2, 3	16.00	16.80
Art-ART 160	2, 3	37.00	38.85
Art-ART 165	2, 3	47.00	49.35
Art-ART 170	2, 3	42.00	44.10
Art-ART 195	2, 3	32.00	33.60
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Art-ART 221	2, 3	53.00	55.65
Art-ART 222	2, 3	53.00	55.65
Art-ART 231	2, 3	32.00	33.60
Art-ART 233	2, 3	11.00	11.55
Art-ART 241	2, 3	79.00	82.95
Art-ART 251	2, 3	79.00	82.95
Art-ART 252	2, 3	79.00	82.95
Art-ART 254	2, 3	79.00	82.95
Art-ART 255	2, 3	100.00	105.00
Art-ART 257	2, 3	105.00	110.25
Art-ART 261	2, 3	105.00	110.25
Art-ART 264	2, 3	105.00	110.25
Art-ART 271	2, 3	105.00	110.25
Art-ART 281	2, 3	32.00	33.60
Art-ART 285	2, 3	11.00	11.55
Art-ART 286	2, 3	11.00	11.55
Art-ART 295	2, 3	32.00	33.60
Art-ART 296	2, 3	32.00	33.60
Art-ART 309	2, 3	11.00	11.55
Art-ART 314	2, 3	11.00	11.55
Art-ART 315	2, 3	11.00	11.55
Art-ART 316	2, 3	11.00	11.55
Art-ART 317	2, 3	11.00	11.55
Art-ART 318	2, 3	11.00	11.55
Art-ART 319	2, 3	11.00	11.55
Art-ART 320	2, 3	53.00	55.65
Art-ART 320A	2, 3	50.00	52.50
Art-ART 320B	2, 3	50.00	52.50
Art-ART 320C	2, 3	50.00	52.50
Art-ART 331	2, 3	32.00	33.60
Art-ART 332	2, 3	32.00	33.60
Art-ART 341	2, 3	105.00	110.25
Art-ART 342	2, 3	105.00	110.25
Art-ART 343	2, 3	20.00	21.00
Art-ART 344	2, 3	20.00	21.00
Art-ART 345	2, 3	20.00	21.00
Art-ART 350	2, 3	32.00	33.60
Art-ART 351	2, 3	105.00	110.25
Art-ART 352	2, 3	105.00	110.25
Art-ART 354	2, 3	105.00	110.25
Art-ART 357	2, 3	105.00	110.25
Art-ART 358	2, 3	105.00	110.25
Art-ART 361	2, 3	105.00	110.25
Art-ART 362	2, 3	105.00	110.25
Art-ART 364	2, 3	105.00	110.25
	, -		

Art-ART 365	2, 3	105.00	110.25
Art-ART 371	2, 3	105.00	110.25
Art-ART 372	2, 3	105.00	110.25
Art-ART 386	2, 3	11.00	11.55
Art-ART 389	2, 3	11.00	11.55
Art-ART 395	2, 3	32.00	33.60
Art-ART 421	2, 3	32.00	33.60
Art-ART 422	2, 3	32.00	33.60
Art-ART 431	2, 3	32.00	33.60
Art-ART 432	2, 3	32.00	33.60
Art-ART 441	2, 3	105.00	110.25
Art-ART 442	2, 3	105.00	110.25
Art-ART 450	2, 3	105.00	110.25
Art-ART 451	2, 3	105.00	110.25
Art-ART 452	2, 3	105.00	110.25
Art-ART 455	2, 3	11.00	11.55
Art-ART 457	2, 3	105.00	110.25
Art-ART 458	2, 3	105.00	110.25
Art-ART 461	2, 3	105.00	110.25
Art-ART 462	2, 3	105.00	110.25
Art-ART 464	2, 3	105.00	110.25
Art-ART 471	2, 3	105.00	110.25
Art-ART 472	2, 3	105.00	110.25
Art-ART 480	2, 3	11.00	11.55
Art-ART 485	2, 3	11.00	11.55
Art-ART 486	2, 3	11.00	11.55
Art-ART 487	2, 3	11.00	11.55
Art-ART 489	2, 3	11.00	11.55
Art-ART 492	2, 3	32.00	33.60
Art-ART 493	2, 3	32.00	33.60
Art-ART 495	2, 3	32.00	33.60
Art-ART 541	2, 3	100.00	105.00
Art-ART 542	2, 3	100.00	105.00
Art-ART 555	2, 3	10.00	10.50
Art-ART 557	2, 3	100.00	105.00
Art-ART 561	2, 3	100.00	105.00
Art-ART 562	2, 3	100.00	105.00
Art-ART 564	2, 3	100.00	105.00
Art-ART 571	2, 3	100.00	105.00
Art-ART 585	2, 3	10.00	10.50
Art-ART 586	2, 3	10.00	10.50
Art-ART 587	2, 3	10.00	10.50
Art-ART 589	2, 3	10.00	10.50
Art-ART 640	2, 3	100.00	105.00
Art-ART 660	2, 3	100.00	105.00

Art-ART 664	2, 3	100.00	105.00
Art-ART 670	2, 3	100.00	105.00
Art-ART 680	2, 3	10.00	10.50
Art-ART MPT/MPF 189	2, 3	11.00	11.55
Art-ART/IMS 259	2, 3	32.00	33.60
Art-ART/IMS 359	2, 3	32.00	33.60
Art-MPC 497	2, 3	11.00	11.55
Art-MPC 498	2, 3	11.00	11.55
Art-MPC 598	2, 3	11.00	11.55
Art-MPF 185	2, 3	11.00	11.55
Art-MPF 187	2, 3	11.00	11.55
Art-MPF 188	2, 3	11.00	11.55
Art-MPF 279	2, 3	11.00	11.55
Art-MPT 311	2, 3	11.00	11.55
Art-MPT 312	2, 3	11.00	11.55
Art-MPT 381	2, 3	11.00	11.55
Art-MPT 382	2, 3	11.00	11.55
Art-MPT 383	2, 3	11.00	11.55
Art-MPT 480	2, 3	11.00	11.55
Art-MPT 480M/580M	2, 3	11.00	11.55
Art-MPT 480W/580W	2, 3	10.00	10.50
Art-MPT 580	2, 3	10.00	10.50
BIO/MBI 115	2, 3	25.00	26.25
BIO/MBI 115H	2, 3	25.00	26.25
BIO/MBI 116	2, 3	25.00	26.25
BIO/MBI 424	2, 3	25.00	26.25
Biology- BIO 115	2, 3	25.00	26.25
Biology-BIO 155	2, 3	25.00	26.25
Biology-BIO 161	2, 3	25.00	26.25
Biology-BIO 204	2, 3	25.00	26.25
Biology-BIO 205	2, 3	25.00	26.25
Biology-BIO 305	2, 3	25.00	26.25
Biology-BIO 305W	2, 3	25.00	26.25
Biology-BIO 328	2, 3	25.00	26.25
Biology-BIO 351	2, 3	25.00	26.25
Biology-BIO 361	2, 3	25.00	26.25
Biology-BIO 364	2, 3	25.00	26.25
Biology-BIO 402	2, 3	25.00	26.25
Biology-BIO 403	2, 3	25.00	26.25
Biology-BIO 407	2, 3	25.00	26.25
Biology-BIO 407W	2, 3	25.00	26.25
Biology-BIO 408	2, 3	60.00	63.00
Biology-BIO 409	2, 3	25.00	26.25
Biology-BIO 410	2, 3	25.00	26.25
Biology-BIO 410W	2, 3	25.00	26.25

Biology-BIO 411	2, 3	25.00	26.25
Biology-BIO 415	2, 3	25.00	26.25
Biology-BIO 425	2, 3	25.00	26.25
Biology-BIO 429	2, 3	25.00	26.25
Biology-BIO 453	2, 3	25.00	26.25
Biology-BIO 455	2, 3	25.00	26.25
Biology-BIO 458	2, 3	25.00	26.25
Biology-BIO 459	2, 3	25.00	26.25
Biology-BIO 463	2, 3	25.00	26.25
Biology-BIO 463W	2, 3	25.00	26.25
Biology-BIO 464	2, 3	25.00	26.25
Biology-BIO 465	2, 3	25.00	26.25
Biology-BIO 482	2, 3	25.00	26.25
Biology-BIO 482W	2, 3	25.00	26.25
Biology-BIO 483	2, 3	25.00	26.25
Botany-BOT 244	2, 3	175.00	183.75
Chemistry - CHM 111L	2, 3	30.00	31.50
Chemistry - CHM 224	2, 3	30.00	31.50
Chemistry - CHM 231L	2, 3	30.00	31.50
Chemistry - CHM 244	2, 3	30.00	31.50
Chemistry - CHM 332L	2, 3	30.00	31.50
Chemistry - CHM 375	2, 3	30.00	31.50
Chemistry - CHM 418	2, 3	30.00	31.50
Chemistry - CHM 438	2, 3	30.00	31.50
Chemistry-CHM 144	2, 3	30.00	31.50
Chemistry-CHM 145	2, 3	30.00	31.50
Chemistry-CHM 419	2, 3	30.00	31.50
Chemistry-CHM149	2, 3	350.00	367.50
CHM436/MBI436/CPB436	2, 3	42.00	44.10
Clinical Experience -Teacher Education-EDP 605	2, 3	136.00	142.80
Clinical Experience -Teacher Education-EDP 605 TPA			
Testing	2, 3	300.00	315.00
EDL 195 Facilitation & Group Dynamics	2, 3	150.00	157.50
Education Leadership - EDL 290 R	2,3	50.00	52.50
Family Studies and Social Work -FSW 762	2, 3	50.00	52.50
Family Studies and Social Work -FSW 763	2, 3	50.00	52.50
Family Studies and Social Work-FSW 412	2, 3	50.00	52.50
Family Studies and Social Work-FSW 661	2, 3	50.00	52.50
Fashion Design-FAS 150B	2, 3	40.00	42.00
Fashion Design-FAS 211	2, 3	30.00	31.50
Fashion Design-FAS 212	2, 3	40.00	42.00
Fashion Design-FAS 221 A	2, 3	90.00	94.50
Geology-GLG 115L	2, 3	25.00	26.25
Geology-GLG 201	2, 3	25.00	26.25
Geology-GLG 204	2, 3	25.00	26.25
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Geology-GLG 301	2, 3	25.00	26.25
Geology-GLG 322	2, 3	25.00	26.25
Geology-GLG 354	2, 3	25.00	26.25
Geology-GLG 357	2, 3	25.00	26.25
Geology-GLG 428	2, 3	25.00	26.25
Geology-GLG 482	2, 3	25.00	26.25
Gerontology- GTY 110	2,3	50.00	52.50
Gerontology- GTY 310	2,3	50.00	52.50
IMS 351 all section	2, 3	65.00	68.25
Kinesiology and Health - KNH194L	2, 3	35.00	36.75
Kinesiology and Health -KNH 104	2, 3	150.00	157.50
Kinesiology and Health -KNH 182	2, 3	26.00	27.30
Kinesiology and Health -KNH 183.L	2, 3	26.00	27.30
Kinesiology and Health- KNH 184.L	2, 3	33.00	34.65
Kinesiology and Health- KNH 203	2, 3	150.00	157.50
Kinesiology and Health- KNH 244.L	2, 3	33.00	34.65
Kinesiology and Health- KNH 284	2, 3	26.00	27.30
Kinesiology and Health- KNH 285.L	2, 3	26.00	27.30
Kinesiology and Health- KNH 287.L	2, 3	26.00	27.30
Kinesiology and Health -KNH 288	2, 3	26.00	27.30
Kinesiology and Health -KNH 289	2, 3	26.00	27.30
Kinesiology and Health -KNH 381.L	2, 3	33.00	34.65
Kinesiology and Health -KNH 382	2, 3	33.00	34.65
Kinesiology and Health -KNH 404	2, 3	150.00	157.50
Kinesiology and Health -KNH 4532 Active Work Station	2, 3	35.00	36.75
Kinesiology and Health -KNH 468.L	2, 3	33.00	34.65
Kinesiology and Health- KNH 484	2, 3	26.00	27.30
Kinesiology and Health -KNH 568.L	2, 3	31.00	32.55
Kinesiology and Health -KNH 668	2, 3	31.00	32.55
Kinesiology and Health -KNH 683	2, 3	31.00	32.55
Kinesiology and Health -KNH 688	2, 3	31.00	32.55
Kinesiology and Health-Basketball Officiating Course-KNH 121	2, 3	140.00	147.00
Kinesiology and Health-KNH 122	2, 3	140.00	147.00
Kinesiology and Health-KNH 150.G	2, 3	330.00	346.50
Kinesiology and Health-KNH 150.I	2, 3	330.00	346.50
Kinesiology and Health-KNH 150.J	2, 3	240.00	252.00
Kinesiology and Health-KNH 150.K	2, 3	240.00	252.00
Kinesiology and Heatlh-KNH 150.B	2,3	180.00	189.00
Microbiology-MBI 123	2, 3	25.00	26.25
Microbiology-MBI 143	2, 3	25.00	26.25
Microbiology-MBI 201	2, 3	25.00	26.25
Microbiology-MBI 201H	2, 3	25.00	26.25
Microbiology-MBI 223	2, 3	25.00	26.25
Microbiology-MBI 333	2, 3	60.00	63.00
	_, •	20.00	

Microbiology-MBI 405	2, 3	25.00	26.25
Microbiology-MBI 415	2, 3	25.00	26.25
Microbiology-MBI 425	2, 3	25.00	26.25
Microbiology-MBI 435	2, 3	25.00	26.25
Microbiology-MBI 465	2, 3	25.00	26.25
Microbiology-MBI 475	2, 3	25.00	26.25
Microbiology-MBI 487	2, 3	30.00	31.50
Microbiology-MBI 488	2, 3	60.00	63.00
Microbiology-MBI 489	2, 3	60.00	63.00
Music-MUS 100E	2, 3	105.00	110.25
Music-MUS 112	2, 3	20.00	21.00
Music-MUS 232A	2, 3	23.00	24.15
Music-MUS 232B	2, 3	23.00	24.15
Nursing-NSG 261	2, 3	211.20	221.76
Nursing-NSG 262	2, 3	211.20	221.76
Nursing-NSG 352	2, 3	211.20	221.76
Nursing-NSG 354	2, 3	211.20	221.76
Nursing-NSG 362	2, 3	211.20	221.76
Nursing-NSG 364	2, 3	211.20	221.76
Nursing-NSG 420	2, 3	211.20	221.76
Nursing-NSG 431	2, 3	211.20	221.76
Nursing-NSG 452	2, 3	211.20	221.76
Nursing-NSG 462	2, 3	211.20	221.76
Nursing-NSG 464	2, 3	211.20	221.76
Physics-PHY 103	2, 3	25.00	26.25
Physics-PHY 161	2, 3	25.00	26.25
Physics-PHY 162	2, 3	25.00	26.25
Physics-PHY 191	2, 3	25.00	26.25
Physics-PHY 191H	2, 3	25.00	26.25
Physics-PHY 192	2, 3	25.00	26.25
Physics-PHY 286	2, 3	25.00	26.25
Physics-PHY 293	2, 3	25.00	26.25
Physics-PHY 294	2, 3	25.00	26.25
Physics-PHY 471	2, 3	25.00	26.25
Psychology- PSY 351	2, 3	50.00	52.50
School Psychology Testing Library Fee	2, 3	50.00	52.50
Speech Pathology and Audiology-SPA 605	2, 3	100.00	105.00
Speech Pathology and Audiology-SPA 750	2, 3	100.00	105.00
Teacher Education-ART 419	2, 3	143.00	150.15
Teacher Education-ART 419 TPA Testing Fee	2,3	300.00	315.00
Teacher Education-EDP 419F	2, 3	143.00	150.15
Teacher Education-EDP 419F TPA Testing	2, 3	300.00	315.00
Teacher Education-EDT 419 (all modifiers except O and I)			
Field Placement Supervisor	2, 3	143.00	150.15

Teacher Education-EDT 419 (all modifiers except O and I)			
TPA Testing	2, 3	300.00	315.00
Teacher Education-EDT 519	2, 3	136.00	142.80
Teacher Education-EDT 519 TPA Testing	2, 3	150.00	157.50
Teacher Education-EDT 519A	2, 3	136.00	142.80
Teacher Education-EDT 519A TPA Testing	2, 3	150.00	157.50
Teacher Education-MUS 175	2, 3	69.00	72.45
Teacher Education-MUS 355	2, 3	69.00	72.45
Teacher Education-MUS 359	2, 3	69.00	72.45
Teacher Education-MUS 419	2, 3	143.00	150.15
Teacher Education-MUS 419 TPA Testing Fee	2, 3	300.00	315.00
Theatre- THE 292	2,3	100.00	105.00
Theatre-THE 131	2,3	17.00	17.85
Theatre-THE 151	2, 3	75.00	78.75
Theatre-THE 210B	2, 3	90.00	94.50
Theatre-THE 210E	2, 3	55.00	57.75
Theatre-THE 253	2, 3 2, 3	12.00	12.60
Theatre-THE 258		100.00	105.00
Theatre-THE 455F	2, 3	200.00	
	2, 3	200.00	210.00
Sports Leadership Management-Goggin Ice Center Classes-	2,	60.00	63.00
(broomball, hockey, & skating)	3,11		
Outdoor Pursuit Center Courses- SLM 150.A	2, 3,11	180.00	189.00
	2,		
Outdoor Pursuit Center Courses- SLM 150.B	3,11	180.00	189.00
0.1. 0	2,	400.00	100.00
Outdoor Pursuit Center Courses- SLM 150.C	3,11	180.00	189.00
Sports Leadership Management SLM 150.E	2,	330.00	346.50
Sports Leadership Management SLIVI 150.E	3,11	550.00	340.30
Sports Leadership Management SLM 150.F	2,	330.00	346.50
Sports Leader Strip Widning Cities 120.1	3,11	330.00	340.50
Sports Leadership Management SLM 150.H	2,	330.00	346.50
	3,11		
Art-ART 171	2, 3	25.00	26.25
Anthropology-ATH496		150.00	157.50
Biology-BIO 433 (formerly BIO333)	2, 3	25.00	26.25
Biology-BIO 433W (formerly BIO333W)	2, 3	25.00	26.25
Speech and Hearing Clinic Charges			
Conformity Service Evaluation	6	125.00	125.00
Earmold Impression Service	6	30.00	30.00
Dispensing Service Fee - Monaural	6	150.00	150.00
Dispensing Service Fee - Binaural	6	300.00	300.00
Dispensing Service Fee - CROS	6	150.00	150.00
Dispensing Service Fee - BICROS	6	300.00	300.00
Student Affairs			

Activity No-Show Fee	10.00	10.00
Student Counseling Services		
Attentional Problem Evaluation	25.00	25.00
Counseling Session-no show (Psychiatric follow-up)	25.00	25.00
Counseling Session-no show any session	25.00	25.00
Psychiatric services - follow-up/medical check	25.00	25.00
Psychiatric services - initial psychiatric evaluation	40.00	40.00
Therapy/Counseling, per session (first five sessions	25.00	25.00
covered by general fund)	25.00	25.00
Student Health Services		
Appointment No-Show Fee	20.00	20.00
Insurance Waiver - Late Processing Fee	35.00	35.00
Miscellaneous OTC Personal Health Products	.1051	.1051
Rinella Tutoring Fee	15.00	15.00
Student health services charges health insurance plans for	0.00	0.00
usual and customary rates per industry practice	0.00	0.00
Student Legal Services		
Student Legal Services, per year	20.00	20.00
Student Orientation Program		
Confirmation Deposit (Oxford Pathway program)	95.00	95.00
Orientation Housing per night	35.00	35.00
Orientation Meal (per person)	30.00	30.00
Orientation Parking Fee	3.00	3.00
Pre-Semester Pilot Program	250.00	250.00
Regional Orientation & Registration Fee (S.O.A.R) NOTE:	40.00	40.00
Non-Refundable	40.00	40.00
Substance Abuse Violations		
Chemical abuse education program	200.00	200.00
Substance abuse assessments	\$0-200	\$0-200
Two hour substance abuse program	\$0-200	\$0-200
Two hour tobacco cessation program	150.00	150.00
Test Administration Fee		
CLEP	20.00	20.00
Distance Learning Exam	20.00	20.00
MAT Exam	20.00	20.00
Theatre		
General Admission-Students required to attend for class	6.00	6.00
(THE 191)		
Transcript		
Regular orders, per copy	8.00	8.00
Special orders, per copy	12.00	12.00
Wilks Leadership Institute		
LeaderShape participant fee	150.00	150.00

#### Miami University FY 2026 - Academic Year 2025 - 2026 Miscellaneous Fees

Scholar Leader Winter Immersion Service Experience (WISE) deposit	75.00	75.00
Wilks Leadership Workshop Fee	35.00	35.00
Wilks U-Lead Housing Fee	Actual housing cost	Actual housing cost
Wilks U-Lead Participant Fee	126.00	126.00



# Miami University FY 2026 Budget

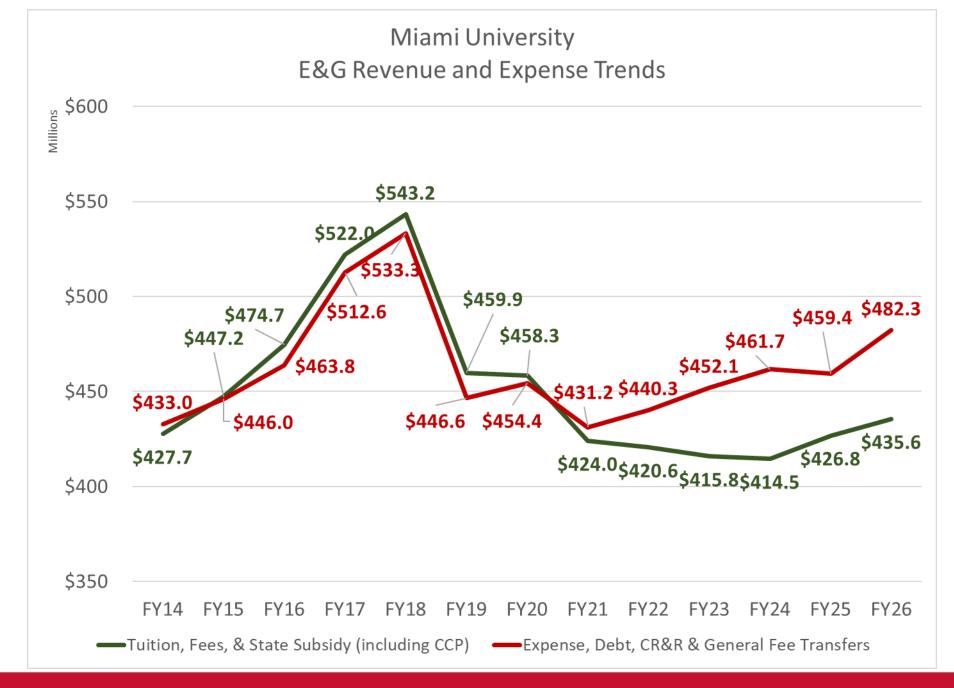
## Miami University Appropriation Ordinance

General Fund Expenditures	
Salaries	\$227,990,914
Staff Benefits	\$83,534,858
Scholarships, Fellowships & Fee Waivers	\$178,998,327
Less Financial Aid Discount	(\$146,564,214)
Utilities	\$16,684,760
Support Expense	\$42,348,16 <u>5</u>
Sub-Total General Fund Expenditures	\$402,992,810
General Fund Transfers	
Debt Service (Mandatory)	\$15,937,155
General Fee & Other (Non-Mandatory)	<u>\$65,970,064</u>
Total General Fund	\$484,900,029
Designated Funds	\$69,147,473
Restricted Funds	\$90,518,876
Auxiliary Enterprises:	
Expenditures	\$132,376,840
Debt Service (Mandatory)	\$36,903,964
Other Transfers	\$36,225,216
Total Auxiliaries	\$205,506,021
TOTAL Expenditures	\$850,072,399



	FY26		FY25	
		Hamilton &		Hamilton &
<b>Budget Assumptions</b>	Oxford	Middletown	Oxford	Middletown
Fall Class - First Time Students	4,080	534	4,158	457
Fall Class - Other Incoming Students	308	405	295	462
National Pathways (Regionals Only 1st Year)	0	300	185	185
Fall Class - Nonresident Enrollment Mix	33.3%	N/A	36.6%	N/A
Overall Nonresident Enrollment Mix	35.0%	N/A	36.8%	N/A
Tuition Increase - Continuing	0.0%	0.0%	0.0%	0.0%
<b>Tuition Increase - Tuition Promise Resident</b>	2.0%	4.0%	2.0%	3.0%
Tuition Increase - Tuition Promise Non-Resident	2.0%	4.0%	3.0%	3.0%
Tuition Increase - Graduate Resident & Non-Resident	4.0%	NA	3%/4%	NA
State Share of Instruction	\$73.8M	\$13.2M	\$76.3M	\$12.0M
Investment Income	\$28.9M	\$100K	\$22M	\$100K
Room and Board Rate	0%/3%	N/A	0%/3%	N/A
Salary Increment Pool (3%) & Market Adjustments	\$10.0M	\$1.3M	\$8.6M	\$1.1M
Staff Benefit Rate	39.5%	39.5%	39.5%	39.5%
Utilities Trend	-0.3%	5.0%	1.0%	4.4%
Non-Personnel Expense Change	\$3.5M	\$3.3M	(\$398K)	\$71K
Change in Undergraduate Cohort Scholarships	(\$10.0M)	\$70K	\$1.9M	\$922K
Productivity Targets	(\$8.8M)	(\$1.7M)	(\$3.2M)	(\$2.5M)
Vacancy Used to Balance Divisional Budgets	(\$27.3M)	(\$6.0M)	(\$24.8M)	(\$4.8M)
Reserves Used to Balance Divisional Budgets	\$0.0	(\$5.1M)	(\$3.1M)	(\$6.3M)
Thrive Revenue	\$0.8M	<b>\$0</b>	N/A	N/A
Thrive Expenses	\$5.0M	\$2.2M	N/A	N/A



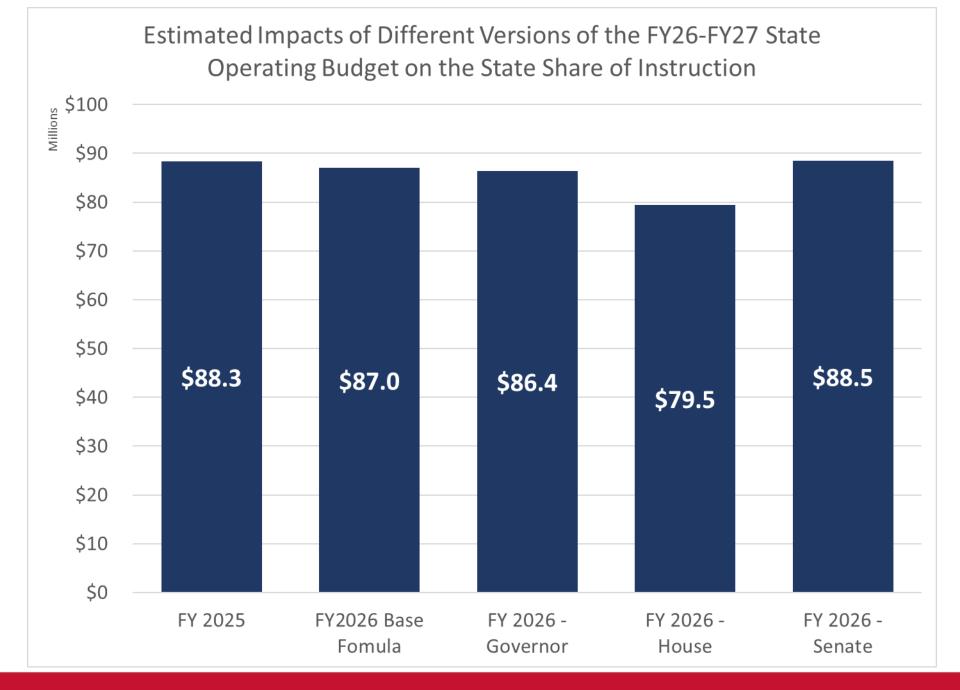




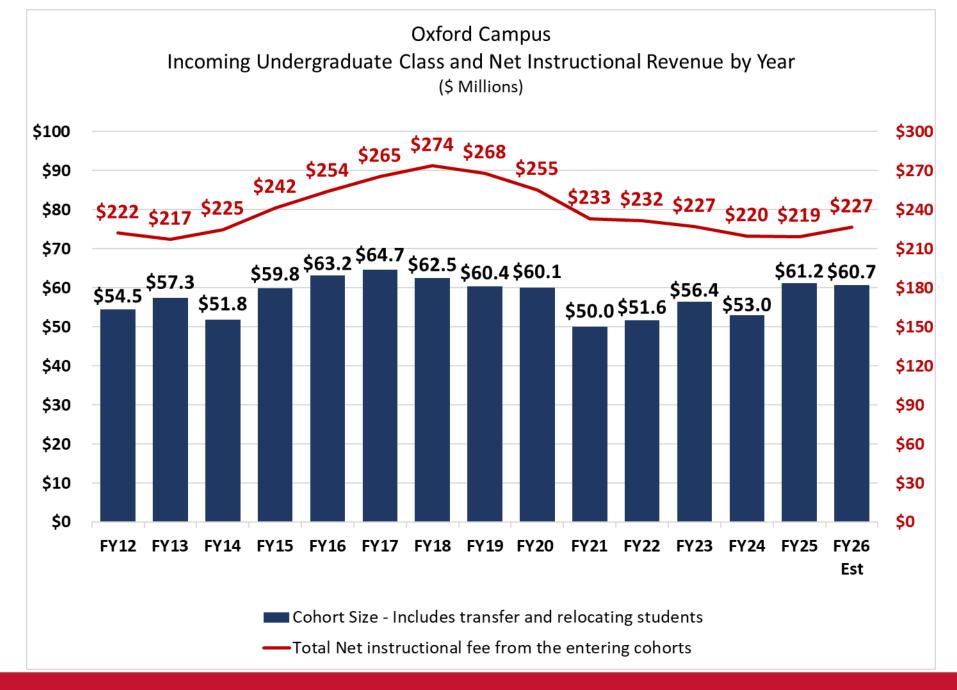
## Miami University Revenue – Oxford Campus

Revenue	FY26 Budget	FY25 Budget	FY24 Budget	FY 18 Budget
Student Tuition & Other Fees	\$459,215,312	\$461,975,539	\$453,227,167	\$ 438,353,239
Less Tuition Discounts	143,751,601	155,083,837	153,214,862	75,855,684
Net Tuition & Fees	315,463,711	306,891,702	300,012,305	362,497,555
State Appropriations	73,806,662	76,289,854	71,709,935	64,310,787
Investment Income	28,882,394	21,900,000	21,900,000	5,325,000
Other General Fund Revenue	1,773,721	2,456,288	1,572,405	1,370,000
Other Transfers In	9,314,834	5,133,974	5,104,365	750,000
Use of Reserves	-	3,130,641	14,340,557	-
<b>Total General Fund</b>	\$429,241,322	\$415,802,459	\$414,639,567	\$ 434,253,342
Designated Funds	65,069,623	63,289,410	51,874,850	46,068,057
Restricted Funds	80,594,241	70,211,814	59,261,526	49,782,312
Auxiliary Funds	205,506,021	190,668,510	188,363,812	183,173,647
Total Designated, Restricted and Auxiliary Funds	\$351,169,885	\$324,169,734	\$299,500,188	\$ 279,024,016
Total Revenues	\$780,411,206	\$739,972,193	\$701,297,899	\$ 713,277,358

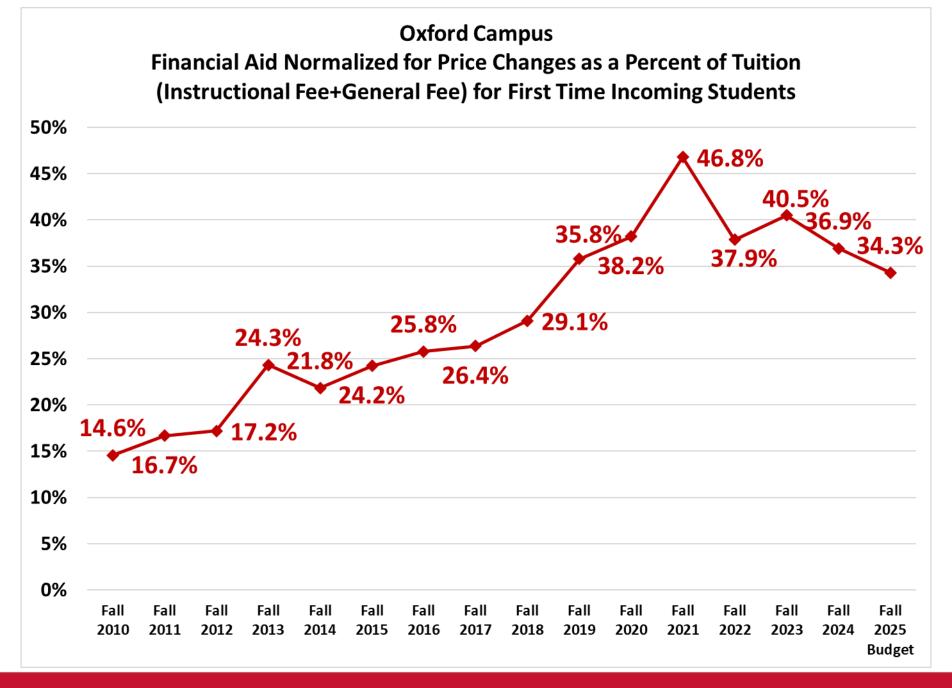




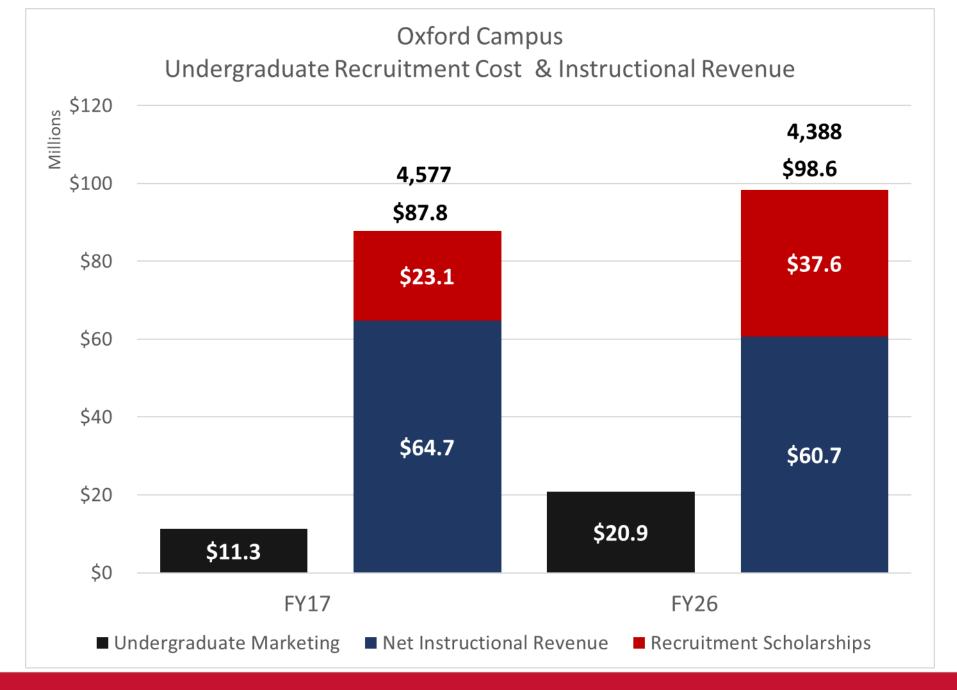










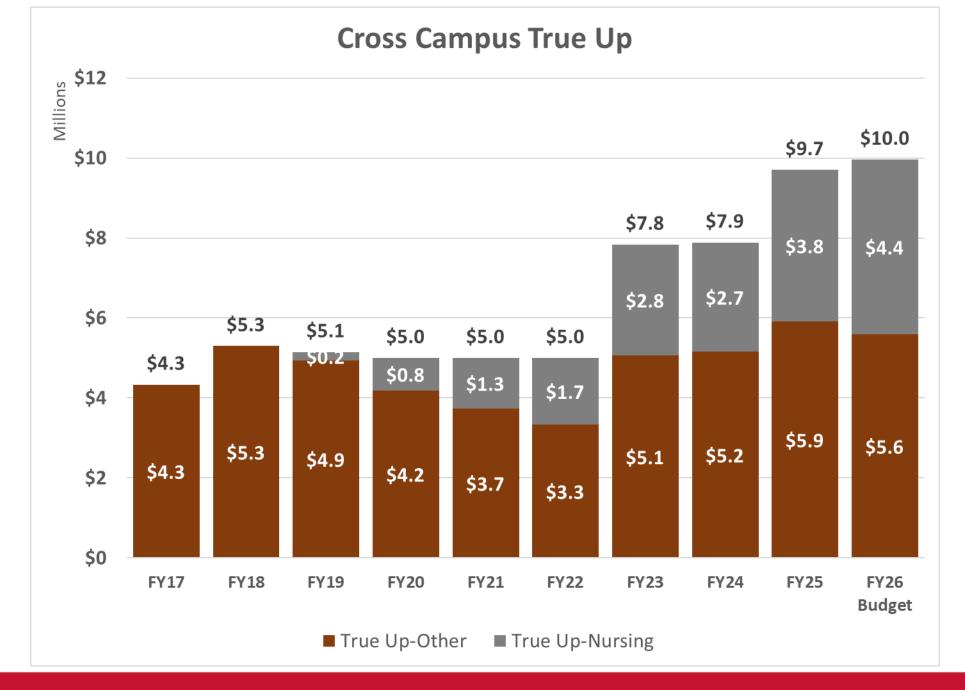




## Miami University Revenue – Regional Campuses

Revenue	Hamilton	Middletown	VOALC	FY26	FY25	FY24
Student Tuition & Other Fees	\$26,351,815	\$7,783,386	\$0	\$34,135,201	\$32,622,098	\$32,141,737
Less Tuition Discounts	1,493,479	1,319,134	-	2,812,613	2,756,868	1,834,149
Net Tuition & Fees	24,858,336	6,464,252	-	31,322,588	29,865,230	30,307,588
State Appropriations	10,667,231	4,311,472	-	14,978,703	13,784,295	12,511,060
Investment Income	50,000	50,000	-	100,000	100,000	100,000
Other General Fund Revenue	304,891	30,402	-	335,293	335,293	109,902
Other Transfers In	2,221,781	756,164	835,260	3,813,205	816,791	854,791
Use of Reserves	-	5,108,919	-	5,108,919	6,271,698	5,705,450
Total General Fund	\$38,102,239	\$16,721,209	\$835,260	\$55,658,708	\$51,173,307	\$49,588,790
Designated Funds	1,132,350	2,945,500	-	4,077,850	3,781,299	3,775,000
Restricted Funds	7,375,035	2,549,600	-	9,924,635	8,633,022	8,179,586
Auxiliary Funds	-	-	-	-	-	-
Total Designated, Restricted and Auxiliary	Ć9 E07 29E	ĆE 40E 100	ćO	¢14 002 49E	¢12 414 221	¢11 0E4 E96
Funds	\$8,507,385	\$5,495,100	\$0	\$14,002,485	\$12,414,321	\$11,954,586
Total Revenues	\$46,609,624	\$22,216,309	\$835,260	\$69,661,193	\$63,587,628	\$61,543,376







FY26 Oxford Campus Expense Budget Changes				
Salary Increment Assumption	\$10,018,710			
THRIVE Initiative Expenses	\$4,956,522			
Business + X	\$2,000,000			
General Fee - Intercollegiate Athletics	\$2,186,458			
General Fee - Other	\$307,770			
New Arena Planning	\$1,000,000			
Executive Compensation & New VP of HR	\$627,509			
Promotion & Tenure	\$518,940			
Research & Aspire New Funding	\$329,716			
Admissions & Student Success Center Improvements	\$845,475			
Commencement and Risk and Compliance Costs	\$296,735			
Student Life Budget Improvements	\$289,500			
Information Security Improvements	\$253,000			
Academic Affairs Budget Improvements	\$97,650			
GASB 101 Change, Insurance Costs & Other	\$176,791			
Change in GA Waiver Vacancy	(\$521,465)			
Change in Vacancy	(\$2,475,771)			
Academic Affairs Budget Reductions	(\$2,698,453)			
Finance and Business Services + Central Budget Reductions	(\$6,076,077)			
Total Budget Changes	\$12,133,010			



FY26 Regional Campus Expense Budget Changes							
	Regionals	Hamilton	Middletown	VOALC			
Thrive Initiative Expenses	\$2,221,781	\$2,221,781	\$0	\$0			
Salary Increment	\$1,304,776	\$810,230	\$494,546	\$0			
Hamilton Support for Middletown	\$756,164	\$756,164	\$0	\$0			
Change in Regional Admin Charge	\$519,311	\$640,564	(\$121,253)	\$0			
Promotion & Tenure	\$78,120	\$44,640	\$33,480	\$0			
Increased Utilities	\$77,182	\$36,087	\$27,164	\$13,931			
Increased Aid Costs (CCP)	\$69,745	\$166,965	(\$97,220)	\$0			
TT & TCPL Minimum Increase	\$54,879	\$36,605	\$18,275	\$0			
Increased Property & Liability Insurance	\$19,699	\$15,162	\$4,537	\$0			
Change in Debt	(\$2,422)	(\$825)	(\$54)	(\$1,543)			
Draw on Vacancy	(\$144,424)	(\$51,722)	(\$92,702)	\$0			
Benefit Recovery	(\$506,649)	(\$337,774)	(\$168,875)	\$0			
Campus Budget Reductions	(\$2,575,530)	(\$818,255)	(\$1,757,275)	\$0			
VORA Building Funding	\$2,575,530	\$818,255	\$1,757,275	\$0			
Other Changes	\$92,984	\$63,438	\$23,466	\$6,081			
Total Budget Changes	\$4,541,146	\$4,401,314	\$121,364	\$18,469			



Miami University Long Range Budget & Forecast								
	FY 2025 Budget	FY 2025 Forecast	FY 2026	FY2027	FY2028	FY2029	FY2030	FY2031
Revenue								
1st Year Net Instructional Revenue (includes transfers)	\$68,328,302	\$68,092,754	\$69,365,814	\$76,343,831	\$80,664,073	\$84,807,730	\$88,749,089	\$93,230,515
Continuing Student Net Instructional Revenue	\$177,826,313	\$180,402,065	\$185,914,968	\$195,821,783	\$213,276,960	\$226,868,314	\$239,690,710	\$250,343,956
Total Undergraduate Net Instructional Revenue	\$246,154,615	\$248,494,819	\$255,280,782	\$272,165,614	\$293,941,034	\$311,676,044	\$328,439,799	\$343,574,471
Graduate Gross Instructional Revenue	\$34,828,849	\$33,252,642	\$33,507,903	\$34,222,687	\$34,650,831	\$35,087,406	\$35,536,648	\$35,994,663
Total Net Instructional Revenue	\$280,983,464	\$281,747,461	\$288,788,685	\$306,388,301	\$328,591,865	\$346,763,450	\$363,976,447	\$379,569,134
GR General Fees	\$3,650,140	\$3,144,966	\$3,653,613	\$3,737,681	\$3,810,645	\$3,885,074	\$3,961,230	\$ 4,038,909
State Support	\$88,287,210	\$88,287,210	\$86,977,572	\$86,977,572	\$88,717,123	\$90,491,466	\$92,301,295	\$94,147,321
Investment Income	\$22,000,000	\$22,000,000	\$28,982,394	\$28,982,394	\$28,982,394	\$28,982,394	\$28,982,394	\$28,982,394
All other Revenue	\$4,578,519	\$4,231,381	\$3,691,803	\$3,655,601	\$3,640,900	\$3,658,637	\$3,694,130	\$3,730,332
Total Revenue Sources	\$456,756,638	\$456,382,019	\$471,021,377	\$491,070,691	\$517,635,998	\$539,464,585	\$560,369,891	\$579,208,607
Other Costs	\$163,266,405	\$160,898,183	\$165,929,709	\$163,581,007	\$169,392,590	\$176,098,422	\$179,513,757	\$182,460,475
Gross Expense	\$494,318,474	\$496,650,252	\$511,104,904	\$519,393,020	\$538,984,341	\$560,068,784	\$578,504,343	\$597,156,451
Less Vacancy	(\$29,663,397)	(\$36,190,629)	(\$33,279,503)	(\$27,009,191)	(\$20,383,142)	(\$13,677,136)	(\$6,884,965)	(\$0)
Net Expense	\$464,655,077	\$460,459,623	\$477,825,400	\$492,383,829	\$518,601,199	\$546,391,648	\$571,619,378	\$597,156,451
Academic Affairs Budget Targets	\$0	\$0	(\$2,698,453)	\$0	\$0	\$0	\$0	\$0
Finance and Business Services + Central Budget Reductions	\$0	\$0	(\$6,076,077)	\$0	\$0	\$0	\$0	\$0
Increased Costs for Ongoing Boldly Creative Programs	\$0	\$0	\$0	\$0	\$2,640,000	\$0	<b>\$0</b>	\$0
Business + X	\$0	\$0	\$2,000,000	\$0	\$0	\$0	\$0	\$0
Arena Planning Costs (One Time) and Debt Service	\$0	\$0	\$1,000,000	\$0	\$5,107,627	\$5,914,892	\$5,910,942	\$5,910,942
Sustainability	\$0	\$0	\$0	\$0	\$538,196	\$0	\$0	\$0
Advanced Manufacturing	\$1,503,899	\$1,503,899	\$4,079,428	\$3,920,572				
Surplus / (Draw on Reserves or Loss) before Thrive	(\$9,402,338)	(\$5,581,503)	(\$5,108,921)	(\$5,233,711)	(\$9,251,024)	(\$12,841,955)	(\$17,160,429)	(\$23,858,785)
THRIVE Tuition Revenues			\$550,662	\$2,946,093	\$7,765,584	\$17,167,276	\$31,235,027	\$31,391,202
THRIVE Other Revenues			\$225,000	\$5,418,125	\$5,791,250	\$6,138,750	\$6,536,250	\$6,536,250
THRIVE Reallocated Expense Budgets			\$97,290	\$4,028,643	\$4,034,681	\$4,066,357	\$4,098,761	\$4,131,909
THRIVE Expenses			\$7,275,593	\$13,218,958	\$12,146,929	\$13,167,201	\$13,670,113	\$13,340,749
Transfers In - THRIVE Funding			\$6,402,641	\$7,344,821	\$691,359	\$0	\$0	\$0
Net THRIVE Revenues & Transfers	\$0	\$0	\$0	\$6,518,724	\$6,135,945	\$14,205,183	\$28,199,925	\$28,718,612
Surplus / (Draw on Reserves or Loss) after Thrive	(\$9,402,338)	(\$5,581,503)	(\$5,108,921)	\$1,285,014	(\$3,115,079)	\$1,363,228	\$11,039,496	\$4,859,827



# Miami University Long Range Budget & Forecast

## FY 2025 FY 2025

## Budget Forecast FY 2026 FY2027 FY2028 FY2029 FY2030 FY2031

	<u> </u>							
Revenue								
1st Year Net Instructional Revenue (Includes transfers)	\$68.3	\$68.1	\$69.4	\$76.3	\$80.7	\$84.8	\$88.7	\$93.2
Continuing Student Net Instructional Revenue	\$177.8	\$180.4	\$185.9	\$195.8	\$213.3	\$226.9	\$239.7	\$250.3
Total Undergraduate Net Instructional Revenue	\$246.2	\$248.5	\$255.3	\$272.2	\$293.9	\$311.7	\$328.4	\$343.6
Graduate Gross Instructional Revenue	\$34.8	\$33.3	\$33.5	\$34.2	\$34.7	\$35.1	\$35.5	\$36.0
Total Net Instructional Revenue	\$281.0	\$281.7	\$288.8	\$306.4	\$328.6	\$346.8	\$364.0	\$379.6



#### Miami University Long Range Budget & Forecast FY 2025 FY 2025 Budget Forecast FY 2026 FY2027 FY2028 FY2029 FY2030 FY2031 Revenue (continued) General Fee \$53.4 \$53.4 \$55.9 \$58.4 \$61.0 \$62.9 \$64.8 \$66.1 \$88.3 \$94.1 \$88.3 \$87.0 \$87.0 \$88.7 \$90.5 \$92.3 State Support \$29.0 \$22.0 \$22.0 \$29.0 \$29.0 \$29.0 \$29.0 \$29.0 Investment Income \$10.4 Other Revenue & Transfers \$12.1 \$10.9 \$10.3 \$10.3 \$10.3 \$10.3 \$10.4 \$579.2 **Total Revenue Sources** \$456.8 \$456.4 \$471.0 \$491.1 \$517.6 \$539.5 \$560.4



Miami University Long Range Budget & Forecast								
FY 2025 FY 2025								
	Budget	Forecast	FY 2026	FY2027	FY2028	FY2029	FY2030	FY2031
Expense								
Gross Expense	\$494.3	\$496.7	\$511.1	\$519.4	\$539.0	\$560.1	\$578.5	\$597.2
Less Vacancy	(\$29.7)	(\$36.2)	(\$33.3)	(\$27.0)	(\$20.4)	(\$13.7)	(\$6.9)	(\$0.0)
Net Expense	\$464.7	\$460.5	\$477.8	\$492.4	\$518.6	\$546.4	\$571.6	\$597.2



#### Miami University Long Range Budget & Forecast FY 2025 FY 2025 Budget Forecast FY 2026 FY2027 FY2028 FY2029 FY2030 FY2031 Academic Affairs Budget Targets (\$2.7)Finance and Business Services + Central Budget Reductions (\$6.1) \$2.6 Increased Costs for Ongoing Boldly Creative Programs \$2.0 Business + X \$5.1 \$5.9 Arena Planning Costs (One Time) and Debt Service \$1.0 \$5.9 \$5.9 \$0.5 Sustainability **Advanced Manufacturing** \$0.0 \$1.5 \$1.5 \$4.1 \$3.9



Surplus / (Draw on Reserves or Loss) before Thrive

(\$9.4)

(\$5.6)

(\$5.1

(\$5.2)

(\$12.8)

#### Miami University Long Range Budget & Forecast FY 2025 FY 2025 Budget Forecast FY 2026 FY2027 FY2028 FY2029 FY2030 FY2031 \$0.6 \$2.9 \$7.8 \$17.2 \$31.2 \$31.4 **THRIVE Tuition Revenues** \$6.5 \$5.8 \$6.1 \$6.5 \$0.2 \$5.4 THRIVE Other Revenues \$4.1 \$0.1 \$4.0 \$4.1 THRIVE Reallocated Expense Budgets \$4.0 \$4.1 \$7.3 \$13.2 \$13.2 \$13.7 \$13.3 \$12.1 THRIVE Expenses \$0.0 Transfers In - THRIVE Funding \$0.7 \$6.4 \$7.3 \$0.0 \$0.0 \$28.7 Net THRIVE Revenues & Transfers \$0.0 \$6.5 \$6.1 \$28.2 \$14.2



Surplus / (Draw on Reserves or Loss) after Thrive

(\$5.6)

(\$5.1)

\$1.3

(\$3.1)

\$1.4

\$11.0

(\$9.4)

\$4.9



# **Financial Metrics**

# FY 2024 SB 6 FINANCIAL RATIO ANALYSIS INSTITUTIONAL RATIOS AND SCORES (EXCLUDING ASSOCIATED IMPACTS OF GASB 68/75)

	Composite	Viak	oility	Net Income		Primary	Reserve
Institution	Score	Ratio*	Score	Ratio	Score	Ratio	Score
UNIVERSITIES							
BOWLING GREEN	3.60	94.6%	3.0	-1.1%	1.0	53.1%	5.0
CENTRAL STATE 1	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CLEVELAND STATE	3.60	93.4%	3.0	-0.9%	1.0	52.5%	5.0
KENT STATE	3.10	83.9%	3.0	-1.6%	1.0	41.6%	4.0
MIAMI	4.70	223.4%	4.0	16.6%	5.0	163.6%	5.0
NEOMED	4.40	79.5%	3.0	26.9%	5.0	119.4%	5.0
OHIO STATE	4.70	183.1%	4.0	11.4%	5.0	87.4%	5.0
OHIO UNIVERSITY	4.70	115.9%	4.0	8.1%	5.0	95.3%	5.0
SHAWNEE STATE	4.20	119.8%	4.0	5.6%	5.0	34.4%	4.0
UNIVERSITY OF AKRON	3.40	62.8%	3.0	-13.4%	0.0	51.3%	5.0
UNIVERSITY OF CINCINNATI	4.20	74.6%	3.0	5.0%	4.0	61.8%	5.0
UNIVERSITY OF TOLEDO	3.80	139.0%	4.0	2.1%	3.0	34.2%	4.0
WRIGHT STATE	5.00	377.2%	5.0	7.2%	5.0	56.6%	5.0
YOUNGSTOWN STATE	3.80	116.6%	4.0	2.3%	3.0	38.9%	4.0

<sup>\*</sup> The viability ratio is not calculated for campuses that do not have long-term plant debt. In such instances, the Primary Reserve Ratio score is weighted 80% of the Composite Score.



<sup>1.</sup> The FY 2024 statements have not yet been approved by the Auditor of State.

(Excludes the Miami University Foundation and the Impact of GASB 68/75)								
	Benchmark	FY09	FY19	FY20	FY21	FY22	FY23	FY24
HLC Ratios								
Primary Reserve	>0.4	0.3	1.2	1.2	1.7	1.4	1.5	1.6
Viability	>1.25	0.75	1.24	1.35	1.60	1.69	1.87	2.20
Net Operating Revenues-Without Investment Gains/Losses	>4%	-0.1%	5.8%	3.3%	4.8%	-1.4%	3.2%	4.1%
Net Operating Revenues-With Investment Gains/Losses	>4%	-14.7%	8.7%	4.0%	26.0%	-12.3%	10.3%	15.9%
Return on Net Assetss-Without Investment Gains/Losses	>4%	2.6%	4.6%	2.0%	2.0%	0.9%	1.5%	1.9%
Return on Net Assets-With Investment Gains/Losses	>4%	-6.2%	6.0%	2.3%	13.0%	-2.7%	4.5%	7.3%
					(\$million	s)		
Net Operating Revenue		(\$0.3)	\$40.1	\$22.0	\$30.1	(\$9.3)	\$22.2	\$29.3
Total Operating Revenue		\$526.0	\$685.9	\$673.4	\$629.7	\$678.0	\$702.7	\$717.2
Investment Income		(\$67.6)	\$21.4	\$4.8	\$181.1	(\$65.7)	\$55.7	\$100.7
Change in Total Net Assets		(\$47.2)	\$91.3	\$37.7	\$213.6	(\$49.8)	\$82.1	\$137.3
Net Assets		\$755.2	\$1,515.4	\$1,606.8	\$1,644.4	\$1,857.3	\$1,807.6	\$1,889.7





BOARD OF TRUSTEES ROUDEBUSH HALL ROOM 212 OXFORD, OHIO 45056 (513) 529-6225 MAIN (513) 529-3911 FAX WWW.MIAMIOH.EDU

June 27, 2025 Finance and Audit

#### **ORDINANCE 02025-06**

Whereas, an operating budget is to be authorized annually by the Board of Trustees; and

Whereas, the fiscal year 2026 operating budget has been difficulty to finalize for approval by the Board of Trustees due to major differences in the budget bills under consideration by the Ohio General Assembly; and

Whereas, the final budget for the State of Ohio may negatively affect the amount of revenue appropriated for the University's operating budget and require amendments to the approved budget during the course of fiscal year 2026;

Now, Therefore, Be it Ordained: that the Board of Trustees adopts the budget as presented at this meeting and shown below that most complies with the budget of the State of Ohio;

General Fund Expenditures	
Salaries	\$227,990,914
Staff Benefits	\$83,534,858
Scholarships, Fellowships & Fee Waivers	\$178,998,327
Less Financial Aid Discount	(\$146,564,214)
Utilities	\$16,684,760
Support Expense	\$42,348,16 <u>5</u>
Sub-Total General Fund Expenditures	\$402,992,810
General Fund Transfers	
Debt Service (Mandatory)	\$15,937,155
General Fee & Other (Non-Mandatory)	\$65,970,064
Total General Fund	\$484,900,029
Designated Funds	\$69,147,473
Restricted Funds	\$90,518,876
Auxiliary Enterprises:	
Expenditures	\$132,376,840
Debt Service (Mandatory)	\$36,903,964
Other Transfers	<u>\$36,225,216</u>
Total Auxiliaries	\$205,506,021
TOTAL Expenditures	\$850,072,399

Be It Further Ordained: that the Senior Vice President for Finance and Business Services and Treasurer, with the approval of the President, may make such adjustments as are necessary in the operating budget within the limits of available funds or within the limits of additional income received for a specific purpose ("restricted funds"); and

Be It Further Ordained: that the appropriation for fiscal year 2026 authorizes a 3% increment pool to be awarded as determined by the President of the University; and

Be It Further Ordained: that the appropriation for fiscal year 2026 requires that reductions are to be made by the president, provost, and vice presidents in an amount equal to their increment pool, including the cost of benefits, for these increases to be authorized.

Approved by the Board of Trustees

June 27, 2025

T. O. Pickerill II

/18/31-

Secretary to the Board of Trustees



# Status of Capital Projects Updates

### The Advanced Manufacturing Workforce and Innovation Hub

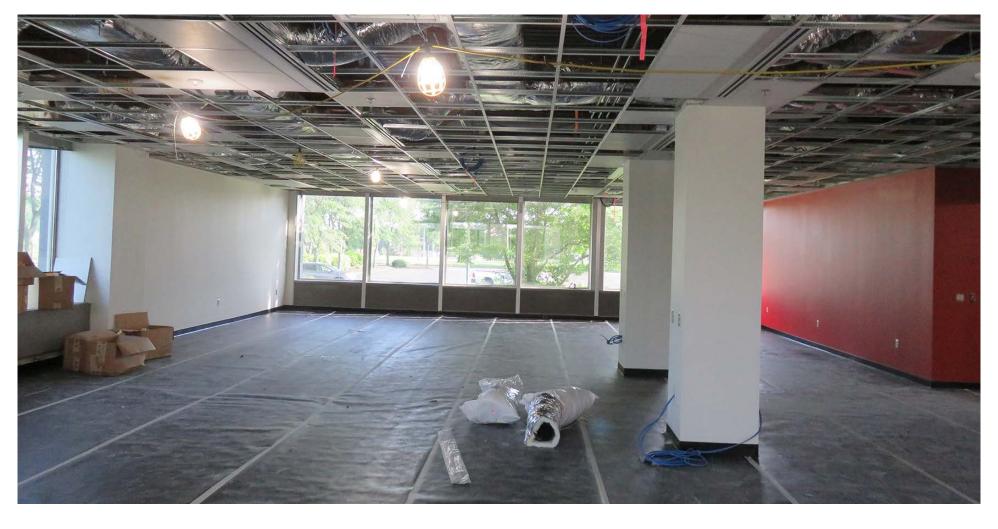
Project Cost: \$19,100,000

Completion Date/% Comp: December 2025/55%

Contingency/Balance: \$827,833/95%

Cost of Work: \$16,384,344

Project Delivery Method: Design-Build





## The Advanced Manufacturing Workforce and Innovation Hub





### **Bachelor Hall Renovation**

Project Cost: \$72,200,000

Completion Date/% Comp: June 2026/68% Contingency/Balance: \$4,262,795/88%

Cost of Work: \$56,459,873

Project Delivery Method: Design-Build





## **Bachelor Hall Renovation**





### **Bachelor Hall Renovation**





### **Martin Dining to Recreation Renovation**

Project Cost: \$1,237,773 Completion Date/% Comp: August 2025/30% Contingency/Balance: \$150,000/100%

Cost of Work: \$622,773

Project Delivery Method: Single Prime Contracting





### **McGuffey Hall Roof Replacement**

Project Cost: \$3,650,000

Completion Date/% Comp: August 2025/93%

Contingency/Balance: \$250,000/62%

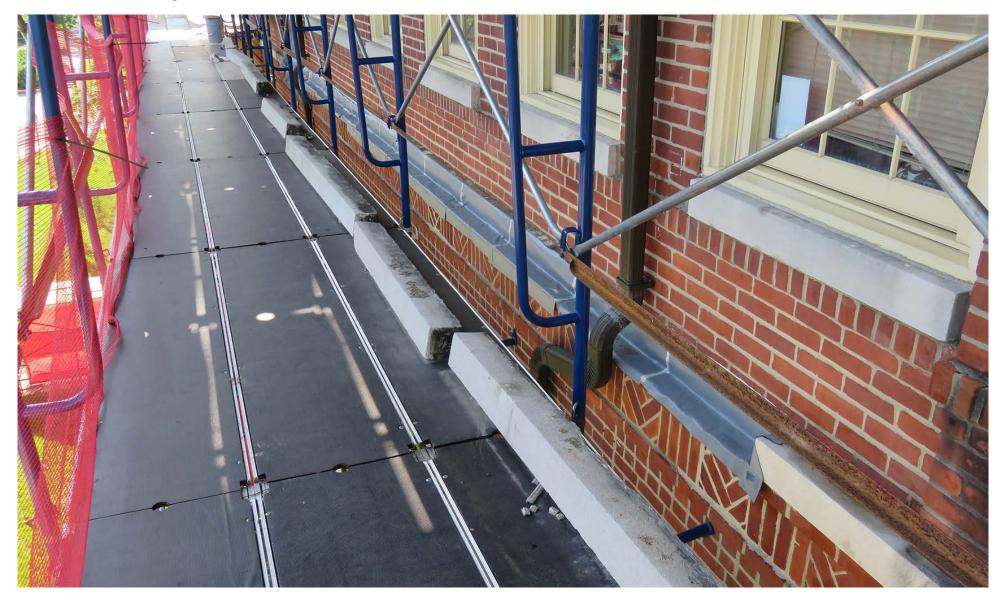
Cost of Work: \$2,670,000

Project Delivery Method: Single Prime Contracting





### **McGuffey Hall Roof Replacement**





### Morris, Emerson and Tappan Halls Renovation

Project Cost: \$5,562,000

Completion Date/% Comp: August 2025/5%

Contingency/Balance: \$375,444/100%

Cost of Work: \$1,950,000

Project Delivery Method: Design-Build





### **North Chiller Plant Geothermal Conversion 2025**

Project Cost: \$55,000,000

Completion Date/% Comp: August 2026/48%

Contingency/Balance: \$3,000,000/100%

Cost of Work: \$45,250,000

Project Delivery Method: Construction Manager at Risk





### **Western Campus Solar Field Addition 2025**

Project Cost: \$4,250,000

Completion Date/% Comp: November 2025/35%

Contingency/Balance: \$75,600/100%

Cost of Work: \$3,950,000

Project Delivery Method: Design-Build





### **Yager West Stands Concrete Repair – Phase 3**

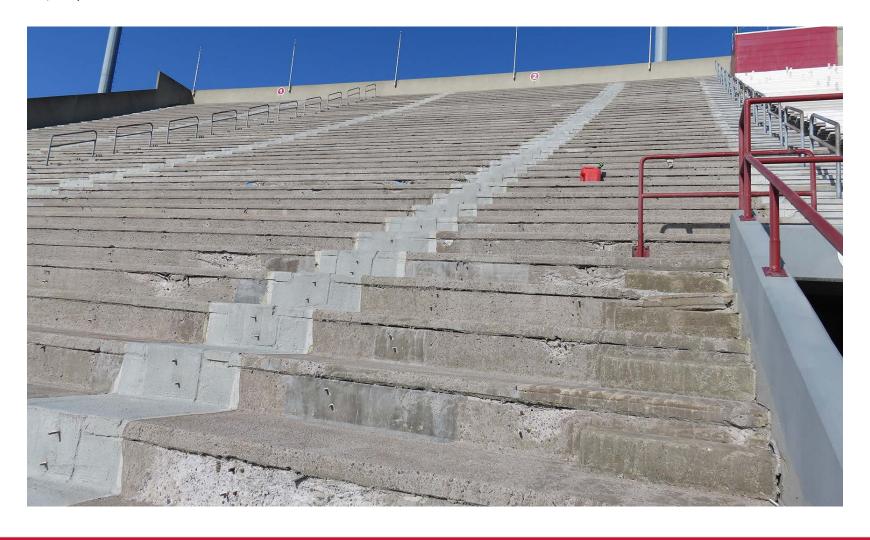
Project Cost: \$1,299,834

Completion Date/% Comp: September 2025/40%

Contingency/Balance: \$58,884/100%

Cost of Work: \$1,177,675

Project Delivery Method: Single Prime Contracting









Cole Service Building Oxford, Ohio 45056-3609 (513) 529-7000 (513) 529-1732 Fax www.pfd.muohio.edu

#### Status of Capital Projects Executive Summary June 27, 2025

#### 1. Projects completed:

No major projects and six projects under \$500,000 were completed since the last report.

#### 2. Projects added:

Two new major projects and two projects under \$500,000 were added since the last report. The Recreation Fields Relocation will begin to consider recreation options and ultimately design facilities that may replace those on Cook Field. It is important to begin an early design process now to prepare for future construction of a Multi-Purpose Arena. The removal of Williams and Wells Halls have been planned for some time. Once the renovation of Bachelor Hall is complete, Media, Journalism and Film will vacate Williams Hall. Wells Hall has remained vacant for several years and has been determined inefficient to renovate. This project will begin preparation for removal plans and restoration of the site.

#### 3. Projects in progress:

The Bachelor Hall Renovation project remains ahead of schedule. Final coat of paint, ceiling grid installation, and all fixtures are being installed on the third floor. On the first floor, drywall finishing is now occurring. The atrium space is beginning to take form since it is now dried-in. Work has also begun in completing sidewalks around the perimeter of the building. The McGuffey Hall Roof Replacement is on track to be complete in July. Work will continue on the exterior façade of the building to tuckpoint and make repairs to the masonry elements of the building. The MUO Western Campus Solar Field Addition is now underway. The electrical duct bank installation is complete and the racking for the solar panels is being installed. Morris, Emerson, and Tappan Renovation has begun. This project is expected to continue over the course of four summers beginning now in 2025 and completing during the summer of 2028. The North Chiller Plant Geothermal Conversion 2025 project has now completed drilling wells. The circuit piping connecting the wells is on-going. The Advanced Manufacturing Workforce and Innovation Hub remains on-schedule in Hamilton. Mechanical systems are being installed and final painting has begun in portions of the site. The central staircase steel has arrived and installation is underway.

Respectfully submitted,

Cody J. Powell, PE Associate Vice President – Facilities Planning & Operations

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	Number of Projects	<u>Value</u>
Under Construction	12	\$169,028,117
In Design	3	\$7,250,000
In Planning	5	\$12,500,000
Projects Under \$500,000	73	\$13,402,492
	Total	\$202,180,609

# New Projects Over \$500,000 Recreation Fields Relocation Page 19, Item 3 Williams & Wells Halls Demolition Page 20, Item 5

Projects Completed Since Last Repor	<u>t</u>	
No Projects Completed Since Last Report		
_		
Total		

#### UNDER CONSTRUCTION

### (Under Contract) Projects Requiring Board of Trustees Approval

#### 1. Bachelor Hall Renovation: (BOT Mar '23)

Porchowsky

This project will provide for the renovation of Bachelor Hall. Built in 1979, this general academic building contains over 180 offices and 22 classrooms. The facility has not had a major renovation since its opening. Bachelor Hall currently houses the departments of Mathematics, Speech Pathology and Audiology, and English, as well as the Humanities Center and the American Cultures and English (ACE) program for international students. Speech Pathology and Audiology will be moving out of the building. This project will identify new occupants for the building through a comprehensive look at the humanities programs and alignment of departments within the College of Arts & Sciences across the campus. The project will renovate the entire 112,418 GSF facility with new mechanical systems and upgraded fire suppression, electrical and plumbing systems. The project will explore covering the existing open courtyard to increase building efficiency and create much needed collaboration and updated instructional spaces.

Using flow scheduling, the contractor is progressing down through the building. Areas on the third floor have received their final coat of paint, while areas on the lower level are having drywall installed. Low voltage cabling is being run. Ceiling grid and fixture installation is ongoing on the second floor. Finished flooring installation is underway. Exterior limestone veneer is being installed to the pre-function area on the south part of the building. The air handlers have been installed and are circulating air. Elevator installation is well underway. The atrium skylight has been installed and drywall installation is ongoing in the atrium space. The project remains on schedule and within budget.



#### **Bachelor Hall Renovation (continued):**





Delivery Method: Design-Build

Project Cost		
Design and Administration	\$7,227,332	
Cost of Work	\$56,459,873	
Contingency	\$4,262,795	
Owner Costs	\$4,250,000	
Total	\$72,200,000	

Funding Source		
Local	\$27,576,140	
State	\$44,623,860	
Total	\$72,200,000	

Contingency Balance: \$3,762,795 Construction Complete: 68% Project Completion: June 2026

#### 2. McGuffey Hall – Roof Replacement: (BOT Jun '24)

Heflin

This project will replace the clay tile roof on McGuffey Hall. An architectural firm will perform a full audit of the roof to determine any additional work necessary to repair dormers, cupolas, or knee walls.

The work on the south wing is complete. South wing scaffolding has been removed. New installation is in progress on the central and north wings. Repairs to the brick façade, tuckpointing and window caulking on the fourth floor are being addressed during this project. Additional scope for brick tuckpointing and caulking will continue through mid-August. The original scope for roofing on the north and central wings remains on schedule and within budget.



Delivery Method: Single Prime Contracting

Project Cost	
Design and Administration	\$400,000
Cost of Work	\$2,670,000
Contingency	\$250,000
Owner Costs	\$330,000
Total	\$3,650,000

Funding Source		
Local	\$3,650,000	
To	stal \$3,650,000	

Contingency balance: \$153,995 Construction Complete: 93% Project Completion: August 2025

#### 3. MUO Western Campus Solar Field Addition: (BOT Feb '25)

Fellman

This project will install two (2) solar arrays on Western Campus. One set of arrays will be installed over the geothermal well field outside of the geothermal energy plant, and the second in the location where Thomson Hall was recently removed. These solar arrays will combine for a peak capacity of approximately 1.95 MW in electrical production. The combined solar arrays are projected to generate ~2.121 megawatt hours (MWh) of electricity annually.

The solar panels were purchased in December 2024 prior to price increases that were anticipated. Construction of the solar arrays is scheduled to be complete in August 2025. Electrical duct banks are nearing completion. The array foundations are progressing and the solar panels are being installed from north towards the south at both sites. Though the arrays will be in place in August, there will still be some electrical work and testing that will continue into the fall. The arrays are planned to be operational by December.



Delivery Method: Design-Build

Project Cost		
Design and Administration	\$196,650	
Cost of Work	\$3,920,000	
Contingency	\$75,600	
Owner Costs	\$57,750	
Total	\$4,250,000	

Contingency balance: \$75,600 Construction Complete: 35% Project Completion: December 2025

Funding Source		
Local	\$4,250,000	
Total	\$4,250,000	

#### 4. Morris/Emerson/Tappan Halls Renovation: (BOT Feb '25)

Morris

This project will accomplish a limited scope renovation of three residence halls over the course of four years. The final scope of the renovation is yet to be determined, but it is anticipated that it will include building envelope repairs, interior finishes refresh, introduction of study/lounge space throughout the buildings, introduction of fresh air into student rooms, restroom upgrades, and replacement of fan coil units.

These three residence halls received electric and life safety upgrades in 2011, but no other significant renovation has been made in any of the halls. These halls serve primarily first year students and several summer camps. These halls are also some of the largest residence halls on campus in terms of the number of student beds. As the Long-Range Housing and Dining Master Plan nears its end of implementation, there are limited resources for full renovations. The number of beds currently on campus also does not allow the University to have an entire hall offline during the academic year.

The scope of work for the summer of 2025 will consist of limited landscape improvements, masonry restoration, foundation waterproofing, insulation of attics, limited utility tunnel top replacement and restoration of four (11 beds) water-damaged student rooms on the basement level of Morris Hall.

Delivery Method: Design-Build

Project Cost	
Design and Administration	\$2,433,639
Cost of Work	\$2,402,408
Contingency	\$375,444
Owner Costs	\$350,509
Total	\$5,562,000

Funding Source		
Local	\$5,562,000	
Total	\$5,562,000	
<u> </u>	•	

Contingency balance: \$375,444 Construction Complete: 5% Project Completion: August 2025

#### 5. North Chiller Plant (NCP) Geothermal Conversion 2025: (BOT Jun '23)

Van Winkle

This project will install 520 geothermal wells, 850 feet deep, in the lawn south of Millett Hall, replace two old chillers in the North Chiller Plant (NCP) with heat pump chillers, and convert Millett Hall and the Student Athlete Development Center from steam heat to low temperature heating hot water. When completed, the NCP will operate in a simultaneous heating and cooling mode and use the geothermal wellfield as a heat source or heat sink to meet the demands of the north campus.

Additionally, this project will convert twelve (12) dorm buildings off of Natural Gas for Domestic Hot Water production, and DHW will instead be generated with heat produced by the North Chiller Plant.

Geothermal well drilling is complete. Circuit piping is currently being installed between the wells. The secondary pumping station associated with the hot water system at the North Chiller Plant is now operational, allowing the conversion of five (5) residence halls in the East Quad off of natural gas for Domestic Hot Water production this summer. Work within Dorsey and Dennison Hall has been completed. Work is ongoing in McBride, Collins, and Symmes. The other seven (7) residence halls associated with this project will be converted during the Summer of 2026. The project remains on schedule and within budget.

#### North Chiller Plant (NCP) Geothermal Conversion 2025 (continued):





Delivery Method: Construction Manager at Risk

Project Cost		
Design and Administration	\$4,500,000	
Cost of Work	\$45,250,000	
Contingency	\$3,000,000	
Owner Costs	\$2,250,000	
Total	\$55,000,000	

Contingency balance: \$3,000,000 Construction Complete: 48% Project Completion: August 2026

Funding Source	
Local	\$55,000,000
Total	\$55,000,000

### 6. The Advanced Manufacturing Workforce and Innovation Hub: (BOT Jun '24) Heflin

Responding to the current and predicted future workforce and applied research needs of Butler County and Southwest Ohio manufacturers, Butler Tech and Miami University are leading a unique effort to establish a new advanced manufacturing hub in Butler County. A collaboration among Miami University, Butler Tech, the Butler County Board of Commissioners, and the City of Hamilton, the hub will bolster the region's strong manufacturing base and serve the needs of industry and students through education, training and research. Miami will acquire the Vora Technology Park on Knightsbridge Drive in Hamilton to house the new hub, per the approval of Ohio's Controlling Board.

Significant renovation, deferred maintenance, and utility infrastructure upgrades are required to convert the space from an office environment to an educational manufacturing environment.

Mechanical installation and drywall finishing are on-going. First coats of paint have begun throughout the space, followed by ceiling grid and pad installation. Steel installation for the new stairway is in process. Removal of obsolete air handlers is complete and new mechanical equipment and stair installation will continue through the fall. The project remains on schedule and within budget.



#### **The Advanced Manufacturing Workforce and Innovation Hub (continued):**





Delivery Method: Design-Build

Project Cost	
Design and Administration	\$1,272,167
Cost of Work	\$16,384,344
Contingency	\$827,833
Owner Costs	\$615,656
Total	\$19,100,000

Funding Source	
Local	\$17,100,000
Butler Tech	\$2,000,000
Total	\$19,100,000

Contingency balance: \$789,802 Construction Complete: 55% Project Completion: December 2025

#### **UNDER CONSTRUCTION**

### (Under Contract) Projects Between \$500,000 and \$2,500,000

#### 1. Garden Commons Market Renovation to Dining:

Burwinkel

Responding to the continued demand for allergen-free food choices, a new food station will be created at the Garden Commons Dining Hall. The current market will be converted to an allergen-free food delivery station. The project will alter the back-of-house areas to provide a separate cooking area for food and will implement food lockers to decrease the risk of contamination. Some space reconfiguration and modification of building systems are within the scope of the work.

All demolition is complete. The plumbing and electrical under the slab has been completed, including the installation of the grease interceptor. The rooftop DOAS unit has been set on the roof, along with the additional exhaust fans for the kitchen hood and dishwasher. Drywall finish is nearly complete and will be followed by paint and the installation of ceiling grid/lighting. The project remains on schedule and within budget.



Delivery Method: General Contractor

Project Cost	
Design and Administration	\$107,000
Cost of Work	\$780,000
Contingency	\$148,000
Owner Costs	\$319,510
Total	\$1,354,510*

Funding Source	
Local	\$1,354,510
Total	\$1,354,510

Contingency balance: \$148,000 Construction Complete: 30% Project Completion: August 2025

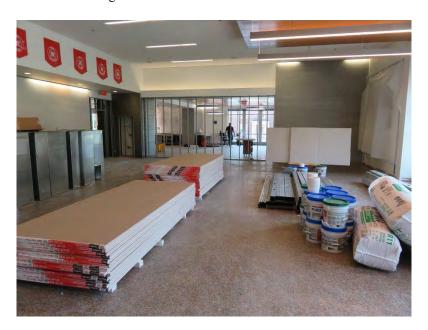
\*Changed from \$1,050,000 since the last report

#### 2. Martin Dining to Recreation Renovation: (Previous Report – In Design)

Burwinkel

This project will convert seating areas of Martin Dining to recreational fitness space. Martin Dining Commons has been the least utilized dining commons facility for several years. Offering convenient dining options to this region of campus remains a priority. The kitchen will remain in place, but service will be offered through food lockers in a ghost kitchen format. The under-utilized dining room space will be converted into recreational fitness areas. Since the Recreational Sports Center is so far away for students living in this area of the campus, providing a venue with space comparable to that of the Recreational Sports Center will offer greater benefit to our students.

Construction is moving quickly. Majority of the mechanical, electrical, and plumbing work has been completed. Drywall finishing has been completed and painting is nearly done. Ceilings will be installed in the next few days and will be followed by light fixtures. Flooring will arrive onsite in mid-July, food lockers will be installed in late July, and the fitness equipment has been scheduled for install in mid-August. Project is on schedule and within budget.



Delivery Method: Single Prime Contractor

Project Cost	
Design and Administration	\$65,000
Cost of Work	\$622,773
Contingency	\$150,000
Owner Costs	\$400,000
Total	\$1,237,773

Funding Source	
Local	\$1,237,773
Total	\$1,237,773

Contingency balance: \$150,000 Construction Complete: 30% Project Completion: August 2025

#### 3. Regionals BAS Upgrade: (Previous Report – In Design)

**Heflin** 

The Building Automation System (BAS) allows information on building systems to be viewed centrally and remotely. This level of control allows for more efficient operations, oversight and response to issues. Some of the systems are in need of repair, at the end of life, or running on systems no longer supported. This project will replace BAS systems in multiple locations, mostly on the Hamilton Campus, with new BAS controls and head end equipment that meets current standards and can serve newer equipment.

Work has begun on integrating the controls with the systems.

Delivery Method: Design-Build

Project Cost	
Design and Administration	\$90,031
Cost of Work	\$1,851,924
Contingency	\$39,526
Owner Costs	\$18,519
Total	\$2,000,000

Funding Source	
Local	\$2,000,000
Total	\$2,000,000

Contingency balance: \$39,526 Construction Complete: 3%

Project Completion: February 2026

#### 4. Regionals Boiler Replacement: (Previous Report – In Design)

Heflin

Multiple boilers on the Hamilton Campus are nearing the end of life. These steam boilers will be replaced with new, more energy efficient, condensing hot water boilers and also provide greater resiliency.

Obsolete boiler demolition is complete and new boilers are anticipated in late summer 2025.

Delivery Method: Design-Build

Project Cost	
Design and Administration	\$116,717
Cost of Work	\$1,938,159
Contingency	\$87,743
Owner Costs	\$19,381
Total	\$2,162,000

Funding Source	
Local	\$2,162,000
Total	\$2,162,000

Contingency balance: \$87,743 Construction Complete: 2%

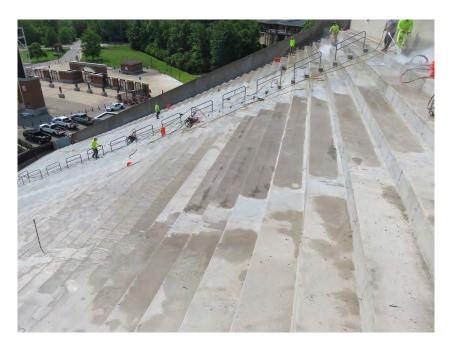
Project Completion: November 2025

#### 5. <u>Yager West Stands Concrete Repairs – Phase 3:</u>

Morris

This project will continue the phased scope of work on the concrete west stands at Yager Stadium. The work includes repairs to damaged concrete and preventive maintenance items. Phases 1 & 2, which included replacing sealants and performing concrete repairs throughout the seating area, have been completed. Phase 3 will focus on repairs in the southern third of the seating area and assess and address any repair needs on the underside of the structure. Two additional phases are expected to occur over the coming years: one to complete center section and one to complete south section of the grandstands.

The work for Phase 3 is underway and will be complete before the 2025 football season. Structural repairs to the underside of the stands hanging over concourses or vomitory walkways were completed prior to commencement. Work has begun and is progressing on time and within budget for the southern portion of the top side of the stands.



Delivery Method: Single Prime Contracting

Project Cost	
Design and Administration	\$38,275
Cost of Work	\$1,177,675
Contingency	\$58,884
Owner Costs	\$25,000
Total	\$1,299,834

Funding Source		
Local	\$1,299,834	
Total	\$1,299,834	

Contingency balance: \$58,884 Construction Complete: 40%

Project Completion: September 2025

#### 6. Yager West Stands Elevator Replacement:

Fellman

The elevator serving the West Stands of Yager Stadium is approaching end of life and the controls for the system are in need of being replaced. This project will completely replace the elevator package and its controls, within the existing elevator shaft, and will also extend the elevator service up to the 5<sup>th</sup> floor (President's Box) area of the stands. The new elevator shall be a machine room-less elevator, allowing the location of the existing elevator machine room to be repurposed as the top stop and elevator lobby. Some additional structural supports will be required throughout the elevator shaft, but the existing shaft and pit will be able to be re-utilized without much modification to support the replacement elevator.

The design of this project is now complete and the scope has been awarded. The construction team is currently working to order equipment. Construction is planned to begin following the first of the new year and be complete prior to Commencement in May 2026.

Delivery Method: Single Prime Contracting

Project Cost		
Design and Administration	\$111.150	
Cost of Work	\$990,000	
Contingency	\$100,850	
Owner Costs	\$10,000	
Total	\$1,212,000	

Funding Source		
Local	\$1,212,000	
Total	\$1,212,000	

Contingency balance: \$100,850 Construction Complete: 3% Project Completion: May 2026

### IN DESIGN (Pre-Contract)

#### 1. Goggin Ice Center – Refrigeration System Replacement:

Van Winkle

This project will replace the existing Freon-based system that refrigerates both ice pads. The existing system is nearing the end of its useful life and has multiple leaks. These leaks cause a significant safety risk and are very costly. The existing refrigerant in the system is no longer an accepted substance for new systems. The project will explore the options for alternative refrigeration methods. The system will be designed to separate the production of ice for each pad for more flexibility.

The new design will utilize an ammonia-based system, and will be set up to control the two ice pads at different temperatures, or completely independently. The design is complete and construction services will be bid out this summer for work to take place next year.

The implementation of the design will require a rental chiller to allow the facility to make and maintain ice for several weeks while the construction is completed. The intent is for construction to occur during the spring and summer of 2026.

Delivery Method: Construction Manager at Risk

Proposed Budget: \$2,000,000 Desired Start: April 2026 Desired Completion: July 2026

Funding Source		
Local	\$2,000,000	
Total	\$2,000,000	

#### 2. MUO Sustainability Park:

Fellman

This project will construct a sustainability park surrounding the soon-to-be-installed solar arrays on Western Campus. The path shall be a crushed aggregate walking path with benches and signage to provide information about the solar array and sustainability park. The path will extend from State Route 73 to near Boyd Hall, with an entrance gateway visible from State Route 73.

The project is still in design, approaching Contract Documents phase.

Delivery Method: General Contractor

Proposed Budget: \$1,250,000 Desired Start: August 2025

Desired Completion: December 2025

Funding Source		
Local	\$1,250,000	
Total	\$1,250,000	

#### 3. Ohio Means Jobs Renovation:

Heflin

Miami recently acquired 101 Knightsbridge Drive to create a workforce innovation hub, in response to the current and predicted future workforce and applied research needs of Butler County and Southwest Ohio manufacturers. Ohio Means Jobs serves the employers and job seekers of the State of Ohio by offering career preparedness, job skills, and professional development training and resources.

The project will renovate approximately 20,000 square feet of the existing facility on the first and second floors. The renovation scope will include reconfiguration of space, building systems and new finishes. The project is intended to invest no more than \$4,000,000 into the program space.

The project is currently completing the construction design phase and final costing. Demolition is anticipated to begin in July 2025.

Delivery Method: Design-Build

Proposed Budget: \$4,000,000 Desired Start: March 2025

Desired Completion: December 2025

Funding Source		
Butler County Grant	\$4,000,000	
Total	\$4,000,000	

### IN PLANNING (Pre A&E)

#### 1. <u>Bonham House – Myaamia Center Expansion:</u>

Morris

This project will fully renovate and expand Bonham House to accommodate the Myaamia Center program. The Center, a Miami Tribe of Oklahoma initiative, serves the needs of the Myaamia people, Miami University, and partner communities through research, education, and outreach that promote Myaamia language, culture, knowledge and values. The Myaamia Center has two main purposes: 1) to conduct indepth research to assist tribal educational initiatives aimed at the preservation of language and culture; and 2) to expose undergraduate and graduate students at Miami University to tribal efforts in language and cultural revitalization.

This project will include spaces for offices, meeting and activity space, indoor and outdoor gathering and cultural practice areas, as well as areas for hands on learning workshops and support/circulation spaces. The project will evaluate the existing structure and add square footage of new construction to accommodate the program. The existing facility received interior renovations and limited building upgrades in 2022. This work included interior finishes, new lighting, roof replacement, and additional lateral support to the basement walls. An additional project also converted the building off steam to a new residential-style furnace system.

The Bonham House has significance to the history of Miami University. The north façade and general appearance of the original structure will be maintained, while new construction will reflect the culture of the Myaamia people as best as possible. Great care will be taken to understand what features are relevant to the Myaamia culture, and the University's vernacular, and how both can be sensitively integrated.

The project has only been funded to complete programming and schematic design. This work has generated plans and renderings that are being used for fundraising needs to cover the costs of the facility improvements. The project is currently on hold and awaiting funding.

Delivery Method: Construction Manager at Risk

Proposed Budget: \$7,500,000

Desired Start: TBD
Desired Completion: TBD

Funding Source		
Local	\$7,500,000	
Total	\$7,500,000	

#### 2. New Basketball Arena: (BOT Dec '24)

Porchowsky

This project will create a new basketball and volleyball arena to replace Millett Hall. The existing Millett Hall, originally built in 1968 has over \$80 million dollars of deferred maintenance. There is also a desire to locate a new arena more centrally to the campus to drive use and economic development.

A site selection committee has been appointed by the President to make a recommendation on the site for the new arena. An architecture firm has assisted with due diligence and renderings to assist in the selection of the site.

The board has approved funds for Programming, Schematic Design, and fund-raising materials. Criteria Architect selection process has taken place and we are entering into a contract with SLAM Collaborative, who will provide criteria services and lead design efforts through the conceptual design stage which is scheduled to be complete in October 2025. Around this same time, we will solicit design-build firms and select a team to continue efforts through the schematic design phase.

Delivery Method: Design-Build

Proposed Budget: TBD Desired Start: TBD Desired Completion: TBD

Funding Source		
Local	TBD	
Total	TBD	

#### 3. Recreation Fields Relocation: (New Project This Report)

Porchowsky

This project will explore options and ultimately design recreation fields to replace the recreation function currently located on Cook Field.

Delivery Method: Construction Manager at Risk

Proposed Budget: TBD
Desired Start: TBD
Desired Completion: TBD

Funding Source			
Local			TBD
	Total		TBD

#### 4. Richard and Carole Cocks Art Museum – Renovation/Expansion:

Morris

This project is exploring the possibility of an addition to the Art Museum to handle the overcrowded stored collection, and renovation of the existing collections space for additional instructional space and more efficient staff space. The renovation would also address several deferred maintenance issues with the building, as well as increase accessibility.

The university was notified that no additional donor funds would be coming toward this project. The project has a remaining \$5,000,000 that can be committed to it. Team is working to define what scope can be accomplished using the available funding.

Delivery Method: Construction Manager at Risk

Proposed Budget: \$5,000,000

Desired Start: TBD
Desired Completion: TBD

Funding Source		
Local	\$5,000,000	
Total	\$5,000,000	

#### 5. Williams & Wells Halls Demolition: (New Project This Report)

**TBD** 

This project will deconstruct Williams Hall, Wells Hall, Joyner House, and associated parking area north of Williams Hall; and the landscaping of the areas where these structures are located. This project will also include building system conversions of MacMillan Hall, Warfield Hall and Armstrong Student Center off of steam to heating hot water.

The University has planned for the removal of Williams Hall after the Media Journalism and Film Department moves to Bachler Hall. Wells Hall was determined, several years ago, to have significant deferred maintenance and building systems that make the cost per square foot of less value to renovate. Joyner House is a small structure that is inefficient to maintain. The removal of these structures will take place during the summer of 2026.

As the steam lines feeding Williams and Wells are decommissioned, the piping in the tunnel can be removed, allowing for the hot water piping to serve MacMillan and Warfield Halls to bring these facilities onto the campus heating hot water system. Armstrong Student Center is also able to be converted to heating hot water at this time.

Delivery Method: Construction Manager at Risk

Proposed Budget: TBD Desired Start: May 2026

Desired Completion: September 2026

Funding Source			
Local	TBD		
Total	TBD		

#### **COMPLETED PROJECTS**

**No Completed Projects This Report** 

#### **Projects Between \$50,000 and \$500,000**

Project		Budget
Airport Pavement Project 2022		\$302,000
Airport Pavement Project 2023		\$158,000
Armstrong Student Center – 1005D Seating Area		\$150,000
Armstrong Student Center – Wayfinding		\$200,000
Art Building – Emergency Generator Replacement 2020	ON HOLD	\$111,645
Benton Hall – 016 Smart Manufacturing Lab 2024		\$80,000
Beta Bell Tower Structure Repair		\$221,600
Boyd Hall – Room 203 Renovation 2025		\$110,000
Center for Performing Arts – 120 Library Conversion		\$207,000
Cole Service Building – New Fuel Pump and Canopy		\$100,000
Demske Culinary Support Center – Boiler & BAS Upgrade 2020		\$148,849
E&G LED Conversions 2024		\$80,000
Equestrian Center – East Pastures Fence Painting 2024		\$140,250
Equestrian Center – Footing Repairs		\$140,000
Equestrian Center – Site Work Improvements		\$85,000
Ernst Nature Theater Improvements 2023		\$200,000
Farmer School of Business – Lighting Controls Upgrade 2024		\$140,000
Farmer School of Business – Misc. Improvements		\$176,546
Heritage Commons – LED Conversion 2020		\$125,000
Hiestand Hall – Replace Dust Collectors		\$400,000
Hiestand Hall – Masonry Repairs		\$60,000
Hiestand Hall – Miscellaneous Upgrades		\$50,000
Hiestand Hall – Roof Replacement		\$450,000
Hughes Hall- Exterior Door Replacement 2022		\$200,000
Hughes Hall – Lab Air Compressor Replacement 2022		\$125,000
Hughes Hall – Room 124 Renovation		\$100,000
King Library – Air Handling Unit #1 & #2 Fan Replacement		\$450,000
King Library – Conference and Study Rooms 2024		\$50,000
King Library – Hydronics Upgrades		\$135,000
Laws Hall – Rooms 016-017 Library Work 2023		\$55,020
Laws Hall – Room 100 Minor Refinish		\$50,000
MacMillan Hall – Myaamia Indoor Classroom		\$104,220
Maplestreet Station – Flooring replacement at South Server		\$57,450
McGuffey Hall - Corridor Repaint		\$60,000
Millett Hall – Volleyball Locker Room Upgrades		\$270,000
MUH – Mosler Hall – Second Floor Refresh		\$51,500
MUH – Regional Classroom AV Upgrades 2025		\$485,000
MUH – Regional Classroom Upgrades 2025		\$495,000
MUH – Roof Replacements		\$450,000
MUH – Rentschler Library – Add Study Rooms		\$110,000
MUH – Schwarm Hall – Rentschler Library Study Room		\$110,000
MUM – Johnston EM System Upgrade 2024		\$85,000

#### Projects Between \$50,000 and \$500,000 (continued)

MUM – Regional Book Depository Upgrades 2022		\$330,000
MUO – Carpet Replacements – Campus Services 2025		\$392,000
MUO – CBORD Door Hardware Improvements 2024		\$500,000
MUO – Clothes Dryer Removal 2024		\$150,000
MUO – Demolitions – Summer 2024		\$180,000
MUO – ERRCS Upgrades 2024		\$350,000
MUO – Exterior Painting – Campus Services 2025		\$315,000
MUO – Exterior Painting – E&G 2024		\$180,000
MUO – Exterior Painting – EG 2025		\$180,000
MUO – Hood Cleaning 2022-25		\$52,000
MUO – Provost Classrooms Upgrades 2024		\$116,800
MUO – Rentals Refresh 2022: 15 N. University		\$170,000
MUO Summer Demolitions 2024		\$236,000
MU Regionals – Early College Academy 2023		\$100,00
Oxford Area Trails – Phase 3		\$303,922
Parking Garage Repairs 2025		\$280,000
Phillips Hall - 212 Lab Exhaust Upgrade 2021		\$150,000
Phillips Hall – Finishes Refresh		\$90,000
Presser Hall – Exterior Door Replacement		\$120,000
Psychology Building – Animal Facility Floor Phase 2		\$144,400
Recreational Sports Center – Entry Plazas		\$109,800
Recreational Sports Center – Equipment Replacement 2024		\$265,000
Sesquicentennial Chapel – HVAC Upgrades 2024		\$500,000
Shriver Center – MiTech-Admissions Renovation 2024		\$100,000
Shriver Center – Partial Roof Replacement		\$85,000
South Refrigerant Plant – Cooling Tower Fill Replacement 2023		\$100,000
Stoddard & Elliott DOAS Unit Replacement		\$90,000
Voice of America – Boiler Replacement		\$150,000
Walks & Drives 2024		\$100,000
Yager Stadium – Presidents Box Refresh Phase 2	ON HOLD	\$60,000
Yager Stadium – Pumphouse Demolition		\$323,490
*D-11 1 4		

<sup>\*</sup>Bold denotes newly added projects

#### Projects Closed Between \$50,000 and \$500,000

Project	Original Budget	Returned Funds
Alumni Hall Additional Fire Suppression Upgrades 2023	\$200,000	\$81,435
King Library – 100C Howe Center Refresh	\$50,000	\$13,600
MUO – Ballfield Fence Padding 2025	\$120,000	\$4,055
Track & Field Mobile Trailer	\$75,000	\$13,587
Varsity Tennis Resurfacing 2023	\$55,000	\$60,046
Yager Stadium – Hydrotherapy Tanks Replacement	\$220,000	\$21,042

#### **Glossary of Terms**

Construction Manager at Risk (CMR) — is a delivery method which entails a commitment by the construction manager to deliver the project within a Guaranteed Maximum Price (GMP). The owner contracts the architectural and engineering services to perform the design from concept through construction bid documents using the construction manager as a consultant. The construction manager acts as the equivalent of a general contractor during the construction phase. CMR arrangement eliminates a "Low Bid" construction project. This method will typically be used on projects with high complexity and demanding completion schedules.

<u>Contingency</u> – includes both owner contingency and the D/B or CMR contingency where applicable.

<u>Cost of the Work</u> – is the cost of construction. This includes general condition fees, contractor overhead and profit, D/B or CMR construction stage personnel.

<u>Design & Administration</u> – includes all professional services to support the work. This consists of base Architect/Engineer (A/E) fees, A/E additional services, A/E reimbursables, non-error/omission A/E contingency fees, geotechnical services, special inspection services partnering services, multi-vista photo documentation of projects, D/B or CMR pre-construction services, third party estimator, and local administration fees.

<u>Design Build (D/B)</u> – is a project delivery method in which the design and construction services are contracted by a single entity and delivered within a Guaranteed Maximum Price (GMP). Design Build relies on a single point of responsibility contract and is used to minimize risks for the project owner and to reduce the delivery schedule by overlapping the design phase and construction phase of a project. This method will typically be used on projects with less complexity and have demanding completion schedules.

<u>Guaranteed Maximum Price (GMP)</u> – is the negotiated contract for construction services when using D/B or CMR. The owner negotiates a reasonable maximum price for the project (or component of the project) to be delivered within the prescribed schedule. The D/B firm or CMR is responsible for delivering the project within the agreed upon GMP. This process eliminates bidding risks experienced by the owner, allows creative value engineering (VE) to manage the budget, and permits portions of the work to begin far earlier than traditional bidding of the entire project.

<u>Multiple Prime Contracting</u> – is a project delivery method historically allowed by the State of Ohio. The owner contracts the architectural and engineering services to perform the design from concept through construction bid documents. The construction services are divided into various trade specialties – each bid as a separate contract (general, plumbing, mechanical, electrical, sprinkler, etc.). The owner is responsible for managing the terms of each contract and coordinating the work between the multiple contractors.

<u>Owner Costs</u> – are costs directly borne by the owner to complete the project. This includes furniture, fixtures, and equipment (FF&E), audio/visual (A/V), IT networking, percent for art (applicable on State funded projects exceeding \$4 million), printing and advertising expenses, and any special moving or start-up funds.

<u>Preconstruction Services</u> – are the development and design services provided by a D/B firm or CMR to the owner. These services are typically performed for an identified cost prior to the negotiation of a GMP. These services are included in "Design and Administration."

<u>Single Prime Contracting</u> – is a project delivery method in which the owner contracts the architectural and engineering services to perform the design from concept through construction bid documents. The construction services are contracted separately, but through a single entity. Single Prime Contracting is beneficial on projects with specialized construction requiring more owner oversight or control. This method will typically be used on projects with high complexity and low schedule importance.



BOARD OF TRUSTEES ROUDEBUSH HALL ROOM 212 OXFORD, OHIO 45056 (513) 529-6225 MAIN (513) 529-3911 FAX WWW.MIAMIOH.EDU

June 27, 2025 Finance and Audit

#### **RESOLUTION R2025-53**

WHEREAS, Miami University is an Ohio state assisted institution of higher education; and

WHEREAS, certain real property depicted on the attached *Exhibit A* is owned in the name of the President and Trustees of Miami University and used for Miami University's Airport; and

WHEREAS, approximately half of the Airport property was annexed into the City of Oxford in 2019 to regulate vehicular speed on Fairfield Rd. and accommodate future bicycle and pedestrian improvements; and

WHEREAS, the Airport is located contiguous to the City of Oxford corporate boundaries; and

WHEREAS, the City of Oxford and Miami University desire to collaborate on development opportunities spurring mutually beneficial economic growth; and

WHEREAS, annexation of the remaining portion of the Airport property is necessary to support infrastructure improvements attractive to future development; and

WHEREAS, University accounting practices and procedures will be standardized throughout campus if the Airport is situated within City of Oxford corporate boundaries;

THEREFORE BE IT RESOLVED: that the Miami University Board of Trustees authorizes the annexation of the Airport into the City of Oxford; and

BE IT FURTHER RESOLVED: that the Miami University Board of Trustees consents to the granting of the annexation of the Airport by the Butler County Board of Commissioners; and

BE IT FURTHER RESOLVED: that the Senior Vice President of Finance and Business Services is authorized and directed to take all such actions, which he determines to be reasonably appropriate, to effectuate the annexation of the Airport.

*Approved by the Board of Trustees* 

June 27, 2025

T. O. Pickerill II

126/911-

Secretary to the Board of Trustees

Business Session Item 8 June 26, 2025 Finance & Audit

# Miami University Finance and Audit Committee FY 2025 Forecasted Operating Results Projections Based upon Activity through April 30, 2025

#### **ALL FUNDS**

The first schedule shows activity across all unrestricted and restricted funds of the University.

The unrestricted activity presented in the All Funds summary includes the performance of each subsidiary of the unrestricted activity and cumulative totals. The report does not include draws of reserves to provide a better approximation of the University's expected unrestricted net position at the conclusion of the fiscal year. The schedule also shows earnings for non-endowment and endowment income on budget for the fiscal year due to the difficulty of forecasting investment earnings.

Total forecast for the "Total Unrestricted Funds" is highly influenced by investment performance. Investment performance is much more volatile than other revenues meaning variations are expected each year and the outcome for fiscal year 2025 is impossible to forecast.

The other nuance to consider in this report is the effect of depreciation expense. Depreciation expense is not incorporated in any of the unrestricted budgets. It is offset over time through state capital appropriations, new debt and principal payments, and transfers to renewal and replacement funds that are used for capital projects. One of the consequences of using position vacancy to balance the budget is that very few funds are available at the end of the year to transfer to building renewal and replacement accounts to fund needed capital improvements.

The second schedule presents the financial performance for all restricted funds. Investment income for the non-endowment and endowment are held on budget. Grants and contracts are forecast above budget primarily due to greater awards for the Pell Grant, Supplemental Educational Opportunity Grant and the Ohio College Opportunity Grant.

All Funds Unrestricted For July 1, 2024 to June 30, 2025 as of Apr 30, 2025

						us	01 Apr 30, 2023								
	_	ford &G		l Campus &G		ed Funds mpuses	•	Operations mpuses	Unrestricted Quasi- Endowments	Investment Fluctuation	Total Unres	tricted Funds	Net Invesment in Capital Assets	То	tal
Description	Budget	Forecast	Budget	Forecast	Budget	Forecast	Budget	Forecast			Budget	Forecast	Forecast	Budget	Forecast
Revenue:															
State Appropriation	\$76,289,854	\$76,289,854	\$13,784,295	\$13,788,302	\$0	\$0	\$0	\$0	\$0	\$0	\$90,074,149	\$90,078,156	\$0	\$90,074,149	\$90,078,156
Tuition (Net)	\$304,788,085	\$303,388,019	\$29,591,032	\$31,807,892	\$0	\$0	\$0	\$0	\$0	\$0	\$334,379,117	\$335,195,911	\$0	\$334,379,117	\$335,195,911
Room, Board and Fees	\$2,103,617	\$1,262,754	\$274,200	\$100,126	\$23,145,073	\$24,168,392	\$116,574,101	\$122,148,253	\$0	\$0	\$142,096,991	\$147,679,524	\$0	\$142,096,991	\$147,679,524
Sales	\$0	\$0	\$0	\$0	\$1,550,000	\$1,907,924	\$22,396,477	\$24,316,616	\$0	\$0	\$23,946,477	\$26,224,540	\$0	\$23,946,477	\$26,224,540
Investment Income (Net)	\$21,900,000	\$21,900,000	\$100,000	\$100,000	\$3,287,917	\$3,287,917	\$1,890,673	\$2,415,018	\$0	\$0	\$27,178,590	\$27,702,935	\$0	\$27,178,590	\$27,702,935
Other Revenue	\$2,456,288	\$2,105,142	\$335,293	\$428,958	\$19,259,622	\$20,583,898	\$11,533,172	\$13,183,919	<u>\$0</u>	<u>\$0</u>	\$33,584,375	\$36,301,918	<u>\$0</u>	\$33,584,375	\$36,301,918
Total Revenue	\$407,537,844	\$404,945,769	\$44,084,820	\$46,225,278	\$47,242,612	\$49,948,132	\$152,394,424	\$162,063,806	\$0	\$0	\$651,259,700	\$663,182,984	\$0	\$651,259,700	\$663,182,984
Expenses:															
Salaries and Wages	\$196,421,072	\$193,120,458	\$24,310,682	\$22,215,381	\$20,500,000	\$21,002,103	\$38,310,764	\$39,597,487	\$0	\$0	\$279,542,518	\$275,935,429	\$0	\$279,542,518	\$275,935,429
Benefits	\$71,864,932	\$76,243,898	\$8,791,986	\$7,947,956	\$6,942,816	\$6,708,670	\$9,008,378	\$8,682,368	\$0	\$0	\$96,608,112	\$99,582,892	\$0	\$96,608,112	\$99,582,892
Support Expenses	\$84,121,787	\$80,654,529	\$6,784,392	\$6,752,999	\$31,851,797	\$32,767,881	\$64,952,744	\$67,819,527	\$0	\$0	\$187,710,721	\$187,994,936	\$0	\$187,710,721	\$187,994,936
Equipment	\$2,055,188	\$2,055,188	\$0	\$0	\$0	\$1,272,791	\$380,685	\$115,180	\$0	\$0	\$2,435,873	\$3,443,159	\$0	\$2,435,873	\$3,443,159
Interest on Debt	\$4,511,579	\$4,511,579	\$1,451,635	\$1,451,635	\$0	\$0	\$16,580,556	\$16,580,556	\$0	\$0	\$22,543,770	\$22,543,770	\$0	\$22,543,770	\$22,543,770
Depreciation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	(\$15,399,743)	(\$15,399,743)	\$6,642,529	\$6,642,529	<u>\$0</u>	<u>\$0</u>	\$8,757,214	\$7,457,214	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	(\$1,300,000)	<u>\$0</u>	<u>\$0</u>	(\$1,300,000)
Total Expenses	\$343,574,815	\$341,185,909	\$47,981,224	\$45,010,500	\$59,294,613	\$61,751,445	\$137,990,341	\$140,252,332	<u>\$0</u>	<u>\$0</u>	\$588,840,994	\$588,200,186	<u>\$0</u>	\$588,840,994	\$588,200,186
Net Before Transfers	\$63,963,029	\$63,759,860	(\$3,896,404)	\$1,214,778	(\$12,052,001)	(\$11,803,313)	\$14,404,083	\$21,811,474	\$0	\$0	\$62,418,707	\$74,982,798	\$0	\$62,418,707	\$74,982,798
Transfers:															
Transfer for Principal on Debt	\$8,031,604	\$8,031,604	\$943,595	\$943,595	\$0	\$0	\$24,393,056	\$24,393,057	\$0	\$0	\$33,368,255	\$33,368,256	\$0	\$33,368,255	\$33,368,256
General Fee	\$51,534,166	\$51,469,911	\$234,325	\$337,538	(\$9,929,409)	(\$9,929,409)	(\$37,636,107)	(\$37,636,107)	\$0	\$0	\$4,202,975	\$4,241,934	\$0	\$4,202,975	\$4,241,934
Capital Projects & Other	\$7,527,899	\$7,527,899	\$1,197,373	\$1,924,390	(\$2,122,593)	(\$2,122,593)	\$27,760,703	\$27,810,903	<u>\$0</u>	<u>\$0</u>	\$34,363,382	\$35,140,599	<u>\$0</u>	\$34,363,382	\$35,140,599
Total Transfers	\$67,093,669	\$67,029,414	\$2,375,293	\$3,205,523	(\$12,052,002)	(\$12,052,002)	\$14,517,652	\$14,567,853	<u>\$0</u>	<u>\$0</u>	\$71,934,612	\$72,750,788	<u>\$0</u>	\$71,934,612	\$72,750,788
Net After Transfers	(\$3,130,640)	(\$3,269,554)	(\$6,271,697)	(\$1,990,745)	\$0	\$248,689	(\$113,569)	\$7,243,621	\$0	\$0	(\$9,515,906)	\$2,232,009	\$0	(\$9,515,906)	\$2,232,009

### All Funds Restricted

### For July 1, 2024 to June 30, 2025

as of April 30, 2025

	Restrict	ted Gifts	University	Grants &	Contracts	Total Posts	ricted Funds
	All Car	mpuses	Endowment	All Car	npuses	Total Resti	nctea runas
Description	Budget	Forecast		Budget	Forecast	Budget	Forecast
Revenue:	•	-	-	-	-	-	-
State Appropriation	\$0	\$0	\$0	\$2,500,000	\$2,564,325	\$2,500,000	\$2,564,325
Tuition (Net)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Room, Board and Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sales	\$454,000	\$44,154	\$0	\$0	\$0	\$454,000	\$44,154
Investment Income (Net)	\$4,840,555	\$4,840,555	\$0	\$0	\$0	\$4,840,555	\$4,840,555
Other Revenue	<u>\$28,536,321</u>	<u>\$25,731,351</u>	<u>\$0</u>	<u>\$40,438,960</u>	<u>\$52,060,574</u>	\$68,975,281	<u>\$77,791,925</u>
Total Revenue	\$33,830,876	\$30,616,060	\$0	\$42,938,960	\$54,624,899	\$76,769,836	\$85,240,959
Expenses:							
Salaries and Wages	\$6,419,800	\$6,309,010	\$0	\$7,142,554	\$9,884,760	\$13,562,354	\$16,193,770
Benefits	\$1,457,809	\$1,689,403	\$0	\$1,529,321	\$2,102,439	\$2,987,130	\$3,791,843
Support Expenses	\$26,085,416	\$24,357,114	\$0	\$33,374,657	\$42,136,231	\$59,460,073	\$66,493,345
Equipment	\$500,000	\$161,009	\$0	\$260,279	\$355,245	\$760,279	\$516,253
Interest on Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenses	\$34,463,025	\$32,516,536	<u>\$0</u>	\$42,306,811	<u>\$54,478,674</u>	\$76,769,836	\$86,995,210
Net Before Transfers	(\$632,149)	(\$1,900,476)	\$0	\$632,149	\$146,225	\$0	(\$1,754,251)
Transfers:							
Transfer for Principal on Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Projects & Other	<u>(\$632,149)</u>	<u>(\$2,311,296)</u>	<u>\$0</u>	\$632,14 <u>9</u>	\$146,225	\$0	(\$2,165,071)
Total Transfers	<u>(\$632,149)</u>	<u>(\$2,311,296)</u>	<u>\$0</u>	\$632,14 <u>9</u>	\$146,225	<u>\$0</u>	<u>(\$2,165,071)</u>
Net After Transfers	\$0	\$410,820	\$0	(\$0)	\$0	\$0	\$410,820

### OXFORD

The projection for the Oxford General Fund through April is a deficit of approximately \$3.3 million. Details of the specific items are highlighted below.

#### **Revenues**

The Oxford campus student fee revenues (instructional, general out-of-state, and other) are forecast to be approximately \$2.2 million above the \$306.9 million budget. Gross instructional revenue and the out of state surcharge revenue are forecast to be over budget by \$1.9 million and cohort financial aid being \$0.6 million below the \$155.1 million budget. As a result, net instructional revenue (including the out of state surcharge) is forecast to be \$1.3 million above budget. The general fee is forecast to be slightly below the \$52.0 million budget. The forecast includes fall, winter and spring term revenues and preliminary estimates of summer term revenues. Other student revenue is forecast to be \$0.8 million below budget due to lower collection from the application fee.

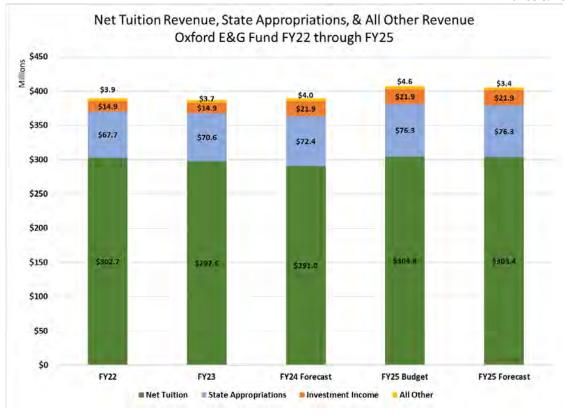
The state appropriation for the Oxford campus of \$76.3 million is based on the Ohio Department of Higher Education subsidy payment schedule. The subsidy reflects the net impact of activity across all of the institutions in the University System of Ohio.

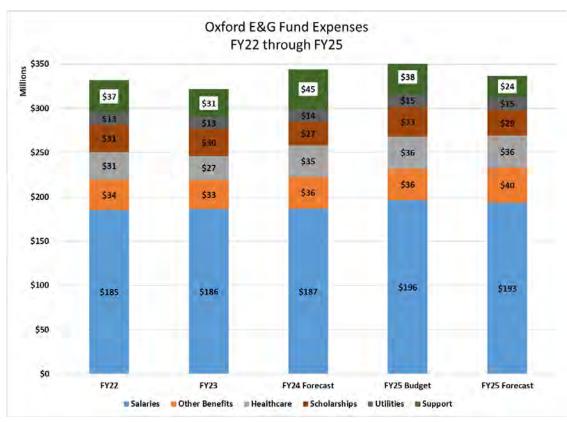
Investment income is shown at the amount budgeted and does not include a forecast for June 30, 2025. As a reminder, any investment income amount above or below the amount budgeted will be allocated to the investment fluctuation reserve.

Other revenue categories are also projected to be \$0.9 million below budget due to lower F&A recoveries.

#### **Expenditures and Transfers**

Employee salaries are project to be \$3.3 million below budget. The underspending is attributable to more vacant positions than budgeted in administrative units and nonacademic positions in Academic Affairs. Staff benefits are projected to be \$4.5 million above the budget due to the impact of GASB 101 changing the methodology for recording compensated absences. Through the first ten months of the fiscal year, health care claims were lower than expected. The cost per claim for medical has been lower than expected resulting in health care being below the budget. Healthcare expense for the rest of the year is difficult to estimate due to the volatility of high-cost claims. Graduate fee waiver expenses are below budget by \$2.4 million. Undergraduate Scholarships and Student Waivers are \$2.1 million below budget.





#### HAMILTON & MIDDLETOWN

The Hamilton and Middletown campus student fee revenue (instructional, general and out-of-state) is estimated to be \$2.0 million above budget. State subsidy (SSI) reflects course and degree completions made available by the Ohio Department of Higher Education. The College Credit Plus program is performing on above budget for Middletown and Hamilton. Other revenues are on budget.

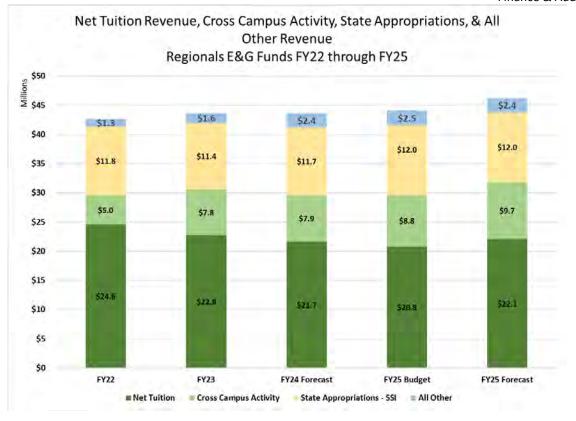
Expenditures on personnel and benefit costs are \$2.9 million below budget on the Hamilton and Middletown campuses.

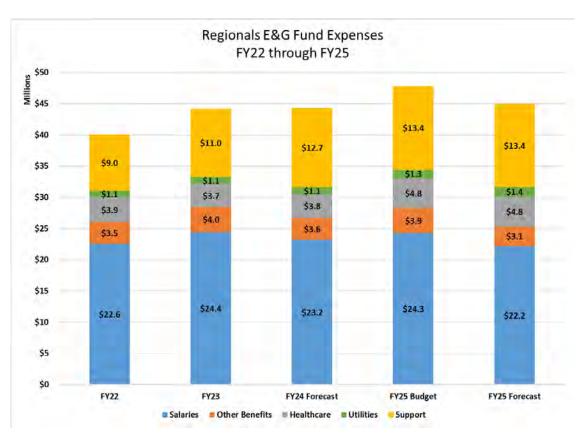
Overall, the General Fund for Hamilton is projected to end the fiscal year with a \$1.6 million surplus prior to adjustments. The Middletown campus General Fund is projected to have an operating deficit of \$3.6 million prior to adjustments.

### VOICE OF AMERICA LEARNING CENTER

The Voice of America Learning Center (VOALC) is projected to end the fiscal year on budget. As in the prior fiscal year, the funding support for the VOALC has been separately displayed for all three campuses and the VOALC. This transfer represents the budgeted financial support from each campus for funding the VOALC administrative operations.

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### FY2025 Forecast

### **Oxford General Fund Only**

As of April 30, 2025

	<u>Budget</u>	April End-of-Year <u>Forecast</u>	Budget to Projection
REVENUES:			
Instructional & OOS Surcharge	\$ 407,847,891	\$ 405,904,213	\$ (1,943,678)
Less Cohort Financial Aid Discount	155,083,837	154,475,970	(607,867)
Net Instructional Fee & Out-of-State Surcharge	252,764,054		(1,335,811)
General	52,024,031	51,959,776	\$ (64,255)
Other Student Revenue	2,103,617		(840,863)
Tuition, Fees and Other Student Charges	306,891,702	304,650,773	(2,240,929)
State Appropriations	76,289,854	76,289,854	\$ -
Investment Income	21,900,000	21,900,000	\$ -
Other Revenue	2,456,288	2,105,142	\$ (351,146)
Total Revenues	\$ 407,537,844	\$ 404,945,769	\$ (2,592,075)
EVDENDITUDEO.			
EXPENDITURES:	106 404 070	100 100 150	(2.200.04.4)
Salaries	196,421,072		(3,300,614) 4,540,960
Benefits	35,601,940	40,142,899	
Healthcare Expense	36,262,992		(161,993)
Graduate Assistant, Fellowships & Fee Waivers	18,658,958		(2,448,138)
Undergraduate Scholarships & Student Waivers	14,435,619	12,319,127	(2,116,492)
Utilities	15,332,493		(202,629)
Departmental Support Expenditures	18,825,777	20,125,777	1,300,000
Multi-year Expenditures	3,524,386		<u> </u>
Total Expenditures	\$ 339,063,236	\$ 336,674,330	\$ (2,388,906)
DEBT SERVICE AND TRANSFERS:			
General Fee	(51,534,166)	(51,469,911)	64,255
Capital, Renewal & Replacement	(5,480,000)	(5,480,000)	-
Debt Service	(12,543,183)	(12,543,183)	-
Support for VOALC (50%)	(408,396)	(408,396)	-
Other Miscellaneous Operational Transfers	(6,773,477)	(6,773,477)	-
Other Transfers (net)	5,133,974	5,133,974	
Total Debt Service and Transfers	\$ (71,605,248	) \$ (71,540,993)	\$ 64,255
Net Revenues/(Expenditures) Before Adjustments	\$ (3,130,640	(3,269,554)	\$ (138,914)
ADJUSTMENTS:			
Draw on Reserves	3,130,640	3,130,640	-
Net Carry Forward Usage	-	(3,791,609)	(3,791,609)
Departmental Budgetary Carry Forward	-	-	-
Reserve for Investment Fluctuations	-	-	-
Reserve for Encumbrances	-	-	-
Plant Fund Projects	-	-	-
Other Miscellaneous		-	-
Net Increase/(Decrease) in Fund Balance	\$ (0	) \$ (3,930,523)	\$ (3,930,523)

#### FY2025 Forecast

### **Hamilton General Fund Only**

As of April 30, 2025

		April End-of-Year		Budget to
	Budget	<u>Forecast</u>		<u>Projection</u>
REVENUES:				
Instructional & OOS Surcharge - Regional Students	\$ 14,536,447	\$ 16,461,905	\$	1,925,458
Instructional & OOS Surcharge - Cross Campus	7,753,357	8,811,904		1,058,547
Less Continuing & New Scholarships Net Instructional Fee & Out-of-State Surcharge	1,334,514 20,955,290	1,537,596 23,736,213		203,082 2,780,923
General	899,124	1,022,010		122,886
Other Student Revenue	193,500	75,990		(117,510)
Tuition, Fees and Other Student Charges	22,047,914	24,834,213		2,786,299
State Appropriations - SSI	8,792,352	8,792,352		_
State Appropriations - CCP	949,815	1,028,181		- 78,366
Investment Income	50,000	50,000		-
Other Revenue	304,891	220,908		(83,983)
Total Revenues	\$ 32,144,972	\$ 34,925,654	\$	2,780,682
EXPENDITURES:				
Salaries	17,018,126	17,018,126		-
Allowance for Unspent Salaries	(1,342,341)	(2,053,575)		(711,234)
Benefits	3,462,672	3,462,672		-
Allowance for Unspent Benefits	(381,731)	(802,607)		(420,877)
Healthcare Expense	2,711,973	2,711,973		-
Anticipated Benefit Recovery	(38,764)	(38,764)		-
Graduate Assistant Fee Waivers Utilities	- 725,946	- 830,605		- 104,659
Departmental Support Expenditures	7,922,690	7,967,058		44,368
Multi-year Expenditures	7,022,000	-		-
Total Expenditures	\$ 30,078,572	\$ 29,095,488	\$	(983,084)
DEBT SERVICE AND TRANSFERS:				
General Fee	(167,002)	(281,368)		(114,366)
Capital, Renewal & Replacement	(101,000)	(===,===)		-
Debt Service	(1,906,220)	(1,906,220)		-
Support for VOALC (25%)	(204,198)	(204,198)		-
Other Transfers Out	(1,503,899)	(1,869,076)		(365,177)
Other Transfers In	A (0.704.040)	<b>A</b> (4.000.000)	Φ.	(470.540)
Total Debt Service and Transfers	\$ (3,781,319)	\$ (4,260,862)	\$	(479,543)
Net Revenues/(Expenditures) Before Adjustments	\$ (1,714,919)	\$ 1,569,304	\$	3,284,222
ADJUSTMENTS:				
Draw on Reserves	1,714,920	1,714,920		_
Net Carry Forward Usage	.,,626	.,,020		-
Departmental Budgetary Carry Forward		(983,084)		(983,084)
Reserve for Investment Fluctuations		·		-
Reserve for Encumbrances				-
Plant Fund Projects				-
Other Miscellaneous				-
Net Increase/(Decrease) in Fund Balance	\$ 1	\$ 2,301,140	\$	2,301,139

#### FY2025 Forecast

#### **Middletown General Fund Only**

As of April 30, 2025

				A!I		
			_	April End-of-Year		Dudget to
			-	riu-oi- reai		Budget to
	<u>Bud</u>	get		<u>Forecast</u>	<u> </u>	Projection_
REVENUES:						
Instructional & OOS Surcharge - Regional Students	\$ 7,67	72,219	\$	7,076,449	\$	(595,770)
Instructional & OOS Surcharge - Cross Campus	1,01	14,256		889,056		(125,200)
Less Continuing & New Scholarships		22,354		1,383,525		(38,829)
Net Instructional Fee & Out-of-State Surcharge	-	64,121		6,581,981		(682,140)
General		72,497		467,688		(4,809)
Other Student Revenue		30,700		24,136		(56,564)
Tuition, Fees and Other Student Charges	7,87	17,318		7,073,805		(743,513)
State Appropriations - SSI	3 20	05,004		3,205,004		_
State Appropriations - CCP		37,124		762,765		(74,359)
Investment Income		50,000		50,000		(74,333)
Other Revenue		30,402		194,690		164,288
Total Revenues	\$ 11,93		\$	11,286,264	\$	(653,584)
	<del> </del>	,		,,		(000,000)
EXPENDITURES:						
Salaries	10,95	51,932		10,951,932		-
Allowance for Unspent Salaries	(2,31	17,035)		(3,701,102)		(1,384,067)
Benefits	1,63	35,983		1,635,983		-
Allowance for Unspent Benefits	•	73,045)		(1,196,198)		(423,153)
Healthcare Expense		)2,875		2,202,875		-
Anticipated Benefit Recovery	(2	27,978)		(27,978)		-
Graduate Assistant Fee Waivers		-				-
Utilities		13,280		554,831		11,551
Departmental Support Expenditures	3,94	17,968		3,790,314		(157,654)
Multi-year Expenditures	¢ 16 16	22 000	σ.	44 240 6E7	•	- /4 052 222\
Total Expenditures	\$ 16,16	33,900	Φ	14,210,657	Φ	<u>(1,953,323)</u>
DEBT SERVICE AND TRANSFERS:						
General Fee	(6	67,323)	\$	(56,170)		11,153
Capital, Renewal & Replacement	(-	-	\$	-		-
Debt Service	(6	31,126)		(61,126)		_
Support for VOALC (25%)	•	)4,198)		(204,198)		-
Other Transfers Out	,	,		(361,840)		(361,840)
Other Transfers In						<u>-</u>
Total Debt Service and Transfers	\$ (33	32,647)	\$	(683,334)	\$	(350,687)
	<b>.</b>		_		_	
Net Revenues/(Expenditures) Before Adjustments	\$ (4,55	66,779)	\$	(3,607,727)	\$	949,052
ADJUSTMENTS:						
Draw on Reserves	4 55	6,778		4,556,778		_
Net Carry Forward Usage	4,00	,,,,,		4,000,770		_
Departmental Budgetary Carry Forward			\$	(1,953,323)		(1,953,323)
Reserve for Investment Fluctuations			~	, , = = =, ===)		-
Reserve for Encumbrances						-
Plant Fund Projects						-
Other Miscellaneous						<u>-</u>
						<u></u>

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### FY2025 Forecast

### **Voice of America Learning Center General Fund Only**

As of April 30, 2025

	<u>Budget</u>	April End-of-Year <u>Forecast</u>	udget to rojection
REVENUES: Instructional & OOS Surcharge - Regional Students Instructional & OOS Surcharge - Cross Campus Less Continuing & New Scholarships			\$ - - -
Net Instructional Fee & Out-of-State Surcharge General Other Student Revenue	-	-	- - -
Tuition, Fees and Other Student Charges	-	-	-
State Appropriations - SSI State Appropriations - CCP Investment Income Other Revenue		- - - 13,360	- - - 13,360
Total Revenues	\$ -	\$ 13,360	\$ 13,360
EXPENDITURES: Salaries			_
Allowance for Unspent Salaries Benefits			-
Allowance for Unspent Benefits Healthcare Expense			-
Anticipated Benefit Recovery Graduate Assistant Fee Waivers			-
Utilities Departmental Support Expenditures	50,319 236,718	64,425 188,295	14,106 (48,423)
Multi-year Expenditures  Total Expenditures	\$ 287,037	\$ 252,720	\$ (34,317)
DEBT SERVICE AND TRANSFERS: General Fee			_
Capital, Renewal & Replacement Debt Service	(100,706) (427,884)	, ,	-
Support for VOALC Other Miscellaneous Operational Transfers	815,628	\$ 815,628	-
Total Debt Service and Transfers	\$ 287,038	\$ 287,038	\$ 
Net Revenues/(Expenditures) Before Adjustments	\$ 1	\$ 47,678	\$ 47,677
ADJUSTMENTS: Draw on Reserves			_
Net Carry Forward Usage Departmental Budgetary Carry Forward		(34,317)	- (34,317)
Reserve for Investment Fluctuations Reserve for Encumbrances		(= :,= : : )	-
Plant Fund Projects Other Miscellaneous			-
Net Increase/(Decrease) in Fund Balance	\$ 1	\$ 13,361	\$ 13,360

	Year End	Actual	Budget	TI	hrough April 30		% of 25	% Change
	FY2023	FY2024	FY2025	FY2025	FY2024	FY2023	Budget	from 24 YTD
College of Arts and Science								
Salaries	\$50,932,520	\$49,869,068	\$49,761,647	\$42,662,901	\$44,325,272	\$45,103,367	86%	-4%
Benefits	\$15,685,575	\$14,468,107	\$16,793,819	\$14,334,841	\$14,902,978	\$14,892,598	85%	-4%
Scholarships & Fellowships	\$8,033,533	\$7,599,430	\$9,968,377	\$7,778,819	\$7,566,926	\$7,955,847	78%	3%
Departmental Support Expenses	\$3,129,480	\$2,763,867	\$3,370,093	\$1,849,560	\$2,080,593	\$2,337,525	55%	-11%
Total	\$77,781,108	\$74,700,471	\$79,893,936	\$66,626,121	\$68,875,768	\$70,289,338	83%	-3%
College of Education Health and Society								
Salaries	\$14,804,039	\$14,268,885	\$12,643,697	\$12,387,967	\$12,466,811	\$12,823,788	98%	-1%
Benefits	\$4,545,710	\$4,378,477	\$4,456,829	\$4,270,810	\$4,328,157	\$4,299,497	96%	-1%
Scholarships & Fellowships	\$1,463,382	\$1,370,534	\$2,060,725	\$1,423,354	\$1,337,534	\$1,384,446	69%	6%
Departmental Support Expenses	\$811,011	\$616,848	\$828,889	\$544,784	\$497,580	\$644,329	66%	9%
College of Education Health and Society Total	\$21,624,141	\$20,634,744	\$19,990,140	\$18,626,915	\$18,630,081	\$19,152,059	93%	0%
College of Engineering and Computing								
Salaries	\$10,741,074	\$10,371,618	\$9,963,873	\$9,546,588	\$9,219,104	\$9,580,605	96%	4%
Benefits	\$3,387,438	\$3,377,676	\$3,695,696	\$3,487,589	\$3,352,835	\$3,304,604	94%	4%
Scholarships & Fellowships	\$863,209	\$610,742	\$939,773	\$715,671	\$610,742	\$858,640	76%	17%
Departmental Support Expenses	\$841,128	\$736,256	\$1,220,026	\$531,989	\$559,547	\$539,514	44%	-5%
College of Engineering and Computing Total	\$15,832,849	\$15,096,291	\$15,819,368	\$14,281,837	\$13,742,228	\$14,283,363	90%	4%
Farmer School of Business								
Salaries	\$21,494,130	\$21,606,907	\$18,928,761	\$19,204,862	\$19,088,085	\$19,032,945	101%	1%
Benefits	\$7,182,160	\$7,088,327	\$7,424,405	\$7,257,072	\$7,186,003	\$6,977,243	98%	1%
Scholarships & Fellowships	\$260,059	\$214,304	\$654,992	\$284,024	\$214,304	\$258,059	43%	33%
Departmental Support Expenses	\$202,919	\$153,120	\$12,000	\$44,158	\$131,875	\$191,239	368%	-67%
Farmer School of Business Total	\$29,139,269	\$29,062,658	\$27,020,158	\$26,790,115	\$26,620,267	\$26,459,485	99%	1%
Callana of Creative Anta								
College of Creative Arts	<b>#44 000 000</b>	<b>444</b> 000 047	<b>\$0.774.4</b> (0)	440 000 740	<b>***</b> • • • • • • • • • • • • • • • • • •	<b>#0.700.704</b>	4000/	40/
Salaries Benefits	\$11,098,820	\$11,309,847	\$9,774,169	\$10,022,743	\$9,940,695	\$9,792,731	103%	1%
	\$3,546,783	\$3,511,678	\$3,688,665	\$3,613,664	\$3,526,515	\$3,389,468	98%	2%
Scholarships & Fellowships	\$1,011,814	\$850,801	\$1,452,372	\$759,177	\$838,346	\$974,577	52%	-9%
Departmental Support Expenses	\$816,444	\$537,012	\$607,929	\$462,395	\$454,050	\$758,039	76%	2%
College of Creative Arts Total	\$16,473,861	\$16,209,338	\$15,523,135	\$14,857,979	\$14,759,606	\$14,914,815	96%	1%
	1							

	Year End	l Actual	Budget	Т	Through April 30			% Change
	FY2023	FY2024	FY2025	FY2025	FY2024	FY2023	Budget	from 24 YTD
<u>Dolibois European Center</u>								
Salaries	\$1,051,555	\$1,089,216	\$1,247,049	\$779,952	\$821,568	\$787,812	63%	-5%
Benefits	\$182,105	\$114,625	\$431,031	\$84,647	\$107,639	\$140,827	20%	-21%
Scholarships & Fellowships			\$0	\$0			0%	0%
Departmental Support Expenses	\$212,231	\$255,929	\$321,204	\$190,145	\$197,049	\$151,677	59%	-4%
Dolibois European Center Total	\$1,445,891	\$1,459,769	\$1,999,284	\$1,054,744	\$1,126,256	\$1,080,316	53%	-6%
Graduate School								
Salaries	\$1,307,576	\$1,265,777	\$1,357,314	\$800,374	\$2,250,086	\$2,370,075	59%	-64%
Benefits	\$227,439	\$226,964	\$257,294	\$197,031	\$630,172	\$628,637	77%	-69%
Scholarships & Fellowships	\$1,440,061	\$1,176,141	\$1,693,756	\$483,716	\$2,883,852	\$3,299,968	29%	-83%
Departmental Support Expenses	\$27,347	\$30,979	\$93,182	\$19,341	\$177,761	\$114,671	21%	-89%
Graduate School Total	\$3,002,422	\$2,699,862	\$3,401,546	\$1,500,461	\$5,941,870	\$6,413,351	44%	-75%
Other Provost Departments								
Salaries	\$13,209,366	\$12,532,953	\$20,918,509	\$9,956,897	\$10,619,835	\$11,107,378	48%	-6%
Benefits	\$4,698,934	\$4,472,652	\$7,045,869	\$3,858,030	\$4,226,829	\$4,321,903	55%	-9%
Scholarships & Fellowships	\$1,108,383	\$139,990	\$265,200	\$393	\$139,990	\$961,523	0%	-100%
Departmental Support Expenses	\$6,426,568	\$6,248,518	\$8,163,063	\$7,007,702	\$6,081,483	\$6,723,501	86%	15%
Other Provost Departments Total	\$25,443,251	\$23,394,113	\$36,392,641	\$20,823,021	\$21,068,137	\$23,114,306	57%	-1%
Academic Affairs								
Salaries	\$124,639,080	\$122,314,270	\$124,595,019	\$105,362,282	\$108,731,455	\$110,598,700	85%	-3%
Benefits	\$39,456,143	\$37,638,506	\$43,793,609	\$37,103,683	\$38,261,127	\$37,954,778	85%	-3%
Scholarships & Fellowships	\$14,180,441	\$11,961,941	\$17,035,196	\$11,445,155	\$13,591,692	\$15,693,059	67%	-16%
Departmental Support Expenses	\$12,467,127	\$11,342,529	\$14,616,386	\$10,650,074	\$10,179,938	\$11,460,495	73%	5%
Academic Affairs Total	\$190,742,792	\$183,257,247	\$200,040,209	\$164,561,194	\$170,764,213	\$175,707,033	82%	-4%
BI . 15 W.								
Physical Facilities	<b>***</b>	44.744.050	<b>447.057.11</b>	440 474 000	<b>*40.444.655</b>	044 044 407		201
Salaries	\$14,348,267	\$14,714,058	\$17,956,615	\$12,471,980	\$12,144,930	\$11,841,427	69%	3%
Benefits	\$5,098,813	\$5,097,466	\$7,063,633	\$4,831,961	\$4,769,876	\$4,534,389	68%	1%
Scholarships & Fellowships	(+0.0(0.055)	(44.054.(55)	(* 4 000 ====)	\$0	(+0 +7+ 5)	(*0.000.4:5)	0%	0%
Departmental Support Expenses	(\$3,263,930)	(\$4,851,630)	(\$4,889,730)	(\$2,880,449)	(\$3,474,572)	(\$2,803,442)	59%	-17%
Physical Facilities Total	\$16,183,149	\$14,959,894	\$20,130,518	\$14,423,492	\$13,440,235	\$13,572,374	72%	7%

	Year End	Actual	Budget	Т	hrough April 30		% of 25	% Change
	FY2023	FY2024	FY2025	FY2025	FY2024	FY2023	Budget	from 24 YTD
Other Finance & Business Services Departments								
Salaries	\$8,997,221	\$8,029,132	\$10,702,509	\$8,802,812	\$6,664,982	\$7,547,813	82%	32%
Benefits	\$2,984,163	\$3,112,789	\$4,203,339	\$3,240,429	\$2,673,704	\$2,880,300	77%	21%
Scholarships & Fellowships			\$0	\$0			0%	0%
Departmental Support Expenses	\$1,011,493	\$899,686	\$2,690,465	\$1,887,965	\$1,136,975	\$1,680,159	70%	66%
Other Finance & Business Services Departments Total	\$12,992,877	\$12,041,608	\$17,596,313	\$13,931,206	\$10,475,661	\$12,108,272	79%	33%
<b>Enrollment Management and Student Success</b>								
Salaries	\$7,254,592	\$7,506,682	\$8,618,627	\$6,105,833	\$6,266,391	\$6,069,970	71%	-3%
Benefits	\$2,419,392	\$2,702,526	\$3,376,968	\$2,368,276	\$2,431,325	\$2,308,375	70%	-3%
Scholarships & Fellowships	\$160,988,708	\$163,208,414	\$171,034,054	\$167,783,717	\$162,389,542	\$160,885,572	98%	3%
Departmental Support Expenses	\$4,787,239	\$5,653,488	\$5,474,709	\$4,390,904	\$4,892,418	\$4,344,930	80%	-10%
<b>Enrollment Management and Student Success Total</b>	\$175,449,931	\$179,071,110	\$188,504,358	\$180,648,730	\$175,979,676	\$173,608,847	96%	3%
<u>President</u>								
Salaries	\$8,624,163	\$9,255,518	\$9,727,114	\$8,352,138	\$6,388,835	\$5,794,514	86%	31%
Benefits	\$2,848,604	\$3,415,146	\$3,756,384	\$3,198,191	\$2,512,021	\$2,223,972	85%	27%
Scholarships & Fellowships	\$2,307,202	\$2,096,783	\$2,171,524	\$1,867,034	\$0	\$185	86%	0%
Departmental Support Expenses	\$4,600,532	\$6,192,041	\$7,240,268	\$4,694,881	\$4,270,501	\$3,642,860	65%	10%
President Total	\$18,380,500	\$20,959,488	\$22,895,290	\$18,112,245	\$13,171,357	\$11,661,530	79%	38%
Student Life								
Salaries	\$6,411,695	\$6,213,541	\$7,124,673	\$5,332,021	\$5,201,402	\$5,419,264	75%	3%
Benefits	\$2,215,776	\$2,155,426	\$2,721,660	\$2,053,769	\$1,988,119	\$2,016,931	75%	3%
Scholarships & Fellowships	\$397,602	\$379,331	\$416,176	\$279,250	\$384,178	\$397,602	67%	-27%
Departmental Support Expenses	(\$1,952,169)	(\$2,157,469)	(\$2,256,785)	(\$1,405,328)	(\$1,647,128)	(\$1,616,980)	62%	-15%
Student Life Total	\$7,072,904	\$6,590,829	\$8,005,724	\$6,259,711	\$5,926,571	\$6,216,817	78%	6%
University Advancement								
<u>University Advancement</u> Salaries	¢7 20E 12E	¢7 020 072	¢0.704.543	¢4 107 F14	¢4 E02 04E	¢4 0EE 707	710/	4.07
Salaries Benefits	\$7,305,125	\$7,829,073	\$8,706,563	\$6,197,514	\$6,583,945	\$6,055,787	71%	-6%
	\$2,434,383	\$2,916,728	\$3,439,092	\$2,430,091	\$2,586,814	\$2,321,437	71%	-6%
Scholarships & Fellowships Departmental Support Expenses	¢1 014 470	¢1 020 270	¢024.220	\$0 \$774.174	¢1 00E 000	¢707 457	0%	0%
University Advancement Total	\$1,016,479 <b>\$10,755,986</b>	\$1,039,270	\$836,339 <b>\$12,981,994</b>	\$774,176	\$1,005,909	\$787,457	93% <b>72%</b>	-23% <b>-8%</b>
University Advancement Total	\$10,755, <del>9</del> 86	\$11,785,070	<b>⊅12,701,994</b>	\$9,401,781	\$10,176,668	\$9,164,681	1270	-870
	l	ļ						

	Year End	Actual	Budget	Т	hrough April 30		% of 25	% Change
	FY2023	FY2024	FY2025	FY2025	FY2024	FY2023	Budget	from 24 YTD
Information Technology Services								
Salaries	\$7,963,761	\$7,578,576	\$9,772,029	\$6,938,714	\$6,291,654	\$6,687,347	71%	10%
Benefits	\$2,523,081	\$3,138,356	\$3,859,952	\$2,641,920	\$2,470,548	\$2,553,426	68%	7%
Scholarships & Fellowships				\$0			0%	0%
Departmental Support Expenses	(\$118,241)	(\$634,849)	\$3,848,124	(\$239,944)	\$865,957	\$896,350	-6%	-128%
Information Technology Services Total	\$10,368,600	\$10,082,083	\$17,480,105	\$9,340,689	\$9,628,159	\$10,137,122	53%	-3%
Centrally Budgeted Funds								
Departmental Support Expenses	\$2,659,203	\$3,805,781	\$4,381,061	\$3,597,864	\$4,972,291	\$4,050,821	82%	-28%
Grand Total								
Salaries	\$185,546,877	\$183,507,184	\$196,421,073	\$159,551,421	\$158,339,927	\$160,021,891	81%	1%
Benefits	\$60,023,765	\$60,264,932	\$71,864,933	\$57,847,273	\$57,783,042	\$56,834,116	80%	0%
Scholarships & Fellowships	\$177,873,954	\$177,646,469	\$188,178,415	\$181,375,155	\$176,365,412	\$176,976,419	96%	3%
Utilities	\$13,426,340	\$14,236,699	\$15,276,861	\$12,216,525	\$11,537,105	\$10,884,015	80%	6%
Departmental Support Expenses	\$21,161,347	\$21,134,525	\$35,551,152	\$21,503,062	\$22,046,449	\$22,395,071	60%	-2%
Admin Service Charge	(\$13,740,790)	(\$13,033,413)	(\$15,399,743)	(\$11,549,807)	(\$11,690,344)	(\$11,446,489)	75%	-1%
Carry Forward Accounts*	\$19,397,199	\$31,700,949	\$0	\$16,268,862	\$5,749,450	\$14,071,302	0%	183%
Multi Year Accounts	\$3,381,735	\$2,830,117	\$3,524,386	\$2,289,117	\$2,160,074	\$2,350,619	65%	6%
Total Expenses	\$467,070,426	\$478,287,461	\$495,417,076	\$439,501,608	\$422,291,114	\$432,086,945	89%	4%

<sup>\*</sup>Activity shown under carry forward accounts includes transfers out. Transfers out are excluded from all other activity.

	FY2023	FY2024	FY2025	Thr	ough April YTD		FY25 Budget	% of '25	% Change
	Actual	Actual	Budget	FY2025	FY2024	FY2023	to Actual	Budget	from '24 YTD
Residence & Dining Halls									
Revenue	133,735,026	135,318,440	134,522,494	136,697,764	127,274,400	127,591,190	2,175,270	102%	7%
General Fee Support	-	-	-	-	-	-	-	0%	0%
Total Sources	133,735,026	135,318,440	134,522,494	136,697,764	127,274,400	127,591,190	2,175,270	102%	7%
Salary	10,063,799	8,802,925	9,043,298	6,885,474	7,316,901	8,481,103	(2,157,824)	76%	-6%
Benefits	3,345,976	2,938,566	3,426,734	2,622,445	2,810,159	3,128,382	(804,289)	77%	-7%
Utilites	7,190,413	7,628,426	7,966,916	6,319,854	6,124,614	5,789,533	(1,647,062)	79%	3%
Charge Outs	(570,079)	(576,171)	(524,003)	(358,835)	(289,144)	(334,001)	165,168	68%	19%
Operating Expenses	45,936,136	56,808,329	50,389,839	30,330,347	43,659,733	33,128,967	(20,059,492)	60%	-44%
Inventory Purchases	12,858,886	11,056,381	14,542,645	11,503,633	8,766,711	9,312,013	(3,039,012)	79%	24%
Debt Service	39,362,886	37,669,243	33,942,749	25,368,592	29,037,681	30,874,263	(8,574,157)	75%	-14%
Total Uses	118,188,017	124,327,699	118,788,177	82,671,510	97,426,655	90,380,260	(36,116,667)	70%	-18%
Net Before Non-Mandatory Transfers	15,547,009	10,990,741	15,734,317	54,026,254	29,847,745	37,210,930	38,291,937	343%	45%
Net Transfers	(237,736)	(138,607)	-	-	13,310	8,310	-	0%	0%
CR&R Transfers	(14,306,637)	(10,473,606)	(15,734,317)	(13,832,281)	(8,802,648)	(11,669,715)	1,902,036	88%	36%
Net Total	1,002,636	378,528	0	40,193,973	21,058,407	25,549,525	40,193,973		48%
Shriver Center									
Revenue	5,389,657	3,157,985	806,500	679,505	2,925,648	4,064,217	(126,995)	84%	-331%
General Fee Support	848,790	848,790	848,790	707,325	707,325	707,325	(141,465)	83%	0%
Total Sources		4,006,775	1,655,290	1,386,830	3,632,973	4,771,542	(268,460)	84%	-162%
Salary	909,085	875,595	707,259	703,794	734,870	758,968	(3,465)	100%	-4%
Benefits	271,447	269,335	236,172	222,327	252,385	251,090	(13,845)	94%	-14%
Utilities	218,715	243,982	261,733	223,743	191,892	173,603	(37,990)	85%	14%
Charge Outs	(467,879)	(486,587)	(485,000)	(463,269)	(464,608)	(427,926)	21,731	96%	0%
Operating Expenses	588,312	559,814	266,378	208,849	428,733	439,551	(57,529)	78%	-105%
Inventory Purchases	3,622,828	2,321,966	35,000	35,097	1,809,904	2,641,963	97	100%	-5057%
Debt Service	32,714	34,024	-	-	25,570	24,588	-	0%	0%
Total Uses	, ,	3,818,128	1,021,540	930,541	2,978,746	3,861,837	(90,999)	91%	-220%
Net Before Non-Mandatory Transfers		188,647	633,750	456,289	654,227	909,705	(177,461)	72%	-43%
Net Transfers	196,849	102,780	2,790	-	101,385	201,385	(2,790)	0%	0%
CR&R Transfers	(834,417)	(435,308)	(636,540)	(380,450)	(363,757)	(695,118)	256,090	60%	4%
Net Total	425,657	(143,881)	0	75,839	391,855	415,972	75,839		-417%

		FY2023	FY2024	FY2025	Thro	ough April YTD		FY25 Budget	% of '25	% Change
		Actual	Actual	Budget	FY2025	FY2024	FY2023	to Actual	Budget	from '24 YTD
arcum Conference Center										
Revenue		1,564,830	1,801,923	1,615,407	1,461,140	1,417,598	1,199,577	(154,267)	90%	3%
General Fee Support		-	-	-	, - , -	-	-	-	0%	0%
	Total Sources	1,564,830	1,801,923	1,615,407	1,461,140	1,417,598	1,199,577	(154,267)	90%	3%
Salary		287,877	324,391	370,367	243,460	271,641	229,441	(126,907)	66%	-12%
Benefits		82,221	91,033	113,726	74,854	87,752	68,634	(38,872)	66%	-17%
Utilities		161,006	147,694	163,091	125,310	117,252	127,536	(37,781)	77%	6%
Charge Outs		, -	(80)	-	-	-	· -	-	0%	0%
Operating Expenses		716,275	753,153	883,771	350,552	420,952	579,125	(533,219)	40%	-20%
Inventory Purchases		11,457	43,796	55,200	18,185	32,162	9,184	(37,015)	33%	-77%
Debt Service		-	-	-	-	-	-	-	0%	0%
	Total Uses	1,258,836	1,359,987	1,586,155	812,361	929,759	1,013,920	(773,794)	51%	-14%
Net Before Non-Mandate	ory Transfers	305,994	441,936	29,252	648,779	487,839	185,657	619,527	2218%	25%
Net Transfers		(1,160)	-	-	-	-	-	-	0%	0%
CR&R Transfers		(24,493)	(18,706)	(29,252)	(24,377)	(15,588)	(20,411)	4,875	83%	36%
Net Total		280,341	423,230	-	624,402	472,251	165,246	624,402		24%
tercollegiate Athletics Revenue		8,695,836	8,402,883	8,230,387	3,596,188	3,870,236	4,536,820	(4,634,199)	44%	-8%
General Fee Support		17,681,949	18,658,166	19,286,570	16,072,143	15,643,363	14,684,958	(3,214,427)	83%	3%
Designated Revenue		1,047,365	1,535,048	638,108	657,916	712,508	1,105,943	19,808	103%	-8%
Restricted Revenue		1,603,637	1,724,269	1,921,241	1,796,977	1,407,053	1,792,003	(124,263)	94%	22%
	Total Sources	29,028,787	30,320,366	30,076,306	22,123,225	21,633,160	22,119,724	(7,953,081)	74%	2%
Salary	- C.a. CCa. CC	9,231,494	9,647,206	9,453,649	8,540,974	7,971,900	7,734,806	(912,675)	90%	7%
Benefits		3,118,998	3,151,910	3,290,349	3,162,892	2,963,567	2,807,117	(127,457)	96%	6%
Utilities		59	5,047	-	4,051	5,047	13	4,051	0%	-25%
Charge Outs		(125,350)	(112,258)	_	63	(25,691)	1,820	63	0%	40879%
Operating Expenses		14,082,249	14,155,958	14,722,959	16,440,325	15,549,624	14,145,714	1,717,366	112%	5%
Inventory Purchases		· · · -	-		-	-	· · · -	-	0%	0%
Debt Service		-	-	-	-	-	-	-	0%	0%
Designated Expense		1,155,346	1,586,826	638,108	1,258,868	1,131,995	1,125,708	620,760	197%	10%
Restricted Expense		1,789,002	2,535,023	1,921,241	1,357,544	1,787,820	2,012,330	(563,697)	71%	-32%
,	Total Uses	29,251,798	30,969,712	30,026,306	30,764,716	29,384,262	27,827,508	738,410	102%	4%
Net Before Non-Mandate	ory Transfers	(223,011)	(649,345)	50,000	(8,641,492)	(7,751,102)	(5,707,784)	(8,691,491)	-17283%	10%
Net Transfers		62,203	44,891	(50,000)	(62,667)	(41,667)	(41,667)	(12,667)	125%	34%
CR&R Transfers	_	<u>-</u> _	<u>-</u> _	<u> </u>	(29,200)	<u>-</u>	<u> </u>	(29,200)	0%	100%
Net Total		(160,808)	(604,454)	(0)	(8,733,359)	(7,792,769)	(5,749,451)	(8,733,358)		11%

	FY2023	FY2024	FY2025		ough April YTD		FY25 Budget	% of '25	% Change
	Actual	Actual	Budget	FY2025	FY2024	FY2023	to Actual	Budget	from '24 YTD
creation Center									
Revenue	2.639.926	2,962,906	2,932,477	2,840,380	2,650,492	2,384,371	(92,097)	97%	7%
General Fee Support	3,281,957	3,281,957	3,281,957	2,734,964	2,734,964	2,734,964	(546,993)	83%	0%
Total Sources	5,921,883	6,244,863	6,214,434	5,575,344	5,385,456	5,119,335	(639,090)	90%	3%
Salary	1,851,095	1,994,780	2,045,586	1,718,468	1,670,636	1,572,924	(327,118)	84%	3%
Benefits	431,459	502,096	574,074	465,521	449,964	406,541	(108,553)	81%	3%
Utilities	800,833	917,779	926,799	759,919	736,406	639,767	(166,880)	82%	3%
Charge Outs	(11,750)	(11,375)	(11,500)	(39,990)	(11,375)	(11,750)	(28,490)	348%	72%
Operating Expenses	1,905,990	1,966,073	1,903,800	1,244,154	1,564,417	1,618,813	(659,646)	65%	-26%
Inventory Purchases	241,442	226,899	246,000	227,359	217,998	218,442	(18,641)	92%	4%
Debt Service	-	-	-	-	-	-	- /	0%	0%
Total Uses	5,219,069	5,596,251	5,684,760	4,375,431	4,628,046	4,444,737	(1,309,329)	77%	-6%
Net Before Non-Mandatory Transfers	702,814	648,612	529,674	1,199,913	757,410	674,598	670,239	227%	37%
Net Transfers	(48,360)	2,780	(47,210)	(41,625)	(40,282)	(40,252)	5,585	88%	3%
CR&R Transfers	(499,501)	(489,934)	(482,464)	(402,054)	(389,362)	(419,048)	80,410	83%	3%
Net Total	154,953	161,458	-	756,234	327,766	215,298	756,234		57%
ggin Ice Arena									
Revenue	1,839,440	1,879,461	1,753,790	1,896,996	1,722,884	1,595,070	143,206	108%	9%
General Fee Support	4,343,067	4,366,134	4,428,268	3,690,223	3,638,444	3,619,223	(738,045)	83%	1%
Total Sources	6,182,507	6,245,595	6,182,058	5,587,219	5,361,328	5,214,293	(594,839)	90%	4%
Salary	1,067,703	1,051,936	1,081,618	827,879	889,363	912,419	(253,739)	77%	-7%
Benefits	346,574	317,043	362,528	268,800	300,819	301,859	(93,728)	74%	-12%
Utilities	982,727	1,114,402	1,175,252	970,013	905,030	804,634	(205,239)	83%	7%
Charge Outs	(177,984)	(20,277)	-	2,394	(20,277)	(147,278)	2,394	0%	947%
Operating Expenses	973,236	826,307	869,174	437,278	634,786	832,121	(431,896)	50%	-45%
Inventory Purchases	158,645	150,956	170,000	131,497	139,742	121,434	(38,503)	77%	-6%
Debt Service	1,815,694	1,822,418	1,687,057	1,266,611	1,368,313	1,363,245	(420,446)	75%	-8%
Total Uses	5,166,595	5,262,785	5,345,629	3,904,472	4,217,776	4,188,434	(1,441,157)	73%	-8%
Net Before Non-Mandatory Transfers	1,015,912	982,810	836,428	1,682,747	1,143,552	1,025,859	846,319	201%	32%
Net Transfers	(13,480)	2,780	(50,000)	(41,667)	(40,282)	(6,532)	8,333	83%	3%
		(0.40.740)	(700 400)	(655,357)	(535,599)	(593,014)	131,071	83%	18%
CR&R Transfers Net Total	(711,617) 290,815	(642,719) 342,871	(786,428)	985,723	567,671	426,313	985,723	0070	42%

	FY2023 Actual	FY2024	FY2025	Thre	ough April YTD FY2024	FY2023	FY25 Budget	% of '25	% Change
ransportation Services	Actual	Actual	Budget	F 1 2 0 2 3	F12024	F12023	to Actual	Budget	from '24 YTD
Revenue	2,737,391	2,795,667	2,368,000	2,599,431	2,535,671	2,520,294	231,431	110%	2%
General Fee Support	2,719,117	3,255,694	3,338,285	2,781,906	2,713,078	2,265,931	(556,379)	83%	2%
Total Sources	5,456,508	6,051,361	5,706,285	5,381,337	5,248,749	4,786,225	(324,948)	94%	2%
Salary	171,386	263,668	287,020	240,384	214,396	137,364	(46,636)	84%	11%
Benefits	59,035	108,560	105,580	92,272	84,251	52,644	(13,308)	87%	9%
Utilities	-	-	-	- ,	-	-	-	0%	0%
Charge Outs	(72,506)	(90,863)	(40,000)	(70,478)	(85,836)	(58,763)	(30,478)	176%	-22%
Operating Expenses	2,445,805	3,608,715	3,470,431	2,622,388	2,851,639	2,070,193	(848,043)	76%	-9%
Inventory Purchases	-	-	-	-	-	-	-	0%	0%
Debt Service	1,521,734	1,520,603	1,455,181	1,092,920	1,142,040	1,142,844	(362,261)	75%	-4%
Total Uses	4,125,454	5,410,684	5,278,212	3,977,486	4,206,490	3,344,282	(1,300,726)	75%	-6%
Net Before Non-Mandatory Transfers	1,331,054	640,677	428,073	1,403,851	1,042,259	1,441,943	975,778	328%	26%
Net Transfers	513,925	520,769	520,769	433,974	433,974	433,974	(86,795)	83%	0%
CR&R Transfers	(1,070,554)	(1,102,466)	(948,842)	(790,702)	(918,722)	(892,128)	158,140	83%	-16%
Net Total	774,425	58,980	-	1,047,123	557,511	983,789	1,047,123		47%
tility Enterprise									
Revenue	-	-	-	-	-	-	-	0%	0%
General Fee Support	-	-	-	-	-	-	-	0%	0%
Total Sources	-	-	-	-	-	-	-	0%	0%
Salary	1,507,154	1,447,734	1,769,508	994,975	1,176,910	1,268,736	(774,533)	56%	-18%
Benefits	517,855	506,002	687,497	384,697	463,805	487,371	(302,800)	56%	-21%
Utilities	11,960,121	8,934,962	13,656,535	7,998,885	6,786,517	9,866,307	(5,657,650)	59%	15%
Charge Outs	(34,528)	(12,086)	(23,000)	(4,990)	(11,601)	(26,320)	18,010	22%	-132%
Expense Recovery	(24,417,544)	(26,159,490)	(27,503,769)	(21,963,696)	(20,931,229)	(19,689,441)	5,540,073	80%	5%
Operating Expenses	1,564,316	2,058,470	2,205,872	1,537,161	1,329,648	1,088,666	(668,711)	70%	13%
Inventory Purchases	305	-	-	693	-	305	693	0%	100%
Debt Service	2,131,561	2,168,096	1,148,379	863,043	1,629,312	1,601,843	(285,336)	75%	-89%
Total Uses	(6,770,760)	(11,056,311)	(8,058,978)	(10,189,232)	(9,556,638)	(5,402,533)	(2,130,254)	126%	6%
Net Before Non-Mandatory Transfers	6,770,760	11,056,311	8,058,978	10,189,232	9,556,638	5,402,533	2,130,254	126%	6%
Net Transfers	(4,345,660)	(4,369,426)	(4,368,900)	(3,706,432)	(3,641,166)	(3,640,992)	662,468	85%	2%
CR&R Transfers	(2,298,932)	(2,451,085)	(3,690,078)	(3,075,065)	(2,039,993)	(1,943,873)	615,013	83%	34%
Net Total	126,168	4,235,800	0	3,407,735	3,875,479	(182,332)	3,407,735		-14%

	FY2023 Actual	FY2024 Actual	FY2025 Budget	Thre	ough April YTD FY2024	FY2023	FY25 Budget to Actual	% of '25 Budget	% Change from '24 YTD
mstrong - Student Affairs	Actual	Actual	Buuget	1 12025	1 12024	1 12025	to Actual	Duaget	110111 24 1110
Revenue	181,436	195,945	177,000	113,105	105,324	103,387	(63,895)	64%	7%
General Fee Support	5,861,490	5,918,266	6,065,302	5,218,616	5,094,113	5,046,171	(846,686)	86%	2%
Total Sources	6,042,926	6,114,211	6,242,302	5,331,721	5,199,437	5,149,558	(910,581)	85%	2%
Salary	588,240	637,409	794,485	592,883	538,856	492,905	(201,602)	75%	9%
Benefits	132,824	137,288	187,443	135,093	136,991	117,298	(52,350)	72%	-1%
Utilities	325,720	332,371	370,396	273,000	266,715	262,923	(97,396)	74%	2%
Charge Outs	-	-	-	758	-	-	758	0%	100%
Operating Expenses	820,652	963,814	868,117	741,654	714,996	741,182	(126,463)	85%	4%
Inventory Purchases	-	-	-	-	-	-	-	0%	0%
Debt Service	2,449,999	2,450,000	2,450,000	1,837,500	1,844,578	1,837,500	(612,500)	75%	0%
Total Uses	4,317,435	4,520,882	4,670,441	3,580,888	3,502,136	3,451,808	(1,089,553)	77%	2%
Net Before Non-Mandatory Transfers	1,725,491	1,593,329	1,571,861	1,750,833	1,697,301	1,697,750	178,972	111%	3%
Net Transfers	(280,935)	-	(141,160)	(141,160)	(141,160)	(282,022)	-	100%	0%
CR&R Transfers	(1,512,347)	(1,352,875)	(1,430,701)	(1,332,918)	(1,253,732)	(1,389,669)	97,783	93%	6%
Net Total	(67,791)	240,454	-	276,755	302,409	26,059	276,755		-9%
scellaneous Facilities									
Revenue	156,092	61,308	100,000	(70,000)	72,194	132,192	(170,000)	-70%	203%
General Fee Support	321,012	406,897	386,935	384,935	406,897	321,012	(2,000)	99%	-6%
Total Sources	477,104	468,205	486,935	314,935	479,091	453,204	(172,000)	65%	-52%
Salary	-	-	-	-	-	-	-	0%	0%
Benefits	-	-	-	-	-	-	-	0%	0%
Utilities	-	-	-	-	-	-	-	0%	0%
Charge Outs	-	-	-	-	-	-	-	0%	0%
Operating Expenses	216,697	239,323	196,688	46,283	103,340	102,346	(150,405)	24%	-123%
Inventory Purchases	-	-	-	-	-	-	-	0%	0%
Debt Service	321,011	322,994	290,247	217,912	242,519	241,028	(72,335)	75%	-11%
Total Uses	537,708	562,317	486,935	264,195	345,859	343,374	(222,740)	54%	-31%
Net Before Non-Mandatory Transfers	(60,604)	(94,113)	-	50,740	133,232	109,830	50,740	0%	-163%
Net Transfers	-	-	-	-	-	-	-	0%	0%
CR&R Transfers	-	-	-	-	-	-	-	0%	0%
Net Total	(60,604)	(94,113)		50,740	133,232	109,830	50,740		-163%

	FY2023	FY2024	FY2025	Thr	ough April YTD		FY25 Budget	% of '25	% Change
	Actual	Actual	Budget	FY2025	FY2024	FY2023	to Actual	Budget	from '24 YTD
Total Auxiliary									
Revenue	156,939,634	156,576,517	152,506,055	149,814,509	142,574,447	144,127,118	(2,691,546)	98%	5%
General Fee Support	35,057,382	36,735,904	37,636,107	31,590,112	30,938,184	29,379,584	(6,045,995)	84%	2%
Designated Revenue	1,047,365	1,535,048	638,108	657,916	712,508	1,105,943	19,808	103%	-8%
Restricted Revenue	1,603,637	1,724,269	1,921,241	1,796,977	1,407,053	1,792,003	(124,263)	94%	22%
Total Sources	194,648,018	196,571,738	192,701,510	183,859,515	175,632,192	176,404,648	(8,841,995)	95%	4%
Salary	25,677,833	25,045,645	25,552,789	20,748,291	20,785,473	21,588,666	(4,804,498)	81%	0%
Benefits	8,306,389	8,021,833	8,984,102	7,428,901	7,549,693	7,620,936	(1,555,201)	83%	-2%
Utilities	21,639,594	19,324,662	24,520,722	16,674,775	15,133,473	17,664,316	(7,845,947)	68%	9%
Charge Outs	(1,460,076)	(1,309,697)	(1,083,503)	(934,347)	(908,532)	(1,004,218)	149,156	86%	3%
Expense Recovery	(24,417,544)	(26,159,490)	(27,503,769)	(21,963,696)	(20,931,229)	(19,689,441)	5,540,073	80%	5%
Operating Expenses	69,249,668	81,939,955	75,777,029	53,958,991	67,257,868	54,746,678	(21,818,038)	71%	-25%
Inventory Purchases	16,893,563	13,799,997	15,048,845	11,916,464	10,966,517	12,303,341	(3,132,381)	79%	8%
Debt Service	47,635,599	45,987,378	40,973,613	30,646,578	35,290,013	37,085,311	(10,327,035)	75%	-15%
Designated Expense	1,155,346	1,586,826	638,108	1,258,868	1,131,995	1,125,708	620,760	197%	10%
Restricted Expense	1,789,002	2,535,023	1,921,241	1,357,544	1,787,820	2,012,330	(563,697)	71%	-32%
Total Uses	166,469,374	170,772,132	164,829,177	121,092,368	138,063,091	133,453,627	(43,736,809)	73%	-14%
Net Before Non-Mandatory Transfers	28,178,644	25,799,606	27,872,333	62,767,146	37,569,101	42,951,021	34,894,814	225%	40%
Net Transfers	(4,154,354)	(3,834,033)	(4,133,711)	(3,559,577)	(3,355,888)	(3,367,796)	574,134	86%	6%
CR&R Transfers	(21,258,498)	(16,966,699)	(23,738,622)	(20,522,404)	(14,319,401)	(17,622,976)	3,216,218	86%	30%
Net Total	2,765,792	4,998,874	(0)	38,685,165	19,893,812	21,960,249	38,685,166		49%



# **Annual Report — FY25**

Internal Audit & Consulting Services



### **FY25 Audit Plan Status**

ID	Audit Project	Division	Department	Est Hrs	Act Hrs	Status
88	External Audit Coordination	_	_	15	5	
213	DSE Recreation Management Application	Finance & Business Services	Physical Facilities Department	100	15	
231	Quality Assurance Review	_	_	300	90	
235	Ethics Hotline Monitoring and Administration	_	_	50	42	
243	Enterprise Risk Assessment	University-wide	University-wide	250	155	
245	Locally Administered Capital Projects-Bachelor Hall	Finance & Business Services	Physical Facilities Department	300	502	
248	Consulting Services Under Federal Awards	Research & Innovation	Research & Sponsored Programs	350	603	
249	Annual Security & Fire Safety Reporting	Finance & Business Services	MU Police Department	150	226	
250	P-Card Continuous Auditing	University-wide	University-wide	250	797	
251	Workday Student Implementation Consulting	<b>Enrollment Management &amp; Student Success</b>	EMSS Departments	150	381	
252	Workday Continuous Auditing	University-wide	University-wide	200	163	
253	Departmental Operations Review	Academic Affairs	TBD	500	0	
254	Mitsubishi Electric Vendor Agreement	Finance & Business Services	Strategic Procurement	300	181	
255	Employee Eligibility Verification Process	Human Resources	Human Resources	300	40	
256	Student Housing	Finance & Business Services	Campus Services Center	300	8	
198A	Follow Up—Payroll Adjustments Review	Human Resources	Human Resources	15	41	
212A	Follow Up—TimeClock Plus	Human Resources	Human Resources	15	14	
218A	Follow Up—P-Card Internal Controls	Finance & Business Services	Accounts Payable	15	2	
222A	Follow Up—Capital Asset Equipment	Finance & Business Services	General Accounting	15	72	
227A	Follow Up—Donor-based Scholarship Awards	<b>Enrollment Management &amp; Student Success</b>	Student Financial Assisance	15	11	
233A	Follow Up—Post-Award Administration of Sponsored Programs	Finance & Business Services	Grants & Contracts	15	35	
238A	Follow Up—Movable Capital Assets	Finance & Business Services	General Accounting	15	72	
241A	Follow Up—Network Penetration Testing	IT Services	Information Security Office	15	12	
247A	Follow Up—Locally Administered Capital Projects Part II-Clinical Health Sciences	Finance & Business Services	Physical Facilities Department	15	4	
248A	Follow Up—Consulting Services Under Federal Awards	Research & Innovation	Research & Sponsored Programs	15	28	
250A	Follow Up—P-Card Continuous Auditing	Academic Affairs	Biology/Psychology	15	46	

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## **Audit Coverage and Activities**

### Audit Projects Completed or In Process:

- Compliance (Regulatory and Policy): 6
  - Federal regulations related to research grants, crime statistics and security information, and employment eligibility
  - Ohio Revised Code requirements related to capital projects
  - University policies
- Operational: 1
  - Student housing
- Assurance Engagements: 1
  - Workday Student implementation



## **Audit Coverage and Activities**

### Other Notable Activities Completed or In Process:

- Allegation Reviews/Investigations: 5
  - Referral from FORVIS/Ohio Auditor of State (Unfounded)
  - EthicsPoint anonymous reports (Unfounded)
  - Department tip (In Process)
  - Internal discovery (In Process)
- Follow Up Activities: 11
  - Closed 21 audit recommendations

Risk Level	Open as of Jul 2024	Added	Closed	Open as of Jun 2025
High	0	9	1	8
Moderate	14	11	13	12
Low	2	14	7	9
Total	16	34	21	29



## **Audit Coverage and Activities**

- Audit Projects Delayed:
  - Departmental Operations Review
  - Workday Continuous Auditing/Analytics
  - DSE Recreation Management Application



### **Non-Audit Activities**

- Other Notable Activities Completed or In Process:
  - Quality Assurance Review:
    - Highest rating of "Generally Conforms"
  - Enterprise Risk Assessment
  - Training/Professional Development:
    - · CPEs: Webinars, URMIA Conference
    - CIA and CISA exam prep



## Staffing, Budget, and Looking Forward

### Staffing:

- The Chief Audit Officer works with 2 staff auditors
  - Returned full staffing April with addition of a second senior auditor
- Employ a 2.5% FTE student auditor in fall and spring

### Budget:

- Personnel costs account for \$432K, or 96% of budget
- Costs are on budget through use of carryforward

### Looking Forward:

- FY26 audit plan
- Audit charter updates
- QAR recommendations

**Terry Moore** Chief Audit Officer 513-529-0545 mooret@miamioh.edu

Internal Audit & Consulting Services

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June 6, 2025

**Subject: Internal Audit Reporting Update** 

Finance & Audit Committee of the Board of Trustees June 2025 Meeting

Internal Audit & Consulting Services' (IACS) is providing its latest reporting update of internal audit activity. Since our prior report at the end of April, four high-risk audit recommendations were added, and two moderate-risk and six low-risk were closed (Figure 1).

**Figure 1**Audit Recommendations Added, Closed, and Open Since Prior Report

Risk Level	Open as of Apr 2025	Added	Closed	Open as of Jun 2025
High	4	4	0	8
Moderate	14	0	2	12
Low	8	0	6	2
Total	26	4	8	22

The four new high-risk recommendations originated from our review of procurement of consulting services under federal awards (#248). Management's implementation of our recommendations should resolve the audit issues noted in our report. The eight recommendations were from our audits of capital assets (#222 and #238) and P-Cards (#250).

The detailed log below provides an overview of each closed and open audit recommendation, including management's response (or status update) and progress towards completion. For open recommendations marked as 100% completed, IACS will validate that the audit issues have been fully addressed before closing them. We will continue to monitor all other open recommendations.

Respectfully submitted,

Terry Moore, CIA, CFE, CRMA Chief Audit Officer

### **Closed Internal Audit Issues**

Line	Audit Name And Date	Date Opened	Risk Level	Division	Recommendation	Responsible Person	Management Response and Status
1	222.1 - Moveable Capital Assets - Audit # 2 - 10/2023	10/16/2023	Moderate	Finance & Business Services	IACS recommends General Accounting (GAC):  a. Remind departments to report asset status changes (e.g., disposed, relocated) as they occur throughout the year. We recommend notification be made within 30 days of when a status change occurs. GAC should timely update Banner upon receipt of such notification.  b. Ensure that the annual physical inventory sheets are provided timely to all departments. We also recommend the due date to return completed sheets to GAC be changed to December 1st, prior to the end of the semester and winter break.  c. Provide clear instructions to departments on how to complete physical inventory sheets, what to do if an asset cannot be located or is missing its tag, and a mechanism to indicate who performed the inventory count. GAC should follow up with individuals who do not clearly mark the status of an asset.  d. Ensure that status changes reported through physical inventory sheets are updated timely in Banner. GAC should verify that any reported disposals have appropriate approval.  e. Remind departments that assets are required to have an appropriate, affixed asset tag, and resolve any mis-tagged or untagged equipment.	Jennifer Morrison, Chief Accounting & Tax Officer	In May 2025, IACS conducted a follow-up review and found that General Accounting implemented the majority of the recommendations as described. Those not implemented are addressed below in #6. Therefore, this recommendation is closed as of May 2025.
2	<b>250.1</b> - 250.2 P-Card Review - Dept of Biology - 2/19/2025	02/19/2025	Moderate	Academic Affairs	IACS recommends the Department of Biology comply with the P-Card Policy by ensuring that all P-Card expenses are appropriately approved.	Natasha Burgess, Manager of Bioscience Inventories	IACS performed a follow up review of this audit in May 2025. We found that all P-Card expense reports were approved by the Department Chair. This recommendation is closed as of June 2025.
3	238.2 - Movable Capital Assets Tracking Process - 3/2023	03/20/2023	Low	Finance & Business Services	IACS recommends General Accounting (GAC) implement a solution to improve the accuracy and completeness of movable capital assets data recorded in Banner. In addition, GAC should fully utilize Banner's built-in discreet fields to separately record data as captured on GAC's Capital Equipment Identification form (e.g., manufacturer, model, description). We also recommend GAC input into Banner the most recent date each asset was physically inventoried.	Jennifer Morrison, Chief Accounting & Tax Officer	In May 2025, IACS conducted a follow-up review and found through the transition of asset tracking from Banner to Workday; General Accounting has improved the accuracy and completeness of asset data. Discreet fields are now utilized to separately capture property record data. This audit recommendation is closed as of June 2025.
4	<b>250.1a</b> - 250.1 P-Card Review - Dept of Psychology -1/27/2025	01/27/2025	Low	Academic Affairs	The Department of Psychology should provide training to cardholders and support staff to reiterate that it is required to obtain an itemized receipt for any P-Card purchase. If an itemized receipt is not automatically provided, cardholders should request one from the merchant to the extent practicable. In the event an itemized receipt cannot be obtained, the cardholder should provide the itemization by completing a Missing Receipt Affidavit and attaching it to the corresponding expense report along with the receipt.	Leonard Smart, Department of Psychology - Chair & Professor	IACS performed a follow up review and confirmed that corrective actions were implemented and the audit issues were appropriately addressed. The Department of Psychology showed notable improvements in obtaining and attaching the required support. This recommendation is closed as of June 2025.
5	250.1b - 250.1 P-Card Review - Dept of Psychology -1/27/2025	01/27/2025	Low	Academic Affairs	The Department Chair (or delegated approver) should verify that expense reports containing P-Card purchases include the required supporting documentation (i.e., itemized receipt or completed Missing Receipt Affidavit) for each transaction. Any that do not should be returned to the cardholder to attach the appropriate documents and then resubmitted for approval.	Leonard Smart, Department of Psychology - Chair & Professor	IACS performed a follow up review and confirmed that corrective actions were implemented and the audit issues were appropriately addressed. The Department of Psychology showed notable improvements in obtaining and attaching the required support. This recommendation is closed as of June 2025.
6	<b>250.2a</b> - 205.1 P-Card Review - Dept of Psychology - 1/27/2025	01/27/2025	Low	Academic Affairs	The Department of Psychology should provide training to cardholders and support staff to reiterate that it is required to disclose sufficient business details for all P-Card transactions (i.e., who, what, where, when & why), as defined by the P-Card Policy.	Leonard Smart, Department of Psychology - Chair & Professor	IACS performed a follow up review of this audit in May 2025. Training was held in April 2025 for faculty to reiterate the importance of providing sufficient business details for all P-Card transactions. As such, this audit recommendation is closed as of June 2025.

### **Closed Internal Audit Issues**

Line	Audit Name And Date	Date Opened	Risk Level	Division	Recommendation	Responsible Person	Management Response and Status
7	<b>250.3a</b> - 250.1 P-Card Review - Dept of Psychology - 1/27/2025	01/27/2025	Low	Academic Affairs	The Department of Psychology should provide training to cardholders and support staff to reiterate that it is required to reconcile all P-Card transactions by the 10th of the reconciling month. Cardholders should also be reminded of the consequences for not doing so, which may include suspension or cancellation of their card.		IACS performed a follow up review of this audit in May 2025. We validated that corrective actions were implemented and the audit issues were appropriately addressed. Specifically, we found all P-Card expenses were reconciled and approved by the required date. This recommendation is closed as of June 2025.
8	<b>250.3b</b> - 250.1 P-Card Review - Dept of Psychology - 1/27/2025	01/27/2025	Low	Academic Affairs	The Department Chair (or delegated approver), upon notification to approve any future forced expense report containing non-reconciled transactions, should require the cardholder reconcile the transactions promptly. Late reconciliation should not preclude cardholders from providing required supporting documentation for their purchases.	, ,,	IACS performed a follow up review of this audit in May 2025. We validated that corrective actions were implemented and the audit issues were appropriately addressed. Specifically, we found all P-Card expenses were reconciled and approved by the required date. This recommendation is closed as of June 2025.

	Date Opened	Date Due	Risk Level	Division	Recommendation	Responsible Person	Management Response and Status
248.1a - Procurement of Consulting Services under Federal Awards - 10/2024	10/02/2024	04/30/2025	High	Office of Research & Innovation	IACS recommends that the Office of Research & Innovation (ORI), in conjunction with the Office of Strategic Procurement (OSP):  (1). Bring procurement practices under Federal awards into compliance with the Uniform Guidance Procurement Standards 2 CFR 200.320. In doing so, ORI and OSP should:  (a). Evaluate and determine if it is desired to maintain or establish nonstandard thresholds for informal and formal procurement methods, as allowable under 2 CFR 200.320.	Susan McDowell, VP for Research & Innovation	In an April 2025 status update, the VP of Research & Innovation reported that the corrective action plan is still on track. The qualified external firm contracted by ORI is in process of compiling their report. A time frame of May 31, 2025, is anticipated for the completed review. This will inform ORI and OSP whether Miami thresholds align to Uniform Guidance requirements. IACS will continue to monitor this issue.
							75%
248.1b - Procurement of Consulting Services under Federal Awards - 10/2024	10/02/2024	04/30/2025	High	Office of Research & Innovation	IACS recommends that the Office of Research & Innovation (ORI), in conjunction with the Office of Strategic Procurement (OSP):  (1). Bring procurement practices under Federal awards into compliance with the Uniform Guidance Procurement Standards 2 CFR 200.320. In doing so, ORI and OSP should:  (b). Establish guidelines for noncompetitive procurement consistent with Uniform Guidance requirements.	Susan McDowell, VP for Research & Innovation	In an April 2025 status update, the VP of Research & Innovation reported that the corrective action plan is still on track. The qualified external firm contracted by ORI is in process of compiling their report. A time frame of May 31, 2025, is anticipated for the completed review. This will inform whether Miami has accurately defined grounds for noncompetitive procurement. IACS will continue to monitor this issue.
							75%
248.1c - Procurement of Consulting Services under Federal Awards - 10/2024	10/02/2024	04/30/2025	High	Office of Research & Innovation	IACS recommends that the Office of Research & Innovation (ORI), in conjunction with the Office of Strategic Procurement (OSP):  (1). Bring procurement practices under Federal awards into compliance with the Uniform Guidance Procurement Standards 2 CFR 200.320. In doing so, ORI and OSP should:  (c). Determine how any unique procurement requirements imposed by the specific sponsoring agency (e.g., NSF, DOE, NIH) or the particular award will be identified and complied with.	Susan McDowell, VP for Research & Innovation	In an April 2025 status update, the VP of Research & Innovation reported that the corrective action plan is still on track. The qualified external firm contracted by ORI is in process of compiling their report. A time frame of May 31, 2025, is anticipated for the completed review. This will inform ORI and OSP on how any unique procurement requirements imposed by the specific sponsoring agency (e.g., NSF, DOE, NIH) or the particular award will be identified and complied with. IACS will continue to monitor this issue.
							75%
248.2a - Procurement of Consulting Services under Federal Awards - 10/2024	10/02/2024	04/30/2025	High	Office of Research & Innovation	IACS recommends that the Office of Research & Innovation (ORI):  (a). Ensure that staff sign contract documents in accordance with the University's signature authority policy (i.e., external grant agreements and contracts).	Susan McDowell, VP for Research & Innovation	In a January 2025 status update, the VP of Research & Innovation reported that corrective actions have been implemented, stating that the documents being signed are confined to: Externally Funded Grants and Contracts (unless the Miami cost share commitment exceeds \$100,000); Subrecipient Agreements (where external funds flow through Miami to subrecipients); and Non-disclosure Agreements for Research, Material Transfer Agreements, and Data Use Agreements. While this recommendation is shown as 100% completed, IACS will perform a follow up review prior to closing it to validate that the audit issues have been appropriately addressed.
	Consulting Services under Federal Awards - 10/2024  248.1b - Procurement of Consulting Services under Federal Awards - 10/2024  248.1c - Procurement of Consulting Services under Federal Awards - 10/2024  248.2a - Procurement of Consulting Services under Federal Awards - 10/2024	248.1a - Procurement of Consulting Services under Federal Awards - 10/2024  248.1b - Procurement of Consulting Services under Federal Awards - 10/2024  248.1c - Procurement of Consulting Services under Federal Awards - 10/2024  248.2a - Procurement of Consulting Services under Federal Awards - 10/2024	248.1a - Procurement of Consulting Services under Federal Awards - 10/2024	248.1a - Procurement of Consulting Services under Federal Awards - 10/2024   10/02/2024   04/30/2025   High	248.1a - Procurement of Consulting Services under Federal Awards - 10/2024   04/30/2025   High   Office of Research & Innovation      248.1b - Procurement of Consulting Services under Federal Awards - 10/2024   04/30/2025   High   Office of Research & Innovation      248.1c - Procurement of Consulting Services under Federal Awards - 10/2024   04/30/2025   High   Office of Research & Innovation      248.1c - Procurement of Consulting Services under Federal Awards - 10/2024   04/30/2025   High   Office of Research & Innovation      248.2a - Procurement of Consulting Services under Federal Awards - 10/02/2024   04/30/2025   High   Office of Research & Innovation	248.1a - Procurement of Consulting Services under Federal Awards - 10/2024   04/30/2025   High Office of Research & Innovation   10/02/2024   10/0	248.1a - Procurement of Consulting Services under Federal Awards - 10/2024   04/30/2025   High   Office of Research & Innovation   In

Line	Audit Name And Date	Date Opened	Date Due	Risk Level	Division	Recommendation	Responsible Person	Management Response and Status
5	248.1 - Procurement of Consulting Services under Federal Awards - 6/2025	06/04/2025	07/01/2025	High	Office of Research & Innovation	IACS recommends the Office of Research & Innovation (ORI): a. Ensure that subrecipient and contractor determinations are made prior to proposal submission; b. Ensure the rationale for each determination (i.e., subrecipient vs. contractor) is well-documented, particularly in ambiguous cases; c. Ensure each disbursement (i.e., subaward or contractor agreement) has a well-defined purpose and detailed scope of work (SOW); and d. Utilize, and retain as documentation, the Federal Demonstration Partnership (FDP) organization's Checklist to Determine Subrecipient or Contractor Classification, or similar, for all such determinations.	Susan McDowell, VP for Research & Innovation	Management concurred, stating: "We concur. Dr. Susan McDowell, Vice President for Research and Innovation, will take the actions below by 7/1/25 to resolve the audit issues: a. Educate Research and Sponsored Programs (RSP) staff; Edit SOP of the RSP area to no longer use category of "other" in budget template when the designation is subrecipient or consultant; and Edit proposal checklist used by RSP to reflect this practice. b. Rationale will be captured in the system. c. Well-defined purpose and detailed scope of work will be documented and retained. d. Modified FDP Checklist to Determine Subrecipient or Contractor Classification will be in use and retained."
								0%
6	248.2.a - Procurement of Consulting Services under Federal Awards - 6/2025	06/04/2025	11/26/2025	High	Office of Research & Innovation	a. IACS recommends the Office of Research & Innovation (ORI), in conjunction with the Grants & Contracts Office (G&C), develop and implement a standardized subrecipient risk assessment and monitoring process. This should include:  i. A documented risk assessment framework to capture relevant factors outlined in 2 CFR 200.332(c), including, but not limited to, prior experience, audit results, personnel or system changes, and the extent of any federal agency monitoring. We recommend ORI & G&C utilize and adapt the Risk Assessment Questionnaire and Financial Questionnaire templates available online from the Federal Demonstration Partnership (FDP) organization. These tools are used to conduct streamlined risk assessments at the institution and project levels, and to assess the systems and internal controls of organizations not subject to the Single Audit.  ii. A mechanism to evaluate the responses provided by the subrecipient to determine if the subrecipient should be considered "low-risk" or "high-risk."  iii. The roles and responsibilities of ORI, G&C staff, and Principal Investigators (PIs) in performing the risk assessment and executing the monitoring plan being clearly defined and communicated to ensure a comprehensive and coordinated approach.	Susan McDowell, VP for Research & Innovation	Management concurred, stating: "We concur. Dr. Susan McDowell, Vice President for Research and Innovation, will take the actions below by 11/26/2025 to resolve the audit issue(s):  i. Appropriate framework will be implemented ii. The framework will include a ranking system iii. Roles and responsibilities of ORI, G&C staff, and PIs, will be delineated clearly and communicated."
								0%
7	<b>248.2.b</b> - Procurement of Consulting Services under Federal Awards - 6/2025	06/04/2025	10/01/2025	High	Finance & Business Services	IACS recommends Grant & Contracts, based on ORI's assessed level of risk, create a tailored monitoring plan for each subrecipient that specifies the nature, extent, and frequency of monitoring activities. High-risk subrecipients should receive more intensive monitoring.	Linda Manley, Director of Grants & Contracts	Management concurred, stating: "We concur. A monitoring plan will be developed for each subrecipient based on ORI's determination of 'low-risk' or 'high-risk'."
								0%
8	248.2.c - Procurement of Consulting Services under Federal Awards - 6/2025	06/04/2025	10/01/2025	High	Finance & Business Services	IACS recommends Grants & Contracts implement a documented checklist for ensuring that subrecipient invoices are prepared in such a manner that: 1) all costs can be identified; 2) all costs were incurred within the approved period of performance; and 3) all costs are allowable, allocable and reasonable as they relate to the terms and conditions imposed by the sponsor and the subaward issued by	Linda Manley, Director of Grants & Contracts	Management concurred, stating: "A subrecipient invoice checklist will be developed to ensure all costs are identified, all costs were within the approved period of performance and all costs are allowable, allocable and reasonable according to conditions of the sponsor and subaward agreement."
						the University.		

Line	Audit Name And Date	Date Opened	Date Due	Risk Level	Division	Recommendation	Responsible Person	Management Response and Status
9	198.1 - Review of Payroll Adjustments - 1/2021	01/22/2021	08/31/2021	Moderate	Finance & Business Services	Payroll adjustments are also known as "out of cycle pays." IACS recommends the following eight actions be considered to reduce the need for payroll adjustments and/or streamline the process.  1. In order to meet pay schedules, post deadlines for departments to submit information to Human Resources (HR) and Academic Personnel (AP) on the HR and AP websites.  2. Establish hard start dates where individuals always start on a set date depending on their classification.  3. Establish an approval process for payroll adjustments.  4. Establish Process Maker training and instructions.  5. Communicate missed pays when possible with Process Maker, not as currently is done in an email.  6. Automate the Special Pay process, as it has been cited as a cause for payroll adjustments.  7. Process terminal payouts on a pay cycle, rather than as a payroll adjustment.  8. Review and update job documentation annually.	Dawn Fahner, Assoc VP for Human Resources	IACS is revisiting this recommendation due to the transition to Workday. Our follow up review with Human Resources is in process.
10	212.2 - TimeClock Plus Time Tracking Application - 2/2023	02/28/2023	04/01/2023	Moderate	Finance & Business Services	IACS recommends Human Resources (HR) consistently monitor and enforce the on-campus student employee hour restrictions specified in the Student Employment policy. HR should consider:  - Work with FBS-IT to implement a dashboard widget in the TimeClock Plus system to allow supervisors to conveniently monitor student hours approaching their respective limit.  - Remind supervisors and students employees of the hour restrictions, and track any "repeat offenders" for possible disciplinary action.  - Notify International Student & Scholar Services of any international students who have exceeded the limit.	Dawn Fahner, Assoc VP for Human Resources	During a March 2025 follow-up review, IACS found that HR had effectively implemented improved detective controls in Workday, enabling students and managers to monitor work hour restrictions. However, consistent central oversight, particularly regarding international student work hour limitations, has not been achieved. HR is actively working to resolve this by revising an existing report and implementing standardized monitoring and follow-up procedures. HR anticipates completing these improvements by this summer. This audit recommendation remains open, and we will continue to monitor progress and provide updates.
							J [	75%
11	212.3 - TimeClock Plus Time Tracking Application - 2/2023	02/28/2023	04/01/2023	Moderate	Finance & Business Services	IACS recommends Human Resources implement a solution to increase the effectiveness of the review and approval of student employee time cards, and thereby strengthen the integrity of time and attendance reporting.	Dawn Fahner, Assoc VP for Human Resources	During a March 2025 follow-up review, IACS found that HR's efforts to improve student employee timecard review and approval were still ongoing. The Workday Scheduling module was unable to be implemented, and timekeeper roles were not consistently utilized to secure meaningful approvals from direct supervisors or those with schedule and work hour knowledge. HR is currently analyzing the supervisory organization structure and delegation process in Workday to address this. HR anticipates completing these improvements by this summer. This audit recommendation remains open, and we will continue to monitor progress and provide updates.

Line	Audit Name And Date	Date Opened	Date Due	Risk Level	Division	Recommendation	Responsible Person	Management Response and Status
12	238.1 - Movable Capital Assets Tracking Process - 3/2023	03/20/2023	03/31/2023	Moderate	Finance & Business Services	IACS recommends General Accounting (GAC) implement a solution to improve the timeliness of completing the movable capital assets tracking process. In doing so, GAC should consider processing forms upon receipt, increasing follow up with departments, and looking for opportunities to automate the process and eliminate waste.	Jennifer Morrison, Chief Accounting & Tax Officer	During a May 2025 follow-up review, IACS noted that while the transition of the asset tracking process from Banner to Workday yielded improvements, our review found ongoing timeliness challenges. Between July 2024 February 2025, about half of new assets (43 out of 87) were fully registered in Workday. We observed two key areas that appears to have contributed to this: 1) delays in departments returning Capital Equipment Identification forms to General Accounting, and 2) the current limitation of inputting final asset information (e.g., location, serial number, Asset Coordinator) to a limited number of General Accounting staff. To help streamline this, General Accounting could empower designated departmental staff to input this information directly. This audit recommendation remains open.
								75%
13	238.3 - Movable Capital Assets Tracking Process - 3/2023	03/20/2023	03/31/2023	Moderate	Finance & Business Services	IACS recommends General Accounting (GAC) record the true location of capital assets located off-campus. In addition, GAC should implement procedures to include in the asset's property record: 1) Documentation approving the asset's use at an off-campus location; 2) Date the asset is expected to return to campus (if temporary); and 3) photographic evidence of the asset in its off-campus location (if possible).	Accounting & Tax Officer	While we closed this recommendation in September 2023, our follow-up review completed in May 2025 found lingering issues with off-campus assets. To address this, we re-opened and revised this recommendation. Management concurred with the new recommendation and will take appreciate action to resolve.
								50%

222.3 - Moveable Capital Assets - Audit #	10/16/2023	02/04/2024					
2 - 10/2023		03/01/2024	Moderate	Finance & Business Services	IACS recommends General Accounting (GAC):  1) Asset Coordinators and Custodians: GAC could assign Asset Coordinators using information already available in Workday during asset registration, such as purchase requester or ship-to contact, rather than waiting for Capital Equipment Identification forms. Alternatively, GAC could develop an automated questionnaire within Workday, sent directly to the purchase requester, to help identify the most appropriate Asset Coordinator from the start. Additionally, GAC should develop and implement clear procedures to ensure assets are consistently assigned to active university employees.  2) Capital Asset Tagging Packets: Enhance the process of distributing asset tagging packets and receiving Capital Equipment Identification forms, by leveraging information already available in Workday. Sending packets to Asset Coordinators identified at the time of registration would be more effective than continuing to use an outdated list maintained separately from Workday. Additionally, GAC should provide flexibility for areas or departments routinely acquiring capital assets as part of projects, particularly the Physical Facilities Department. Implement a process that allows a centrally received capital equipment to be tagged, optimizing efficiency.  3) Federally Funded Assets: We recommend GAC reconcile Workday records with the existing list of Federal assets maintained by Grants and Contracts (G&C), to ensure optimization. Additionally, coordination is needed between GAC, G&C, and Asset Coordinators regarding the disposal of Federally funded assets. Developing specific disposal procedures for Federally funded assets. Developing specific disposal procedures for Federally funded assets is recommended.  4) Policies and Procedures: GAC should update its documented policies and procedures for capital asset tracking post-Workday and provide essential training Asset Coordinators and department staff on their roles and expectations. Improving training and accountability would help address situa	Jennifer Morrison, Chief Accounting & Tax Officer	During a May 2025 follow-up review, IACS noted that while the transition of the asset tracking process from Banner to Workday yielded improvements, our review found that there are still areas where General Accounting can better leverage Workday to improve efficiency and internal controls, and address gaps in the process. IACS revised the audit recommendations to address the remaining gaps, which management concurred. IACS will continue to monitor these issues.
222 1a Doct Award	04/22/2024	01/01/2025	Madenst	Finance 0	IACC recommends the Create 9 Control of Control	Linda Maralau	75%
Administration of Sponsored Programs - 4/2024	04/22/2024	01/01/2023	wouerate	Business Services	Implement a solution to have complete visibility into transaction details and documentation related to expenses charged to sponsored programs. The solution should ensure that higher-risk activity (i.e., food, hosting, and travel) can be identified and reviewed regardless of how the associated transactions are coded when processed.	Director of Grants & Contracts	In April 2025, IACS met with Grants & Contracts to review the progress of their corrective action plan. A key improvement identified was enhanced visibility of P-Card expenses, which are now accessible to G&C. Management is currently collaborating with a consultant to optimize Workday for identifying high-risk activity across all transaction coding. IACS will continue to monitor this issue.
	Sponsored Programs -	Administration of Sponsored Programs -	Administration of Sponsored Programs -	Administration of Sponsored Programs -	Administration of Sponsored Programs - Business Services	implement clear procedures to ensure assets are consistently assigned to active university employees.  2) Capital Asset Tagging Packets: Enhance the process of distributing asset tagging packets and receiving Capital Equipment Identification forms, by leveraging information already available in Workday. Sending packets to Asset Coordinators identified at the time of registration would be more effective than continuing to use an outdated list maintained separately from Workday. Additionally, GAC should provide flexibility for areas or departments routinely acquiring capital assets as part of projects, particularly hysical Facilities Department. Implement a process that allows a centrally received capital equipment to be tagged, optimizing efficiency.  3) Federally Funded Assets:  We recommend GAC reconcile Workday records with the existing list of Federally Funded assets:  We recommended AC reconcile Workday records with the existing list of Federally funded assets. Developing specific disposal procedures for GAC, G&C, and Asset Coordinators regarding the disposal of Federally funded assets. Developing specific disposal procedures for Federally funded assets. Developing specific disposal procedures for Federally funded assets. Developing specific disposal procedures for Capital asset tracking post-Workday and provide essential training Asset Coordinators and departments taff on their roles and expectations. Improving post-Workday and provide essential training Asset Coordinators and departments taff on their roles and expectations. Improving spot-Workday and provide essential training Asset Coordinators and departments to not tag assets or return necessary registration information, despite direct communication from General Accounting.    Value	implement clear procedures to ensure assets are consistently assigned to active university employees.  2) Capital Asset Tagging Packets: Enhance the process of distributing asset tagging packets and receiving Capital Equipment Identification forms, by leveraging information already availabing packets to Asset Coordinators identified at the time of registration would be more effective than continuing to Workday. Additionally, GAC should provide flexibility for areas or departments on ear outstated list maintained separately from Workday, Additionally, GAC should provide flexibility for areas or departments university acquiring capital assets as part of projects, particularly the Physical Facilities Department. Implement a process that allows a centrally received capital equipment to be tagged, optimizing efficiency.  3) Federally Funded Assets:  We recommend GAC reconcile Workday records with the existing list of Federal assets maintaints regarding the disposal of Federally funded assets. We recommended to GAC, GAC, GAC, GAC, GAC, GAC, GAC, GAC,

Line	Audit Name And Date	Date Opened	Date Due	Risk Level	Division	Recommendation	Responsible Person	Management Response and Status
16	233.1b - Post-Award Administration of Sponsored Programs - 4/2024	04/22/2024	01/01/2025	Moderate	Finance & Business Services	Establish, implement, and communicate stronger standards for minimum documentation requirements to sufficiently support the allowability of high-risk activity (i.e., food, hosting, and travel). For example, Principal Investigators (and other grant project staff) could:  1. Explicitly state in their expense report how the purchase of food was necessary to achieve the objectives of the award;  2. Provide a copy of the sponsor's explicit approval for food (either in the proposal budget or post-award written approval); and/or  3. Provide meeting and conference agendas, itineraries, minutes, or other formal documentation to support the allowability of the associated costs.	Linda Manley, Director of Grants & Contracts	In April 2025, IACS met with Grants & Contracts to review the progress of their corrective action plan. G&C continues to work with a consultant on developing stronger documentation standards to address high-risk activity. Consequently, G&C staff are now more attentive to expenses in areas such as food, hosting, and travel, and have on occasion proactively sought clarification from PIs. IACS will continue to monitor this issue.
								509
17	247.1 - Audit of Locally Administered Capital Projects — Clinical Health Sciences and Wellness Building	09/12/2024	10/01/2024	Moderate	Finance & Business Services	IACS recommends that the office of Planning, Architecture & Engineering establish standard procedures for verifying contractors have increased (or decreased) performance and payment bonds to cover any adjustments to the contract amount due to a change order.	Robert Bell, Director Planning Architecture & Engineering	In a January 2025 status update, the Director of Planning, Architecture, & Engineering reported that corrective actions have been implemented, stating that the Supplementary Conditions have been edited to reflect the recommendation. IACS is in the process of performing a follow up review to validate that the audit issues have been appropriately addressed.
								1009
18	248.1e - Procurement of Consulting Services under Federal Awards - 10/2024	10/02/2024	04/30/2025	Moderate	Office of Research & Innovation	IACS recommends that the Office of Research & Innovation (ORI), in conjunction with the Office of Strategic Procurement (OSP):  (1). Bring procurement practices under Federal awards into compliance with the Uniform Guidance Procurement Standards 2 CFR 200.320. In doing so, ORI and OSP should:  (e). Develop and implement adequate training for impacted university employees, including, but not limited to, Principal Investigators, department support staff, and oversight offices (e.g., Grants & Contracts Office).	Susan McDowell, VP for Research & Innovation	In an April 2025 status update, the VP of Research & Innovation reported that the corrective action plan is still on track. Training content will be delivered to PIs and administrative staff beginning early May 2025. Ramping levels of accountability will be also be implemented to ensure completion. IACS will continue to monitor this issue.

Line	Audit Name And Date	Date Opened	Date Due	Risk Level	Division	Recommendation	Responsible Person	Management Response and Status
19	254.1 - 254.25 Mitsubishi Electric Vendor Agreement - 2/11/2025	02/11/2025	07/31/2025	Moderate	Office of the President	IACS recommends the Office of General Counsel document the requirements and processes for entering into future "partnership" agreements similar to that of Stryker, given the University's desire to grow such agreements. Any competitive selection requirements should be included when agreements involve the purchase of equipment or services.	Amy Shoemaker, VP & General Counsel	Management concurred, stating: "There is an expectation that the University, through the MiamiTHRIVE initiative, will be evaluating opportunities to expand the scope of how we engage with corporate and other non-profit entities to develop initiatives which combine advancement, gift and donor relations, and academic affiliations, with the procurement of goods and services, in a manner reflective of the "Stryker deal." The current OGC does not have any insight into how the Stryker deal was negotiated by the University at that time, and it appears that the term "Stryker," and the expectations for noncompetitive procurement reflected in that arrangement, ultimately lies at the heart of this audit. The unique aspect of the underlying situation is that the "Stryker deal" was a single, but multifaceted arrangement with an equipment supplier, that others desire to recreate, but which has no current foundation or template exception within the Finance and Business Services Procurement Handbook. We agree that competitive selection requirements should be considered in any such guidelines which are created in response to the University's desire to grow a portfolio of multifaceted arrangements with corporate collaborators in the future. The Office of General Counsel desires to be an active party to these types of strategic multifaceted collaborations, and will work with the proposed Office of Partnerships, which will include the input of Advancement, Academic Affairs, ORI, and others, in addition to the Office of Procurement, on developing a written set of standards and processes for these types of strategic multifaceted collaborations.  Until such time as written standards and processes are developed by the Office of General Counsel and the Office of Partnerships, the Office of Frocurement will continue to follow the requirements currently set forth in the Purchasing Handbook, including providing guidance and approval of any appropriate sole-source justification letters. After the Office of the General Counsel and Office of

Line	Audit Name And Date	Date Opened	Date Due	Risk Level	Division	Recommendation	Responsible Person	Management Response and Status
20	254.2 - 254.25 Mitsubishi Vendor Agreement - 2/11/205	02/11/2025	03/01/2025	Moderate	Finance & Business Services	IACS recommends that the Office of Strategic Procurement establish criteria that must be met to adequately justify a sole source procurement, and implement a standard form or other tool to assess the merits of the sole source approval request as documentary support in the procurement file. An attestation should be included for the requester to certify that they do not have a conflict of interest with the sole source supplier.	Mark Taylor, Chief Procurement Officer	Management concurred, stating: "In response to the recommendation from IACS that Strategic Procurement must clearly state the requirements and justification of a sole source request, and to incorporate a form for departments to use to submit sole source requests. On Friday, January 24, 2025 Strategic Procurement deployed both updated language in Section 2.05 of the Purchasing Handbook, as well as a new source sole form within Workday. The updated language in the Purchasing Handbook, Section 2.05 - Waiver of Competitive Process / Sole Source Procurement clearly identifies a) how sole source is defined for Miami, b) guidelines around a sole source, c) how to create a sole source request in Workday, d) justification around a sole source request, and e) how sole source requests work in regards to sole source requests being made when federal grant funds are in use. Additionally, this updated language also refined who approves sole source requests and the associated cost thresholds.  In regards to the submission of a sole source request, Procurement also created and deployed a new Sole Source Request form inside Workday. Departments are required to complete a sole source request form when submitting these types of transactions into Workday for Strategic Procurement review. Workday triggers a requirement to complete this sole source request form any time a requisition is entered into Workday where Requisition Type = Sole Source. Procurement also deployed a downloadable, fillable PDF of the same form on our website for departments to use locked behind authentication. All sole source requests in Workday will follow the same flow as a normal requisition, but will come to Procurement regardless of the associated dollar amount. Answers to the sole source questionnaire will also accompany the request as it routes in Workday, and will be archived with the Workday requisition for auditing purposes. Attestation is also required, as part of this form. Procurement considers this issue resolved."  Prior to closing this recommenda
21	<b>250.2</b> - 250.2 P-Card Review - Dept of Biology - 2/19/2025	02/19/2025	03/01/2025	Moderate	Academic Affairs	IACS recommends the Department of Biology comply with P-Card Policy by ensuring that P-Cards are not shared with students or anyone not authorized.	Natasha Burgess, Manager of Bioscience Inventories	IACS performed a follow-up review of this audit in May 2025. While we did not find specific instances of students utilizing P-Cards, we were unable to reach a definitive conclusion because the new tracker log was not clear as to who was checking out the card. As such, this audit recommendation remains open and IACS will monitor this issue.
								100%

Audit Name And Date	Date Opened	Date Due	Risk Level	Division	Recommendation	Responsible Person	Management Response and Status
<b>250.3</b> - 250.2 P-Card Review - Dept of Biology - 2/19/2025	02/19/2025	05/01/2025	Moderate	Academic Affairs	a. The Department of Biology should ensure that all receipt attachments are clear and unobstructed. Best practices to accomplish this would be to upload the original electronic file directly and take photos of paper receipts.  b. The Department of Biology should ensure that itemized receipts are obtained for every purchase. In the event an itemized receipt cannot be obtained, the cardholder should provide the itemization by completing a Missing Receipt Affidavit and attaching it to the corresponding expense report along with the receipt.  c. The Department Chair (or delegated approver) should verify that expense reports containing P-Card purchases include the required supporting documentation (i.e., legible, itemized receipt or completed Missing Receipt Affidavit) for each transaction. Any that do not should be returned to the cardholder to attach the appropriate documents and then resubmitted for approval.	Natasha Burgess, Manager of Bioscience Inventories	IACS performed a follow up review of this audit in May 2025. While improvements have been made in attaching clear and unobstructed receipts, challenges persist with providing itemized receipts, especially for restaurants. As such, this audit recommendation will remain open and IACS will continue to monitor this issue.
							100%
<b>250.1.</b> - 250.25 P-Card Review - 3/11/2025	03/11/2025	05/01/2025	Moderate	Finance & Business Services	IACS recommends Accounts Payable:  1. Reinforce to cardholders and approvers the critical separation between personal and business expenses, highlighting the potential for misuse when using personal accounts for university business.  2. Update the P-Card Policy to disallow saving university P-Card account information in personal online merchant accounts or mobile applications.  3. Revise the P-Card Policy to explicitly require cardholders to complete the reimbursement process for accidental personal purchases before reconciling those purchases and submitting their expense report. This should be a mandatory prerequisite for expense report approval.	Jenny Wethington, Accounts Payable Manager	Management concurred, stating: "We concur. Accounts Payable will take the actions below by May 1, 2025:  1. The Pcard policy was revised to include personal purchases as a violation.  2. The Pcard policy will be revised to disallow the saving of the university Pcard information on personal online merchant accounts, mobile applications and virtual wallets.  3. The Pcard policy will be revised to request reimbursement of personal charges to the university before reconciling them on their expense report. Any personal purchases not reimbursed within 60 days will be reported to payroll as taxable income under the IRS accountable plan.  All of the above revisions will be communicated to Pcard holders and published in the AP newsletter. Prior to this audit report the Pcard policy was updated in section 5.04 to specifically state that personal purchases are prohibited and will result in a Pcard violation for the cardholder."  In an April 2025 status update, the Accounts Payable Manager reported that corrective actions have been implemented. The P-Card Policy has been updated and changes were communicated to cardholders in their Spring 2025 newsletter. Prior to closing this recommendation, IACS will schedule a follow-up review to confirm that the audit issues have been fully addressed.
							100%
248.1d - Procurement of Consulting Services under Federal Awards - 10/2024	10/02/2024	04/30/2025	Low	Office of Research & Innovation	IACS recommends that the Office of Research & Innovation (ORI), in conjunction with the Office of Strategic Procurement (OSP):  (1). Bring procurement practices under Federal awards into compliance with the Uniform Guidance Procurement Standards 2 CFR 200.320. In doing so, ORI and OSP should:  (d). Research the applicable policies, procedures, and forms of peer institutions for additional guidance and benchmarking. We suggest The Ohio State University, University at Buffalo, Penn State University, and the University of Texas at Austin.	Susan McDowell, VP for Research & Innovation	In a January 2025 status update, the VP of Research & Innovation reported a new corrective action plan, stating that in lieu of performing this review by Miami personnel, a qualified external firm has been contracted to provide expertise in determination of alignment of University procurement policies and procedures to those required by Uniform Guidance. IACS concluded that management's approach appears reasonable; however, we will consider the policies and procedures of the benchmarked institutions to the consultant's recommendations.
	250.3 - 250.2 P-Card Review - Dept of Biology - 2/19/2025  250.1 250.25 P-Card Review - 3/11/2025	250.3 - 250.2 P-Card Review - Dept of Biology - 2/19/2025  250.1 250.25 P-Card Review - 3/11/2025  248.1d - Procurement of Consulting Services under Federal Awards -	250.3 - 250.2 P-Card   Review - Dept of Biology - 2/19/2025   05/01/	250.3 - 250.2 P-Card Review - Dept of Biology - 2/19/2025	250.3 - 250.2 P-Card Review - Dept of Biology - 2/19/2025	250.3 - 250.2 P.Card   Review - 3/11/2025   05/01/2025   Moderate   Affairs   Affair	203.3 - 250.2 P-Card   Review - Dept of   Biology - 2/19/2025   S/501/2025   S/50

Line	Audit Name And Date	Date Opened	Date Due	Risk Level	Division	Recommendation	Responsible Person	Management Response and Status
25	250.2b - 250.1 P-Card Review - Dept of Psychology - 1/27/2025	01/27/2025	02/28/2025	Low	Academic Affairs	The Department Chair (or delegated approver) should verify that expense reports containing P-Card purchases include sufficient business details for each transaction. Any that do not should be returned to the cardholder to provide sufficient details and then resubmitted for approval.	Leonard Smart, Department of Psychology - Chair & Professor	IACS performed a follow up review of this audit in May 2025. While we noticed that overall the process has improved, we found a cardholder who consistently failed to provide sufficient business details for their purchases, which went unnoticed when approved by the Department Chair. As such, this audit recommendation will remain open and IACS will continue to monitor this issue.
								100%

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June 6, 2025

**Subject: Internal Audit Annual Report** 

Finance & Audit Committee of the Board of Trustees June 2025 Meeting

The FY25 audit plan is substantially complete, as 88% (23/26) of planned projects have been finished or in the process of being completed. We will evaluate the three outstanding engagements for inclusion in the FY26 audit plan. The FY2025 Plan Versus Actual report, detailed on the following pages, provides a complete overview of the status of all audit projects in this year's plan.

Furthermore, our quality assurance review of IACS' conformance with The Institute of Internal Auditors *Standards* is complete. We are pleased to report that IACS achieved The IIA's highest rating of "Generally Conformed."

In collaboration with the Office of the General Counsel, we also administered and monitored the University's ethics reporting hotline, and facilitated the University's annual enterprise risk assessment.

Throughout the year, we completed follow up reviews of open audit recommendations from prior audit projects, which resulted in closing 21 audit recommendations. This includes one high-risk issue related to procurement of consulting services under federal awards.

IACS did experience turnover at the beginning of January; however, we returned to full staffing in April with the addition of an experienced senior auditor. We also employed a 2.5% FTE student auditor during the fall and spring semesters. As of this report, departmental costs are running under budget.

Respectfully submitted,

Terry Moore, CIA, CFE, CRMA Chief Audit Officer

#### Internal Audit and Consulting Services FY 2025 Plan Versus Actual

ID	Division	Audit Project	Status	Audit Results
227A	Enrollment Mgt & SS	Follow Up - Donor-based Scholarship Awards	Completed	IACS completed a follow-up review of this audit in February 2025. All three audit recommendations were resolved and closed.
218A	Finance & Bus. Svc.	Follow Up - P-Card Internal Controls	Completed	IACS completed a follow-up review of this audit in October 2024. The audit recommendation was closed as management implemented a functional checkbox in Workday to be used as an indicator for missing receipts. Utilization is reportable to perform trend analysis or isolated review.
222A	Finance & Bus. Svc.	Follow Up - Capital Asset Equipment	Completed	IACS completed a follow-up review of this audit in May 2025. Two of the three audit recommendations were resolved and closed. We will continue to monitor management's progress on addressing the outstanding audit issues and provide updates.
249	Finance & Bus. Svc.	Annual Security & Fire Safety Reporting	Completed	IACS completed this review in October 2024 and issued a final report. There were no reportable audit findings or recommendations.
250	Finance & Bus. Svc.	P-Card Continuous Auditing	Completed	IACS performed multiple reviews of P-Card purchases university-wide during the year. Our overall objective was to evaluate compliace with the related university policies and procedures, and look for any indications of potential fraud, waste, or abuse. Based on our initial asessment, we performed more in-depth reviews in two academic departments. We made recommendations in both areas, as well as to Accounts Payable to strengthen internal contols. Management agreed with our recommendations. We will continue to monitor management's progress in addressing the audit issues and provide updates.
88	Finance & Bus. Svc.	External Audit Coordination	Completed	Provided coordination and assistance as needed for audits performed by the University's external audit firm.
241A	IT Services	Follow Up - Network Penetration Testing	Completed	IACS completed a follow-up review of this audit in March 2025. The one outstanding audit recommendation was resolved and closed.
254	President/F&BS/Academic Affair	Mitsubishi Electric Vendor Agreement	Completed	IACS completed this review in February 2025. Our objective was to evaluate the procurement process for an agreement to purchase equipment. Our audit report inlcuded two recommendations for improvement related to entering into future partnership agreements, and sole source procurement requests. Management agreed with our recommendations and has implemented, or intends to implement, appropriate corrective actions to address the audit issues noted in our report. We will continue to monitor management's progress and provide updates.
248	Research & Innovation	Consulting Services Under Federal Awards	Completed	IACS issued an interim audit report in October 2024 and a final in June 2025. Our objectives were to assess internal controls around compliance with university policies and procedures, and Uniform Guidance procurement standards and subrecipient monitoring and management. Our two reports included four, multipart recommendations to strengthen internal controls in these areas. Management agreed with all recommendations and is in process of implementing corrective actions.
231	University-wide	Quality Assurance Review	Completed	An external Quality Assurance Review was performed to assess IACS' conformance with The Institute of Internal Auditors' Standards and Code of Ethics. IACS received The IIA's highest rating of "Generally Conforms."
243	University-wide	Enterprise Risk Assessment	Completed	IACS (the Chief Audit Officer) and the General Counsel collaborated to facilitate the University's annual update of the enterprise risk assessments, and ongoing discussions of risk perspectives.
212A	Finance & Bus. Svc.	Follow Up - TimeClock Plus	Completed & On-going	IACS completed a follow-up review of this audit in March 2025. The two outstanding audit recommendations remain open as management continues to address the issues noted in our report. We will continue to monitor management's progress and provide updates.
233A	Finance & Bus. Svc.	Follow Up - Post-Award Administration of Sponsored Programs	Completed & On-going	IACS followed up with management multiple times throughout the year on the two outstanding audit recommendations. We will continue to monitor management's progress on addressing the outstanding audit issues and provide updates.

#### Internal Audit and Consulting Services FY 2025 Plan Versus Actual

ID	Division	Audit Project	Status	Audit Results
238A	Finance & Bus. Svc.	Follow Up - Movable Capital Assets Tracking	Completed & On-going	IACS completed a follow-up review of this audit in May 2025. One of the two audit recommendations were resolved and closed. A third recommendation was reopened due to lingering issues noted during our review. We will continue to monitor management's progress on addressing the outstanding audit issues and provide updates.
250A	Finance & Bus. Svc.	Follow Up - P-Card Continuous Auditing	Completed & On-going	IACS followed up with management multiple times throughout the year on progress made in addressing the audit issues. We will continue to monitor management's progress and provide updates.
248A	Research & Innovation	Follow Up - Consulting Services Under Federal Awards	Completed & On-going	IACS followed up with management multiple times throughout the year on progress made in addressing the audit issues. We will continue to monitor management's progress and provide updates.
235	University-wide	Ethics Hotline Monitoring and Administration	Completed & On-going	In partnership with the Office of General Counsel, IACS administered and monitored the ethics hotline reporting system throughout the year.
251	Enrollment Mgt & SS	IACS is in the fieldwork phase of this assurance engagement. Our objectives are to: Assess the status of the Workday Student implementation; Evaluate the preparedness for data migration from legacy systems; Provide assurance over testing of configured functionalities; Identify any potential weaknesses, gaps, or areas for improvement; and Provide actionable recommendations to mitigate any identified risks and enhance the overall success of the implementation.		
198A	Finance & Bus. Svc.	Follow Up - Payroll Adjustments Review	In process	IACS is in process of performing a follow-up review of the outstanding issues from this audit.
245	Finance & Bus. Svc.	Locally Administered Capital Projects- Bachelor Hall	In process	IACS is in the reporting phase of this audit project. Our objective is evaulate compliance with Ohio Revised Code related to the University locally administering this capital project.
247A	Finance & Bus. Svc.	Follow Up - Locally Administered Capital Projects-Part II Clinical Health Sciences	In process	IACS is performing this follow-up review in conjunction with audit project #245 Locally Administered Capital Projects-Bachelor Hall.
255	Finance & Bus. Svc.	Employee Eligibility Verification Process	In process	This audit project is in the planning phase. Our objective is to evaluate processes and controls around compliance with I-9 employment verification requirements.
256	Finance & Bus. Svc.	Student Housing	In process	This audit project is in the planning phase. Our objective is to evaluate controls for assessing student housing fees, managing building and room access, and the security of the student housing information system.
253	Academic Affairs	Departmental Operations Review	Delayed	This audit project could not be completed as scheduled. We will be evaluating it for inclusion in the FY26 audit plan.
213	Finance & Bus. Svc.	DSE Recreation Management Application	Delayed	This audit project could not be completed as scheduled. We will be evaluating it for inclusion in the FY26 audit plan.
252	Finance & Bus. Svc.	Workday Continuous Auditing	Delayed	This audit project could not be completed as scheduled. We will be evaluating it for inclusion in the FY26 audit plan.



# Workday ERP Update



#### Workday ERP: Platform and Student Update

Workday Platform: Adaptive Planning progressing, FY26 budget work and multiyear budget work ongoing and budget managers have been trained

#### Workday Student: Status as of May 29:

Scope: On track

Timeline: Monitoring deliverables and workload

Budget: On track

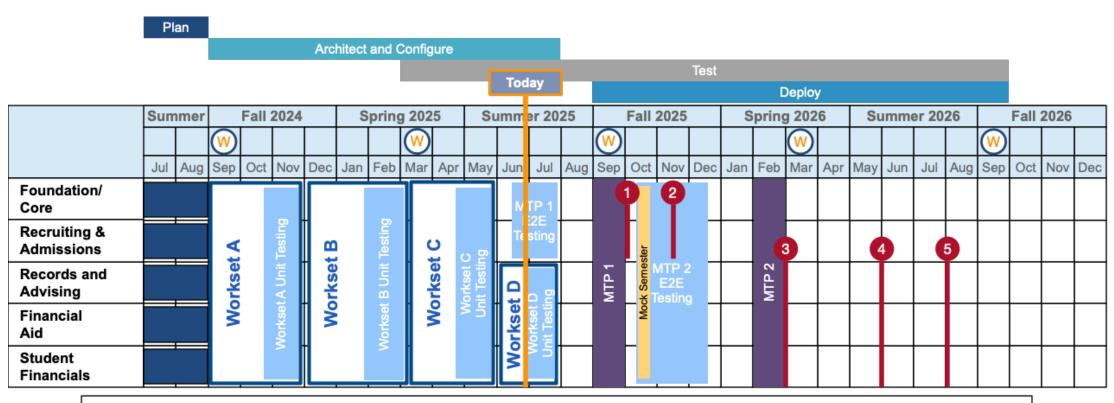
Workset C completed the last week of May with testing underway. Workset D started during the first week of June.

Banner/Workday synchronization work is progressing. Faculty Workload, Census, and reporting work underway.





#### Workday ERP: Platform and Student Update



#### **Business Function Milestones**

- Slate Integration Academic Units &
  - Academic Units & Levels
  - Student Personal Info Setup
  - · Programs of Study
  - Calendars
  - · Educational Institutions
  - · Course Catalog

- Verification, Awarding, and Packaging for New Students
  - ISIRs
  - Class Schedule
- 3 Registration
  - Student Conversion (All)
  - Verification, Awarding, & Packaging for Continuing Students
  - Fee Calculations, Sponsors, & Waivers

- Payments
  - Cashiering Integration

Grading

Graduation

End-of-term

Processing

- Charge Assessment
- Payment Plans
- Disbursement
- R2T4
- · Student Financials Balances
- Transcript Generation





#### Workday ERP: Tracking Potential Concerns

#### Potential concerns:

- Domain experts and crunch time loads
- Training and engagement
- Banner / Workday data flows during parallel run



**Enrollment Update** 

# **Board of Trustees Meeting**Finance and Audit Committee June 2025

# Fall 2025 Applications Residency

	2021	2022	2023	2024	2025	∆ <b>2024 to 2025</b>
Non-Resident	16,621	16,267	19,720	21,667	23,408	8.0%
Domestic Non-Resident	14,103	13,253	15,080	16,376	18,721	14.3%
International	2,518	3,014	4,640	5,291	4,687	-11.4%
Ohio Resident	14,394	15,227	16,431	17,841	19,403	8.8%
Grand Total	31,015	31,494	36,151	39,508	42,811	8.4%



# Fall 2025 Applications Academic Division

	2021	2022	2023	2024	2025	△ 2024 to 2025
College of Arts and Science	12,657	12,096	12,435	13,301	14,237	7.0%
Farmer School of Business	8,160	8,595	9,936	10,895	12,305	12.9%
College of Engineering and Computing	4,279	4,487	5,693	6,364	6,149	-3.4%
College of Education, Health and Society	2,718	2,840	3,797	4,032	4,524	12.2%
College of Creative Arts	1,715	1,806	2,109	2,252	2,129	-5.5%
Nursing	1,486	1,670	2,181	2,664	3,467	30.1%
Grand Total	31,015	31,494	36,151	39,508	42,811	8.4%



#### **Fall 2025 Admits**

#### Residency

	2021	2022	2023	2024	2025	△ 2024 to 2025
Non-Resident	14,900	14,130	14,428	15,452	15,525	0.5%
Domestic Non-Resident	13,138	12,243	13,302	13,668	14,483	6.0%
International	1,762	1,887	1,126	1,784	1,042	-41.6%
Ohio Resident	11,644	12,532	13,844	14,346	14,623	1.9%
Grand Total	26,544	26,662	28,272	29,798	30,148	1.2%



#### Fall 2025 Admits

#### Academic Division

	2021	2022	2023	2024	2025	△ 2024 to 2025
College of Arts and Science	12,353	12,116	11,516	12,705	13,765	8.3%
Farmer School of Business	6,176	6,407	7,310	6,900	6,675	-3.3%
College of Engineering and Computing	3,767	3,715	3,865	4,375	4,174	-4.6%
College of Education, Health and Society	2,338	2,296	3,062	3,171	3,488	10.0%
College of Creative Arts	1,456	1,450	1,614	1,381	1,257	-9.0%
Nursing	454	678	905	1,266	789	-37.7%
Grand Total	26,544	26,662	28,272	29,798	30,148	1.2%



#### **Fall 2025 Confirmations**

#### Residency

	2021	2022	2023	2024	2025	△ 2024 to 2025
Non-Resident	1,736	1,641	1,559	1,658	1,492	-10.0%
Domestic Non-Resident	1,640	1,533	1,478	1,536	1,403	-8.7%
International	96	108	81	122	89	-27.0%
Ohio Resident	2,967	2,578	2,543	2,789	2,793	0.1%
Grand Total - Oxford	4,703	4,219	4,102	4,447	4,285	-3.6%



#### **Fall 2025 Confirmations**

#### Residency and Pathways

	2021	2022	2023	2024	2025	△ 2024 to 2025
Non-Resident - Oxford	1,736	1,641	1,559	1,658	1,492	-10.0%
Domestic Non-Resident	1,640	1,533	1,478	1,536	1,403	-8.7%
International	96	108	81	122	89	-27.0%
Ohio Resident - Oxford	2,967	2,578	2,543	2,789	2,793	0.1%
Grand Total - Oxford	4,703	4,219	4,102	4,447	4,285	-3.6%
Pathways	0	94	106	235	341	45.1%
Grand Total – Oxford & Pathways	4,703	4,313	4,208	4,682	4,626	-1.2%



#### Fall 2025 Confirmed

#### Academic Division

	2021	2022	2023	2024	2025	△ 2024 to 2025
College of Arts and Science	2,070	1,687	1,481	1,649	1,722	4.4%
Farmer School of Business	1,338	1,210	1,318	1,321	1,273	-3.6%
College of Engineering and Computing	461	485	430	514	420	-18.3%
College of Education, Health and Society	481	408	451	493	488	-1.0%
College of Creative Arts	267	301	263	274	223	-18.6%
Nursing	86	128	159	196	159	-18.9%
Grand Total	4,703	4,219	4,102	4,447	4,285	-3.6%



Data as of June 15

#### Fall 2025 Transfer

	2023	2024	2025	△ <b>2024 to 2025</b>	
Two-Year Colleges	3				
Applications	276	240	221	-7.9%	
Admits	172	166	148	-10.8%	
Confirms	60	57	51	-10.5%	
Four-Year College:	S				
Applications	441	500	455	-9.0%	
Admits	272	325	293	-9.8%	
Confirms	93	121	116	-4.1%	
International/Other	Colleges				
Applications	554	705	702	-0.4%	
Admits	54	103	64	-37.9%	
Confirms	15	19	19	0.0%	
Total					
Applications	1,271	1,445	1,378	-4.6%	
Admits	498	594	505	-15.0%	
Confirms	168	197	186	-5.6%	

Data as of June 15



## Fall 2025 Regionals Update

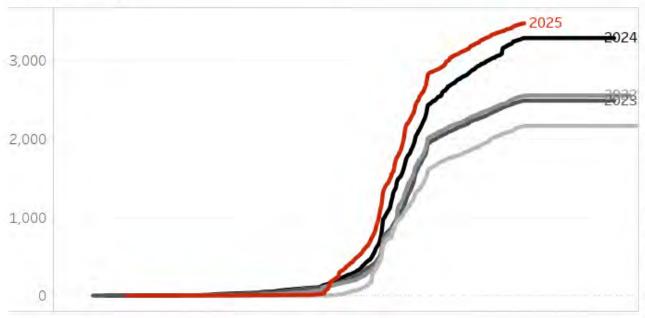
	2023	2024	2025	△ 2024 to 2025			
Hamilton							
Applications	889	854	869	1.8%			
Admits	655	634	641	1.1%			
Confirms	527	501	491	-2.0%			
Middletown							
Applications	482	425	368	-13.4%			
Admits	356	299	243	-18.7%			
Confirms	311	243	201	-17.3%			
Total							
Applications	1,371	1,279	1,237	-3.3%			
Admits	1,011	933	884	-5.3%			
Confirms	838	744	692	-7.0%			



#### **Graduate Applications - Fall**

Based on a Slate query run on June 16, 2025 at 2:06 AM

Applications Running Totals
All Divisions (Includes Non-Degree and Certificate
Programs)



Nov1 Jan1 Mar1 May1 Jul1 Sep1 Nov1 Jan1 Mar1 May1 Jul1 Sep1

#### Fall

Applications by Program Type - Year to Date as of June 15

	Fall 2021	Fall	Fall	Fall	Fall
		2022	2023	2024	2025
BA/MA	79	66	59	64	52
Fee Paying Program	289	367	388	798	640
Fee Paying Program and BA/MA	50	119	95	116	163
Other Graduate Programs	1,752	2,005	1,950	2,313	2,624
Grand Total	2,170	2,557	2,492	3,291	3,479

#### Final Applications for Prior Years

	Fall	Fall	Fall	Fall	Fall
	2021	2022	2023	2024	2025
BA/MA	83	86	72	74	52
Fee Paying Program	306	477	470	900	640
Fee Paying Program and BA/MA	53	125	108	126	163
Other Graduate Programs	1,944	2,108	2,085	2,467	2,624
Grand Total	2,386	2,796	2,735	3,567	3,479

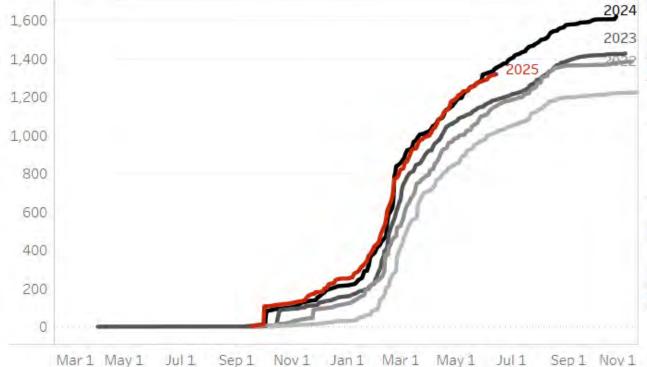
2021 2022 2023 2024 2025



#### **Graduate Admits - Fall**

Based on a Slate query run on June 16, 2025 at 2:06 AM

Admits Running Totals All Divisions (Includes Non-Degree and Certificate Programs)



Fall

#### Admits by Program Type Year to Date as of June 15

	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025
BA/MA	53	59	44	47	44
Fee Paying Program	153	206	242	434	391
Fee Paying Program and BA/MA	45	101	83	107	142
Other Graduate Programs	770	790	820	770	744
Grand Total	1,021	1,156	1,189	1,358	1,321

#### Final Admits for Prior Years

	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025
BA/MA	71	74	67	69	44
Fee Paying Program	234	312	315	531	391
Fee Paying Program and BA/MA	51	119	98	119	142
Other Graduate Programs	890	881	949	902	744
Grand Total	1,246	1,386	1,429	1,621	1,321

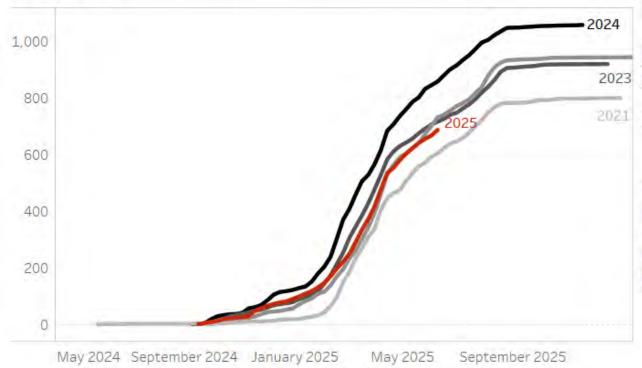
2021 2022 2023 2024 2025



#### **Graduate Confirms - Fall**

Based on a Slate query run on June 16, 2025 at 2:06 AM

Confirmed Running Totals
All Divisions (Includes Non-Degree and Certificate
Programs)



Fall

#### Confirms by Program Type Year to Date as of June 15

	Fall 2021	Fall	Fall	Fall	Fall
		2022	2023	2024	2025
BA/MA	48	55	38	34	42
Fee Paying Program	93	151	157	289	191
Fee Paying Program and BA/MA	43	91	78	97	129
Other Graduate Programs	423	438	444	440	326
Grand Total	607	735	717	860	688

#### Confirms as of Census for Prior Years

	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Fall 2025
BA/MA	63	68	60	59	
Fee Paying Program	142	214	184	303	
Fee Paying Program and BA/MA	49	107	91	111	
Other Graduate Programs	463	440	480	434	
Grand Total	717	829	815	907	

2021 2022 2023 2024 2025





The Campaign for Miami University

Brad Bundy Vice President, University Advancement

# University Advancement Update



For love.
For honor.
FOR THOSE WHO WILL.

# Agenda

- Recent Successes
- \$1B Campaign Update
- FY '25 Results to Date

### **Recent Successes**

- Received \$10,000,000 cash gift from Chrissy Taylor '98 to support university-wide scholarships
- Launched campaign planning study interviews with prospects for the Arena project in coordination with BWF
- Hosted 1,500 alumni and friends for Alumni Weekend

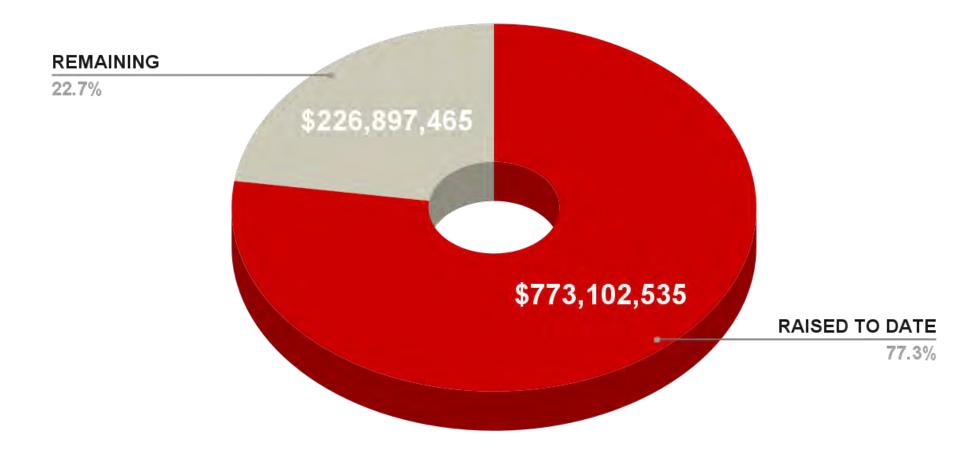


The Campaign for Miami University

# \$1B Campaign Update



# **Campaign Progress**



As of June 12, 2025



# **Campaign Total By Initiative**

Initiative	Total to Date
Scholarships	\$300.4M
Academic and Programmatic Support	\$316.2M
Capital Projects	\$84.3M
Unrestricted - University	\$18.1M
Unrestricted - Colleges	\$27.0M
Undesignated	\$20.6M
Technology and Equipment	\$6.5M



As of June 12, 2025



The Campaign for Miami University

# FY '25 Results

as of 6/12/25



# FY '25 Fundraising Results To Date

Fundraising Totals	Raised (\$)	Goal	Goal (%)
Fundraising Progress	\$73.9M	\$100M	74%
Principal Gifts Closed (>\$5M)	\$21.2M (3)	\$35M (3-5)	61%
Leadership Gifts (\$1-4.9M)	\$13.4M (9)	\$30M (18)	45%
Cash Received	\$58.2M	\$40M	146%
Cash to Endowment	\$33.2M	\$30M	111%



# Cash Received During Campaign

		CASH TO
FISCAL YEAR	CASH RECEIVED	ENDOWMENT
2017	\$38,757,000	\$17,744,000
2018	\$35,792,000	\$15,272,000
2019	\$39,757,000	\$18,322,000
2020	\$37,711,000	\$18,290,000
2021	\$54,420,000	\$33,500,000
2022	\$45,572,000	\$22,322,000
2023	\$53,892,000	\$26,600,000
2024	\$69,968,000	\$40,030,000
2025	\$58,200,000	\$33,175,000



As of June 12, 2025

# **Campaign Ledger To Date**

	Gifts	Pledges	Total	Present Value
Bequests		272,520,196.59	272,520,196.59	130,313,595.79
Cash				
cash, checks, credit cards, EFT	150,039,557.59	199,193,924.90	349,233,482.49	
stocks, securities	10,506,765.96	666,614.79	11,173,380.75	
payroll deduction	559,421.36	411,652.29	971,073.65	
matching gifts	2,527,607.09	-	2,527,607.09	
realized bequests	31,382,332.51	-	31,382,332.51	
other campaign commitments	ī	25,357,240.28	25,357,240.28	
Planned Gifts				
insurance premium	322,375.12	1,776,900.46	2,099,275.58	
lead trusts	2,000.00	1,035,848.00	1,037,848.00	
externally managed	897,836.40	4,430,000.00	5,327,836.40	3,219,060.00
charitable gift annuities	582,261.82	2,300,000.00	2,882,261.82	2,104,211.89
charitable remainder trusts	4,771,371.44	3,975,568.00	8,746,939.44	2,661,730.01
Grants	36,139,902.90	-	36,139,902.90	
Gifts in Kind	19,489,521.52	4,498,576.21	23,988,097.73	
Real Estate	-	-	-	
Membership Dues	16,860.22	-	16,860.22	
SUB TOTAL	257,237,813.93	516,166,521.52	773,404,335.45	
(manual adjustments/post 10-year pledges)			(301,800)	
REPORTED TOTAL			\$773,102,535.45	

# FY '25 Ledger To Date

	Gifts	Pledges	Total	Present Value
Bequests		18,610,489.00	18,610,489.00	6,860,292.31
Cash				
cash, checks, credit cards, EFT	15,472,724.67	27,162,536.74	42,635,261.41	
stocks, securities	678,236.98	-	678,236.98	
payroll deduction	39,964.18	-	39,964.18	
matching gifts	158,931.15	-	158,931.15	
realized bequests	1,940,559.68	-	1,940,559.68	
other camp commitments	-	-	-	
Planned Gifts				
insurance premium	56,144.52	44,973.60	101,118.12	
lead trusts	-	-	-	
externally managed	74,476.46	-	74,476.46	
charitable gift annuities	117,764.28	2,300,000.00	2,417,764.28	1,792,004.04
charitable remainder trusts	255,642.68	-	255,642.68	
Grants	2,675,764.23	-	2,675,764.23	
Gifts in Kind	3,387,508.69	1,118,329.70	4,505,838.39	
Real Estate	-	-	-	
Other	-	-	-	
SUB TOTAL	24,857,717.52	49,236,329.04	74,094,046.56	
(manual adjustments/post 10 year pledges)			(160,000)	
REPORTED TOTAL			\$73,934,046.56	



The Campaign for Miami University

# Thank You!

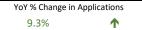


### **Board of Trustees - Fall Semester Dashboards**

	Gray Tabs Have Updated Data			
Oxford Undergraduate	Graduate & Research	Oxford Faculty	Regional Campuses	USO Comparisons
Oxford Campus Undergraduate Leading Part 1	Oxford Campus Graduate Leading	Oxford Campus Faculty Resources Part 1	Regional Campus Leading	Ohio Public University Comparisons Part 1
Oxford Campus Undergraduate Leading Part 2	Oxford Campus Graduate Lagging Part 1	Oxford Campus Faculty Resources Part 2	Regional Campus Lagging Part 1	Ohio Public University Comparisons Part 2
Oxford Campus Undergraduate Leading Part 3	Oxford Campus Graduate Lagging Part 2	Oxford Campus Faculty Resources Part 3	Regional Campus Lagging Part 2	Ohio Public University Comparisons Part 3
Oxford Campus Undergraduate Lagging Part 1	Research Activity Part 1	Oxford Campus Faculty Resources Part 4	Regional Campus Faculty Resources Part 1	Fall vs Spring Comparison Part 1
Oxford Campus Undergraduate Lagging Part 2	Research Activity Part 2	Oxford Campus Faculty Resources Part 5	Regional Campuses Faculty Resources Part 2	Fall vs Spring Comparison Part 2
Student Success & Career Services			Regional Campuses Faculty Resources Part 3	

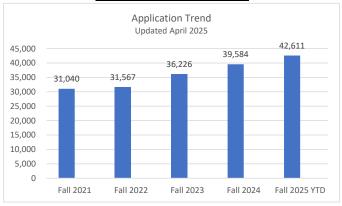
Part 3

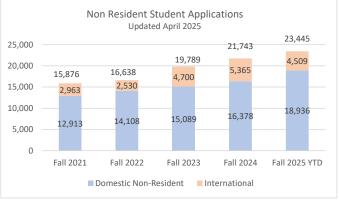
# Leading Indicators Oxford Campus Fall Class Recruitment First Time Students





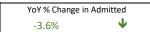
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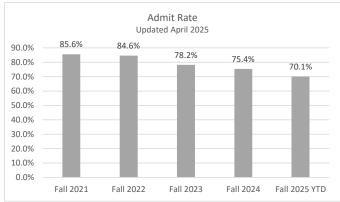


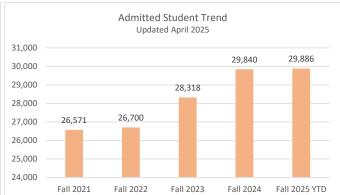
The application trend is the earliest indicator of whether the University will meet its net instructional revenue (NIR) goal. Except for the Fall impacted by COVID, the University's application pool has been increasing.

Non-Resident applications are important for meeting the University's NIR goal. International applications have been increasing since Fall 2022, and domestic non-resident applications have been increasing but declined for Fall 2023.





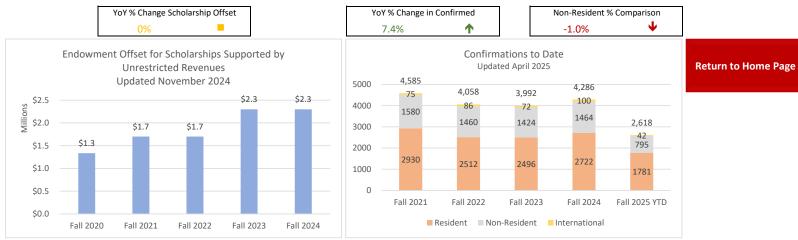




The admit rate is another indicator of selectivity. An increase in admit rates suggest less selectivity and can have long term negative consequences for the University's brand.

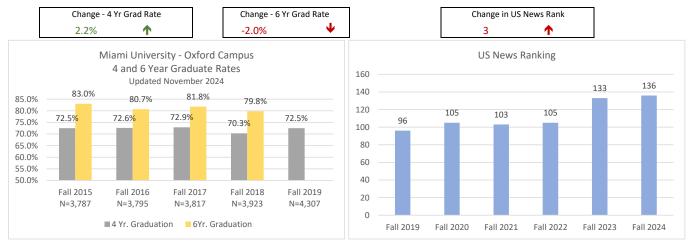
Increases in the number of admitted students help the University meet its enrollment and NIR goals. However, increases in admitted students are viewed negatively in the market place as a decrease in selectivity.

# Leading Indicators Oxford Campus Fall Class Recruitment First Time Students



Endowment support for scholarships is vital for the University's recruitment and NIR goals. While there has been some growth in endowed scholarships, it has not kept pace with the increase in scholarships awarded to the incoming class.

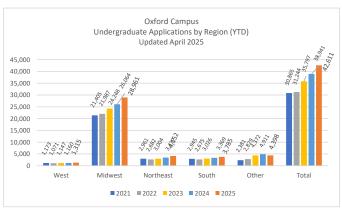
Confirmations reflect the extent to which the University's recruitment efforts have been successful. Success in non-resident recruitment is especially important for meeting the University's NIR goals.

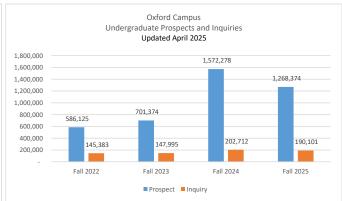


Graduation rates are an indication of the University's quality and a key measure of student success. A rising graduation rate also tends to be accompanied by an increase in selectivity and growing NIR.

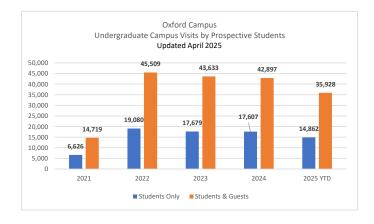
The US News and World Report's ranking of University's is an often used measure of quality by students, especially international students, and families as they consider where the student will go to college. An increasing ranking is normally a positive indicator NIR.

# Leading Indicators Oxford Campus Fall Class Recruitment First Time Students

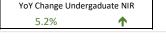




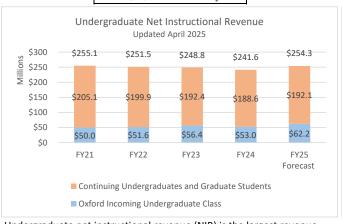




# Lagging Indicators Oxford Campus Fall Class Recruitment First Time Students







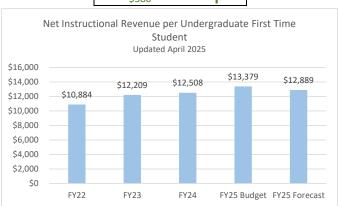


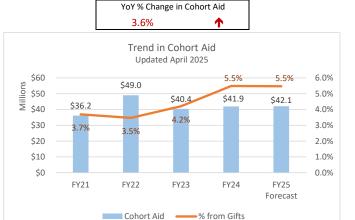
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Undergraduate net instructional revenue (NIR) is the largest revenue source for the University. This is the most important indicator of financial stability for Miami.

Revenue growth from the incoming class is the most significat predictor of future revenue. Revenue from the incoming class of Fall 2024 increased.





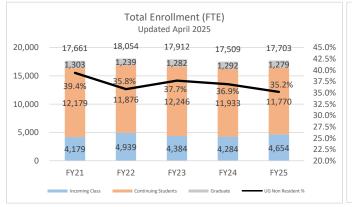


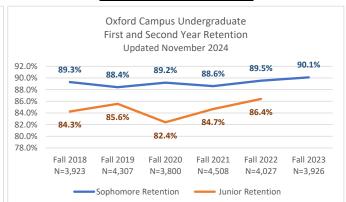
The NIR per undergraduate student reflects the combination of class size, discounting, and residency mix and the resulting resources available to the University. NIR per undergraduate student had been decreasing year over year until Fall 2022.

Cohort aid is the amount of scholarships awarded to the incoming class. As this aid rises it reduces the NIR available to fund compensation and university operations. The annual amount of cohort aid had generally increased since Fall 2021.

### **Lagging Indicators Oxford Campus Fall Class Recruitment First Time Students**







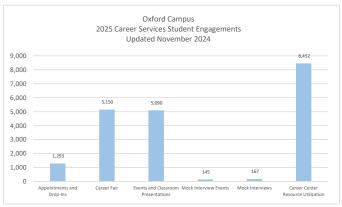
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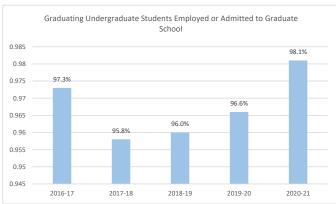
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The full-time equivalent (FTE) student enrollment is an important indicator of gross instructional revenue. The total FTE has decreased since FY22.

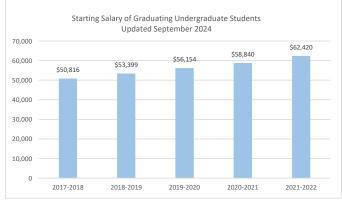
Retention measures student success and has an impact on tuition revenue. Decreases in retention will be followed by lower tuition revenue and lower graduation rates. After peaking for the Fall 2017 cohort, retention has declined but has remained around 89%.

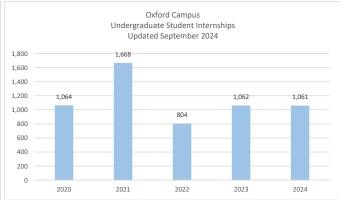
# Lagging Indicators Oxford Campus Fall Class Recruitment Student Success and Career Services





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Source: Graduation survey response data joined with First Destination Survey (administered by NACE - the National Association of Colleges and Employers). These figures respresent the number of internships across a student's career. Many students have more than one.

#### **Leading Indicators Graduate Students**

YoY Change in Applications 31.8%



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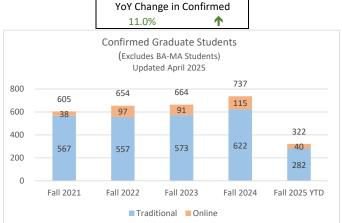




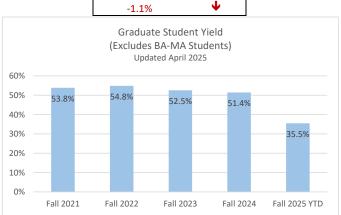
Applications reflect student demand for the program. With program offerings increasingly delivered online the data are segmented between "traditional" and "online" starting in Fall 2021.

Graduate admssions are influenced by student demand, academic preparedness, and program size as determined by the academic department. As a result, the number of admitted students fluctuates more than undergraduate students.

YoY Change in Yield

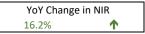


Confirmed students are those selecting Miami University for graduate study.

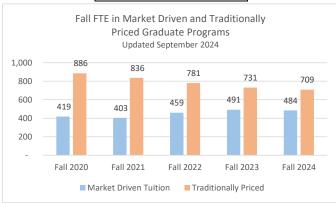


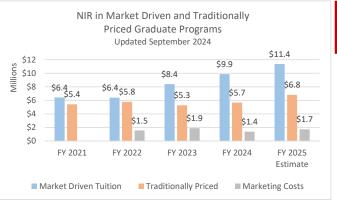
Yield is the percentage of admitted students confirming attendance at Miami University. Generally, increasing yield rates reflect alignment of student demand with program offerings.

### Lagging Indicators Graduate Students



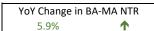
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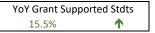


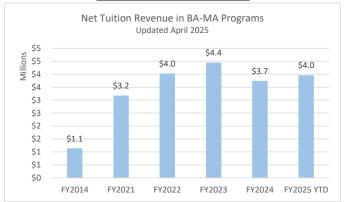


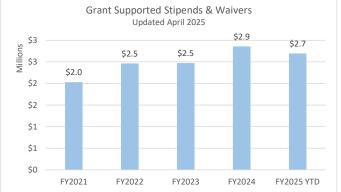
Miami University offers traditionally priced graduate programs that often have a student stipend and fee waiver. Market programs are priced based on market analysis and do not include stipends or fee waivers. The mix in these programs is changing over time as more professional (market driven) programs are offered.

Miami University offers traditionally priced graduate programs that often have a student stipend and fee waiver. Market programs are priced based on market analysis and do not include stipends or fee waivers. The shift to market driven programs is a revenue diversification and growth strategy.









Miami University offers over 50 program pathways where undergraduate students can transition into a masters program as early as their third year. It is difficult to discern whether BAMA tuition revenue is "new" or merely retained revenue. Either outcome is preferable to foregone revenue.

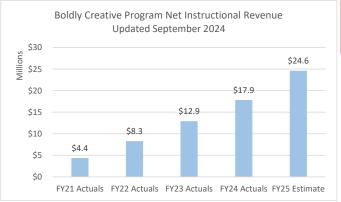
Funding graduate stipends and fee waivers for students in traditionally priced programs reduces pressure on the tuition supported budget. Faculty in graduate programs have increased the level of grant support for graduate students.

## **Lagging Indicators Graduate Students**

YoY Change BAMA Enrolled 7.8%

YoY Boldly Creative NIR 37.9%





**Return to Home Page** 

Miami University offers over 50 program pathways where undergraduate students can transition into a masters program as early as their third year. Students find these opportunities appealing and are increasingly pursuing the option.

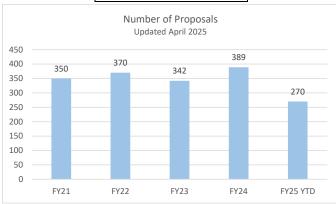
The Boldly Creative initiative has resulted in the creation of new, indemand programs. As program enrollments fill in, instructional revenue should increase.

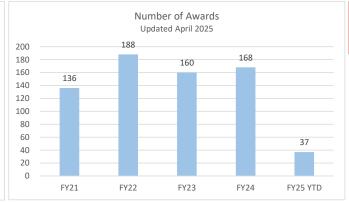
#### **Research Activity**

YoY Change in Proposals
13.7%

YoY Change in Awards 5.0%

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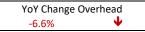




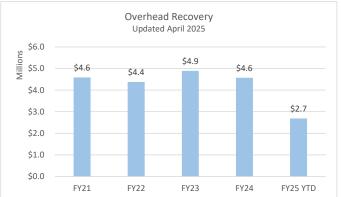
Increasing revenues from grants requires a consistent pipeline of grant proposal. However, the count of proposals doesn't capture the quality of the proposal. For instance, the number of proposals decreased in FY23, but research revenue increased.

Increasing revenues from grants requires a consistent pipeline of grant awards. However, the count of awards doesn't capture the quality of the proposal or the amount of. For instance, the number of awards decreased in FY23 and FY24, but research revenue increased in both years.









R&D Awards support the University's scholarly research activity. Increases in R&D awards help to diversify revenues and decrease pressure on the tuition supported budget.

Many grants allow for an administrative recovery. Increasing overhead recoveries help to take pressure of the tuition supported portion of the university's budget.

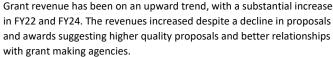
#### **Research Activity**

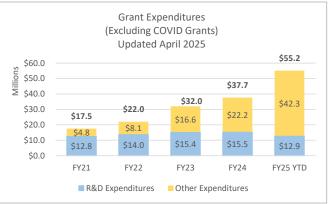








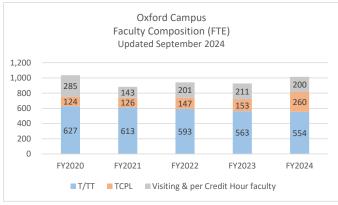


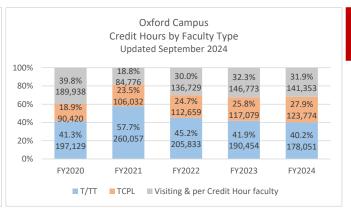


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Grant revenue has been on an upward trend, with a substantial increase Grant expenditures reflect the amount of spending from grant revenues. The level of grant expenditures has been increasing, with a substantial increase in FY23 and FY24. Federal and state grants to offset the impacts of COVID are not reflected in the chart.

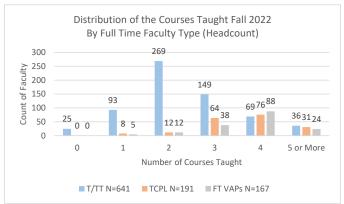
## Oxford Campus Alignment of Faculty Resources with Student Demand

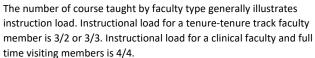


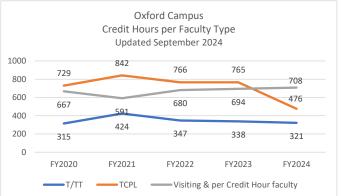


**Return to Home Page** 

The number and mix of faculty determines the capacity of the university to deceiver in academic programs, and fulfill research and service objectives.

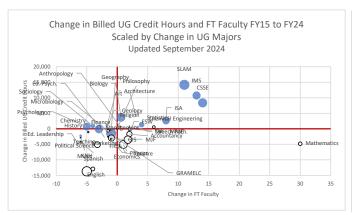


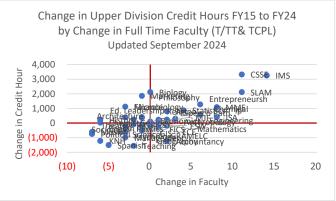




Credit hours per faculty member illustrates they type of faculty members delivering instruction.

**Oxford Campus Alignment of Faculty Resources with Student Demand** 

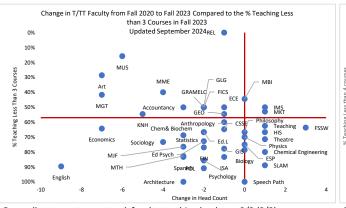


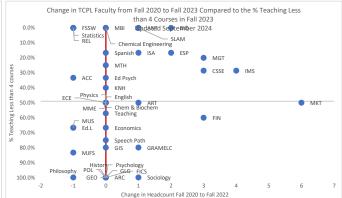


Faculty resources are aligned when the change in faculty matches the change in student demand (credit hours). Departments in the upper right quadrant increased faculty to meet increased credit hours. decreased. The change in faculty did not match student demand the lower right quadrant (fewer credit hours, more faculty) and upper left quadrant (more credit hours, fewer faculty).

Student demand for programs is reflected by upper division credit hours taken to fulfill the requirements of majors. Departments in the upper right quadrant increased faculty to meet increased credit hours. Departments in the lower left quadrant decreased faculty as credit hours Departments in the lower left quadrant decreased faculty as credit hours decreased. The change in faculty did not match student demand the lower right quadrant (fewer credit hours, more faculty) and upper left quadrant (more credit hours, fewer faculty)

## Oxford Campus Alignment of Faculty Resources with Student Demand

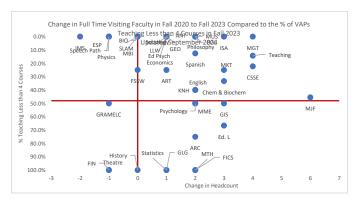




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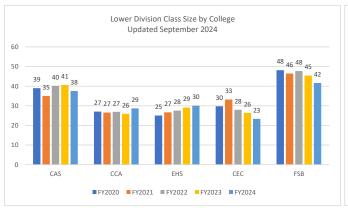
Generally, tenure-tenure track faculty teaching loads are 3/3 (3/2). Departments in the upper right quadrant had an increase in faculty and a lower than average percent of their faculty teaching less than 3 courses. Departments in the lower right quadrant had an increase in faculty and a higher than average percent of their faculty teaching less than 3 courses. Departments in the upper left quadrant had a decrease in faculty and a lower than average percent of their faculty teaching less than 3 courses. Departments in the lower left quadrant had a decrease in faculty and a higher than average percent of their faculty teaching less than 3 courses.

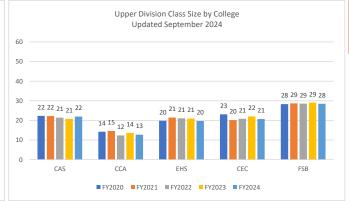
Generally, TCPL faculty teaching loads are 4/4. Departments in the upper right quadrant had an increase in faculty and a lower than average percent of their faculty teaching less than 4 courses. Departments in the lower right quadrant had an increase in faculty and a higher than average percent of their faculty teaching less than 4 courses. Departments in the upper left quadrant had a decrease in faculty and a lower than average percent of their faculty teaching less than 4 courses. Departments in the lower left quadrant had a decrease in faculty and a higher than average percent of their faculty teaching less than 4 courses.



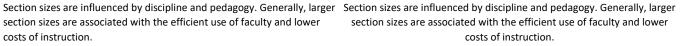
Generally, full-time visiting faculty teaching loads are 4/4. Departments in the upper right quadrant had an increase in faculty and a lower than average percent of their faculty teaching less than 4 courses. Departments in the lower right quadrant had an increase in faculty and a higher than average percent of their faculty teaching less than 4 courses. Departments in the upper left quadrant had a decrease in faculty and a lower than average percent of their faculty teaching less than 4 courses. Departments in the lower left quadrant had a decrease in faculty and a higher than average percent of their faculty teaching less than 4 courses.

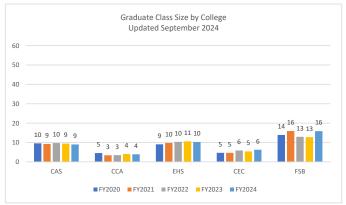
**Oxford Campus Alignment of Faculty Resources with Student Demand** 





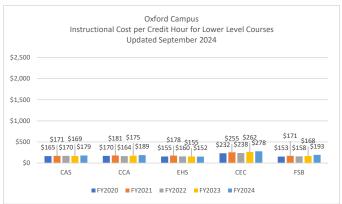
section sizes are associated with the efficient use of faculty and lower costs of instruction.

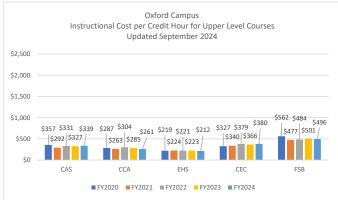


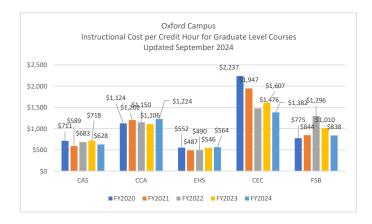


Section sizes are influenced by discipline and pedagogy. Generally, larger section sizes are associated with the efficient use of faculty and lower costs of instruction. Graduate instruction tends to be more expensive than undergraduate instruction due to section size and the use of tenuretenure track faculty for instruction.

Oxford Campus
Alignment of Faculty Resources with Student Demand

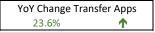




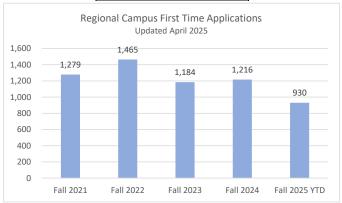


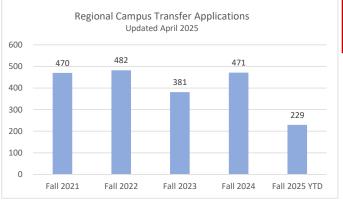
#### **Leading Indicators Regional Campus Students**

YoY Change 1st Time Apps 2.7%



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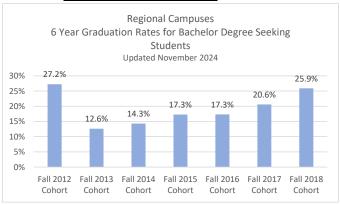




It is very early in the regional recruitment cycle to draw conclusions about this metric. The size of the application pool is the earliest indicator about this metric. Compared to the main camp, transfer students make of whether the regional campuses will meet its NIR goals. First time applications increased in fall 2022 following a decline in Fall 2021 likely due to the tight labor market.

It is very early in the regional recruitment cycle to draw conclusions up a larger portion of the regional campus incoming class. Transfer application have been trending down since fall 2019.



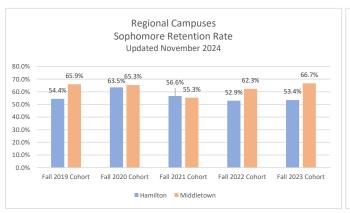


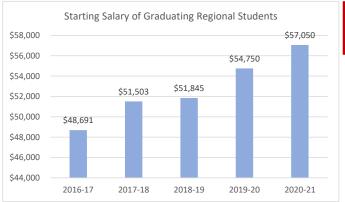


Regional campus graduate rates tend to be lower than main campus graduation rates due to the open access to admissions and the greater likelihood students will complete their degree at the main campus or another institution.

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### **Lagging Indicators Regional Campus Students**



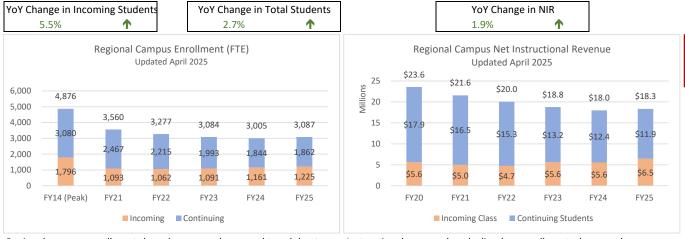


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While volatile from year to year, regional retention rates have been on a The starting income for students that graduate from the regional downward trend.

campuses has been on an upward trend.

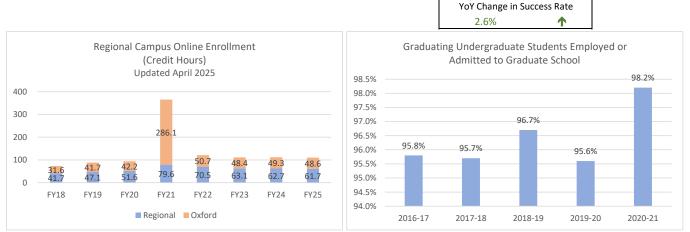
## Lagging Indicators Regional Campus Students



Regional campus enrollments have been on a downward trend due to smaller incoming classes, and lower retention rates.

Instructional revenue has declined as enrollments decreased.

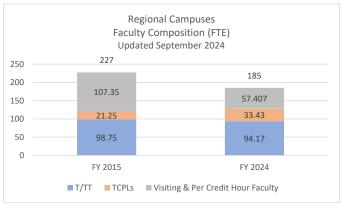
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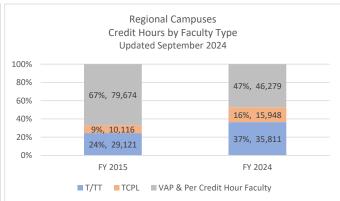


The online delivery of courses and programs has been increasing for the regionals. Online credit hours taken on the regional campuses have for students enrolled at the regional campuses and on the Oxford campus.

Students that graduate from the regional campuses tend to be successful finding employment.

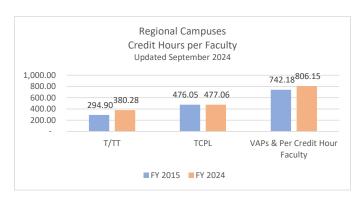
Regional Campuses
Aligntment of Faculty Resources and Student Demand



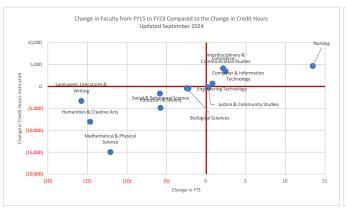


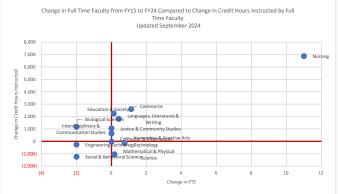
The number and mix of faculty determines the capacity of the university to deceiver in academic programs, and fulfill research and service objectives.

Credit hours instructed by faculty type are one measure of instructional load and the allocation of faculty resources. Instructional activity by VAPs & per credit hour faculty have decreased the last to fiscal years. The decrease has been offset by an increase in credit hours delivered by tenure-tenure track faculty.



### Regional Campuses Aligntment of Faculty Resources and Student Demand

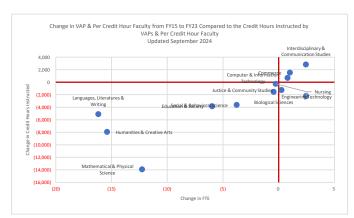




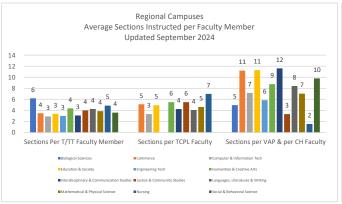
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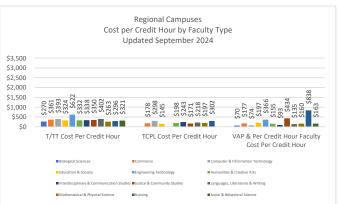
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## Regional Campuses Aligntment of Faculty Resources and Student Demand

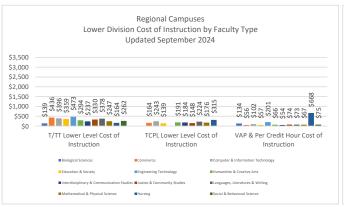


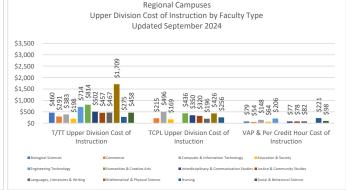


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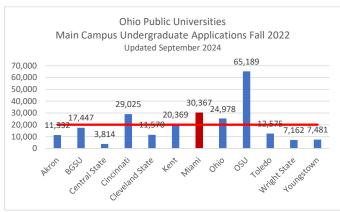
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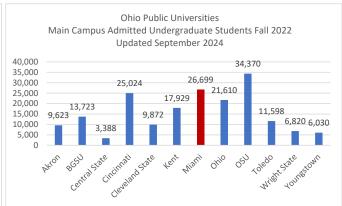
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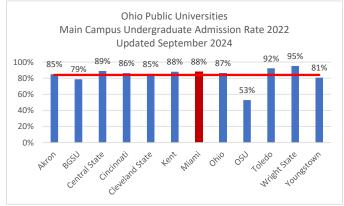


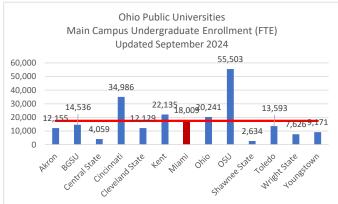


#### **Ohio Public University Comparisons**

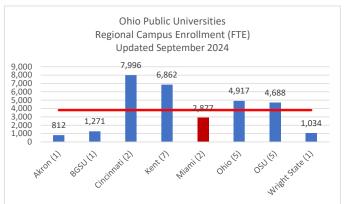


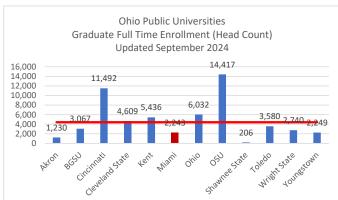


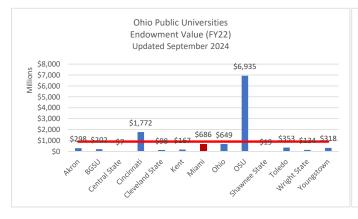


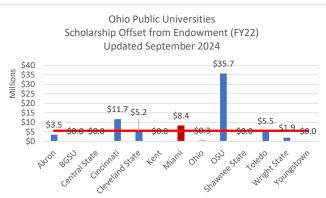


#### **Ohio Public University Comparisons**

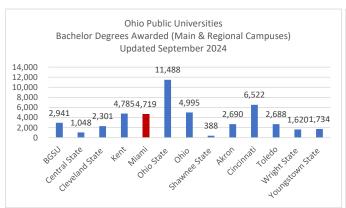


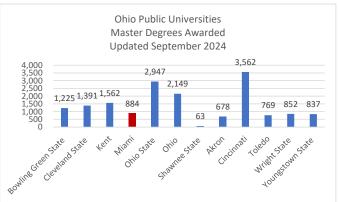




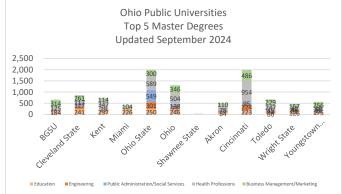


#### **Ohio Public University Comparisons**

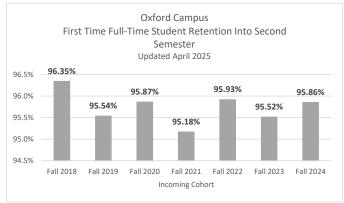


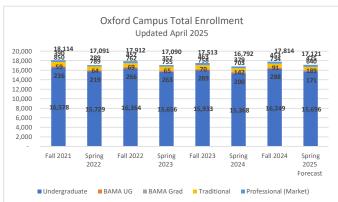


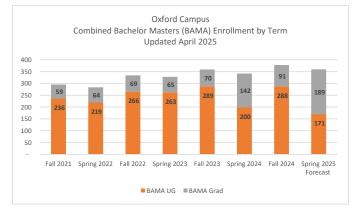


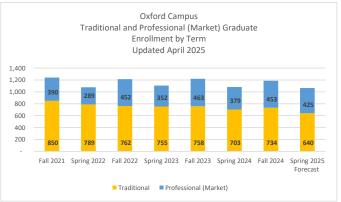


#### **Fall vs Spring Comparison**

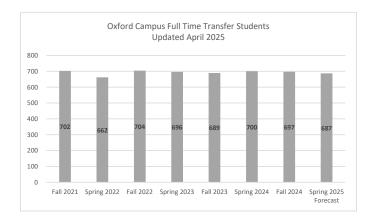






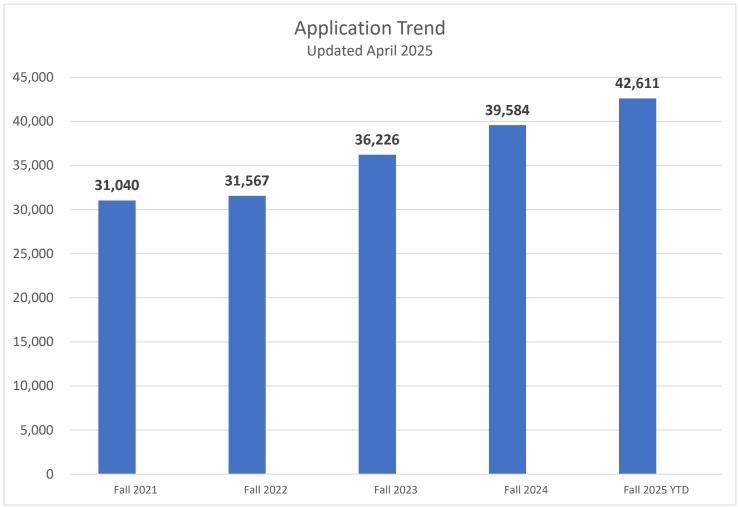


### **Fall vs Spring Comparison**



Appendix

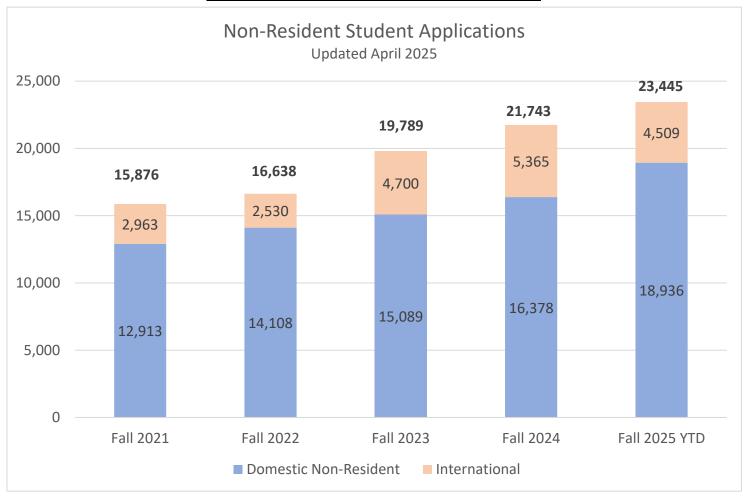




Oxford Campus Undergraduate Leading Part 1

The application trend is the earliest indicator of whether the University will meet its net instructional revenue (NIR) goal. Except for the Fall impacted by COVID, the University's application pool has been increasing.

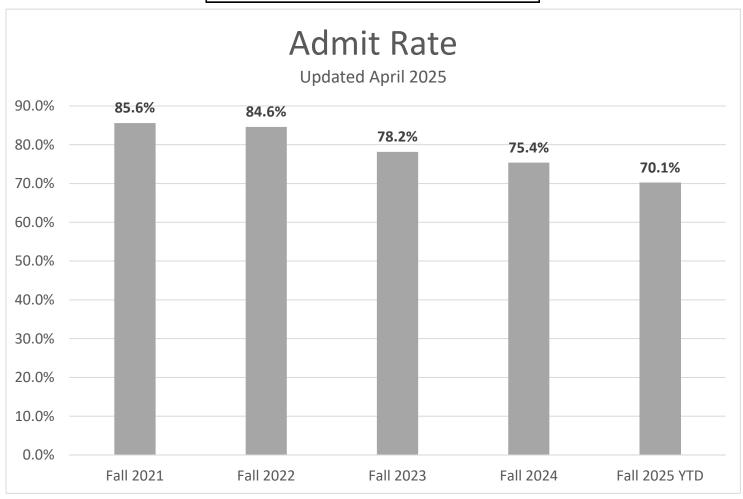
YoY % Change in Non-Res Applications
9.9%



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Oxford Campus
Undergraduate
Leading Part 1

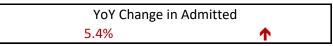
Non-Resident applications are important for meeting the University's NIR goal. International applications have been increasing since Fall 2022, and domestic non-resident applications have been increasing but declined for Fall 2023.

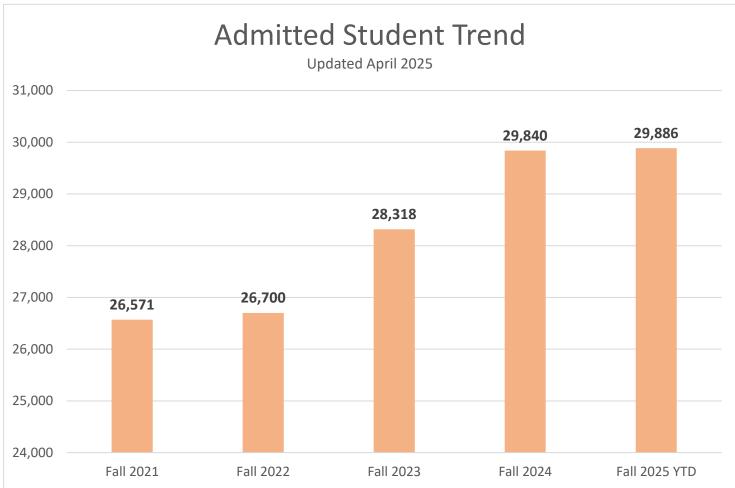


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Oxford Campus
Undergraduate
Leading Part 1

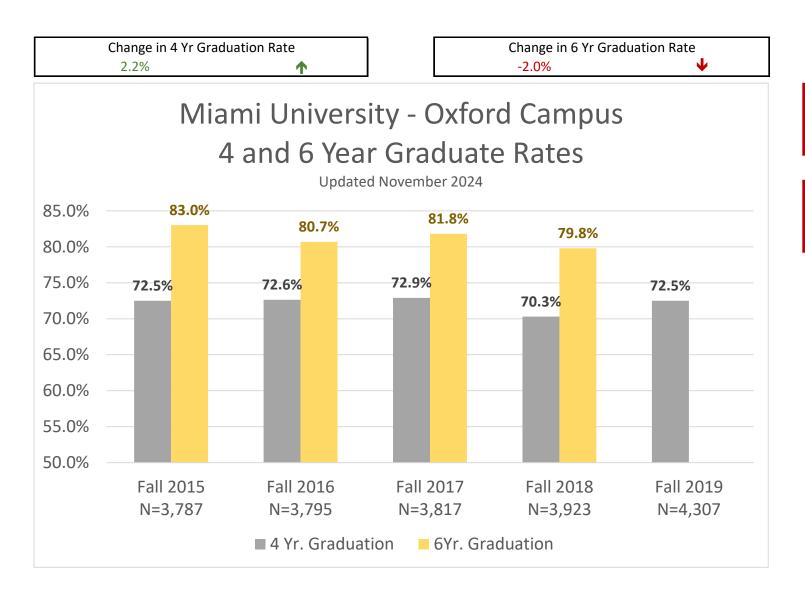
The admit rate is another indicator of selectivity. An increase in admit rates suggest less selectivity and can have long term negative consequences for the University's brand.





Oxford Campus Undergraduate Leading Part 1

Increases in the number of admitted students help the University meet its enrollment and NIR goals. However, increases in admitted students are viewed negatively in the market place as a decrease in selectivity.

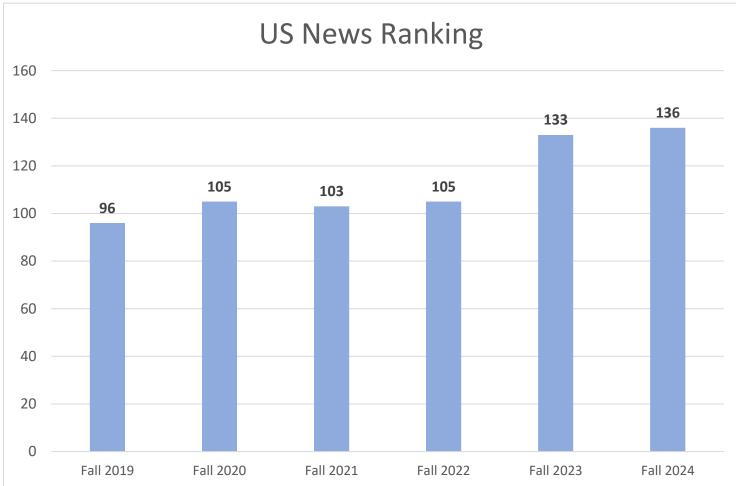


Graduation rates are an indication of the University's quality and a key measure of student success. A rising graduation rate also tends to be accompanied by an increase in selectivity and growing NIR.

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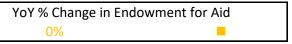
Oxford Campus
Undergraduate
Leading Part 2

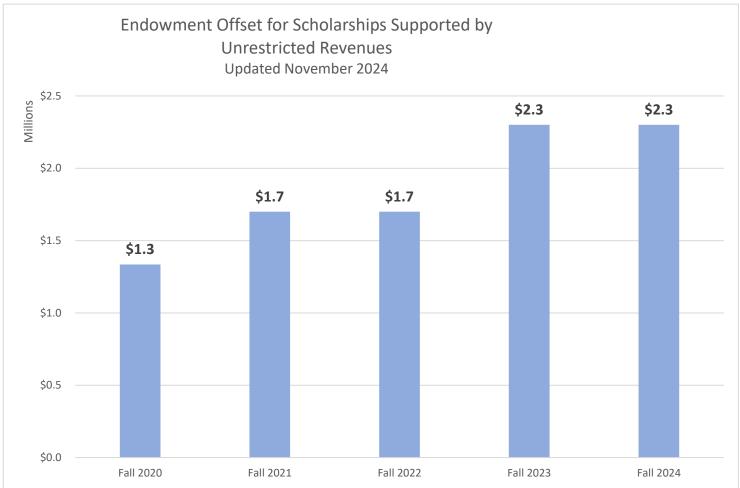




Oxford Campus Undergraduate Leading Part 2

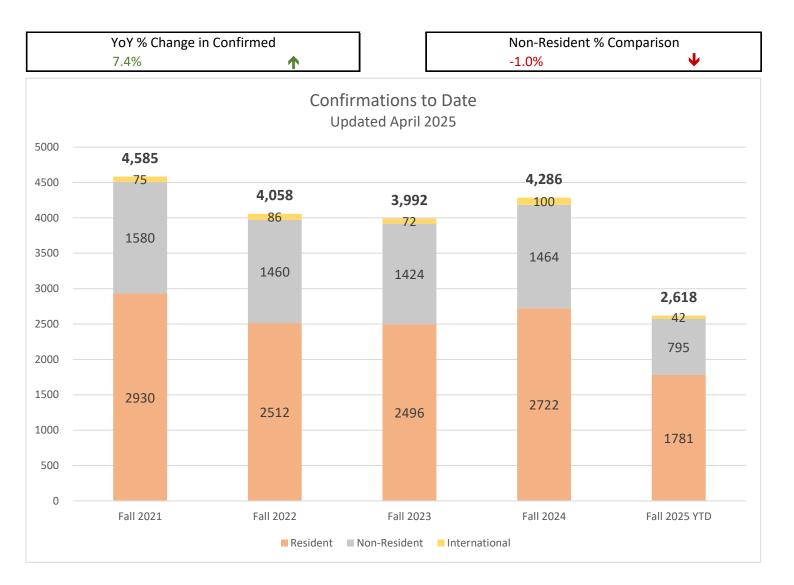
The US News and World Report's ranking of University's is an often used measure of quality by students, especially international students, and families as they consider where the student will go to college. An increasing ranking is normally a positive indicator NIR.





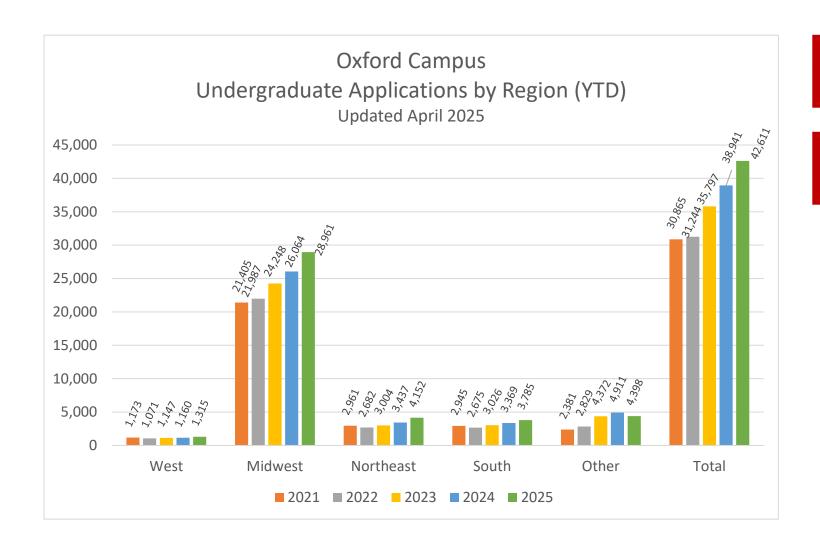
Oxford Campus Undergraduate Leading Part 2

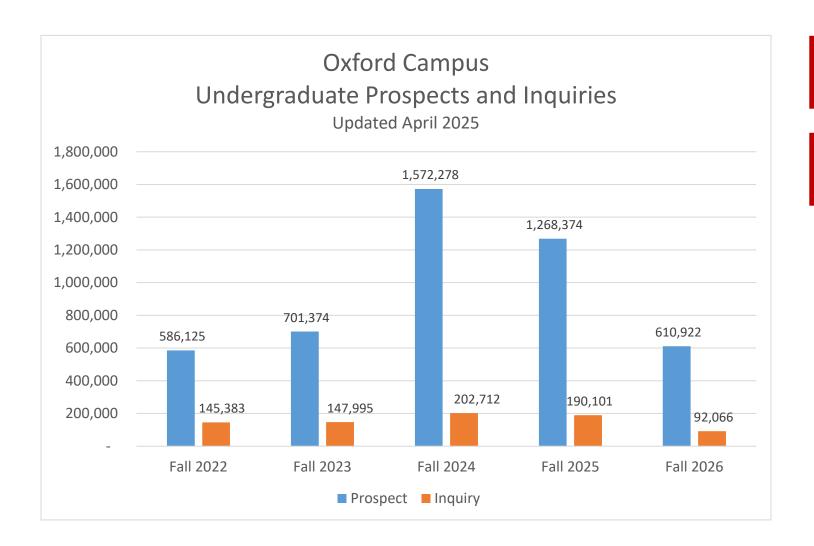
Endowment support for scholarships is vital for the University's recruitment and NIR goals. While there has been some growth in endowed scholarships, it has not kept pace with the increase in scholarships awarded to the incoming class.

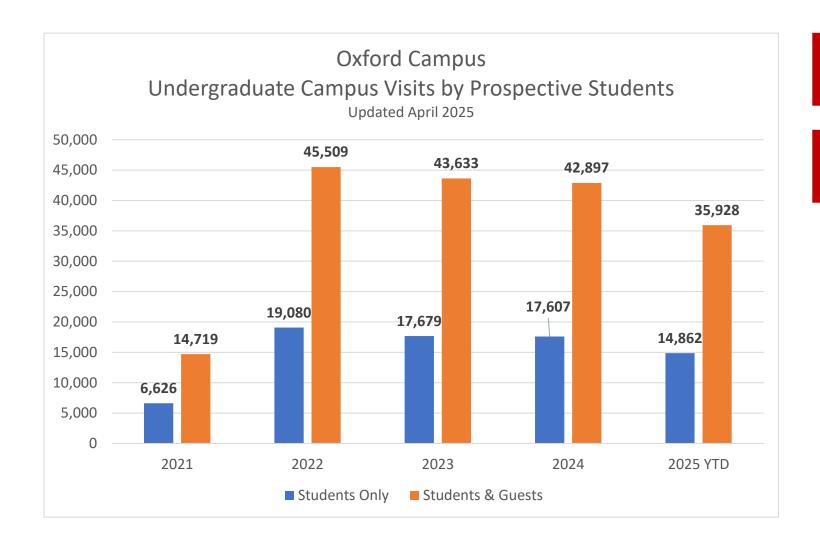


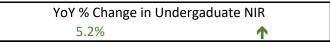
Confirmations reflect the extent to which the University's recruitment efforts have been successful. Success in non-resident recruitment is especially important for meeting the University's NIR goals.

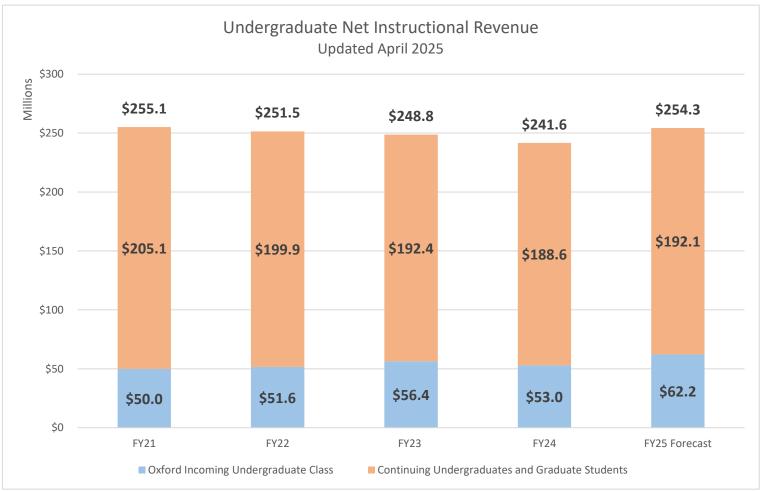
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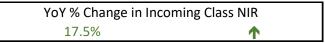


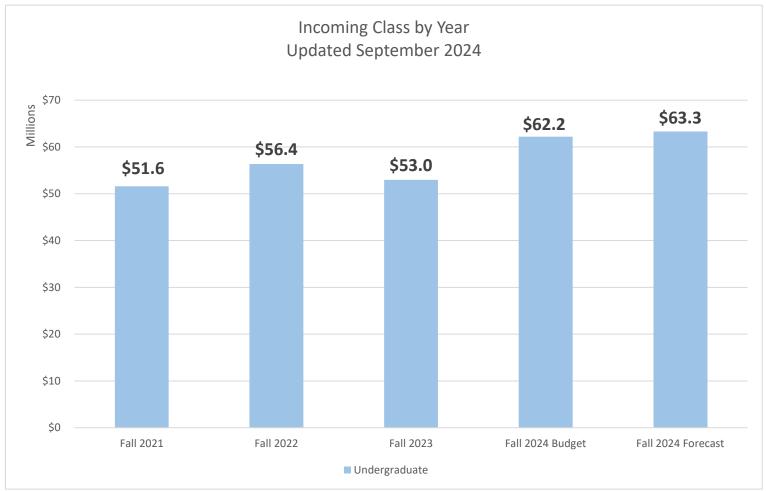




Oxford Campus Undergraduate Lagging Part 1

Undergraduate net instructional revenue (NIR) is the largest revenue source for the University. This is the most important indicator of financial stability for Miami.

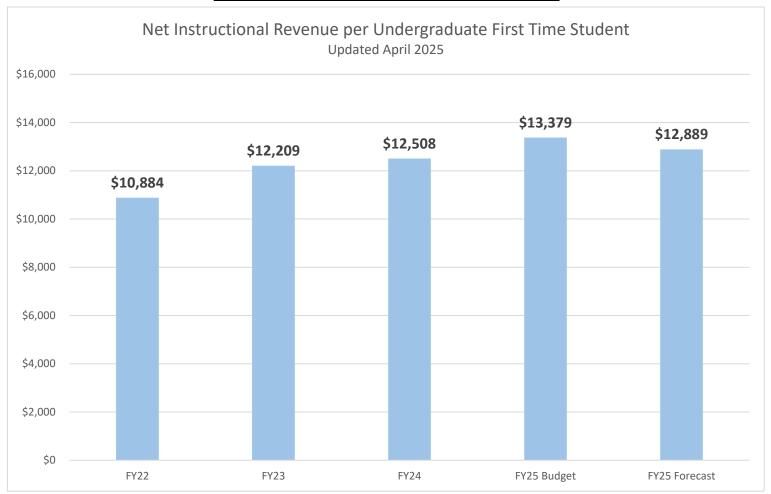




Oxford Campus Undergraduate Lagging Part 1

Revenue growth from the incoming class is the most significat predictor of future revenue. Revenue from the incoming class of Fall 2024 increased.

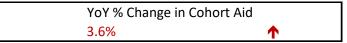
YoY Change in NIR/1st Time Student \$380

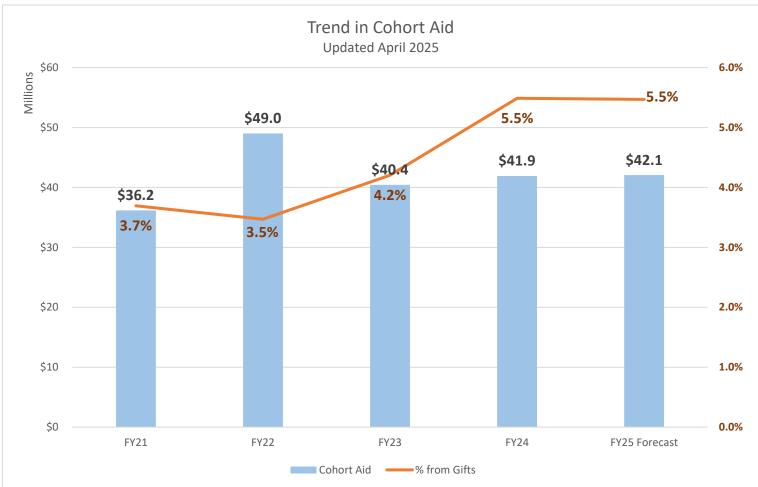


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Oxford Campus Undergraduate Lagging Part 1

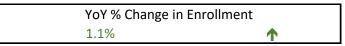
The NIR per undergraduate student reflects the combination of class size, discounting, and residency mix and the resulting resources available to the University. NIR per undergraduate student had been decreasing year over year until Fall 2022.

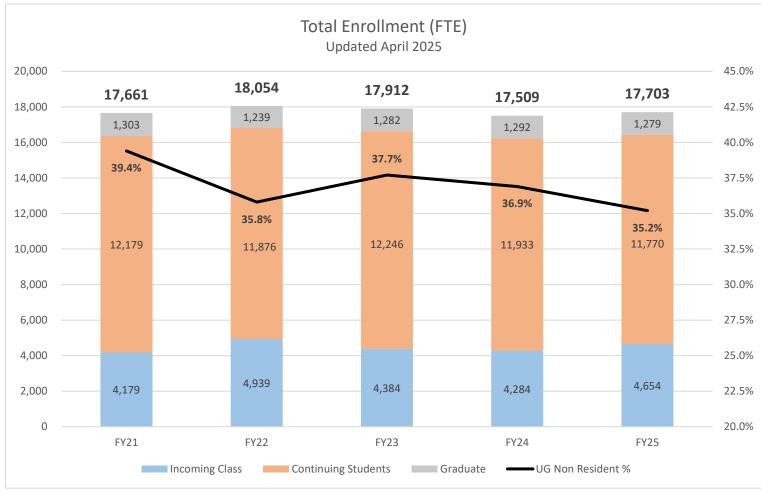




Cohort aid is the amount of scholarships awarded to the incoming class. As this aid rises it reduces the NIR available to fund compensation and university operations. The annual amount of cohort aid had generally increased since Fall 2021.

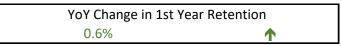
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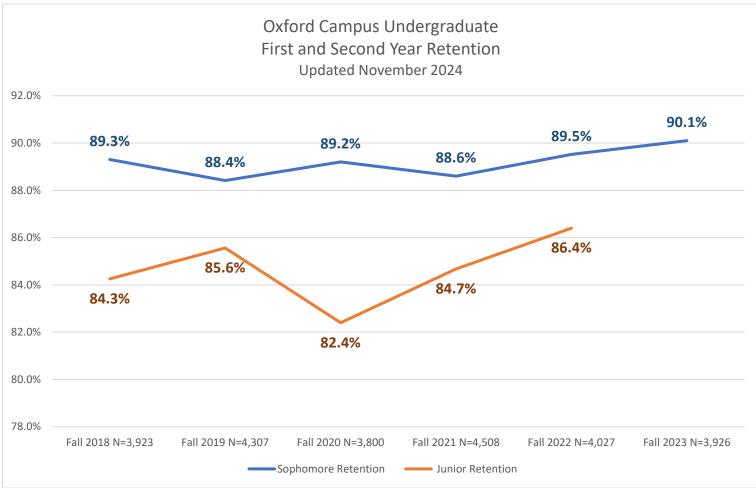




The full-time equivalent (FTE) student enrollment is an important indicator of gross instructional revenue. The total FTE has decreased since FY22.

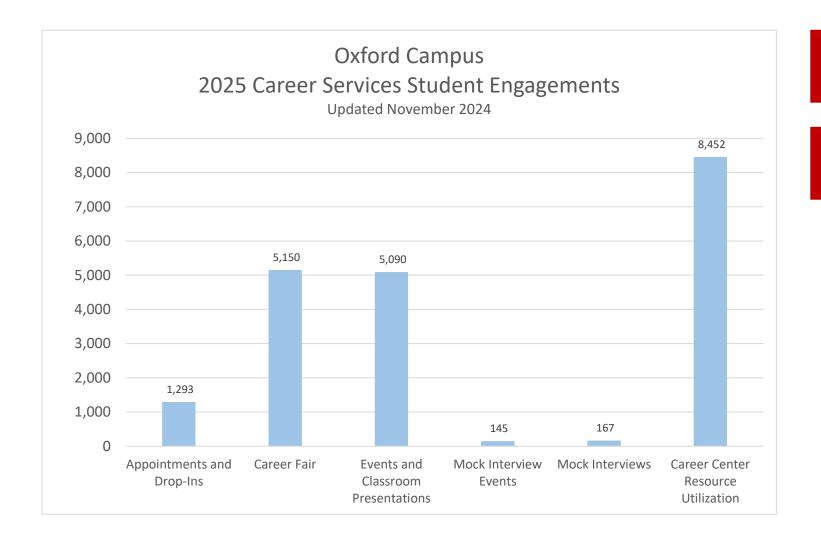
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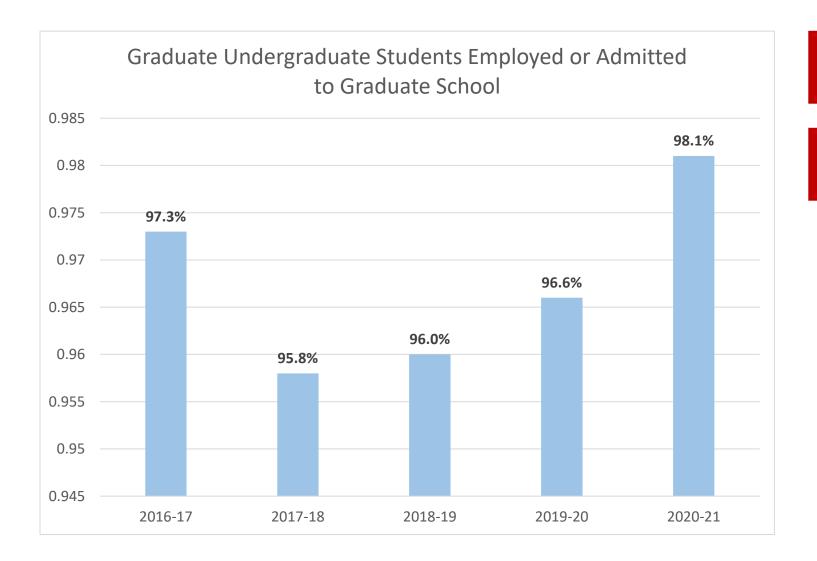


Retention measures student success and has an impact on tuition revenue. Decreases in retention will be followed by lower tuition revenue and lower graduation rates. After peaking for the Fall 2017 cohort, retention has declined but has remained around 89%.

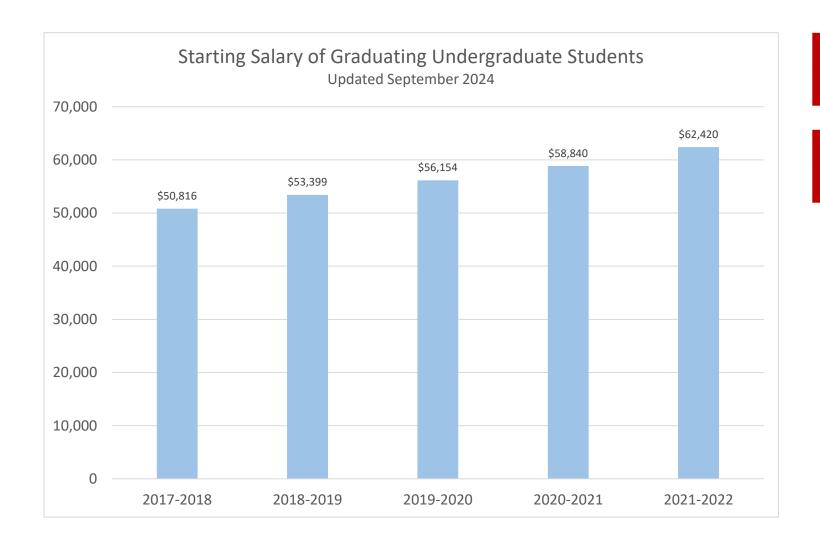
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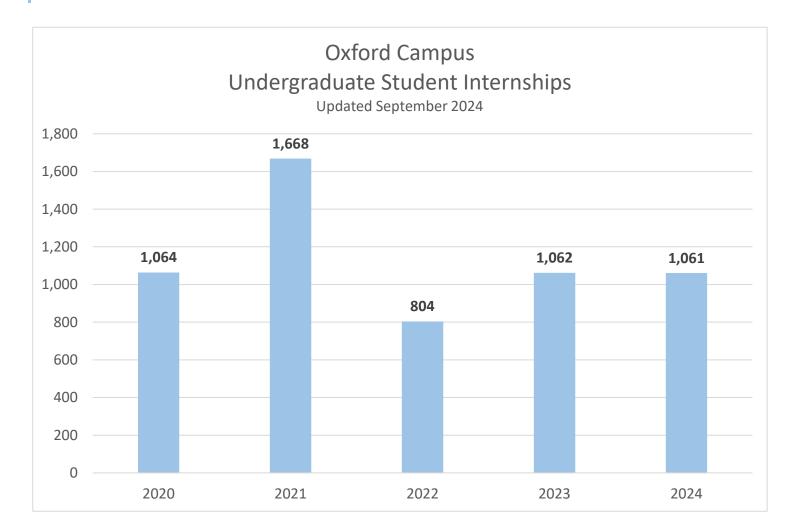
Student Sucess & Career Services



Student Sucess & Career Services

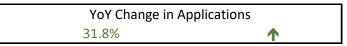


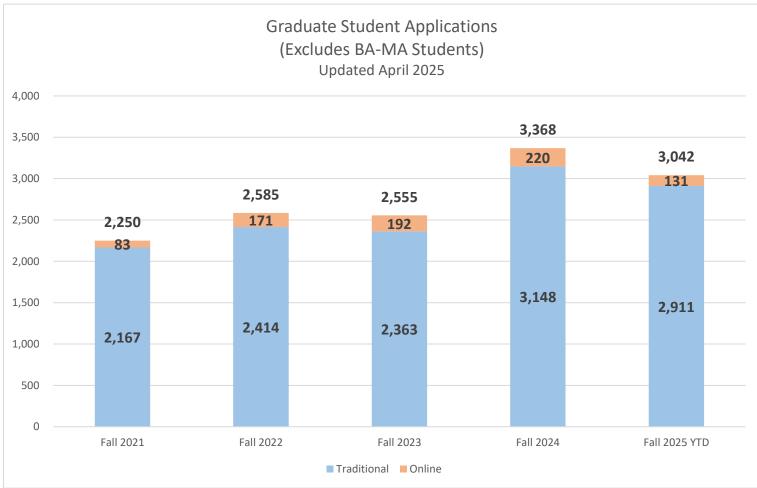
Student Sucess & Career Services



Student Sucess & Career Services

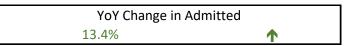
Source: Graduation survey response data joined with First Destination Survey (administered by NACE - the National Association of Colleges and Employers). These figures respresent the number of internships across a student's career. Many students have more than one.

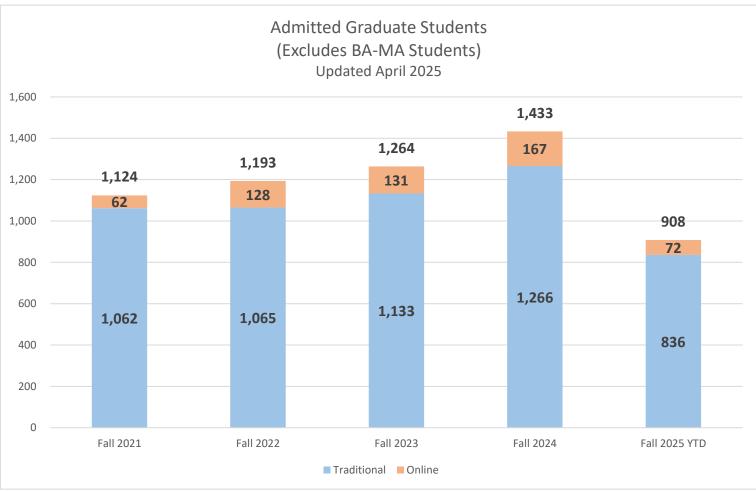




Oxford Campus Graduate Leading

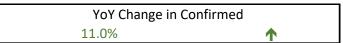
Applications reflect student demand for the program. With program offerings increasingly delivered online the data are segmented between "traditional" and "online" starting in Fall 2021.

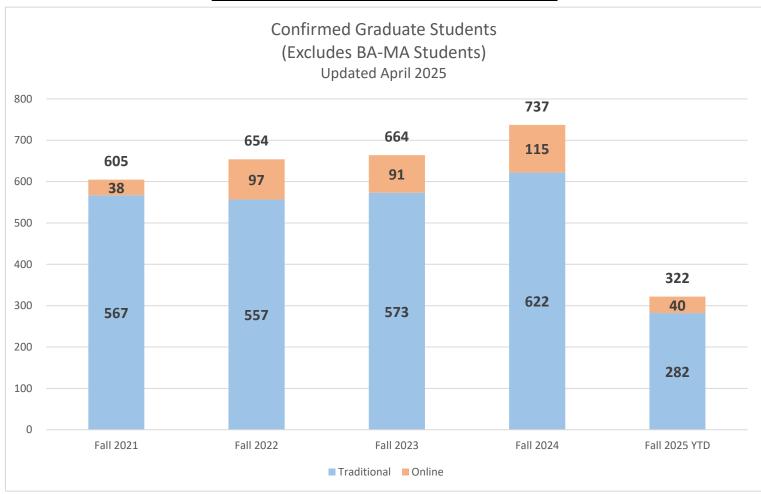




Oxford Campus Graduate Leading

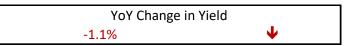
Graduate admssions are influenced by student demand, academic preparedness, and program size as determined by the academic department. As a result, the number of admitted students fluctuates more than undergraduate students.

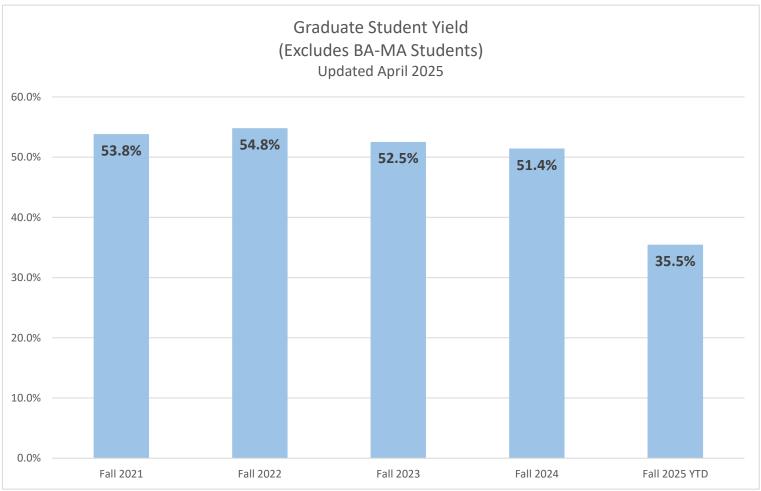




Oxford Campus Graduate Leading

Confirmed students are those selecting Miami University for graduate study.

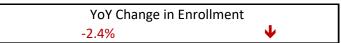


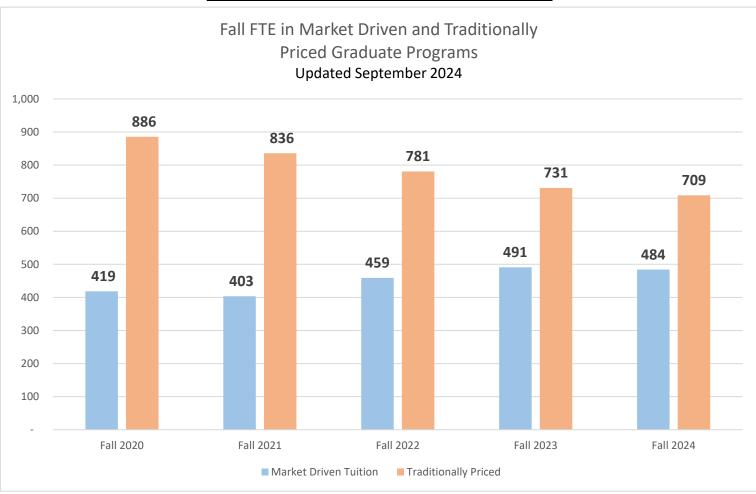


Yield is the percentage of admitted students confirming attendance at Miami University. Generally, increasing yield rates reflect alignment of student demand with program offerings.

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Oxford Campus Graduate Leading

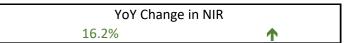


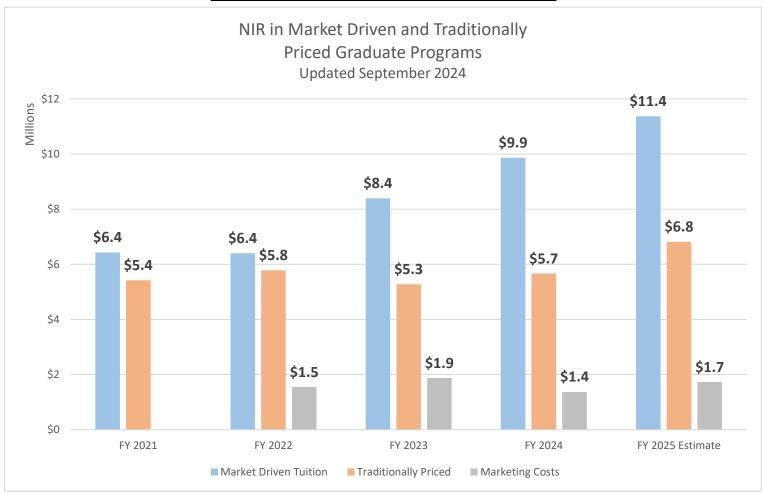


Miami University offers traditionally priced graduate programs that often have a student stipend and fee waiver. Market programs are priced based on market analysis and do not include stipends or fee waivers. The mix in these programs is changing over time as more professional (market driven) programs are offered.

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Oxford Campus Graduate Lagging Part 1

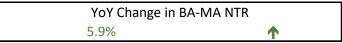


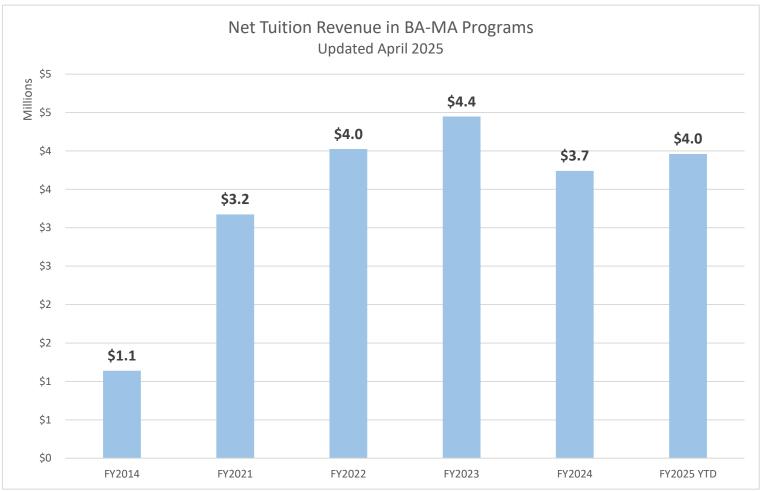


Miami University offers traditionally priced graduate programs that often have a student stipend and fee waiver. Market programs are priced based on market analysis and do not include stipends or fee waivers. The shift to market driven programs is a revenue diversification and growth strategy.

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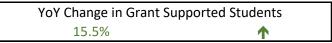
Oxford Campus Graduate Lagging Part 1

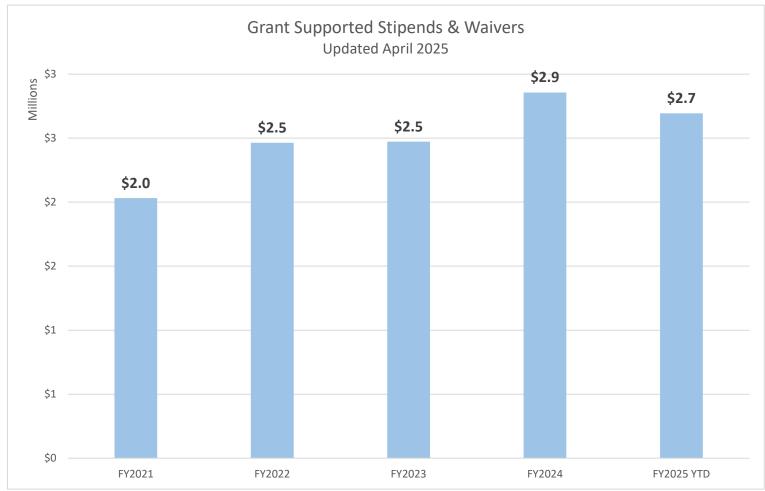




Oxford Campus Graduate Lagging Part 1

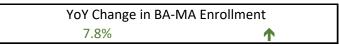
Miami University offers over 50 program pathways where undergraduate students can transition into a masters program as early as their third year. It is difficult to discern whether BAMA tuition revenue is "new" or merely retained revenue. Either outcome is preferable to foregone revenue.

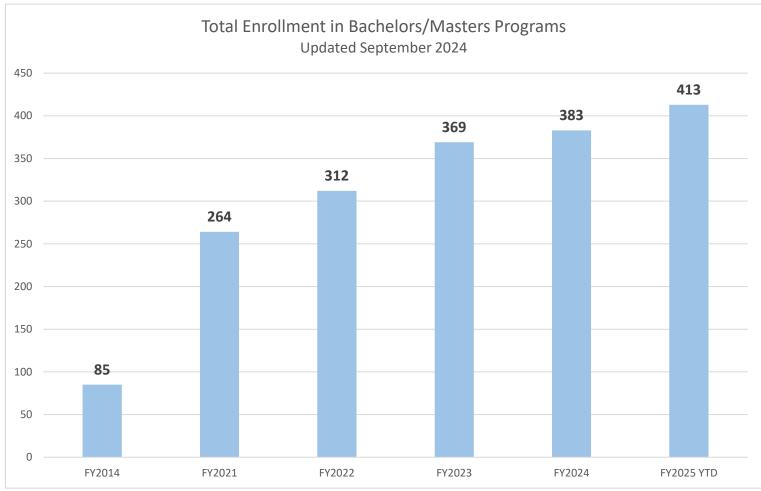




Oxford Campus Graduate Lagging Part 1

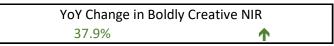
Funding graduate stipends and fee waivers for students in traditionally priced programs reduces pressure on the tuition supported budget. Faculty in graduate programs have increased the level of grant support for graduate students.

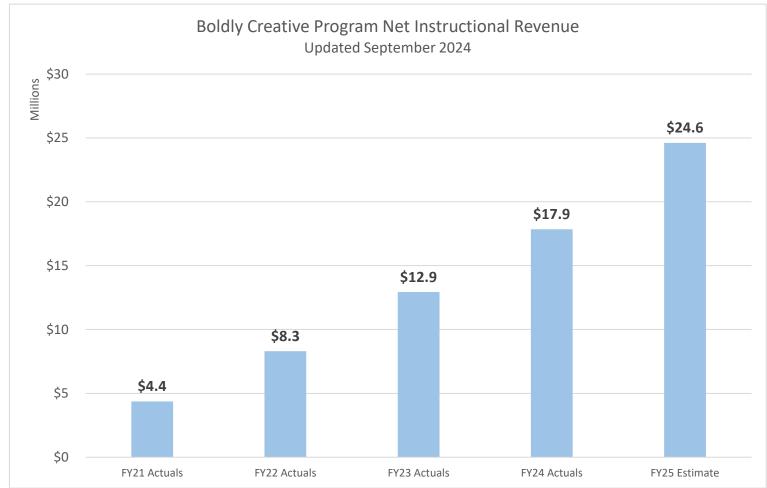




Oxford Campus Graduate Lagging Part 2

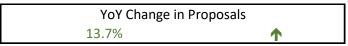
Miami University offers over 50 program pathways where undergraduate students can transition into a masters program as early as their third year. Students find these opportunities appealing and are increasingly pursuing the option.

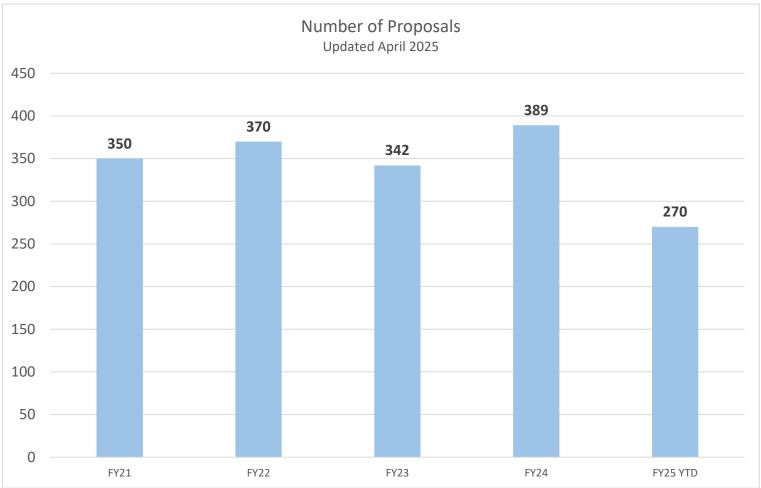




Oxford Campus Graduate Lagging Part 2

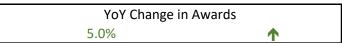
The Boldly Creative initiative has resulted in the creation of new, in-demand programs. As program enrollments fill in, instructional revenue should increase.

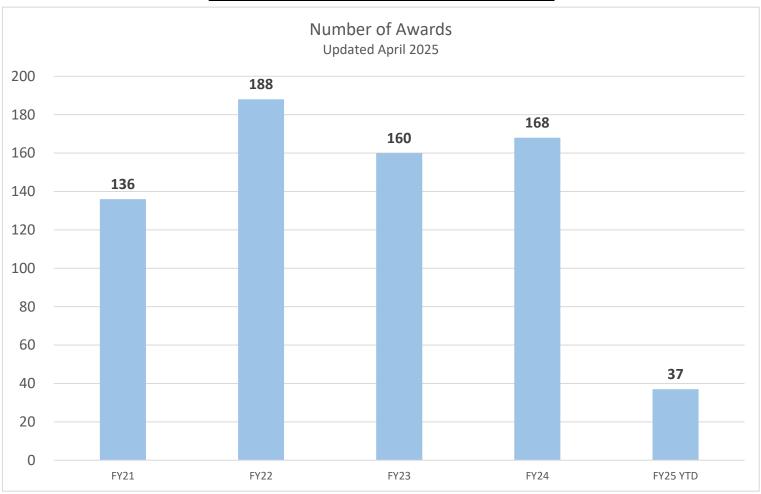




Research Activity
Part 1

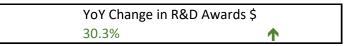
Increasing revenues from grants requires a consistent pipeline of grant proposal. However, the count of proposals doesn't capture the quality of the proposal. For instance, the number of proposals decreased in FY23, but research revenue increased.





Research Activity
Part 1

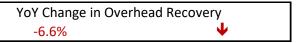
Increasing revenues from grants requires a consistent pipeline of grant awards. However, the count of awards doesn't capture the quality of the proposal or the amount of. For instance, the number of awards decreased in FY23 and FY24, but research revenue increased in both years.

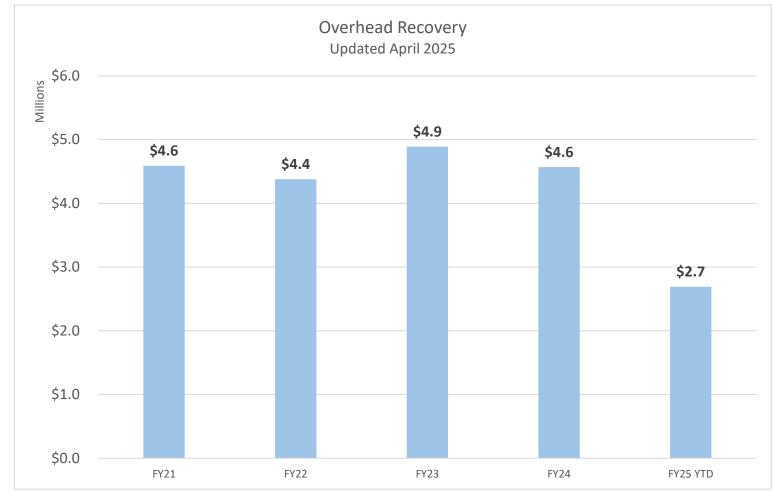




R&D Awards support the University's scholarly research activity. Increases in R&D awards help to diversify revenues and decrease pressure on the tuition supported budget.

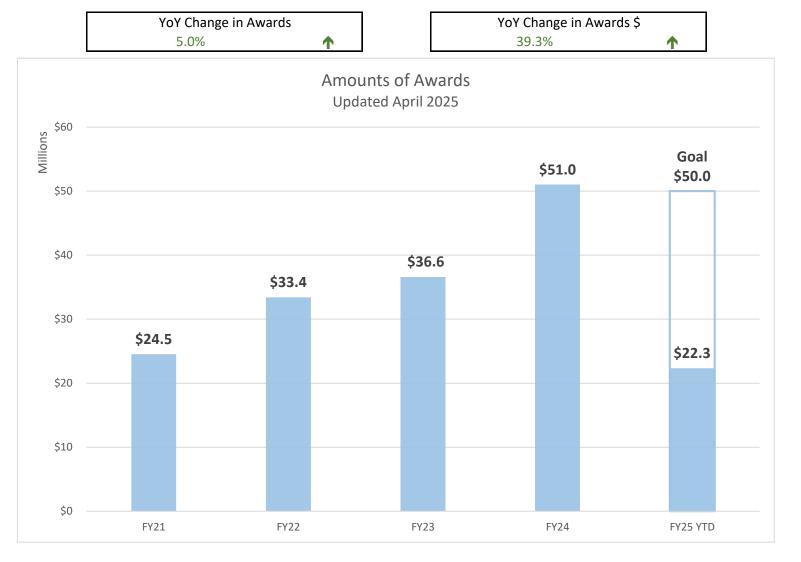
Research Activity
Part 1





Research Activity
Part 1

Many grants allow for an administrative recovery. Increasing overhead recoveries help to take pressure of the tuition supported portion of the university's budget.

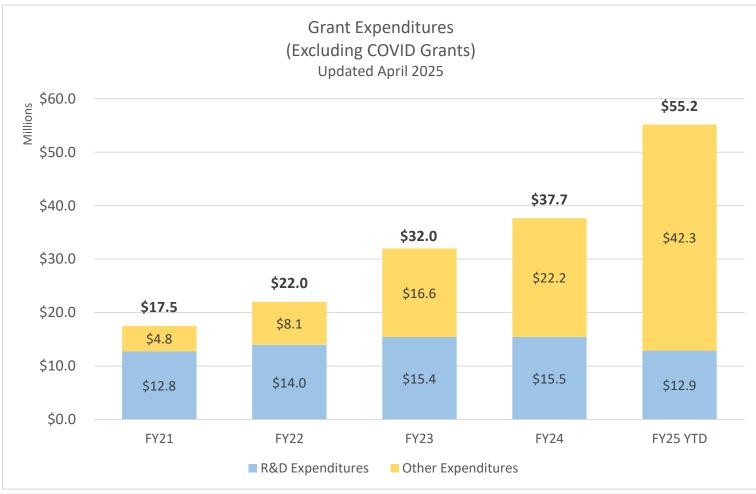


Grant revenue has been on an upward trend, with a substantial increase in FY22 and FY24. The revenues increased despite a decline in proposals and awards suggesting higher quality proposals and better relationships with grant making agencies.

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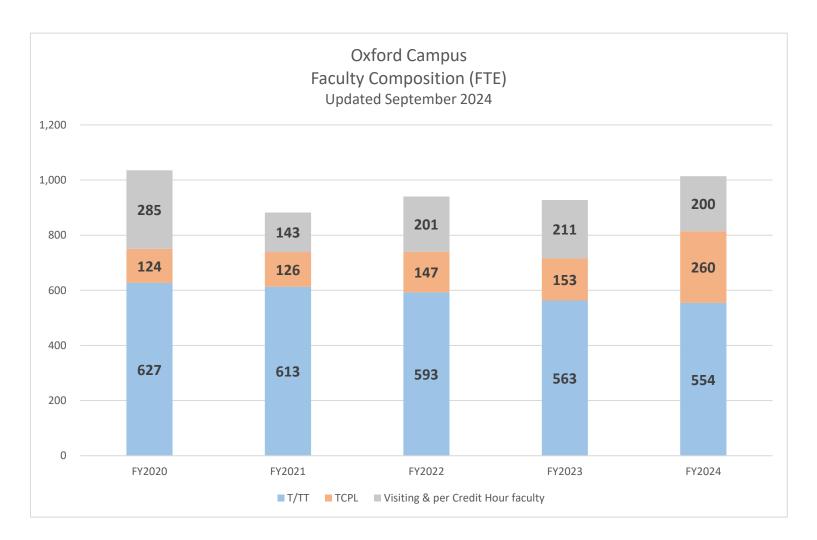
Research Activity
Part 2





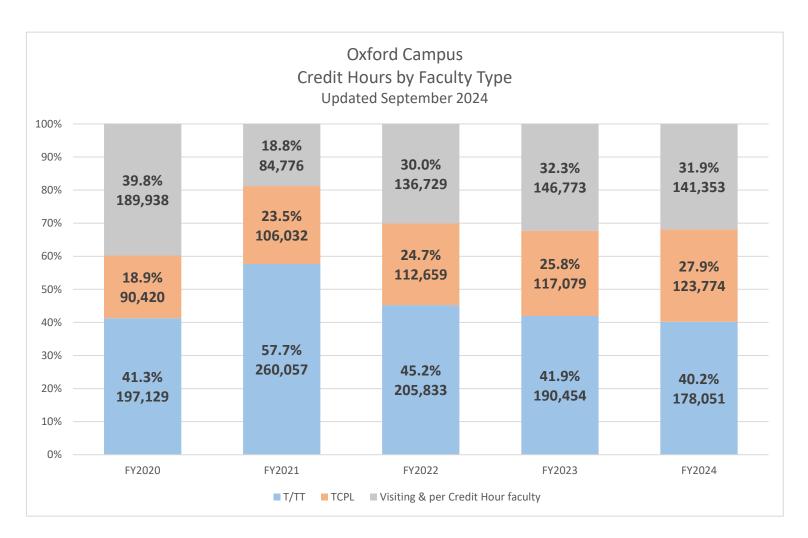
Research Activity
Part 2

Grant expenditures reflect the amount of spending from grant revenues. The level of grant expenditures has been increasing, with a substantial increase in FY23 and FY24. Federal and state grants to offset the impacts of COVID are not reflected in the chart.



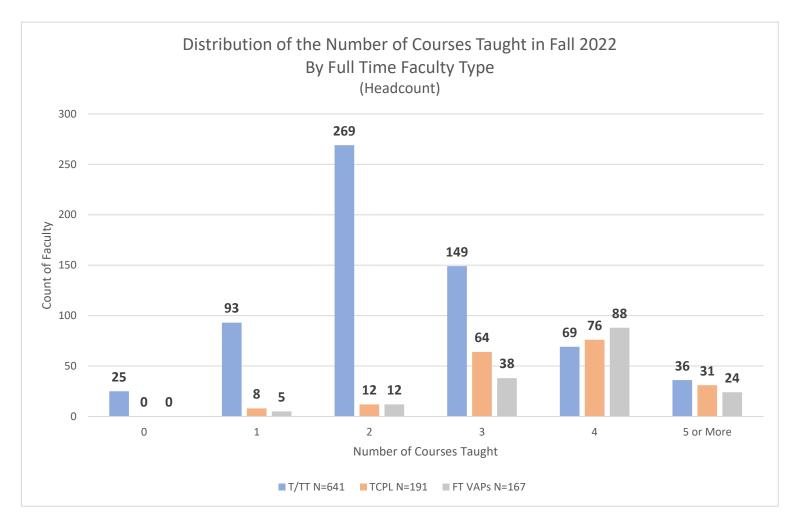
The number and mix of faculty determines the capacity of the university to deceiver in academic programs, and fulfill research and service objectives.

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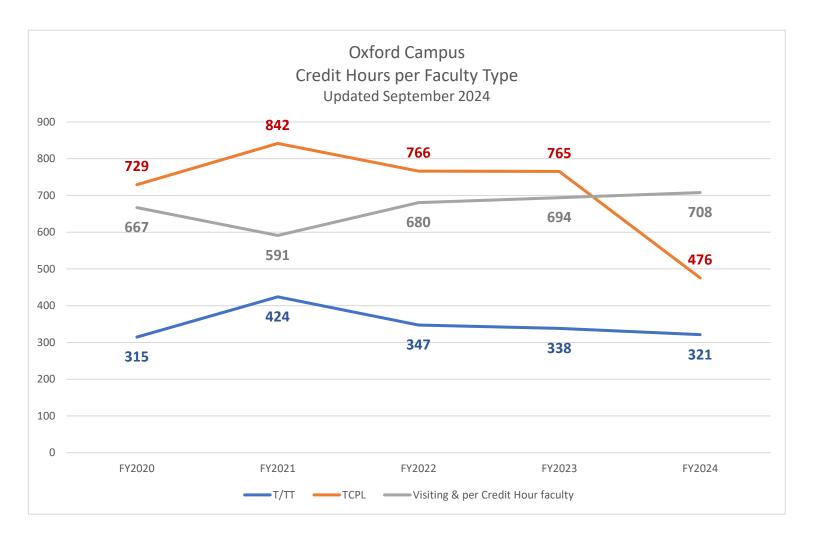
Credit hours instructed by faculty type are one measure of instructional load and the allocation of faculty resources. Instructional activity by VAPs & per credit hour faculty have decreased the last to fiscal years. The decrease has been offset by an increase in credit hours delivered by tenure-tenure track faculty.

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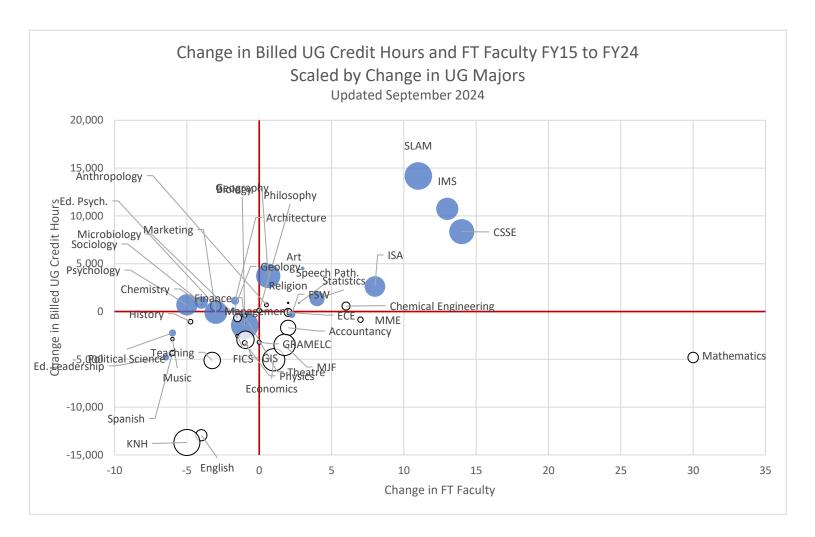
The number of course taught by faculty type generally illustrates instruction load. Instructional load for a tenure-tenure track faculty member is 3/2 or 3/3. Instructional load for a clinical faculty and full time visiting members is 4/4.

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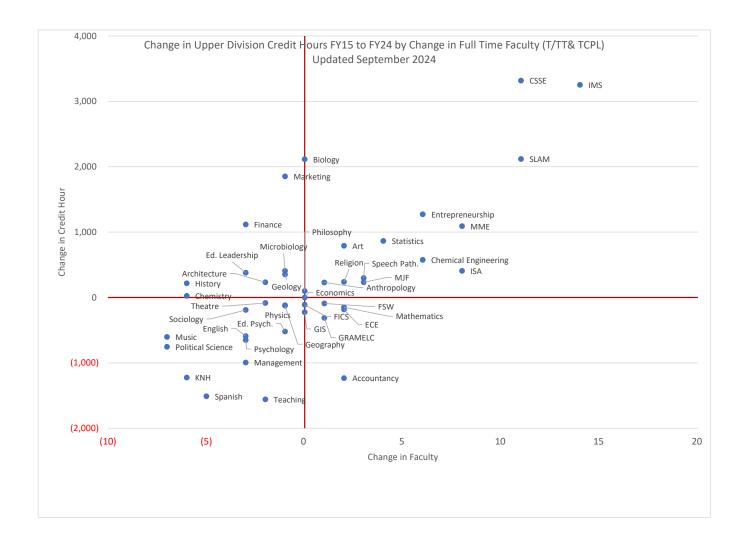
Oxford Campus
Faculty Resources
Part 1

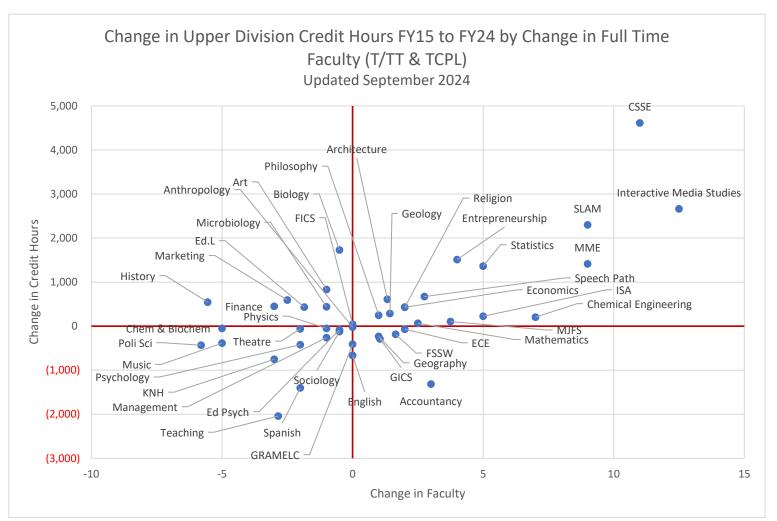
Credit hours per faculty member illustrates they type of faculty members delivering instruction.



Faculty resources are aligned when the change in faculty matches the change in student demand (credit hours). Departments in the upper right quadrant increased faculty to meet increased credit hours. Departments in the lower left quadrant decreased faculty as credit hours decreased. The change in faculty did not match student demand the lower right quadrant (fewer credit hours, more faculty) and upper left quadrant (more credit hours, fewer faculty).

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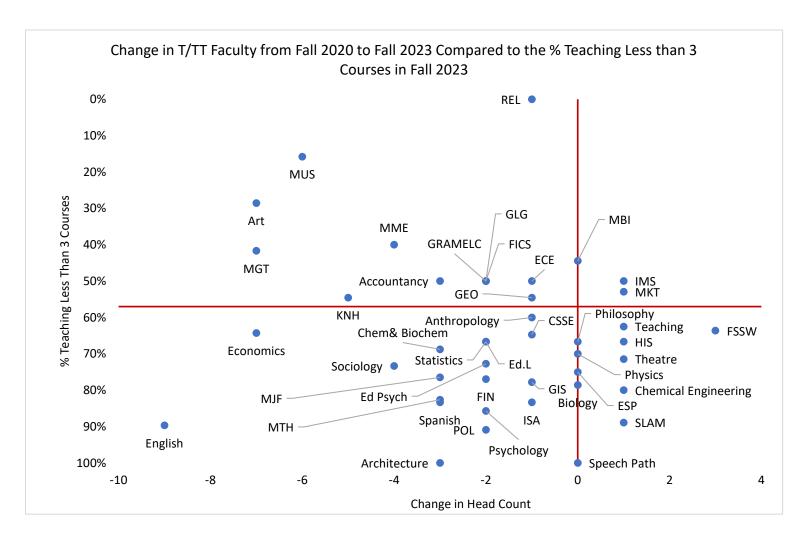




Student demand for programs is reflected by upper division credit hours taken to fulfill the requirements of majors.

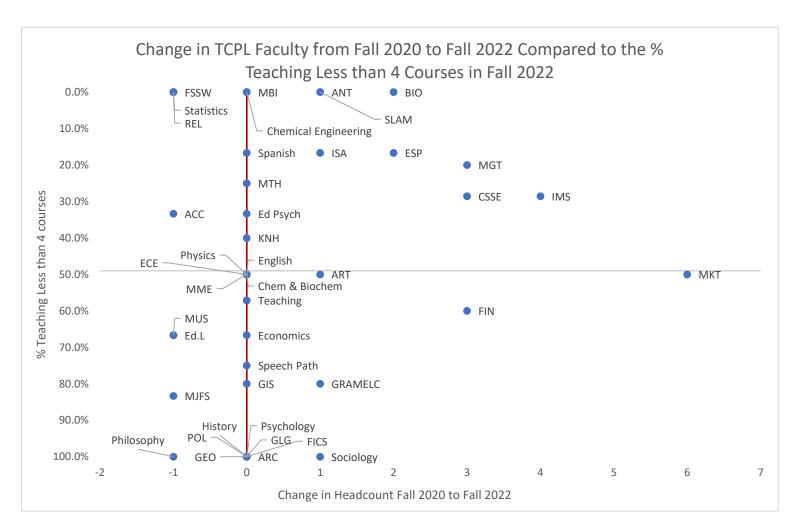
Departments in the upper right quadrant increased faculty to meet increased credit hours. Departments in the lower left quadrant decreased faculty as credit hours decreased. The change in faculty did not match student demand the lower right quadrant (fewer credit hours, more faculty) and upper left quadrant (more credit hours, fewer faculty)

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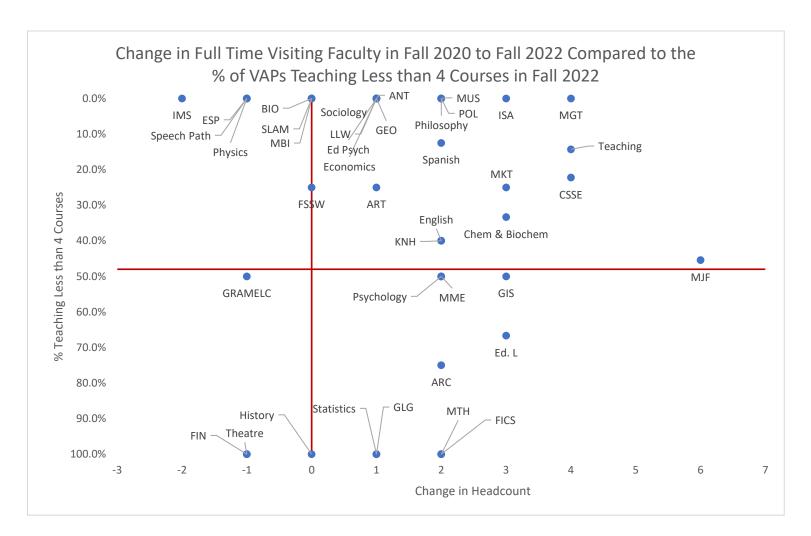
Generally, tenure-tenure track faculty teaching loads are 3/3 (3/2). Departments in the upper right quadrant had an increase in faculty and a lower than average percent of their faculty teaching less than 3 courses. Departments in the lower right quadrant had an increase in faculty and a higher than average percent of their faculty teaching less than 3 courses. Departments in the upper left quadrant had a decrease in faculty and a lower than average percent of their faculty teaching less than 3 courses. Departments in the lower left quadrant had a decrease in faculty and a higher than average percent of their faculty teaching less than 3 courses.

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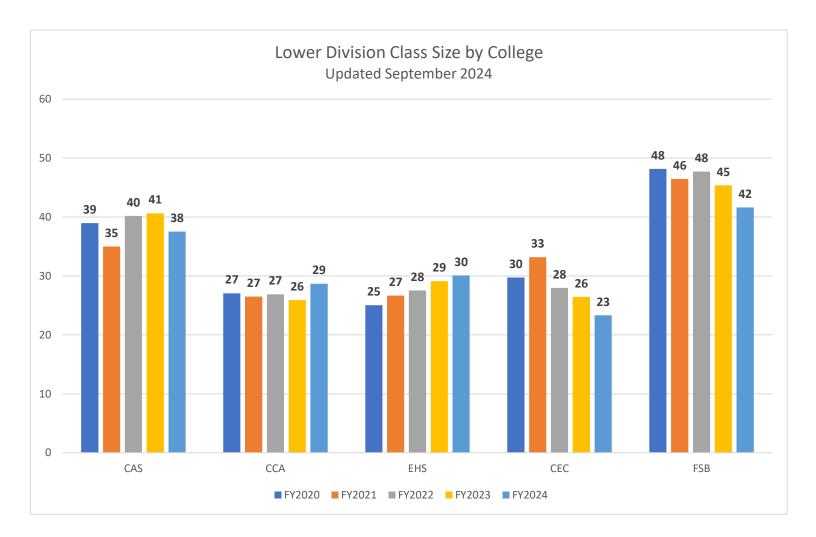
Generally, TCPL faculty teaching loads are 4/4. Departments in the upper right quadrant had an increase in faculty and a lower than average percent of their faculty teaching less than 4 courses. Departments in the lower right quadrant had an increase in faculty and a higher than average percent of their faculty teaching less than 4 courses. Departments in the upper left quadrant had a decrease in faculty and a lower than average percent of their faculty teaching less than 4 courses. Departments in the lower left quadrant had a decrease in faculty and a higher than average percent of their faculty teaching less than 4 courses.

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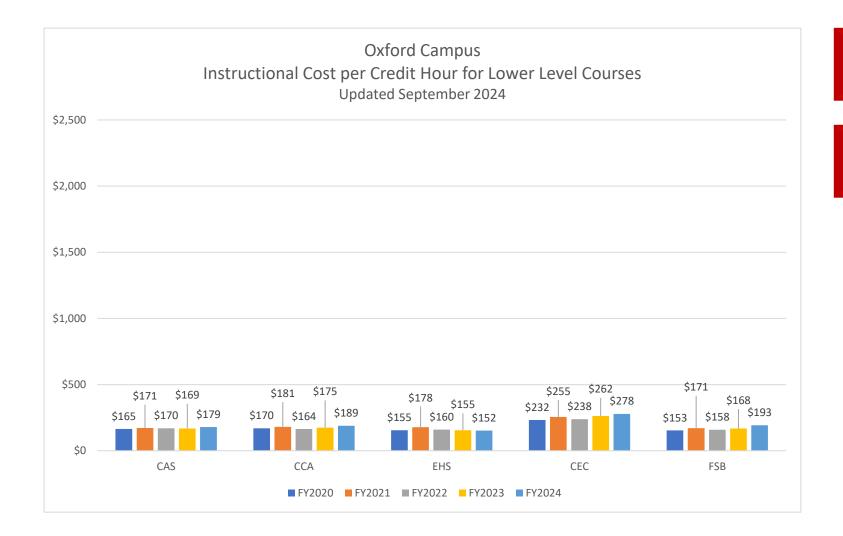
Generally, full-time visiting faculty teaching loads are 4/4. Departments in the upper right quadrant had an increase in faculty and a lower than average percent of their faculty teaching less than 4 courses. Departments in the lower right quadrant had an increase in faculty and a higher than average percent of their faculty teaching less than 4 courses. Departments in the upper left quadrant had a decrease in faculty and a lower than average percent of their faculty teaching less than 4 courses. Departments in the lower left quadrant had a decrease in faculty and a higher than average percent of their faculty teaching less than 4 courses.

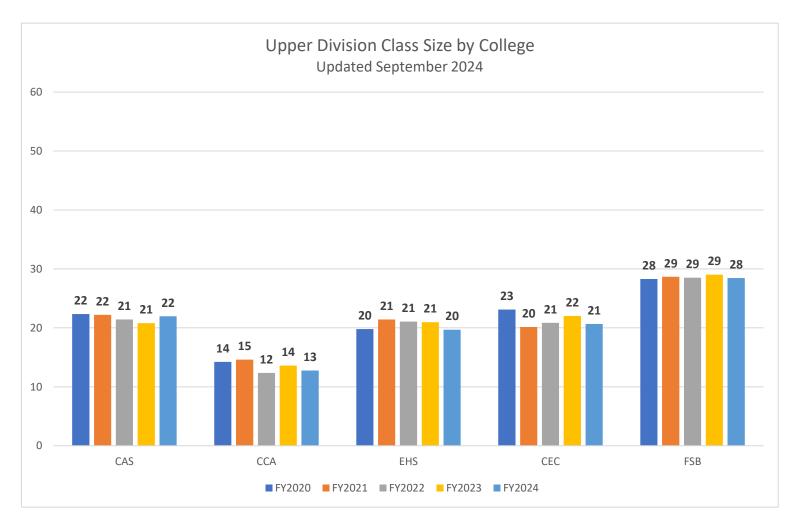
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Section sizes are influenced by discipline and pedagogy. Generally, larger section sizes are associated with the efficient use of faculty and lower costs of instruction.

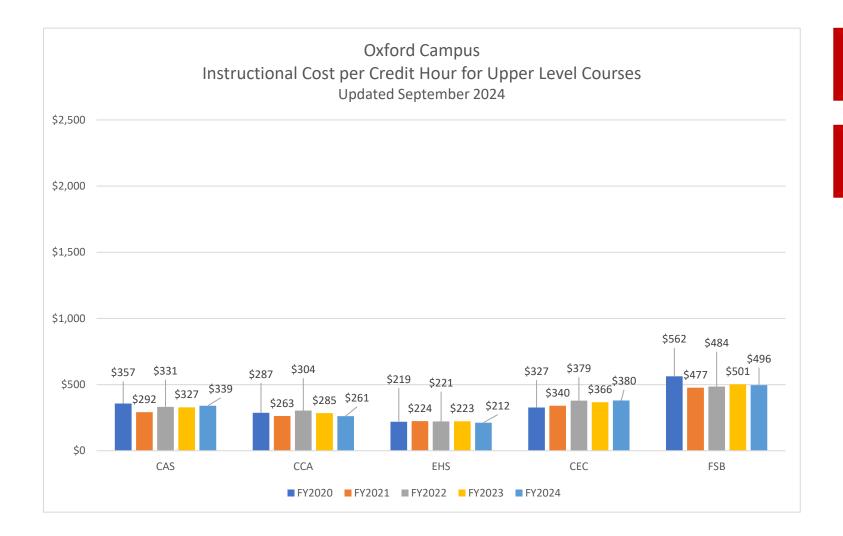
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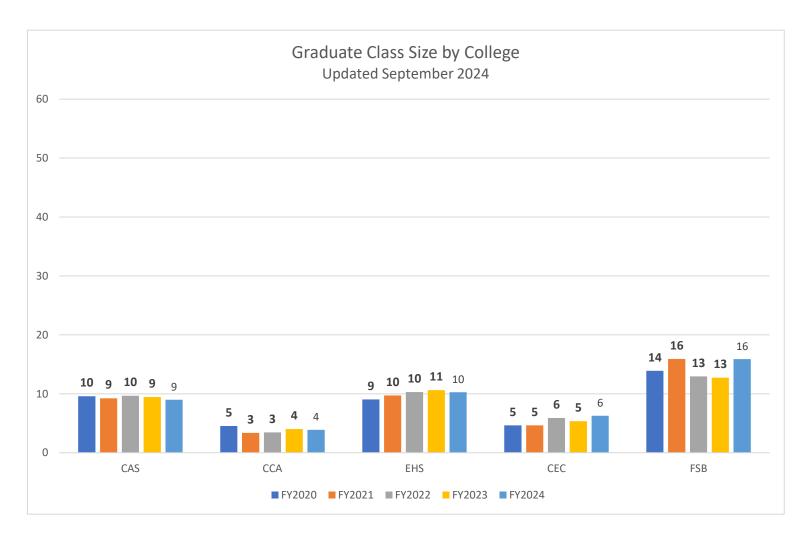




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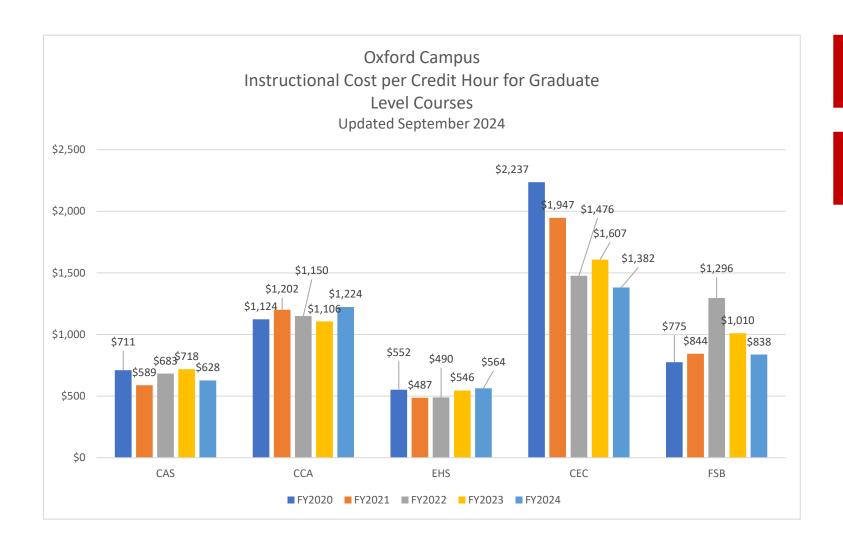
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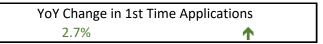


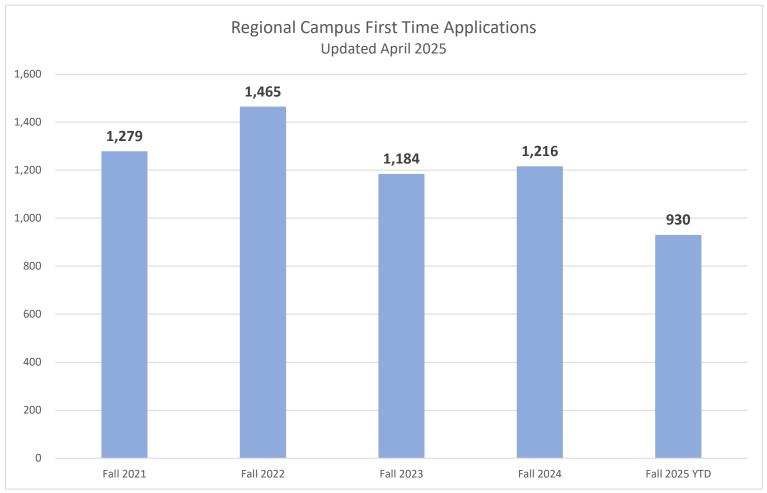


Section sizes are influenced by discipline and pedagogy. Generally, larger section sizes are associated with the efficient use of faculty and lower costs of instruction. Graduate instruction tends to be more expensive than undergraduate instruction due to section size and the use of tenure-tenure track faculty for instruction.

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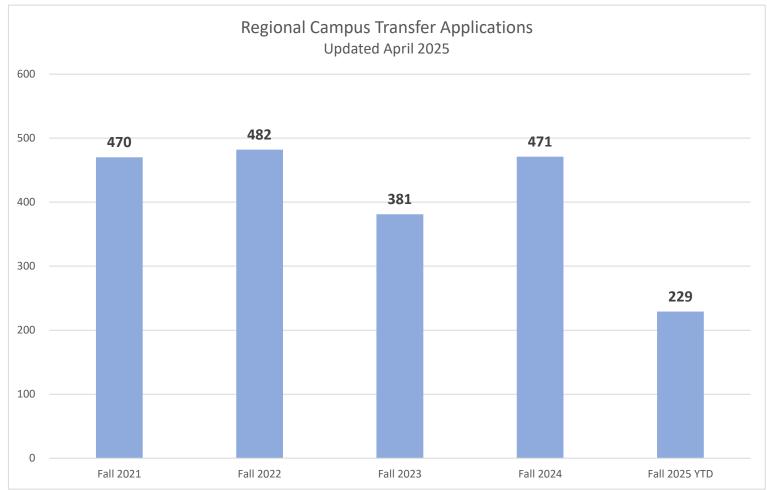




Regional Campus Leading

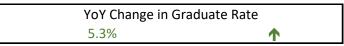
It is very early in the regional recruitment cycle to draw conclusions about this metric. The size of the application pool is the earliest indicator of whether the regional campuses will meet its NIR goals. First time applications increased in fall 2022 following a decline in Fall 2021 likely due to the tight labor market.

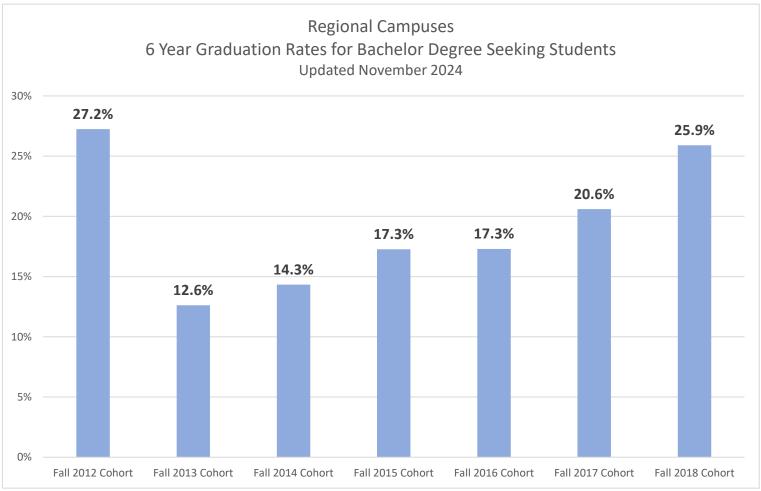




Regional Campus Leading

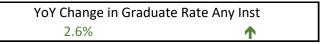
It is very early in the regional recruitment cycle to draw conclusions about this metric. Compared to the main camp, transfer students make up a larger portion of the regional campus incoming class. Transfer application have been trending down since fall 2019.

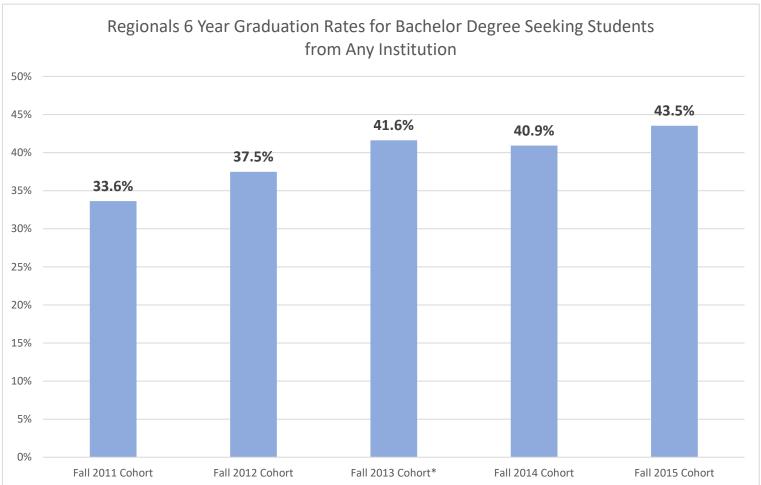




Regional Campus Leading

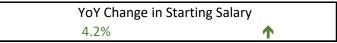
Regional campus graduate rates tend to be lower than main campus graduation rates due to the open access to admissions and the greater likelihood students will complete their degree at the main campus or another institution.

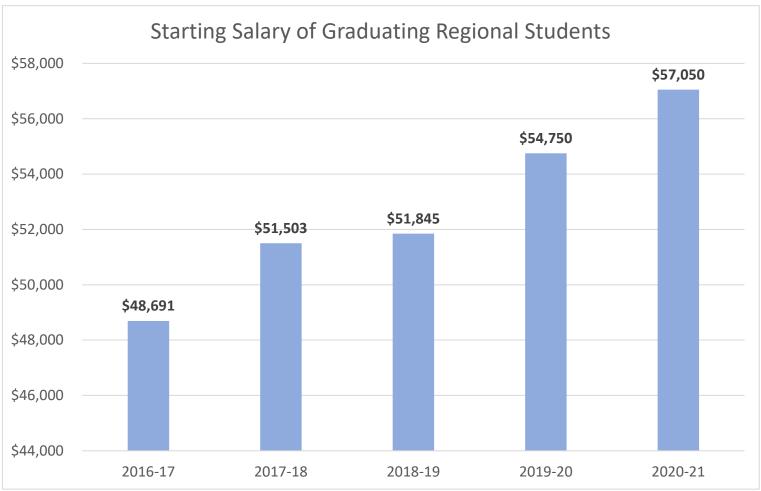




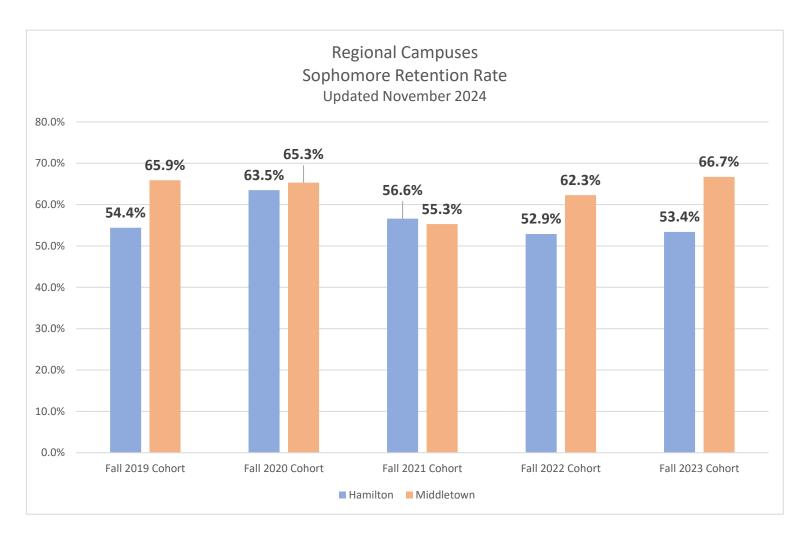
Regional Campus Leading

When factoring in graduation at any institution, regional student graduation rates reflect greater academic success.



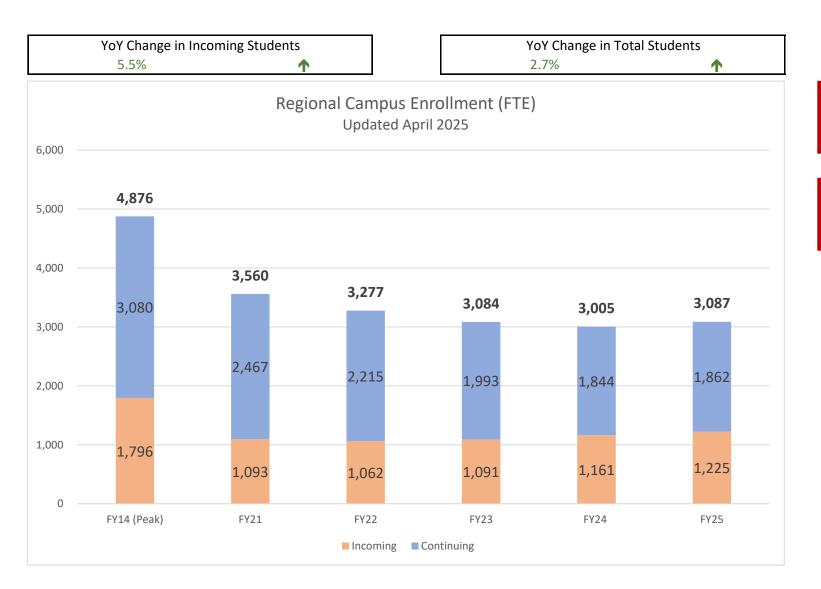


Regional Campus Lagging



Regional Campus Lagging Part 1

While volatile from year to year, regional retention rates have been on a downward trend.

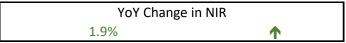


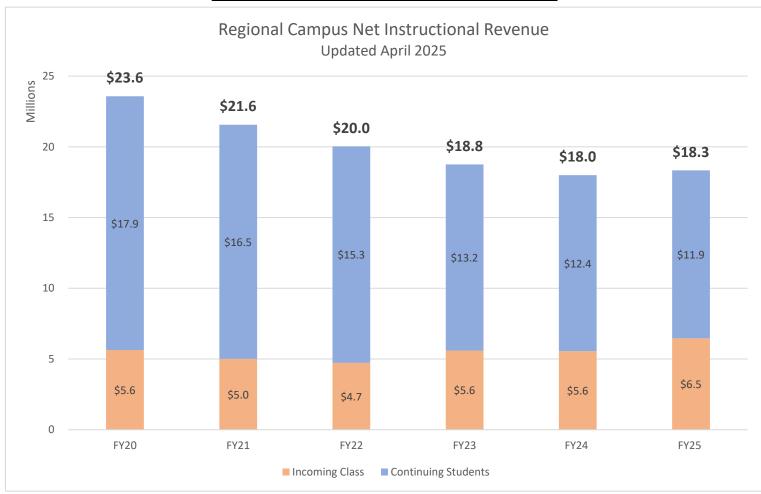
Regional campus enrollments have been on a downward trend due to smaller incoming classes, and lower retention rates.

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**Regional Campus** 

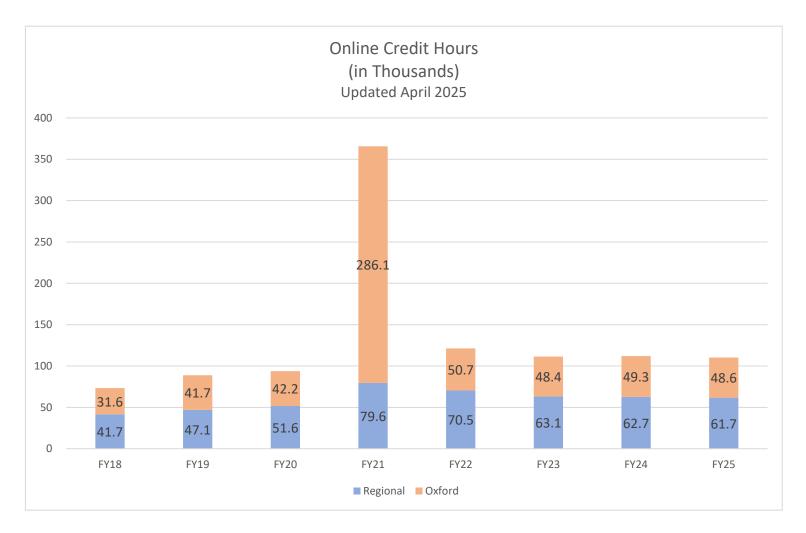
Lagging Part 2





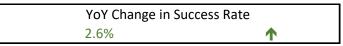
Regional Campus Lagging Part 2

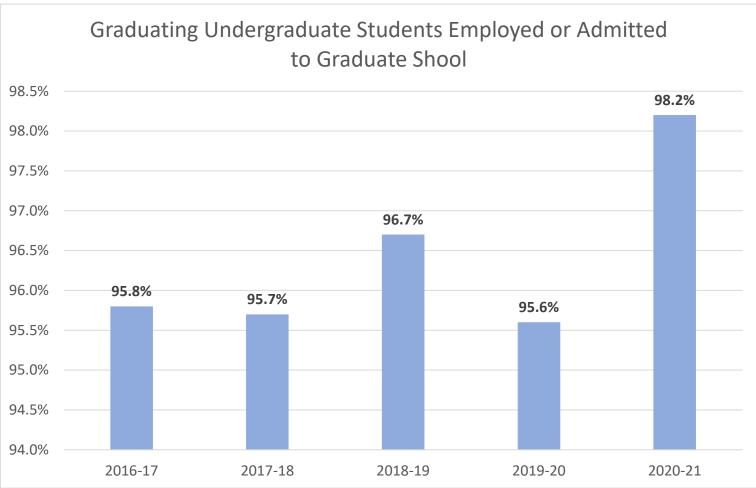
Instructional revenue has declined as enrollments decreased.



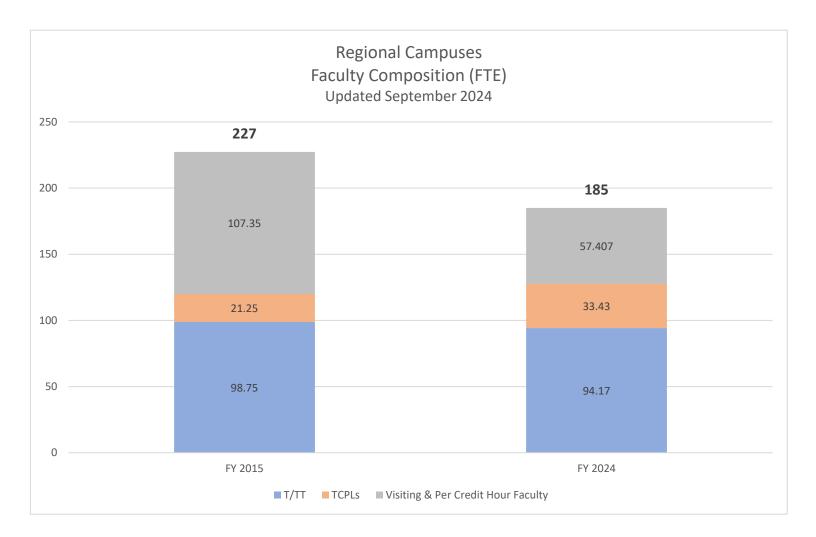
Regional Campus Lagging Part 2

The online delivery of courses and programs has been increasing for the regionals. Online credit hours taken on the regional campuses have for students enrolled at the regional campuses and on the Oxford campus.



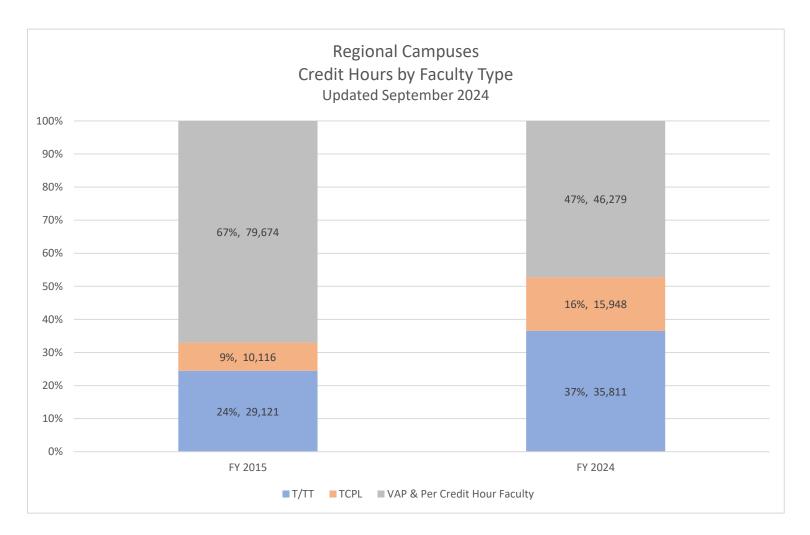


Regional Campus Lagging Part 2

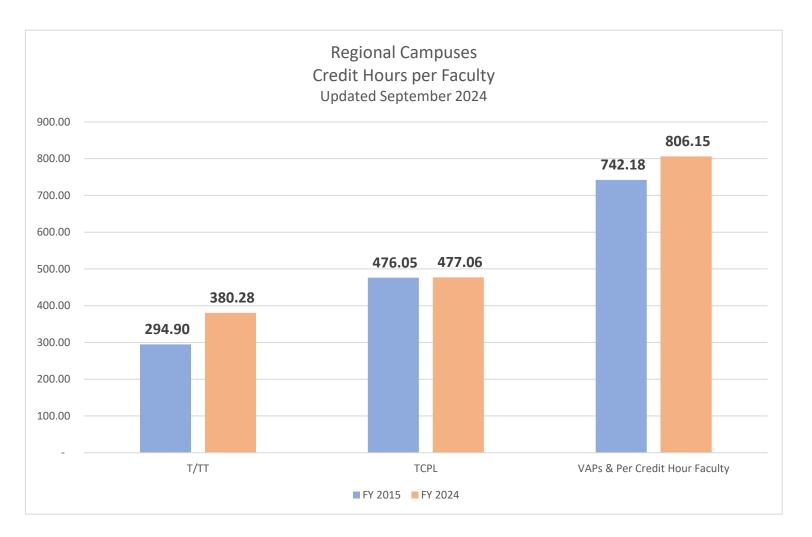


The number and mix of faculty determines the capacity of the university to deceiver in academic programs, and fulfill research and service objectives.

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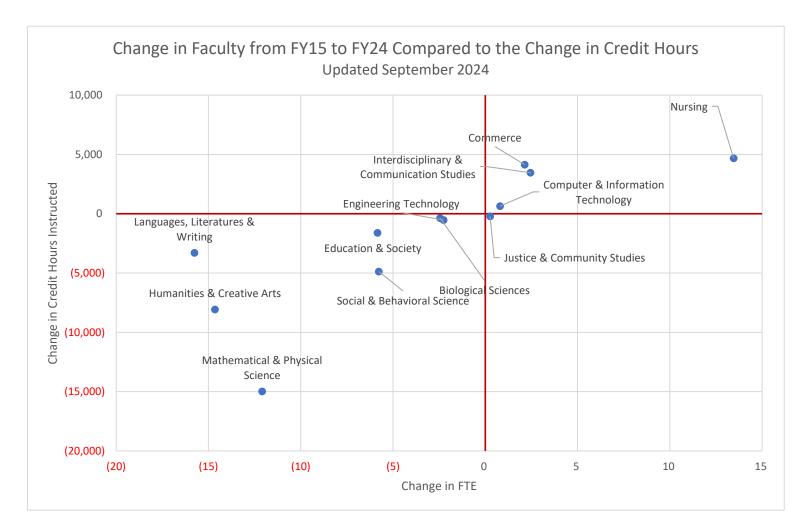


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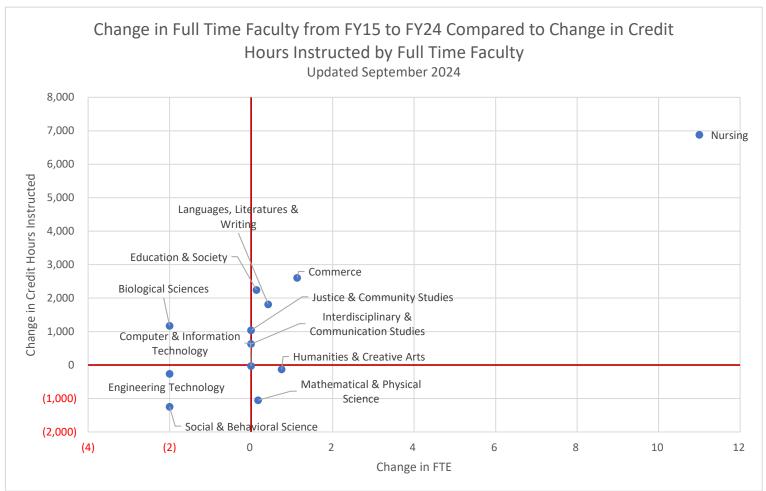


Regional Campus Faculty Resources Part 1

Credit hours instructed by faculty type are one measure of instructional load and the allocation of faculty resources. Instructional activity by VAPs & per credit hour faculty have decreased the last to fiscal years. The decrease has been offset by an increase in credit hours delivered by tenure-tenure track faculty.



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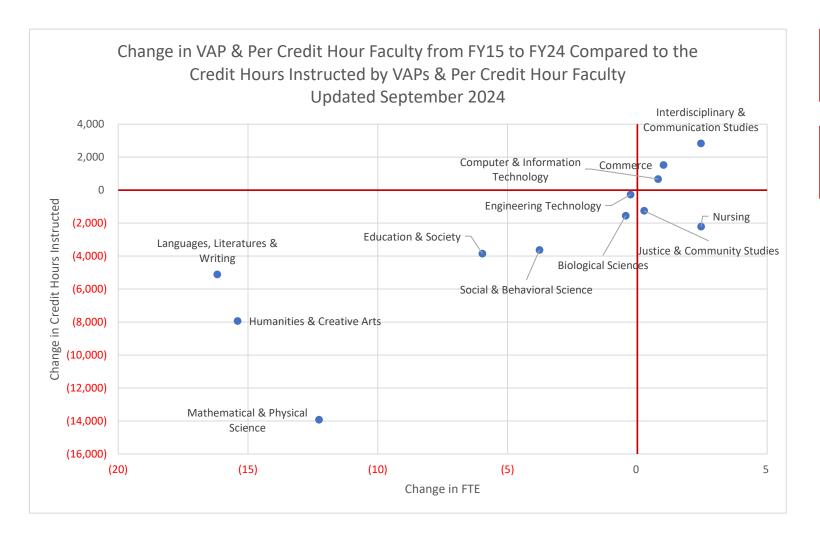


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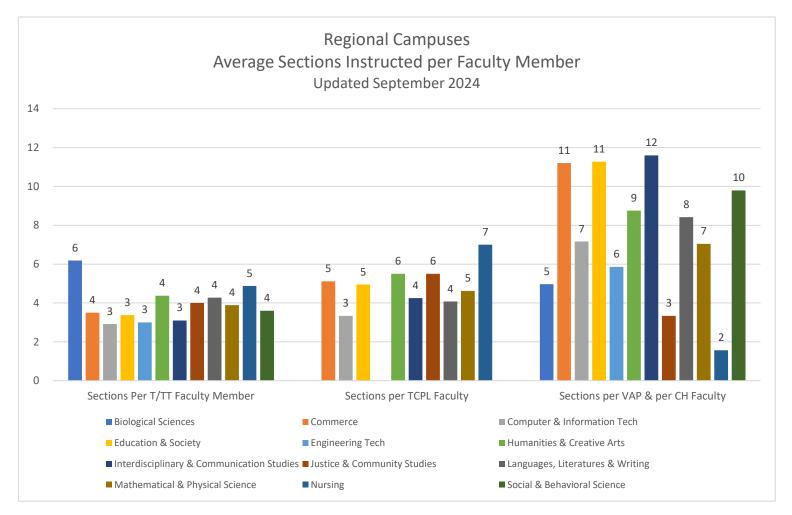
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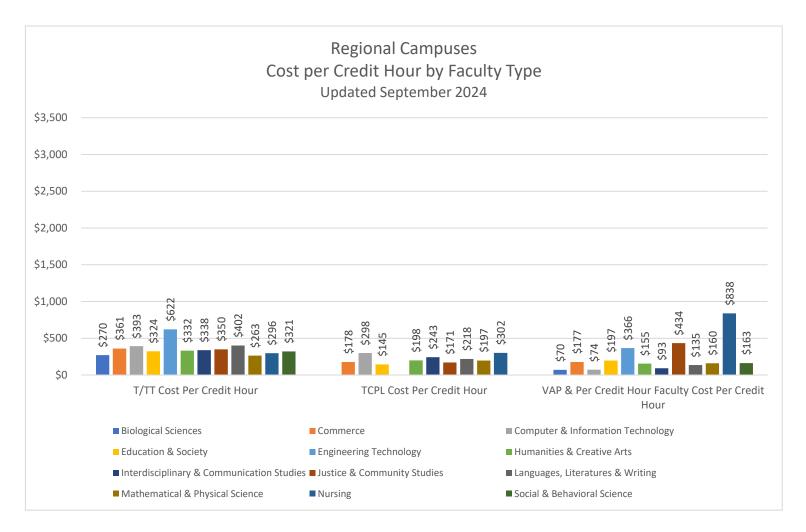
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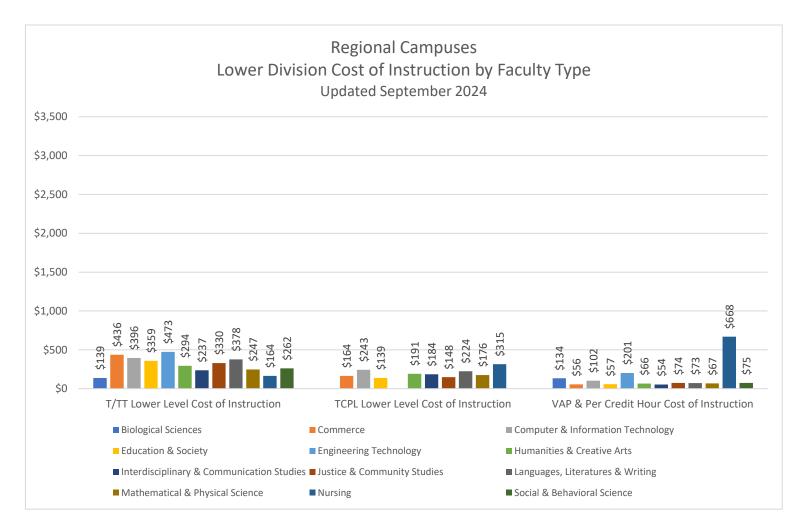
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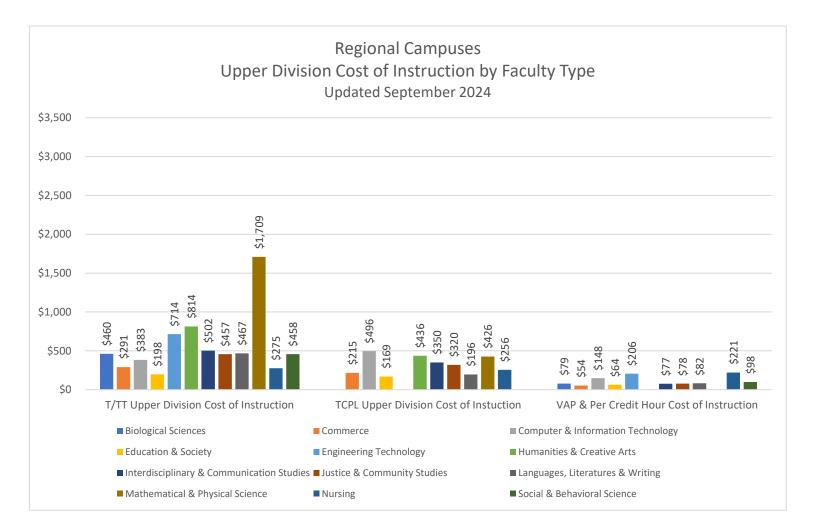
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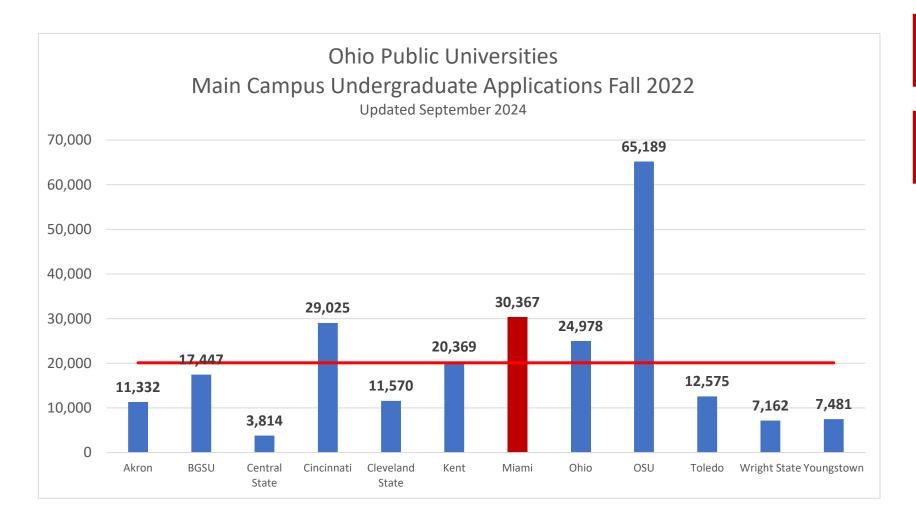
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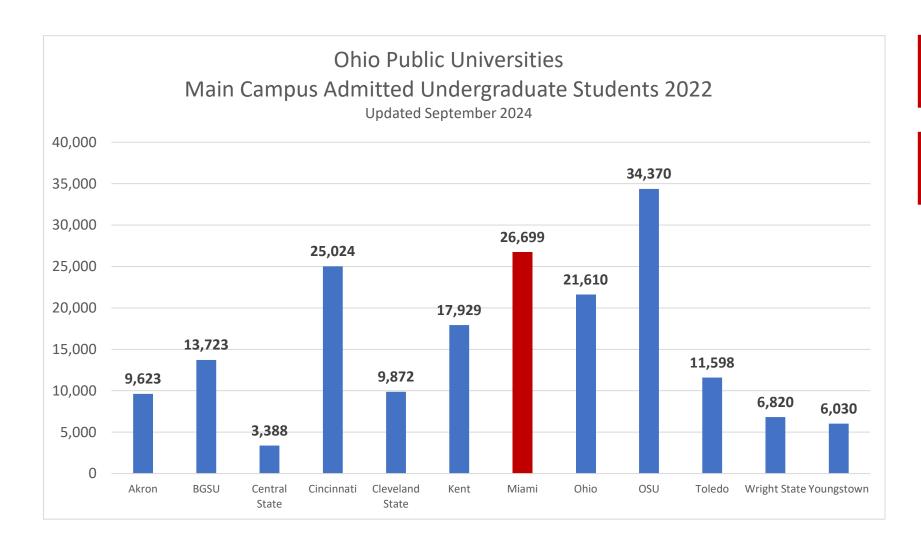


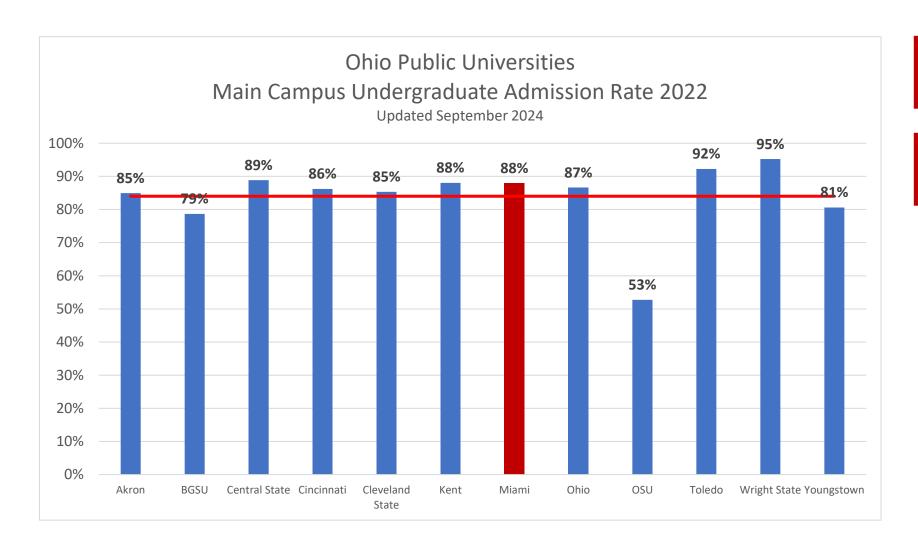
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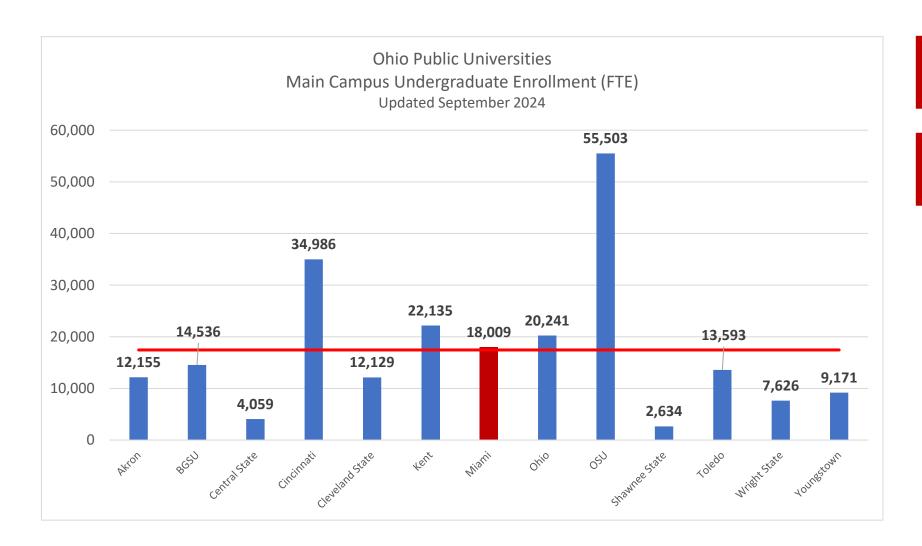


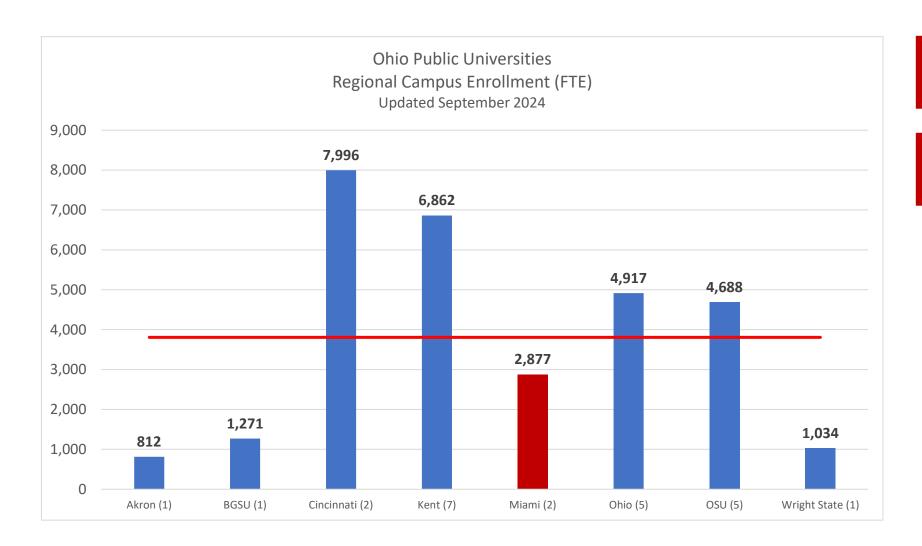
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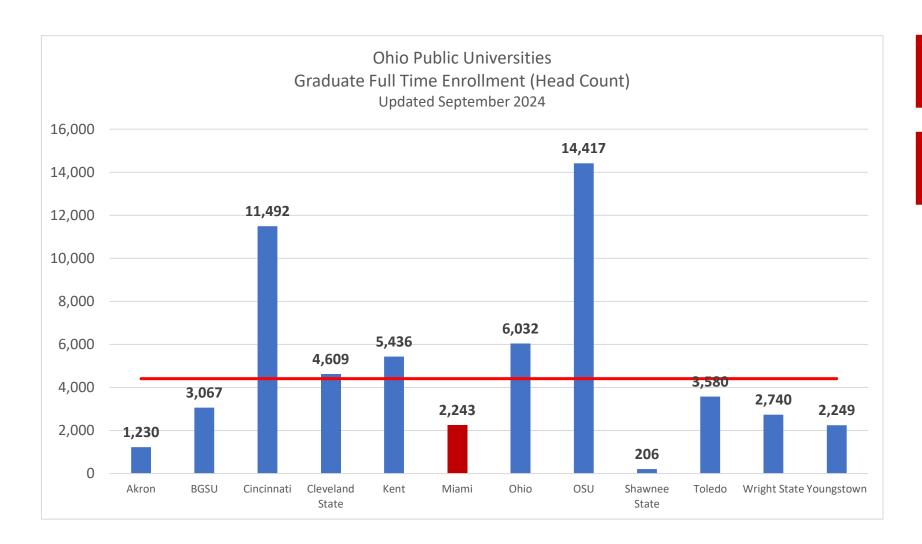


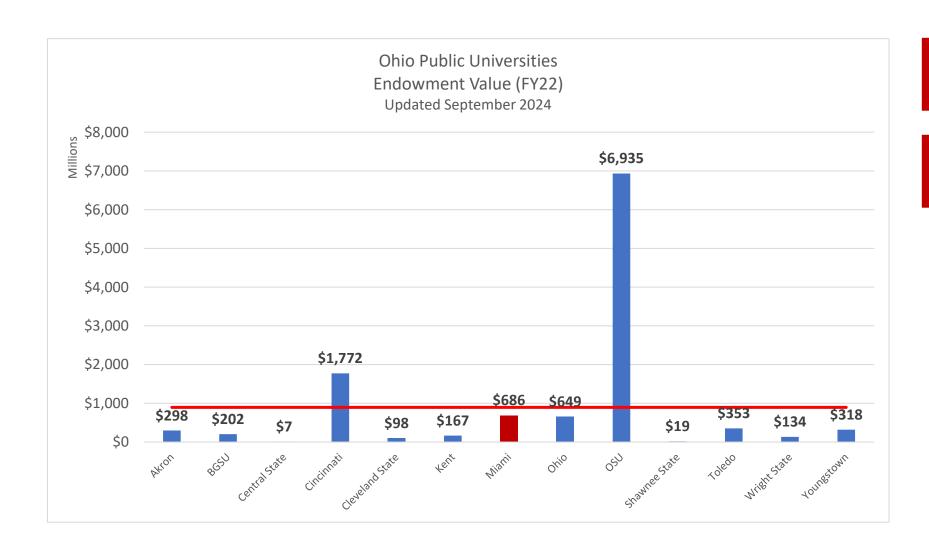


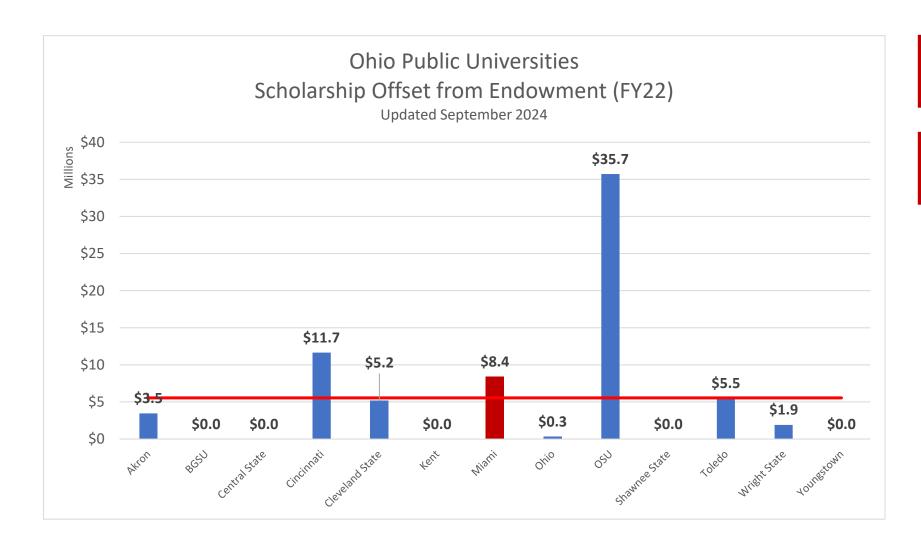


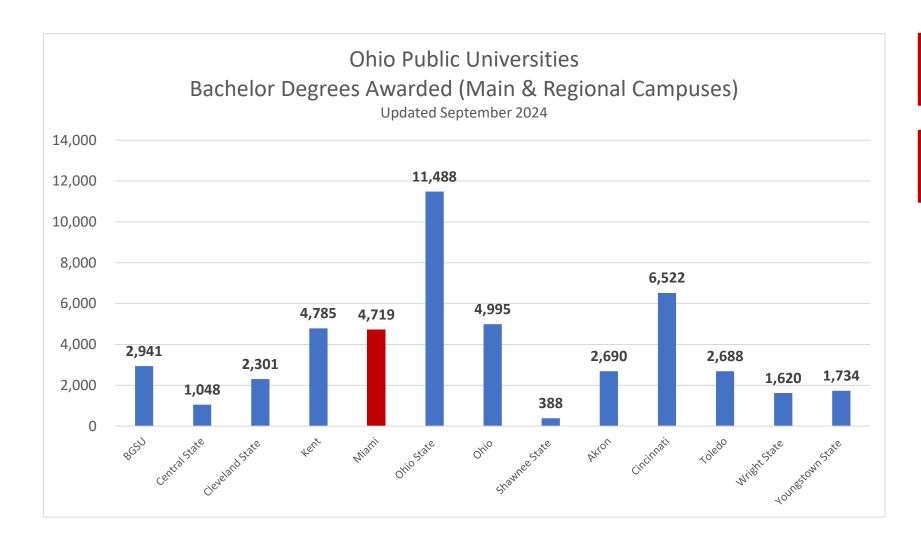


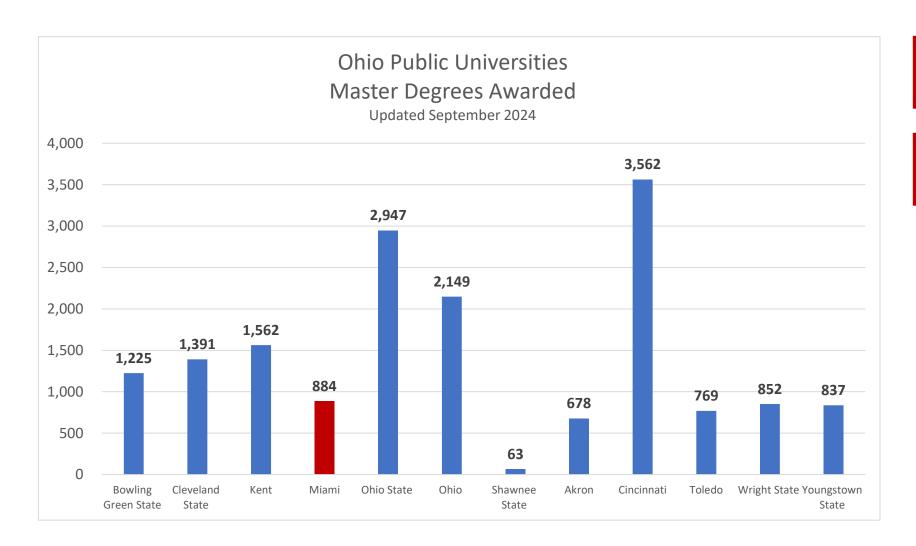


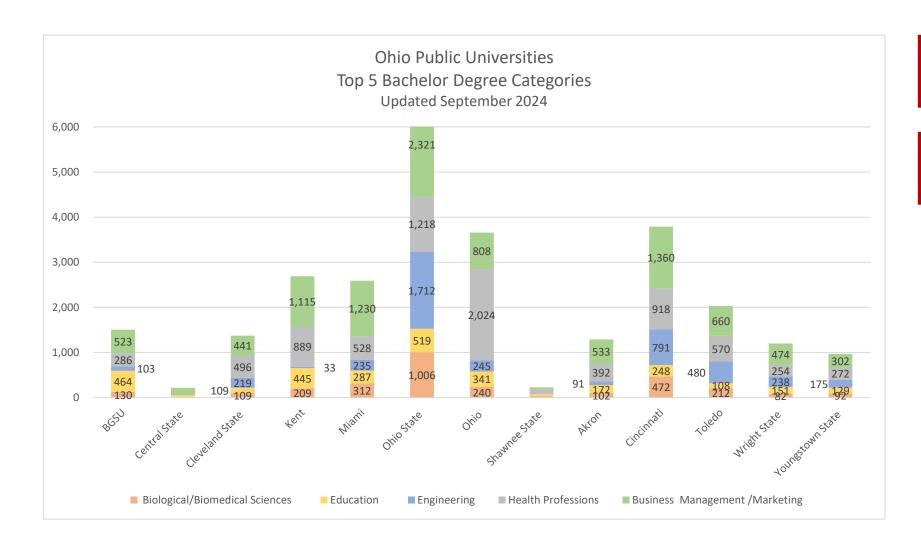


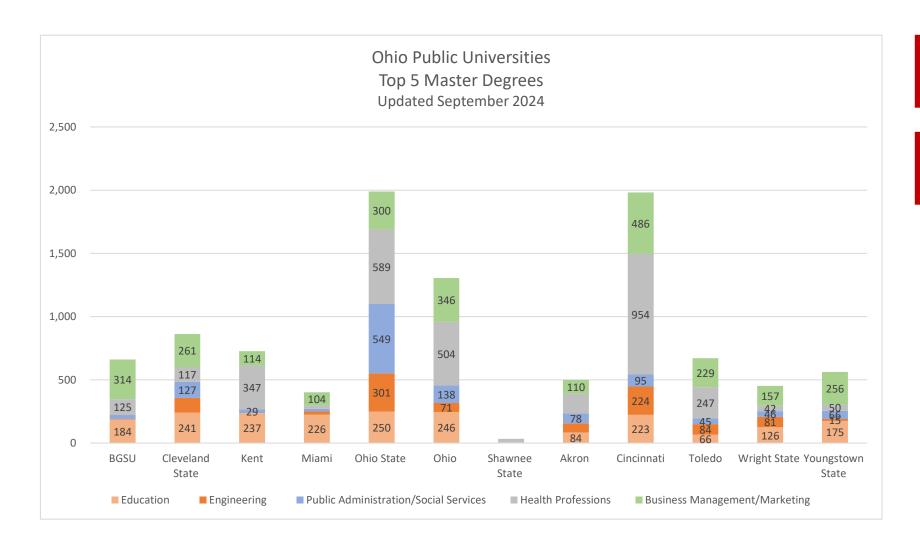


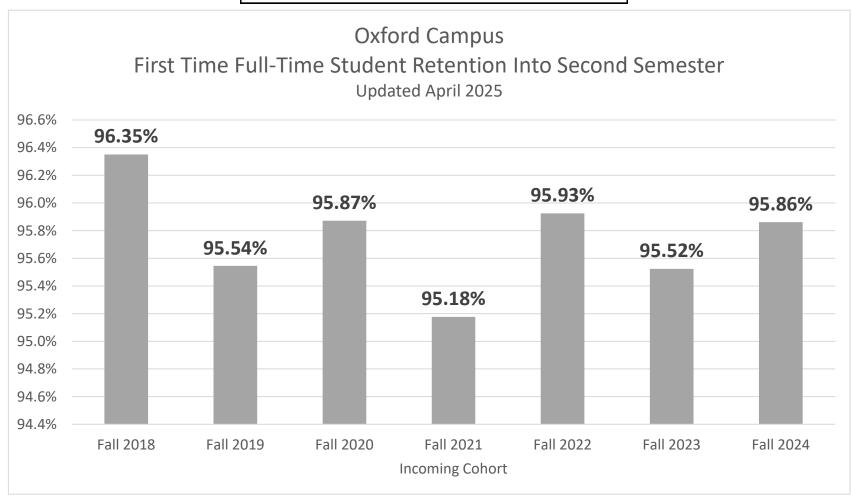












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